

TEXAS TECH UNIVERSITY  
HEALTH SCIENCES CENTER

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FACT BOOK

21st Edition

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December, 2014  
Prepared by the Office of the  
Executive Vice President for Finance & Administration

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## **PREFACE**

The Office of the Executive Vice President for Finance & Administration is pleased to provide Texas Tech University Health Sciences Center with a Fact Book. This edition is the 21st annual issue produced by this office as a service to TTUHSC.

Texas Tech University Health Sciences Center at El Paso (TTUHSC-EP) was established as the fourth and newest university in the Texas Tech University System with the signing of Senate Bill 120 on May 18, 2013. On July 1, 2014, Dr. Richard Lange assumed his role as Founding President of TTUHSC-EP and the new Dean of the Paul L. Foster School of Medicine. TTUHSC-EP will receive its first direct appropriations by action of the 84<sup>th</sup> State of Texas Legislature for fiscal years 2016 and 2017; therefore, this year's Fact Book will include TTUHSC-EP data for the last time.

We offer this Fact Book as a means of providing a common set of data which will be readily available to decision-makers throughout the Health Sciences Center. We hope that the Fact Book will also aid in achieving the institution's goal of providing the highest standard of excellence in higher education while pursuing continuous quality improvement, stimulating the greatest degree of meaningful research, and supporting faculty and staff in satisfying those whom we serve.

This Fact Book can be accessed on-line at the TTUHSC home page at <http://www.ttuhs.edu/hsc/factbook/>.

We encourage and invite comments, reactions, suggestions, and corrections as a means of improving future issues.

## **Statement of Accreditation**

Texas Tech University Health Sciences Center is accredited by the Southern Association of Colleges and Schools Commission on Colleges to award bachelor's, master's, doctoral, and professional degrees. Contact the Commission on Colleges at 1866 Southern Lane, Decatur, Georgia 30033-4097, or call 404-679-4500 with questions about the accreditation status of Texas Tech University Health Sciences Center.

# MISSION AND VISION STATEMENTS

## **MISSION STATEMENT**

The mission of Texas Tech University Health Sciences Center is to improve the health of people by providing high quality educational opportunities to students and health care professionals, advancing knowledge through scholarship and research, and providing patient care and service.

## **VISION STATEMENT**

Texas Tech University Health Sciences Center will become a nationally recognized health sciences university.

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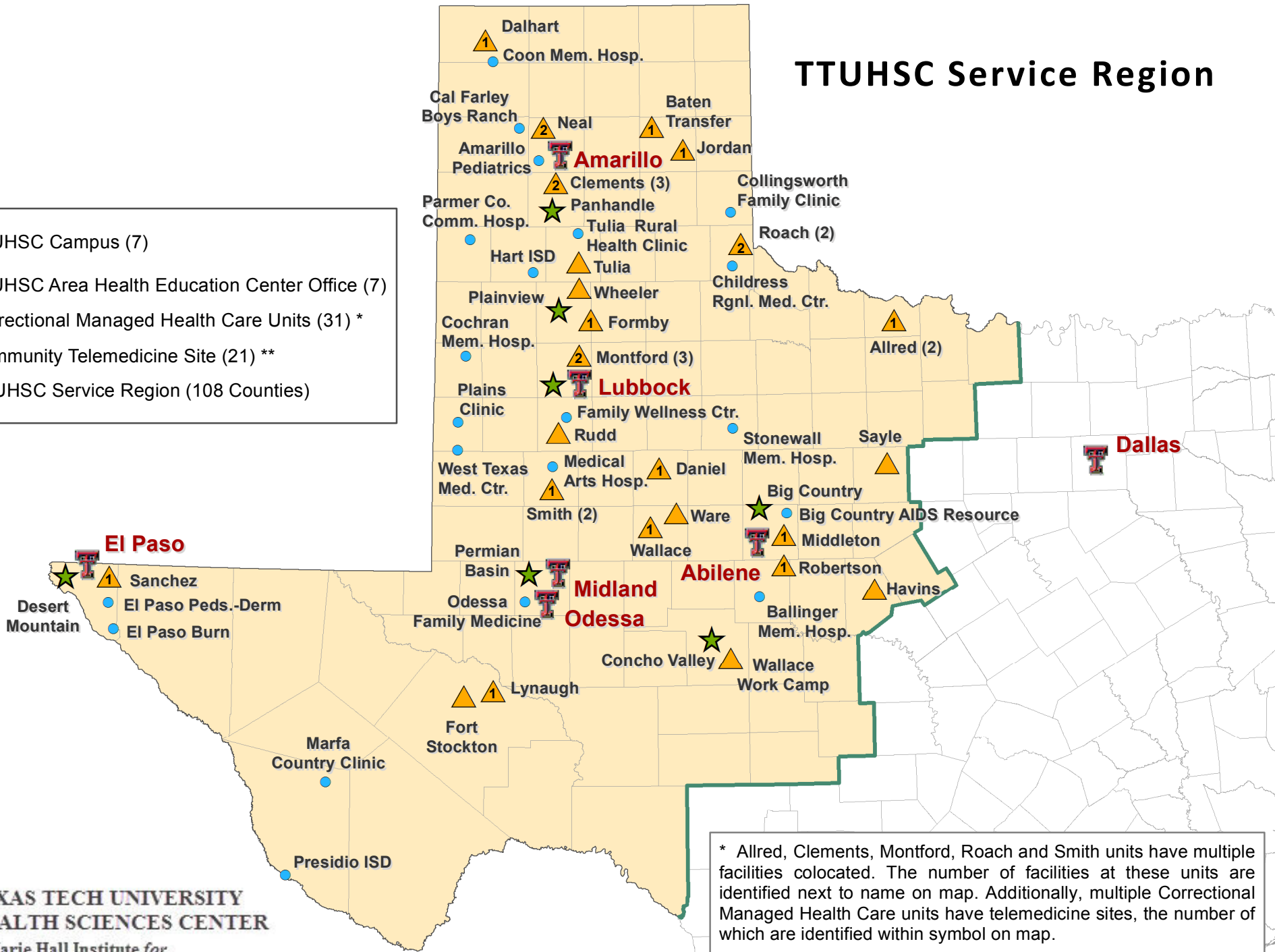
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# HISTORY

# TTUHSC Service Region

-  TTUHSC Campus (7)
-  TTUHSC Area Health Education Center Office (7)
-  Correctional Managed Health Care Units (31) \*
-  Community Telemedicine Site (21) \*\*
-  TTUHSC Service Region (108 Counties)



\* Allred, Clements, Montford, Roach and Smith units have multiple facilities collocated. The number of facilities at these units are identified next to name on map. Additionally, multiple Correctional Managed Health Care units have telemedicine sites, the number of which are identified within symbol on map.

\*\* All Community Telemedicine Sites have one telemedicine cart.

# TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

## History

The Texas Tech University School of Medicine was created by the 61st Texas Legislature in May, 1969 as a multi-campus institution with Lubbock as the administrative center, and with regional campuses at Amarillo, El Paso, and Odessa. In 1979, the charter was expanded to become the Texas Tech University Health Sciences Center (TTUHSC), leading the way for establishment of the Schools of Nursing and Allied Health Sciences, and the Graduate School of Biomedical Sciences. In 1993, the legislature authorized the establishment of a School of Pharmacy to be located in Amarillo. In addition, Allied Health Sciences programs were expanded to Amarillo and the Permian Basin. In 2003, the legislature authorized the establishment of a four-year medical school in El Paso, and in 2011, the Gayle Greve Hunt School of Nursing was established, also located in El Paso. TTUHSC's schools are committed to regionalized, multi-campus educational experiences, and to the related biomedical research, graduate studies, patient care and community service required of a health sciences center. A primary effort is made to achieve a balanced group of students with qualified minority students, diverse age groups, and heterogeneous backgrounds in educational and life experiences.

Texas Tech University Health Sciences Center at El Paso (TTUHSC at El Paso) was established in May 2013 by the 83rd Texas Legislature as the fourth and newest university in the Texas Tech University System (TTUS). On May 18, 2013, after 40 years of operating as a regional campus of TTUHSC's School of Medicine, Governor Rick Perry signed Senate Bill 120, which established TTUHSC at El Paso as its own independent institution. TTUHSC at El Paso is home to the Paul L. Foster School of Medicine, the Gayle Greve Hunt School of Nursing, and a regional campus for a Graduate School of Biomedical Sciences. On July 1, 2014, Dr. Richard Lange assumed his role as Founding President of TTUHSC at El Paso and the new Dean of the Paul L. Foster School of Medicine.

The Health Sciences Center has as its major objectives the provision of quality education and the development of academic, research, patient care, and community service programs to meet the health care needs of the 108 counties of West Texas, which comprise 50% of the land mass and 11% of the population of the total state. This 131,000 square mile service area and population of 2.7 million has been, and remains highly underserved by health professionals and accessible health care facilities, despite the substantial and meaningful contribution made by our institution. Demographic shifts in West Texas populations, as well as socioeconomic and epidemiologic characteristics of its sub-groups, create major and specific demands for service. While education of students and residents remains the primary focus of the institution, there has been an important impact on the health status of West Texas. The lack of a single locus of population density has resulted in the regionalization of medical and health care education and patient care on multiple geographically separated campuses. In providing an excellent quality undergraduate, graduate, and continuing health professional education at each site, the health needs of the larger community have been better met and relevant indices of health status demonstrate significant improvement. To continue to provide excellent health care for the people of West Texas, a special effort is made to recruit applicants from West Texas and from rural and border communities. Students from these areas are more likely to service their home regions upon graduation, which ensures the long-term perpetuation of quality health care in West Texas and that the objectives of TTUHSC are continually met.

TTUHSC is a component of the Texas Tech University System. The President of TTUHSC reports to the Chancellor, who is the Chief Executive Officer of the System. The Chancellor and the President are responsible to the TTUS Board of Regents, which sets overall policy for TTUS, Texas Tech University, TTUHSC, TTUHSC at El Paso, and Angelo State University. The current members of the Board of Regents are as follows:

<u>Regent</u>	<u>Term Ends</u>	<u>Hometown</u>
Larry K. Anders, Vice Chairman	Jan. 31, 2017	Dallas
John Esparza	Jan. 31, 2019	Austin
L. Frederick "Rick" Francis	Jan. 31, 2019	El Paso
Tim Lancaster	Jan. 31, 2019	Abilene
Mickey L. Long, Chairman	Jan. 31, 2015	Midland
Debbie Montford	Jan. 31, 2017	San Antonio
Nancy Neal	Jan. 31, 2015	Lubbock
Coby Ray, Student Regent	May 31, 2015	Lubbock
John D. Steinmetz	Jan. 31, 2017	Lubbock
John Walker	Jan. 31, 2015	Houston

The Deans of the School of Medicine, School of Nursing, School of Allied Health Sciences, School of Pharmacy, and the Graduate School of Biomedical Sciences report to the President as Chief Executive Officer of TTUHSC. Administrative governance and authority of the medical school is situated in Lubbock, and the Dean, as Chief Academic Officer, is fully responsible for the conduct and maintenance of quality educational experiences and related academic and clinical programs offered by the campuses at Amarillo and Odessa. The Regional Deans of Medicine at Amarillo and Odessa are responsible to the Dean of the School of Medicine in Lubbock for academic programs enabling the Dean to maintain quality assurance in the academic program. The School of Nursing and the School of Allied Health Sciences utilize the same administrative model. Regional Deans of Allied Health Sciences in Amarillo and Odessa, and the Regional Deans of Nursing in Odessa and Abilene, report directly to their respective Deans in Lubbock. The Dean of Pharmacy is located in Amarillo, with Regional Deans being located in Lubbock, Dallas, and Abilene reporting to the Dean in Amarillo. This regional concept allows the Schools to establish and operate student education programs, physician residency training programs, continuing education programs, and outreach programs that have proven to be a vital factor in the placement of graduates in practice sites in West Texas, and to support the practice of medicine, nursing, and allied health sciences in this vast area.

As part of fulfilling the diverse patient needs in West Texas, TTUHSC is also a contracted health care provider for the Texas Department of Criminal Justice (TDCJ) and facilitates the health care of TDCJ patients regionally. TTUHSC does this according to the guidelines stipulated by law and in cooperation with the Correctional Managed Health Care Committee (CMHCC) of Texas.

In 2008, TTUHSC adopted the Institutional Compliance Program (ICP). The Office of Institutional Compliance is responsible for implementing the ICP by advancing an institutional culture of ethics, integrity and compliance with laws, regulations and policies at TTUHSC. This is accomplished through awareness programs (such as policies and training), monitoring activity and response to reports of non-

compliance. There are various reporting mechanisms available to members of the TTUHSC community to confidentially report concerns of regulatory non-compliance, including the anonymous TTUS Compliance Hotline. Reported concerns are investigated and corrective action is implemented to address any identified non-compliant activity.

The Institutional Compliance Officer reports to the President, and chairs the Institutional Compliance Committee and Institutional Compliance Working Committee. This individual also has primary oversight of the TTUHSC Billing Compliance Program and HIPAA Privacy, and serves as a resource for other TTUHSC areas that have regulatory oversight responsibilities. The Office of Institutional Compliance employs a Managing Director who reports directly to the Institutional Compliance Officer and oversees the daily billing and privacy compliance functions.

An institutional philosophy that further supports quality services to the students, patients, faculty and staff was enhanced in 1990. The thrust of the initiative is three-fold: provide customer service skills training to employees, assist departments in quality improvement efforts, and recognize individuals and teams for excellence in quality service. The initiative is called *SERVICEplus*. The customer awareness program of *SERVICEplus* helps employees identify who they serve and to understand and exceed the needs and expectations of these constituents.

The Office of HSC Relations coordinates an annual quality service recognition program for staff employees. This prestigious award recognizes staff employees who have been continuously employed at Texas Tech in a benefits-eligible position, and who demonstrate excellence in service. Two levels of awards exist: the Distinguished Staff Award and the Chancellor's Award of Excellence, whereby honorees receive a recognition piece and a monetary award.

The Health Sciences Center is continually striving to make the institution and its programs the most cost effective possible, which has been particularly important as the institution has been growing and developing its programs. In 1985, general revenue made up more than 50% of the total operating budget of the Health Sciences Center. Now, in fiscal year 2015, general revenue is 22.7% of the total budget. Even though the Health Sciences Center has been able to sustain the growth of its schools and programs, adequate levels of state appropriated funds are essential to accomplish the central mission of providing health care education of the highest quality.

The Health Sciences Center is proud of the accomplishments that have been achieved by this institution, some of which are included below:

## **SCHOOL OF MEDICINE**

- Over the past five years, approximately 56% of graduates have remained in Texas to complete residency training, and an average of 16% of School of Medicine graduates have remained in a TTUHSC program for residency training.
- Over 20% percent of the practicing physicians in West Texas are TTUHSC medical school and/or residency graduates.

- Over the past five years, an average of 47% of all medical school graduates have elected to enter the primary care specialties of Family Medicine, Internal Medicine, Obstetrics and Gynecology, and Pediatrics. In 2014, 49% of graduates elected primary care specialties.
- Each of the TTUHSC campuses has been shown to place the majority of its program graduates who stay in West Texas within a 75-mile radius of the campus. The regional campus system has a positive impact on the geographic distribution of physicians throughout West Texas. In 1969, there was one physician for every 1,300 residents in the region, and today this ratio has decreased to nearly one doctor for every 750 residents.
- In recent years, the School of Medicine has combined efforts with Texas Tech University to offer joint academic programs addressing the growing needs of practicing physicians. In the summer of 1998, a venture began with the Rawls College of Business Administration providing the ability to obtain both MD and MBA degrees. To date, 116 students have completed this program. Most recently, a joint JD and MD program to be offered in collaboration with the TTU School of Law began in the fall of 2009 where students interested in future careers focusing on health care policy, bioterrorism, and medical law can receive both degrees.
- The campuses of the Schools of Medicine operate 27 individually accredited residency programs and 19 fellowship programs in West Texas. As of October, 2014, these programs had 645 total residents in training, which includes 61 fellows, of which 394 (61.1%) were in primary care fields of Family Practice, Internal Medicine, OB/GYN and Pediatrics. Of the 394 total primary care residents in training, 100 are specifically in Family Practice. The 46 residency and fellowship programs have 173 first year trainees, and will graduate approximately 214 residents and fellows in 2015.
- The four campuses operate a total of 35 clinical departmental units and numerous clinical services and education programs which were previously unavailable in the West Texas region. A partial list of specialty services includes: care for women and infants, including perinatal care and neonatal intensive care (four campuses), pediatric subspecialty services and intensive care (four campuses), trauma centers and emergency medicine (two campuses), neurology and neuroscience centers (two campuses), a center for pain treatment and research, a regional burn center, a center for Alzheimer's disease, a cancer center and a program for bone marrow transplantation, and a border community breast care program.
- The patient care programs of the School of Medicine serve as the base for clinical education of medical students and residents, the base for clinical research and as a major source of care for citizens of West Texas. In fiscal year 2014, the School of Medicine and Paul L. Foster School of Medicine provided 671,396 clinical visits of care and served 300,115 patients. The Schools also served 62,967 inpatients in its affiliated hospitals, and provided a total of \$84,457,150 in uncompensated care.

## **PAUL L. FOSTER SCHOOL OF MEDICINE**

In 1998, TTUHSC at El Paso celebrated 25 years serving the El Paso community. The following year, then-Texas Tech System Chancellor John T. Montford shared with the Board of Regents a vision for a full-fledged four-year medical school in El Paso to help alleviate a severe shortage of physicians in the area. Currently, there are less than 110 physicians for every 100,000 people in El Paso. The national average is 198 physicians per 100,000 patients. The Texas average is only 150 per 100,000. Studies have shown that most medical students remain in the region in which they received their education to establish their practices. The addition of the first two years of the medical school would allow students from El Paso and nearby regions to complete their education near home, in hopes of retaining doctors in the area.

- In 2001, longtime community philanthropists J.O. and Marlene Stewart donated 10.2 acres of land near the HSC for the new medical campus. The Paso del Norte Foundation approved a \$1.25 million scholarship grant program for local students contingent on the approval of the four-year medical school.
- During the 2001 Texas Legislative Session (77<sup>th</sup>), the El Paso legislative delegation successfully spearheaded an effort to secure \$40 million in tuition revenue bonds for the research facility, one of three buildings on the new campus, just a short walk from the Texas Tech University Health Sciences Center—as well as an \$11 million clinic expansion project that took about two years, and added a third floor on the present TTUHSC at El Paso Medical Center building.
- In 2002, the Paso del Norte Health Foundation announced a \$1.25 million scholarship/grant loan program for TTUHSC at El Paso students choosing to practice in El Paso. By working together with TTUHSC, the Foundation would help meet the demand for physicians and provide the perfect environment for area students to improve their medical education, while contributing to the health of our region.
- In 2003, Texas Governor Rick Perry visited the El Paso campus for a ceremonial signing of House Bill 28, article 10, which authorized Texas Tech to issue \$45 million in tuition revenue bonds for the construction of a classroom/office building for a four-year medical school at the El Paso campus. The governor also announced an additional \$2 million in funding to finance start-up costs and faculty salaries.
- TTUHSC at El Paso Regional Dean Jose Manuel de la Rosa, M.D., was also appointed by President George W. Bush to the United States-Mexico Border Health Commission, recognizing TTUHSC as a national leader in border health issues. The bi-national commission developed and coordinated actions to improve the health and quality of life along the United States-Mexico border and studied ways to solve the border's health problems, a mission that mirrors that of TTUHSC at El Paso.
- On December 9, 2003, the ground breaking for El Paso Medical Science Building I took place, and two years later in January of 2006, a ribbon cutting followed. The 93,000 square-foot facility houses research on diabetes, cancer, environmental health and infectious diseases, as well as a repository dedicated to data on Hispanic health and a genomic facility to link hereditary diseases in families.



- In February 2008, the new school was preliminarily accredited by the Liaison Committee for Medical Education (LCME).
- In 2009, the school was renamed the Paul L. Foster School of Medicine (PLFSOM), and on July 13, 2009, the Inaugural Class of 40 students was admitted and began classes.
- In 2010, in collaboration with University of Texas Health Sciences Center in Houston – School of Public Health, the school established a dual degree MD/MPH Program. Currently 20 students are enrolled in this program.
- In May 2011, Founding Dean Jose Manuel de la Rosa was named Vice President for Health Affairs.
- In 2012, the fourth class of 80 students for PLF SOM was admitted and began classes in July, 2012. Additionally, Research awards approached \$14M, increasing from approximately \$13M in 2011.
- In February 2013, the School was fully accredited by the LCME, 100 students were admitted in 2013, and the first class graduated and in May 2013.
- In July 2014, Richard Lange, M.D. was named the Founding President of TTUHSC El Paso, and the Dean of the Paul L. Foster School of Medicine.

## **GRADUATE SCHOOL OF BIOMEDICAL SCIENCES**

- The Graduate School of Biomedical Sciences, originally a part of the School of Medicine, became a separate school in 1994 to coordinate the training of biomedical scientists. It provides educational opportunities for students who seek research careers in the biomedical sciences to advance knowledge about normal and disease conditions in humans.
- The philosophy of the Graduate School of Biomedical Sciences (GSBS) is to provide each student with a broad understanding of biomedical research, yet develop the specialization needed to succeed as an independent investigator. This is accomplished on the Lubbock campus by requiring doctoral students to complete a common core curriculum. The core curriculum consists of courses in Molecules, Cells, Genes, Seminar and Introduction to Biomedical Research.
- The GSBS currently has four graduate programs: Biotechnology, Biomedical Sciences, Public Health, and Pharmaceutical Sciences. Concentrations within the Lubbock Biomedical Sciences program include: Biochemistry, Cellular & Molecular Biology, Immunology & Infectious Diseases, Molecular Biophysics, Pharmacology & Neuroscience, and Graduate Medical Sciences (master's only).

- The Biomedical Sciences program was expanded to El Paso (Biomedical Studies) and the inaugural class of 13 students was admitted in the Spring of 2013. Biomedical Studies developed a certificate program in 2014 where four students are currently enrolled. The program is currently pending approval from the Coordinating Board to become an independent Graduate School of Biomedical Sciences in El Paso.
- In conjunction with the TTUHSC School of Medicine, the MD/PhD dual degree program has graduated 10 students and has 15 students currently enrolled in the program.
- GSBS received Coordinating Board approval to offer a new master's degree in Public Health. The initial class of 24 students began in the Fall of 2014. Public Health also has approval to offer a certificate program that will begin in the Fall of 2016.

## **SCHOOL OF NURSING**

The TTUHSC School of Nursing is the only nursing school on the South Plains that provides baccalaureate, masters, and doctoral education. Since its inception in 1979, the school has offered innovative educational programs to meet the needs of Texas residents. With an expanded selection of program options offered throughout Texas and beyond, the School of Nursing continues to help bolster the state's nursing workforce by educating more than 1,400 students each year.

The first students were admitted to the Traditional Bachelor of Science in Nursing four-year degree on the Lubbock campus in August, 1981. Four years later, RN to BSN only students were admitted in the Permian Basin. The first students were admitted to the Master of Science in Nursing track in 1988, and the Accelerated Second Degree track was launched in Austin and in Lubbock in 2005, and is now offered in Abilene, the Permian Basin, Amarillo, and Dallas-Ft. Worth area. In 2008, the inaugural cohort of doctoral students was admitted into the Doctor of Nursing Practice degree program, and in 2009, the Traditional BSN program was expanded to include Abilene and the Permian Basin.

The TTUHSC School of Nursing is known for innovation in nursing education, excellent student retention and graduation rates, above national average National Council Licensure Examination (NCLEX) scores, and producing well-prepared nurses for West Texas and beyond.

**UNDERGRADUATE STUDIES:** The Bachelor of Science in Nursing track options include traditional, licensed RN and second degree (individuals with a bachelor's degree in another field) students. The school offers the following undergraduate programs:

- Bachelor of Science in Nursing (BSN)
- Registered Nurse to Bachelor of Science in Nursing (RN to BSN)
- Accelerated Second Degree BSN

**GRADUATE PROGRAMS:** The Graduate Departments use a variety of online technology teaching-learning methods to offer distance education classes and face-to-face classes in Lubbock, Odessa and Abilene. The school offers the following graduate degrees and certificates:

- MSN Leadership Program
  - Master of Science in Nursing – Administration Track
  - Master of Science in Nursing – Education Track
- DNP Program
  - Executive Leadership Track
  - PhD in Nursing (in collaboration with Texas Women’s University)
- MSN to APRN (Advanced Practice Registered Nurse) Program
  - Master of Science in Nursing – Family Nurse Practitioner (FNP)
  - Master of Science in Nursing – Adult Gerontology Acute Care Nurse Practitioner (AGACNP)
  - Master of Science in Nursing – Pediatric Nurse Practitioner (PNP)
  - Master of Science in Nursing – Nurse Midwifery
- Post-Master APRN Program
  - Family Nurse Practitioner (FNP) Track
  - Adult Gerontology Acute Care Nurse Practitioner (AGACNP) Track
  - Pediatric Nurse Practitioner (PNP) Track
  - Nurse Midwifery Track

Two Centers of Excellence have been established at the School of Nursing. These Centers are multidisciplinary and/or interdisciplinary groups of faculty and their associates who have been brought together for the pursuit of research, education, and/or clinical activities. The goals of each center integrate into the strategic plan of the school.

**Center for Innovation in Nursing Education:** The CINE provides leadership in designing and implementing new and exciting nursing education initiatives to change the nature and quality of nursing education within Texas and throughout the nation.

**Center for Excellence in Evidence-Based Practice:** The CEEBP forms collaborations to improve the care and safety of patients through consultation, research, education, and practice as demonstrated through multiple avenues.

**CAMPUSES:** The TTUHSC School of Nursing has educational programs at the following locations:

- Abilene
- Lubbock

- Permian Basin
- Amarillo
- Austin
- Dallas-Fort Worth

## **GAYLE GREVE HUNT SCHOOL OF NURSING**

The Gayle Greve Hunt School of Nursing (GGHSON) was officially opened as a free-standing school of nursing on September 1, 2011. The School was launched through the generous donation of \$10 million by the Hunt Family Foundation, and in April 2011, received initial approval from the Texas Higher Education Coordinating Board and the Texas Board of Nursing. The Commission on Collegiate Nursing Education's Board of Commissioners acted at its meeting in April, 2013 to grant accreditation to the baccalaureate degree program in nursing for five years, extending to June, 2018. The accreditation action was effective as of September 12, 2012. The program met all four accreditation standards and determined that there were no compliance concerns with respect to the key elements.

The GGHSON is on the U.S./Mexico border, and is positioned to become the gold standard for undergraduate and graduate nursing education. The current enrollment is comprised of an 85% Hispanic population and a total of 105 students.

**UNDERGRADUATE PROGRAMS:** The BSN program is a 16-month program for both traditional and second degree students. The RN to BSN program is for registered nurses who are interested in academic progression from an associate degree to a baccalaureate degree in nursing.

**GRADUATE PROGRAMS:** Graduate programs are in the planning stages.

## **SCHOOL OF ALLIED HEALTH SCIENCES**

- The School of Allied Health Sciences offers nineteen different doctoral, masters, baccalaureate, post baccalaureate and certificate health professions degree programs in the rehabilitation sciences; clinical laboratory sciences; primary care; speech, language and hearing sciences; and disciplines related to healthcare management. With a Fall 2014 enrollment of 1416 students on four campuses (Lubbock, Amarillo, Odessa and Midland), it is one of the largest and most diverse schools of Allied Health Sciences in Texas. From our first class of eighteen students in 1983, the School has grown steadily over the past 30 years. The School continues to educate allied health professionals to meet the evolving healthcare needs of all people in West Texas, the state and the nation. The School of Allied Health Sciences remains focused on developing and presenting educational programs of the highest quality in a student-centered learning environment.

- Academic degree programs offered include a Ph.D. degree in Communication Science and Disorders, and a Ph.D. in Rehabilitation Sciences; Doctor of Audiology (AuD), Doctor of Science in Physical Therapy (ScD/PT) and Doctor of Physical Therapy (DPT/Transitional DPT); Master of Science degrees in Molecular Pathology, Speech-Language Pathology, and Clinical Practice Management; professional Masters degrees in Athletic Training (MAT), Occupational Therapy (MOT), Physician Assistant Studies (MPAS), and Rehabilitation Counseling (MRC); and Bachelor of Science degrees in Clinical Laboratory Science; Speech, Language and Hearing Sciences; Clinical Services Management; and Health Sciences.
- To increase educational access to allied health professionals who are serving communities throughout rural West Texas and the state, some programs rely extensively on non-traditional formats or distance education technologies. The ScD-PT employs a unique combination of weekend clinical clusters in communities around the state and nation that are supported by distance education technology, as well as short, intensive periods on campus to offer practicing physical therapists the opportunity to achieve advanced clinical skills and competencies while maintaining their practice. The Transitional DPT (Doctor of Physical Therapy) program is an online program designed to provide practicing physical therapists with a Masters degree (MPT) or Bachelors degree (BSPT) the opportunity to earn a clinical doctorate. The physical therapy profession has recently migrated from an entry level MPT to the DPT. The Transitional DPT allows MPT and BSPT clinicians to advance their knowledge to a level consistent with the current professional DPT standards. Students can continue their full-time employment while enrolled in the online program, as the clinical setting provides the ideal environment to apply newly-learned information. The M.S. in Clinical Practice Management provides an internet-based opportunity for traditional clinicians and other health professionals to expand their knowledge and skills in clinical practice management without leaving their communities. Similarly, the Master of Rehabilitation Counseling provides an opportunity for vocational rehabilitation counselors of the Texas Rehabilitation Commission, other State agencies and within the private sector to obtain their professional credentials while continuing to serve their clients. The Bachelor of Science in Clinical Laboratory Science program offers a second degree online tract for students who already hold a Bachelor of Science degree. A second online tract is available for students who wish to earn a certificate in clinical laboratory science. Both online tracts qualify students to sit for the national certification in clinical laboratory science through the American Society of Clinical Pathology Board of Certification. The Bachelor of Science in Clinical Services Management and Health Sciences programs provide a web-based baccalaureate degree for traditional undergraduate students and graduates of community college Associate of Applied Science programs to prepare for career ladder progression, while continuing employment within their communities.
- In addition to its nineteen different degree programs, the School operates two Centers that have been approved by the Texas Tech University System Board of Regents:
  - The **Center for Speech, Language and Hearing Research** within the Department of Speech, Language and Hearing Sciences, seeks to integrate and support cross-disciplinary efforts in research, teaching and patient care that are aimed at increasing understanding and treatment of hearing, speech and/or language disorders across the lifespan.

➤ The **Center for Rehabilitation Research** within the Department of Rehabilitation Sciences consists of four clinical research laboratories (Clinical Biomechanics Laboratory, Clinical Postural Control Laboratory, Clinical Musculoskeletal Research Laboratory, and Clinical Anatomy Research Laboratory), and integrates and promotes interdisciplinary research and clinical services in the Rehabilitation Sciences. This center is the research environment for the PhD in Rehabilitation Sciences program.

- Personnel shortages continue in many of the Allied Health Sciences professions. Shortages are most acute in the clinical laboratory sciences, and for speech-language pathologists, audiologists, physician assistants, physical therapists and occupational therapists. Increasing demands for physical therapists and occupational therapists are projected for the foreseeable future to meet the needs of an aging population. Similarly, the demand for certified and licensed athletic trainers is expected to grow dramatically within our society.
- The School has an active faculty development program to encourage and provide financial support for faculty who participate in doctoral studies. With critical, national shortages of doctorally prepared faculty in the School's disciplines, this "grow your own" approach continues to strengthen the knowledge, skills and abilities of our faculty.
- Departments within the School of Allied Health Sciences include:

Laboratory Sciences and Primary Care

MS, Molecular Pathology	Master of Physician Assistant Studies (MPAS)
BS, Clinical Laboratory Science	BS, Clinical Laboratory Science, Second Degree
Clinical Laboratory Science Post Baccalaureate Certificate	

Rehabilitation Sciences

PhD, Rehabilitation Sciences	Doctor of Science (ScD) in Physical Therapy
Doctor of Physical Therapy (DPT)	Transitional Doctor of Physical Therapy Program (tDPT)
Master of Athletic Training (MAT)	Master of Occupational Therapy (MOT)

Speech, Language and Hearing Sciences

PhD, Communication Sciences and Disorders	Doctor of Audiology (AuD)
MS, Speech-Language Pathology	BS, Speech, Language and Hearing Sciences

Clinic Administration and Rehab Counseling

MS, Clinical Practice Management	Master of Rehabilitation Counseling (MRC)
BS, Clinical Services Management	BS, Health Sciences

## SCHOOL OF PHARMACY

- The TTUHSC School of Pharmacy (SOP) was established in 1993 to offer the degree of Doctor of Pharmacy (Pharm.D). In addition to the traditional Pharm.D. Program, the School also supports a graduate Ph.D./M.S. Program in Pharmaceutical Sciences and a Residency Program in advanced pharmacy education. Through the Residency Program, pharmacists gain higher level practice skills leading to specialization beyond the basic Pharm.D. professional degree.
- The School began accepting applications and enrolled its first Pharm.D. class of 63 students in the fall of 1996. The founding class graduated in May 2000. Over the course of its history, the School has conferred 1,349 Pharm.D. degrees. In addition, 252 residents have completed the Pharmacy Residency program, and 69 students were awarded graduate M.S. or Ph.D. degrees in Pharmaceutical Sciences from the Graduate School of Biomedical Sciences.
- The School's vision statement reflects the changing responsibilities of the pharmacist and the role of the educator in that process. The School is learner-centered, collegial in nature, and uses state-of-the-art technology to cultivate practitioners dedicated to providing a high standard of care for their patients. The curriculum is built around a problem-based learning model and provides a stimulating and innovative cooperative educational environment.
- Due to the generous support of the Abilene Community Partners, the School opened a new campus in Abilene in fall 2007. The campus, made possible from a \$15.6M gift to the University, includes all four (4) years of the program. There are 28 FTE faculty members, 38 staff members, and one resident in Abilene to serve up to 160 students annually.
- The School's Dallas/Fort Worth campus is located at the Dallas Medical Center with a second building at the North Texas Veterans Affairs Medical Center, for a total of 36,656 sq. ft. in the two facilities. The locations of each facility – the Dallas Medical Center campus being located near the University of Texas Southwestern Medical Center, Parkland Memorial Hospital, and Dallas Children's Medical Center; and the second building being located adjacent to the VA's clinic building - have proven to be an exceptional affiliation for the Pharm.D. and residency programs.
- The School is committed to providing West Texas and the Dallas/Fort Worth Metroplex with innovative pharmaceutical care. The faculty and pharmacy residents provide patient care through various contracts with external healthcare institutions including hospitals, community pharmacies, nursing homes, clinics, and the Texas Department of Criminal Justice.
- The School manages two pharmacies. Developed as model teaching pharmaceutical care pharmacies in Texas Tech clinics, these pharmacies emphasize comprehensive pharmaceutical care. The pharmacies include:
  - Amarillo      Amarillo Pharmaceutical Care Center
  - Lubbock      TTUHSC Pharmacy (main campus)

- The School manages and operates the Texas Panhandle Poison Center (TPPC). The TPPC serves 71 counties that cover the Amarillo, Lubbock, Wichita Falls and Abilene health marketing areas. For FY 2014, the total call volume for the TPPC was 15,660 calls received from throughout the coverage area.
- In addition to its direct patient care initiatives, the School supports a significant research program. The SOP building in Amarillo houses approximately 14,000 sq. ft. of laboratory space. The SOP also has wet research lab areas in the new Amarillo Research Building (14,500 sq. ft.), the Abilene SOP building (3,000 sq. ft.), and in Dallas at the Southwest Professional Building (1,630 sq. ft.). A new 11,900 sq. ft. research addition was constructed for the SOP Abilene Campus funded by a grant from the Dodge-Jones Foundation. The School across its campuses supports four research centers focused on 1) cancer biology, 2) clinical pharmacology and experimental therapeutics, 3) blood-brain barrier research, and 4) immunotherapy and biotechnology.
- The SOP receives significant external research grant and contract funding. Annual extramural grant funding to the School for FY 2014 exceeded \$4.7 million with 25 grants from the National Institutes of Health (NIH), four grants from the Department of Defense (DOD), and four grants from the Cancer Prevention and Research Institute of Texas (CPRIT). Overall research expenditures by the School exceeded \$8.8 million during the same period from all sources.
- Each year the School convenes a research retreat named Research Days to bring together faculty, residents, staff and students to discuss research progress over the previous year and to foster future collaborations on new projects and initiatives.

## **CORRECTIONAL MANAGED HEALTH CARE (CMHC)**

During the 1993 Legislative session, the Texas Legislature established a Correctional Managed Health Care Advisory Committee (CMHCAC) and charged it with developing a managed health care delivery system to provide health care to Texas Department of Criminal Justice (TDCJ) offenders. The Committee established a contract with TTUHSC to provide health care for the TDCJ facilities in the western part of the state. Of the approximately 152,000 offenders housed in TDCJ facilities, the western sector has approximately 32,000 beds in 31 facilities at 18 sites. Included is a 550-bed psychiatric hospital located in Lubbock, which opened in July 1995. A regional medical/surgical prison facility, adjacent to the psychiatric hospital, opened September 1996 with medical/surgical care provided by the TTUHSC School of Medicine. This facility was expanded by 44 beds in 2006, yielding a total of 88 medical/surgical and emergent care beds. TTUHSC is responsible for providing ambulatory care at the TDCJ facilities, developing Preferred Provider Networks, providing long term care, and operating a telemedicine program. In addition, TTUHSC is responsible for contracting with local community hospitals and staffing new facilities. All facilities are accredited by the American Correctional Association.

Psychiatry support for TDCJ was moved to TTUHSC on January 1, 1996, with TTUHSC providing the mental health care in West Texas. In addition, TTUHSC has the only Program for the Aggressively Mentally Ill Offender (PAMIO) in the state. This program has received



national recognition for the innovative approaches to these challenging patients. Pharmacy services for the TDCJ contract are provided through a central contract managed in cooperation with the TTUHSC School of Pharmacy in Amarillo.

During the 1999 Legislative Session, the Committee was renamed the Correctional Managed Health Care Committee (CMHCC), and in 2011, funding shortfalls resulted in the legislative decision for TTUHSC CMHC to contract directly with TDCJ for offender health care services.

The role of the correctional telemedicine program is to provide specialty consults for the TDCJ offenders by connecting correctional facility clinics with medical school and Montford Complex consultants in Lubbock. It reduces backlog in needed specialty clinics and initiates a referral pattern to the TTUHSC specialists. The telemedicine program has also been a public safety tool by reducing the need to transport offenders from prisons to receive specialty care. The correctional telemedicine system is located in 16 of the 31 TDCJ prison units served by TTUHSC. With deployment of telemedicine in the larger facilities and at sites with multiple prison units, 92% of the offenders served by TTUHSC have telemedicine access.

CMHC staff uses a “state-of-the-art” electronic medical record (EMR) system, customized for correctional use. This EMR design supports discrete data capture at the point of care, accommodates complex consultations, provides authorized users with offenders’ medical histories, and facilitates a long-sought need for connectivity and standardization. CMHC also uses a pharmacy interface called Pharmacy Replacement System (PRS) that includes electronic physician order entry. The PRS/EMR interface transfers medication ordering information in real time from any location to the centralized state pharmacy, so medication orders are delivered within 24 hours.

## **F. MARIE HALL INSTITUTE FOR RURAL AND COMMUNITY HEALTH**

The F. Marie Hall Institute for Rural and Community Health (Institute) continues to support, expand, and redefine its efforts in West Texas to reach and meet the needs of people in rural and urban communities within the TTUHSC service region and beyond. On the edge of cutting innovation and ideas, the Institute is a leader in rural outreach and community partnerships that service health care providers and patients.

Currently, of the 108 counties in the TTUHSC service region, 22 have no practicing physician and 12 have no physician, nurse practitioner, or physician’s assistant. Many patients have to travel at least 90 miles one way for primary care coverage. Outside the seven urban centers – Lubbock, Amarillo, Midland/Odessa, El Paso, Wichita Falls, San Angelo, and Abilene – there are few, if any, specialty providers. That is where telemedicine helps. Through videoconferencing technology, patients can be connected with health care providers hundreds of miles away.

TTUHSC is making great strides in education, research, and health care. The Institute has made significant growth in support of all these areas since 2006, and continues to do so. With many ways to measure success in the Institute, focusing on the multiple key programs

exemplifies its endeavors. The Institute is a multidisciplinary group of professionals that are focused on key programs in the following major areas:

**Office of Contracts, Reporting, and Data Management (CRDM):** The CRDM is a resource within the Institute which supports endeavors throughout the Texas Tech University System as well as the communities within the TTUHSC service area. The CRDM supports academic and community-based endeavors by providing information through geomapping and analysis, contract processing, gathering data for and helping process grant applications, and developing reports and maps for the TTUHSC and Institute special projects.

To date, the CRDM has produced over 120 Community Health Needs Assessments, with information gathered through in-depth health assessments and phone surveys, and made them available at no cost to the West Texas communities. The CRDM also produces reports, such as the Emergency Medical Services (EMS) report discussing resource gaps and needs of EMS in West Texas, and a report on the condition of the mental health infrastructure.

Along with contract and grant support, data management, policy analysis, and research, the CRDM also provides information technology (IT) support to the Institute by way of desktop and computer maintenance, hardware and software inventory purchasing, and IT-related research and product analysis.

**West Texas Area Health Education Center (AHEC):** The West Texas AHEC Program and its five regional offices – located in Canyon, Plainview, Midland, Abilene, and El Paso – along with a satellite office in San Angelo serve as the TTUHSC’s outreach arm to engage communities in assessing their health care needs and to coordinate the pipeline of the health care workforce for the service region. The West Texas AHEC Program works to reduce health service disparities, health care provider shortages, and barriers to healthcare access in Texas through regional, need-based health professions workforce development. Additionally, the West Texas AHEC Program:

- Expands community-based opportunities to increase health professions training capacity;
- Provides community-based clinical training for health professions students;
- Provides practice entry support;
- Introduces youth and their families to health careers; and
- Supports placement and retention of health professionals in high need areas.

This collaborative program focuses on establishing community-based needs for health information and point-of-care coordination, along with working with students to identify potential health careers and to facilitate students’ exploration, preparation, and entry into healthcare training programs.

**Innovative Health Information Technology (InHIT):** InHIT assists health care providers and hospitals in modernizing their organizations with the use of certified electronic health records (EHRs) and telehealth technology. Through innovation and determination, InHIT provides consulting services to support health care providers and hospitals with health information technology (HIT) adoption and practice management solutions to improve quality of care. Through its work in assisting providers and hospitals in implementing certified

EHRs, InHIT has recognized and developed the following HIT services and practice management solutions to address the needs of these organizations:

- Supporting specialists, hospitals, and PCPs with EHR adoption, implementation (and expansion or replacing of current EHRs), pre and post payment audit support to successfully achieve meaningful use, access to additional financial incentives, and enhancement of quality health care services;
- Assisting specialists, hospitals, and PCPs in connecting to available health information exchanges (HIEs), and providing guidance and support related to interoperability and interface connectivity;
- Providing a broad range of services to specialists, hospitals, and PCPs, which include project management assistance, practice workflow redesign support, privacy and security best practices education, accountable care organization (ACO) education and support, patient-centered medical home (PCMH) education and support, ICD-10 transformation support, clinical quality coaching, and Telemedicine/Telehealth medical services support.
- Provision of Telemedicine, to help access barriers related to distance, yielding better quality patient care that meets the local needs of rural and urban communities that are great distances from specialists and other kinds of providers. Telemedicine has expanding innovations in several areas including: Rural Telemedicine; Correctional Telemedicine; Mental Health Services; Adolescent Diabetes Studies; HIV Services in Abilene; and the Telehealth Resource Center – servicing Texas and Louisiana.

**Rural Health Research Group:** The Rural Health Research Group exists to promote and conduct the kind of scholarly work that meets the size, scope, and diversity of West Texas and is both innovative and adaptive. One of the Research Group's primary features is a dedication to the advancement of important and interdisciplinary research topics. The Research Group and its partners are currently exploring topics spanning from depression to disease processes of aging and their effects on cognition to the effects of environmental toxins such as arsenic on health and disease processes. This wide range of research is enabled by having diverse funding sources. Since its inception, the Research Group has received national, state, and local funding from government, academic, and non-profit sources.

One of the studies, initiated in 2006 as the Cochran County Aging Study, Project FRONTIER (**F**acing **R**ural **O**bstacles to healthcare **N**ow **T**hrough **I**ntervention, **E**ducation & **R**esearch) is an epidemiological study to explore the natural course of chronic disease development and its impact on longitudinal cognitive, physical, social and interpersonal functioning in a multi-ethnic, adult sample from rural communities of West Texas. Information from this study can be used to develop programs for effective disease management, preservation of cognitive functioning through the lifespan, and improvement of the overall health of individuals living in rural West Texas. Currently, Project FRONTIER is collecting data from participants in the West Texas counties of Cochran, Bailey, Parmer, and Hockley.

**The Telemedicine Wellness, Intervention, Triage and Referral (TWITR) Project:** The TWITR Project is a unique demonstration project developed in 2013 that was created to help bridge a gap in mental health services in West Texas. TWITR, an initiative funded by the State of Texas Office of the Governor's Criminal Justice Department, promotes school safety by providing psychiatric assessment and referral services to students struggling with behavioral and mental health issues who are imminently dangerous to themselves or others. In 2013, the TWITR Project and Department of Telemedicine partnered with the Department of Psychiatry at the TTUHSC, to implement a

more effective way to help identify, assess, and address needs of adolescents in West Texas through mental health intervention. Goals of this collaborative partnership include:

- Providing school-based psychiatric interventions;
- Improving academic performance in children and adolescents struggling with mental illness;
- Improving TTUHSC services; and
- Impacting the communities served by these interventions.

The TWITR Project currently covers a geographic area within Lubbock County and into the surrounding counties of Hale, Lamb, Hockley, Terry, Lynn, Garza, Crosby, and Floyd.

Additional information on the programs of the F. Marie Hall Institute for Rural and Community Health can be found online at <http://www.ttuhsu.edu/ruralhealth>

## **INFORMATION TECHNOLOGY**

TTUHSC uses a wide range of information systems technologies to support its academic, clinical, research and service missions. The services provided by the Information Technology (IT) Division have enabled the institution to establish an integrated network that connects all TTUHSC campuses and clinics together as a system, and extends the institution's outreach to communities in need. The Division is comprised of the Office of the Chief Information Officer (CIO), Technology Services, Information Services, TechLink, Health.edu, and Security. The Technology Services and Information Services departments provide the institution with technology enabled services in the areas of PC support, server administration, data center operations, networking, programming support, data management, systems management, video conferencing, project management, and scheduling of technology resources. The scope of services includes:

- ▶ Providing and supporting a wide area data network that supports all campuses and outlying clinics;
- ▶ Providing and supporting Gigabit Ethernet network infrastructure between all campus locations;
- ▶ Providing institutional support for over 10,500 computers across all campuses through telephone support and actual hands-on repair and replacement of both hardware and software;
- ▶ Providing access to computer-based training on software programs and other technologies for students, faculty and staff;
- ▶ Providing and supporting institutional data file storage and printing services;
- ▶ Providing and supporting an institutional messaging and collaboration system via Microsoft Exchange;
- ▶ Providing and supporting an institutional unified communications system via Microsoft Lync 2010 (currently in a pilot phase of implementation);
- ▶ Providing essential backup services of institutional data;
- ▶ Hosting (physical and virtual) and providing support, maintenance and backup of departmental servers;

- ▶ Providing the institution with electronic security protection from outside intrusions and computer virus attacks;
- ▶ Providing appropriate project management guidelines for all institutional information resource projects;
- ▶ Providing and supporting Internet connectivity, including wired and wireless network connectivity on-site at each campus, and remote Virtual Private Networking (VPN);
- ▶ Providing, designing and supporting web and other application development for academic and clinical information;
- ▶ Providing video teleconferencing networks and services for distance learning, telemedicine and other institutional applications;
- ▶ Providing and operating a multi-campus resource reservation system for the management and scheduling of multiple-use video teleconferencing facilities;
- ▶ Providing a student-centric Digital Signage System for the display of information of interest to the student body, such as class schedules, student special events, news, and emergency notification; and
- ▶ Providing governance and oversight of institutional information technology projects.

**Digital Network:** The existing digital network infrastructure consists of a 2 to 10 Gigabit uplink Ethernet campus LAN environment with core speeds of 10 gigabits (10,000 megabits per second), and WAN connectivity of one or two Gigabit (1,000 megabits per second) to each regional campus. The core infrastructure equipment that supports the primary institutional servers operates at 10 Gigabit uplink transmission speeds. Network connectivity for faculty, staff and students is available at 10/100/1,000 megabits to the desktop. Data connectivity is provided for students in TTUHSC's labs, classrooms, study areas, student center and libraries. Faculty, staff and students also have secure wireless access to network resources throughout all campuses. Access to information resources exists through Texas Tech University's access to LEARN. Additional collaboration with the general academic university is available through shared Student Information and Administrative Systems. Some of the shared administration systems include financial accounting, personnel and payroll systems. Search engines for each campus cover information on web pages for both TTU and TTUHSC.

The Information Technology Division provides file services, web-based reference material, interactive video teleconferencing for distance learning and telemedicine (TechLink and Healthcare Services network), discussion forums, and electronic mail – all used by the Schools to support their educational programs. Application and web programming support, as well as data management services are also provided to support academic, clinical and research efforts. An automated resource reservation tool optimizes the scheduling of video teleconferencing resources to support the delivery of educational programs and healthcare services. Students also use network file servers and other services to store and access cloud based video, SharePoint and other educational materials. Education is supported and enhanced through the institutional learning management system. Education is further supported through Internet availability for library resources, web-based materials, e-mail, and other information technology resources required for enhancing the educational experience. These web-based services are provided so educational material can be made available for student use. Web-based services are also used to distribute general announcements or information to faculty, staff and students. All faculty and students are assigned e-mail addresses so that faculty-to-student, student-to-faculty, and student-to-student communication is supported. Additionally, online training is provided 24/7 for faculty, students and staff, with over 300 IT, personal enrichment, and professional develop courses.

**Educational Support: TechLink:** The TechLink network connects 55 distance learning classrooms and 40 conference rooms on all campuses. Using state-of-the-art compressed high definition digital video and audio technology, the network provides live, interactive video teleconferencing capability among all campuses for research, administrative, teaching, and other educational support activities. Carrying 23,880 event hours in FY 2014, the network:

- Maximizes the outreach and impact of limited faculty resources;
- Provides quality undergraduate and graduate courses to students on all campuses;
- Facilitates curriculum consistency and continuity; and
- Reduces faculty and student travel among the campuses.

The network also features a video teleconferencing portal for connecting TTUHSC classrooms and conference rooms on the TechLink network to those of other institutions such as medical centers and universities. This enables TTUHSC faculty, staff and students to collaborate with colleagues at other locations on a wide variety of academic, business and healthcare matters, reducing the need for frequent travel.

**Healthcare Services:** The Healthcare Services network utilizes compressed digital video and audio transmitted via terrestrial circuits to provide Texans with direct patient care and information. The Healthcare Services network includes more than 30 campuses, rural and correctional sites. These facilities support telemedicine activities through live, interactive video consultations between medical specialists at all campuses of TTUHSC, in addition to Primary Care Physicians, Physician Assistants, Nurse Practitioners and their patients in West Texas and the State's correctional facilities. The network facilitates full motion picture quality video interactions among all parties and the transmission of critical patient information including electronic medical records, diagnostic data and images. A video teleconferencing portal is available to the Healthcare Services network, enabling healthcare providers in West Texas to enhance their services by consulting with colleagues at medical facilities outside the TTUHSC system on a variety of healthcare and related matters. The practice of medicine through telecommunications technologies has increased access to quality healthcare in State correctional facilities and underserved rural communities. The availability of telemedicine and related services plays a vital role in enabling the rural community infrastructure to remain viable and healthy.

**Health.edu:** Health.edu is a multi-format continuing education and in-service training provider. Health.edu is supported by a comprehensive online learning management system, and is used to extend the resources of healthcare facilities and professionals working in diverse healthcare areas. Over 220 hours of new continuing education and training programs are delivered to healthcare professionals and hospital staff annually in a variety of media formats. Continuing education programs are delivered via Health.edu to physicians, nurses, allied health professionals, and facility staff at 210 hospitals and clinics in all regions of Texas. This number includes service to 140 Critical Access and small community hospitals through a partnership developed with the State Office of Rural Health. In addition to the facilities in Texas, Health.edu provides education services to over 400 hospitals, civilian and military, throughout the United States. Extended accreditation periods and multiple cross-accreditation programs have increased the approved hours for healthcare professional disciplines to over 670 hours per year. Expanded programming, such as safety and patient and community education, has significantly added quality and value to the services offered to all

healthcare staff and their community. Health.edu issues more than 900,000 contact hours and awards over 785,000 CE certificates per year. The use of Health.edu has reduced professional isolation and has enabled rural practitioners to assimilate expert developments in their respective fields and to maximize the time they can devote to direct patient care.

**Information Technology Security:** The technology infrastructure and systems require a high level of security to protect sensitive and confidential information. The Information Technology Division ensures that security measures and best practices are followed to provide maximum protection for critical and confidential information. Training, software, hardware, and staff support provide the critical components necessary for the security of institutional information assets.

**Information Technology Project Management Office:** Policies and procedures for managing information resource projects at Texas institutions of higher education must conform to the Texas Administrative Code (TAC), Title 1, Part 10, Chapter 216. At TTUHSC, the Information Technology Project Management Office (ITPMO) has established a TAC compliant process based on the Texas Project Delivery Framework and other widely accepted methodologies, including the Project Management Body of Knowledge (PMBOK), a global standard. Within this process, a governance group assigns each project to one of five levels based on complexity and risk, establishing the degree of formal project management procedures to be applied. From the information gathered during project definition, project priority is determined and the necessary IT resources are assigned. The ITPMO monitors each phase of project implementation, reporting progress, issues and trends to the CIO, and ensuring compliance with applicable project management practices. Project management policies and procedures are reviewed at least annually, ensuring continuous process improvement and verifying compliance with institutional, state and federal legislation and mandates.

## **LIBRARIES OF THE HEALTH SCIENCES**

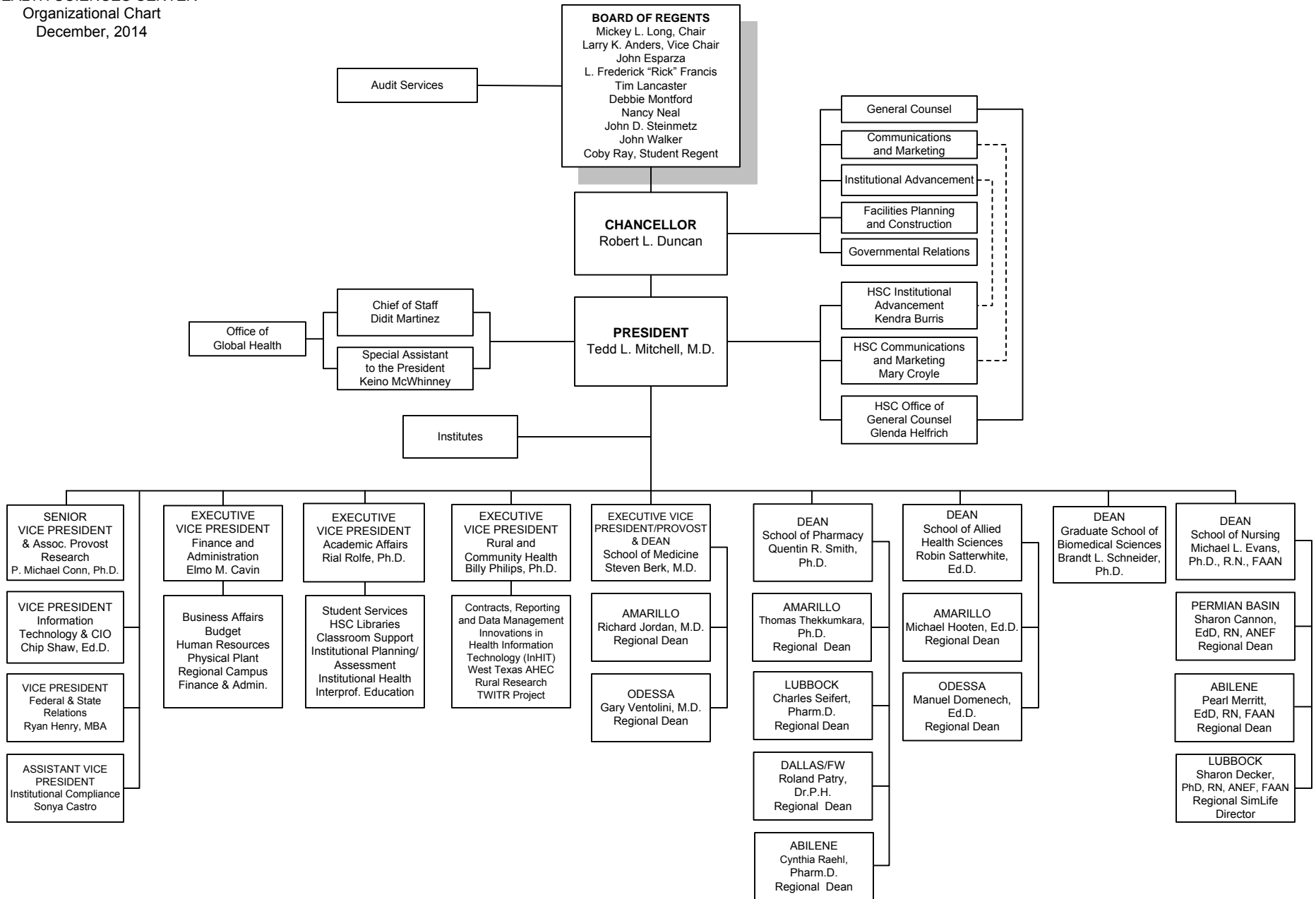
The Libraries of the Health Sciences, founded in 1971, exist to meet the curricular, research and patient care information needs of the students, faculty and staff of TTUHSC at Lubbock, Amarillo, El Paso and Odessa. By extension, the libraries also exist to meet the information needs of the larger biomedical and health care community of the 108-county West Texas service area of TTUHSC. The libraries, one at each of these four campuses (plus a second at El Paso), are staffed by 21 professional librarians, two administrative staff, and 27 support staff. Professional librarians hold academic appointments in the School of Medicine's Health Communications Department and teach a variety of information management and computer courses to students of all degree programs within the HSC. The libraries of the TTUHSC system are fully computerized and share a common online catalog, as well as a variety of electronic databases. TTUHSC library users currently have access to 24,439 electronic journals, 62,963 electronic books, and 574 electronic databases. Through a proxy server, users may access this material from off-site locations as well. All TTUHSC libraries have an electronic virtual reference librarian system to assist in the delivery of services to distance education students. The libraries currently have over 25 external contracts and service agreements in place throughout the urban and rural areas of West Texas, in order to provide biomedical information support to unaffiliated health care-related entities. In the fall of 1997, the remote campus libraries at Amarillo, Odessa and El Paso added a significant number of hours of operation (nights and weekends) to expand opportunities for service to users. The Lubbock library hours are currently 105 per week, while the mean

average of hours of operation for the 125 medical school libraries in the U.S. and Canada is 98. In the summer of 1998, the Lubbock library (Preston Smith Library of the Health Sciences) moved to a new 50,000 sq. ft. facility. It features 31 group study rooms for use by TTUHSC students, a 62-workstation computer lab, and adequate space to consolidate all library collections in one location. The library is equipped with 16 additional public access computers as well. The need for remote storage of resource material was thereby eliminated. In the summer of 2008, the El Paso Library was named the Delia Montes-Gallo Library of the Health Sciences, and in the fall of 2008, that library opened a new 6,000 sq. ft. additional library on the new El Paso campus. In 2006, as a result of local community involvement and fundraising activity, the Permian Basin/Odessa campus library added a 16-station computer laboratory within its existing space. In 2011, the number of answered reference questions at the libraries was 27,581, while the mean average of answered questions for the 125 medical school libraries in the U.S. and Canada is only 9,281. During the recent SACS (Southern Association of Colleges and Schools) accreditation visit, the TTUHSC libraries were commended by SACS for their services to students on campus and at distance, and the libraries were also commended recently by LCME (Liaison Committee on Medical Education). In terms of collections, the libraries have more physical volumes than any other medical school in Texas. In 2010-2011, total expenditures in personnel, collections, and recurring capital were \$5,621,770, while the national mean was \$3,716,530.

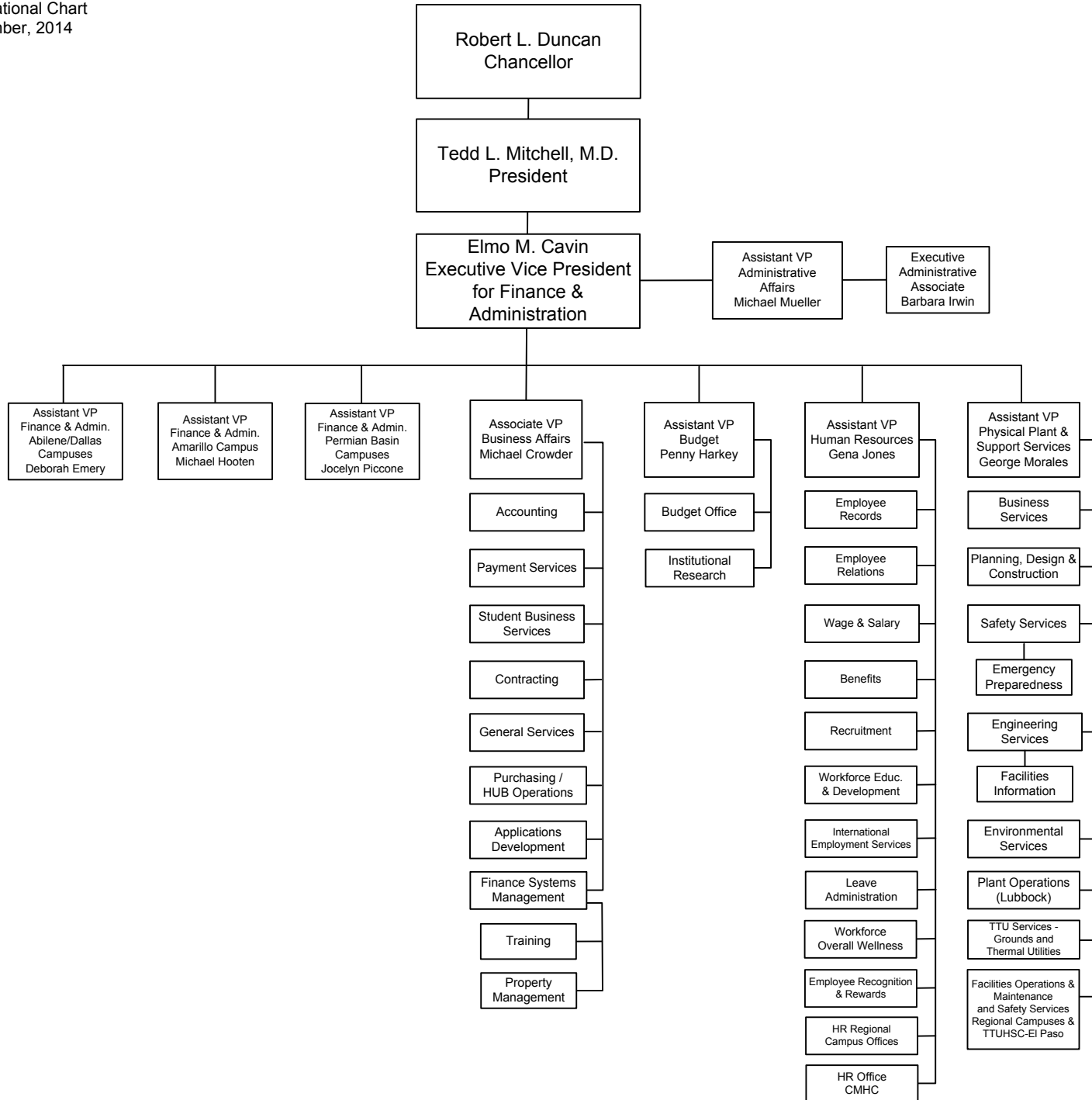


# ORGANIZATIONAL CHARTS

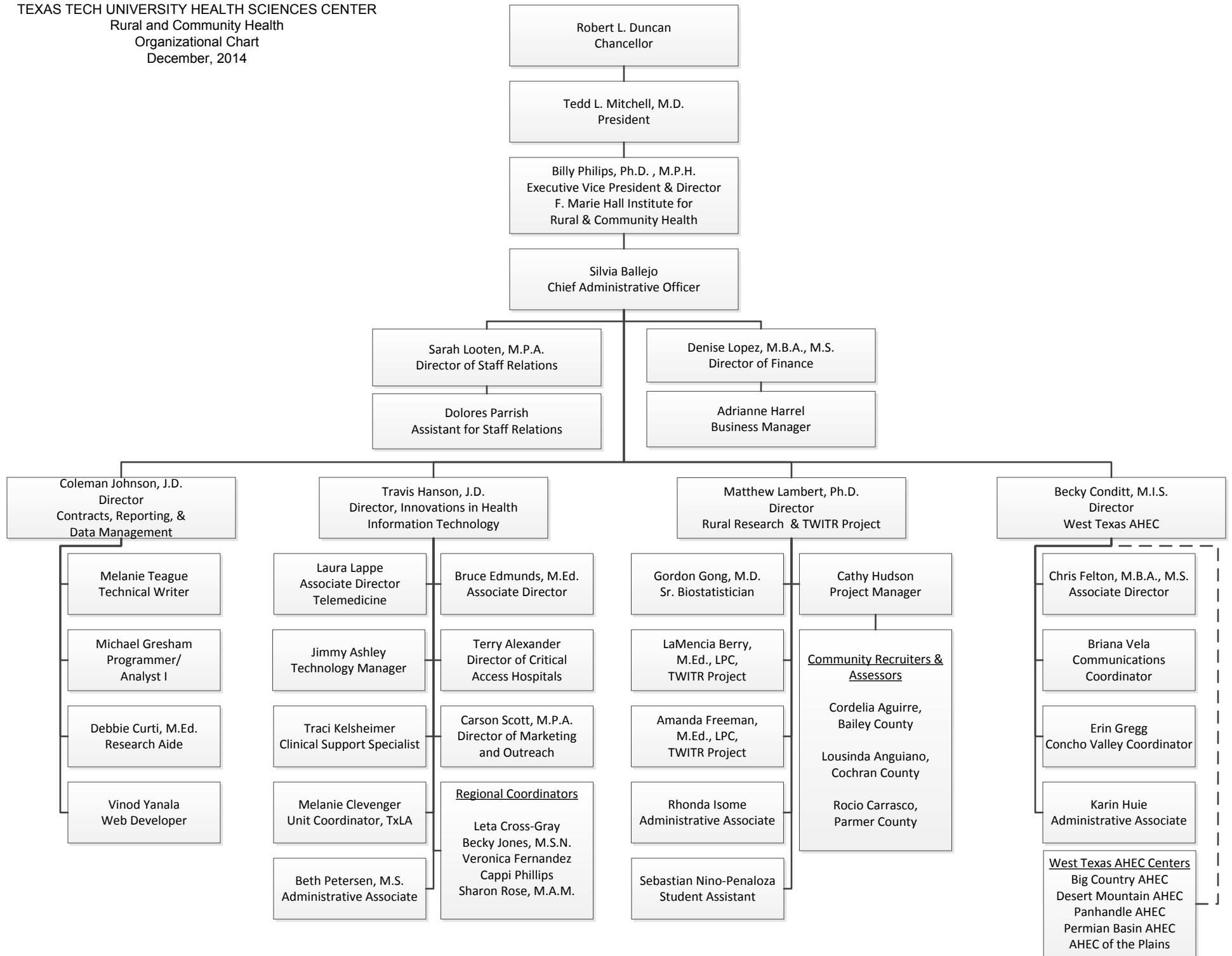
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HEALTH SCIENCES CENTER  
Organizational Chart  
December, 2014



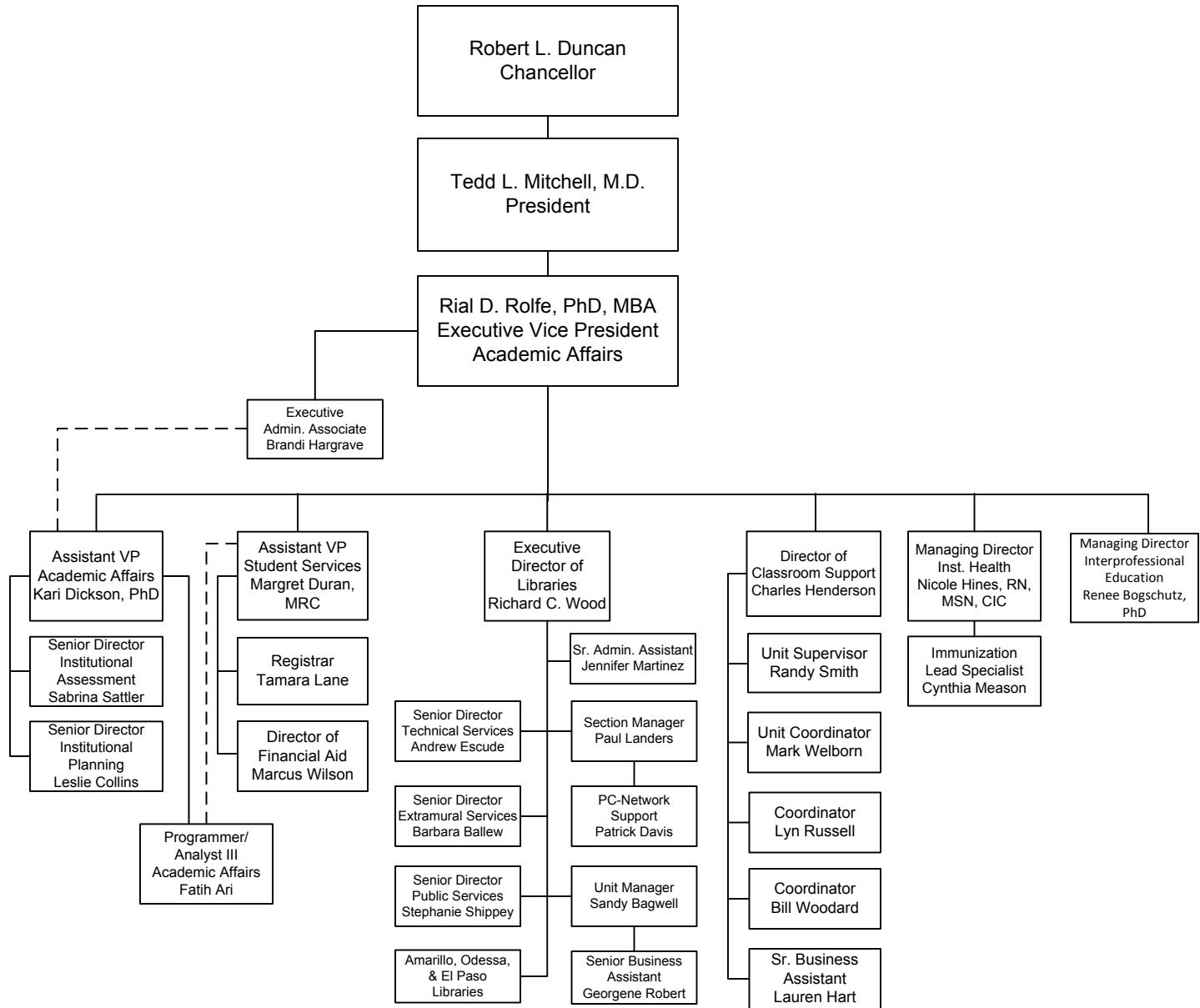
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 Finance & Administration  
 Organizational Chart  
 December, 2014



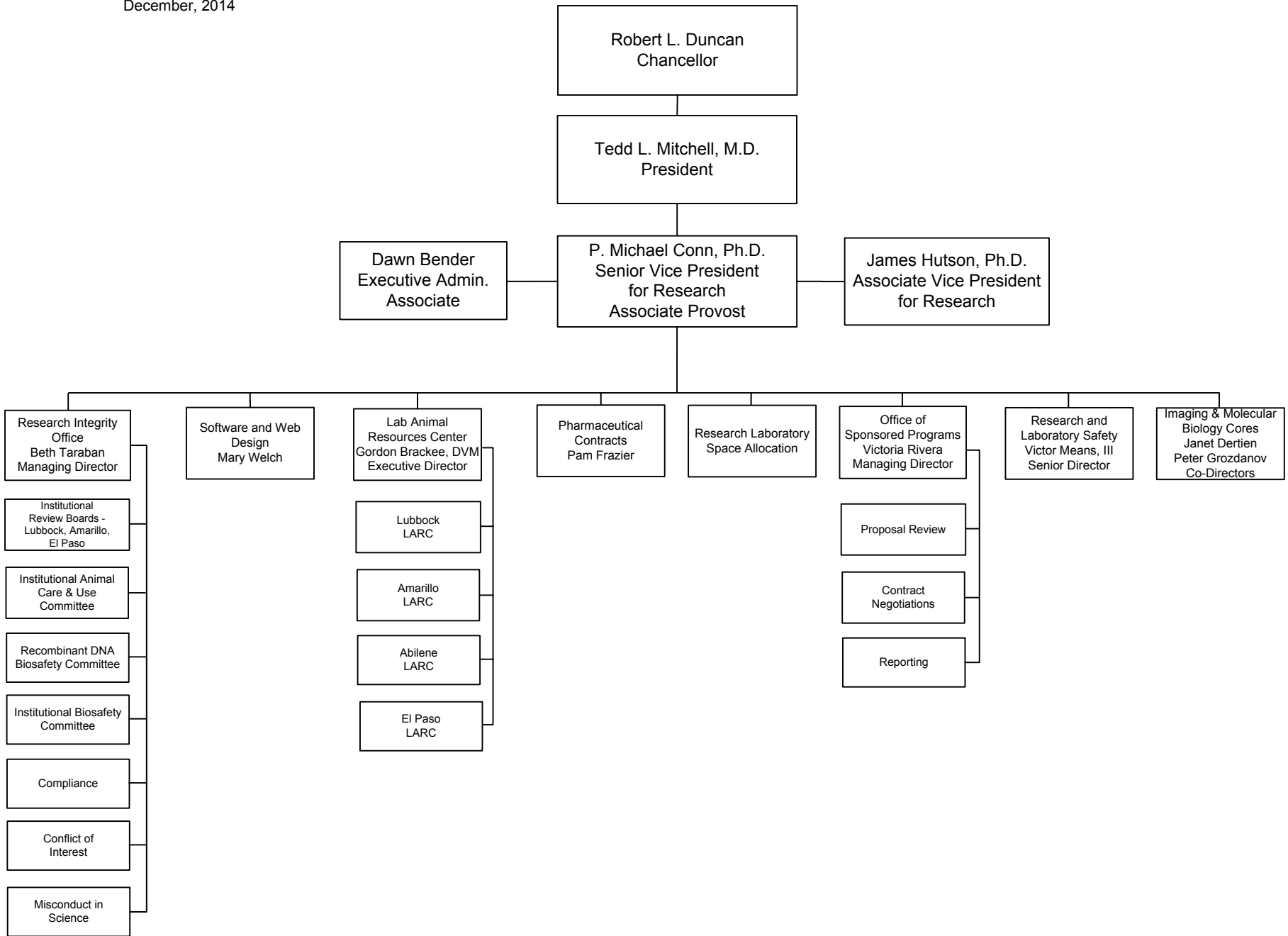
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 Organizational Chart  
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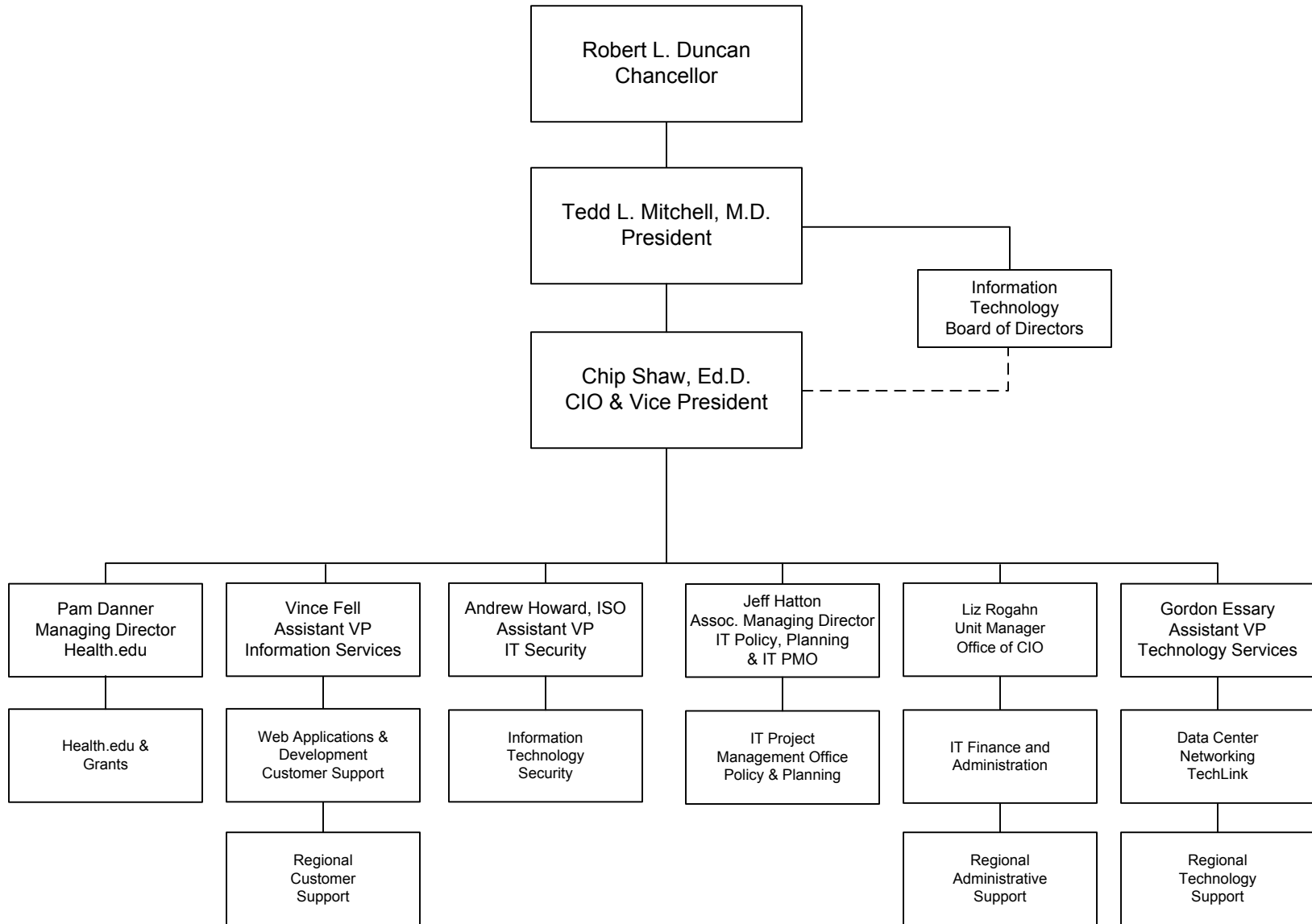
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 December, 2014



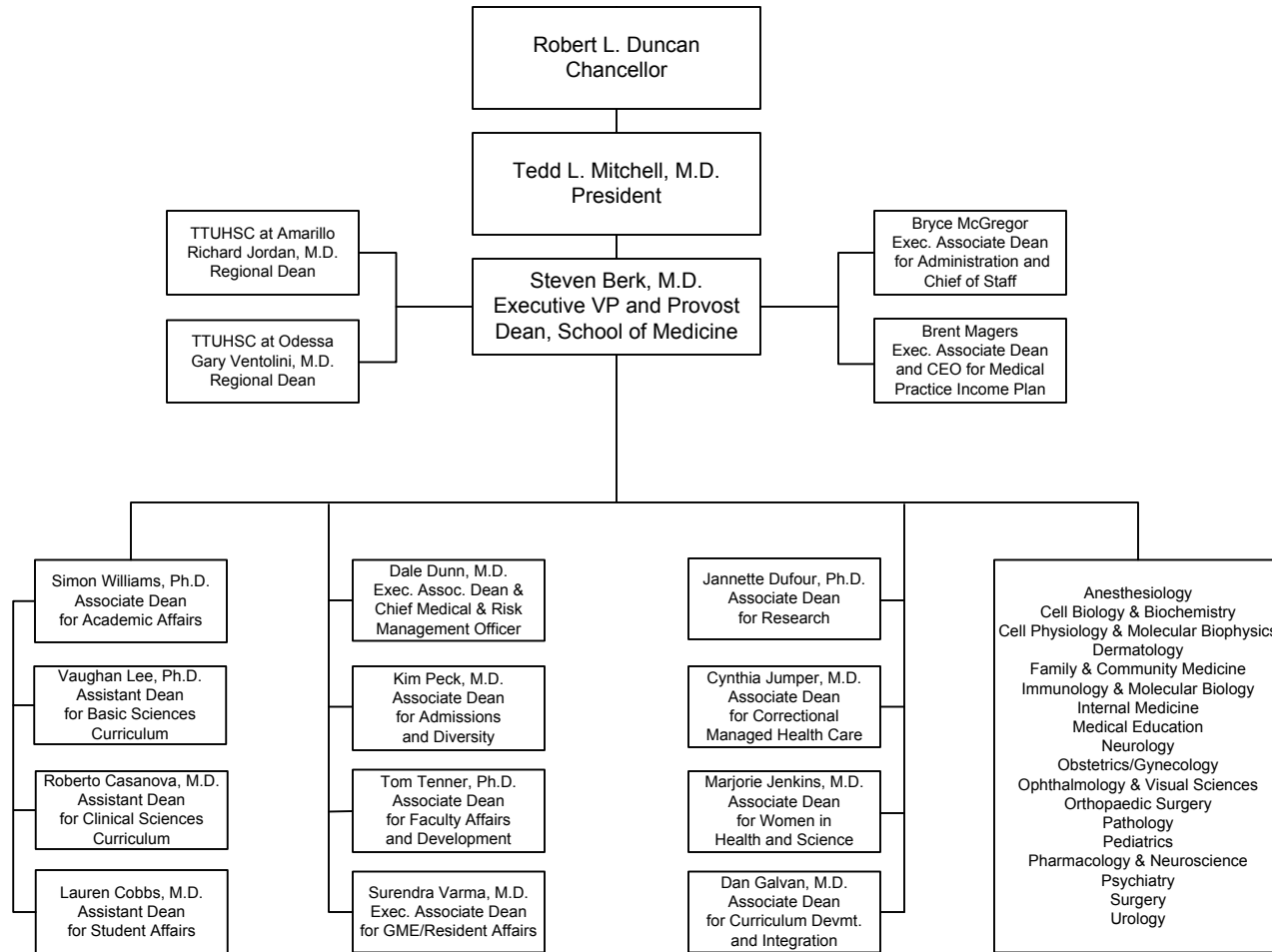
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 Research  
 Organizational Chart  
 December, 2014



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
Information Technology  
Organizational Chart  
December, 2014

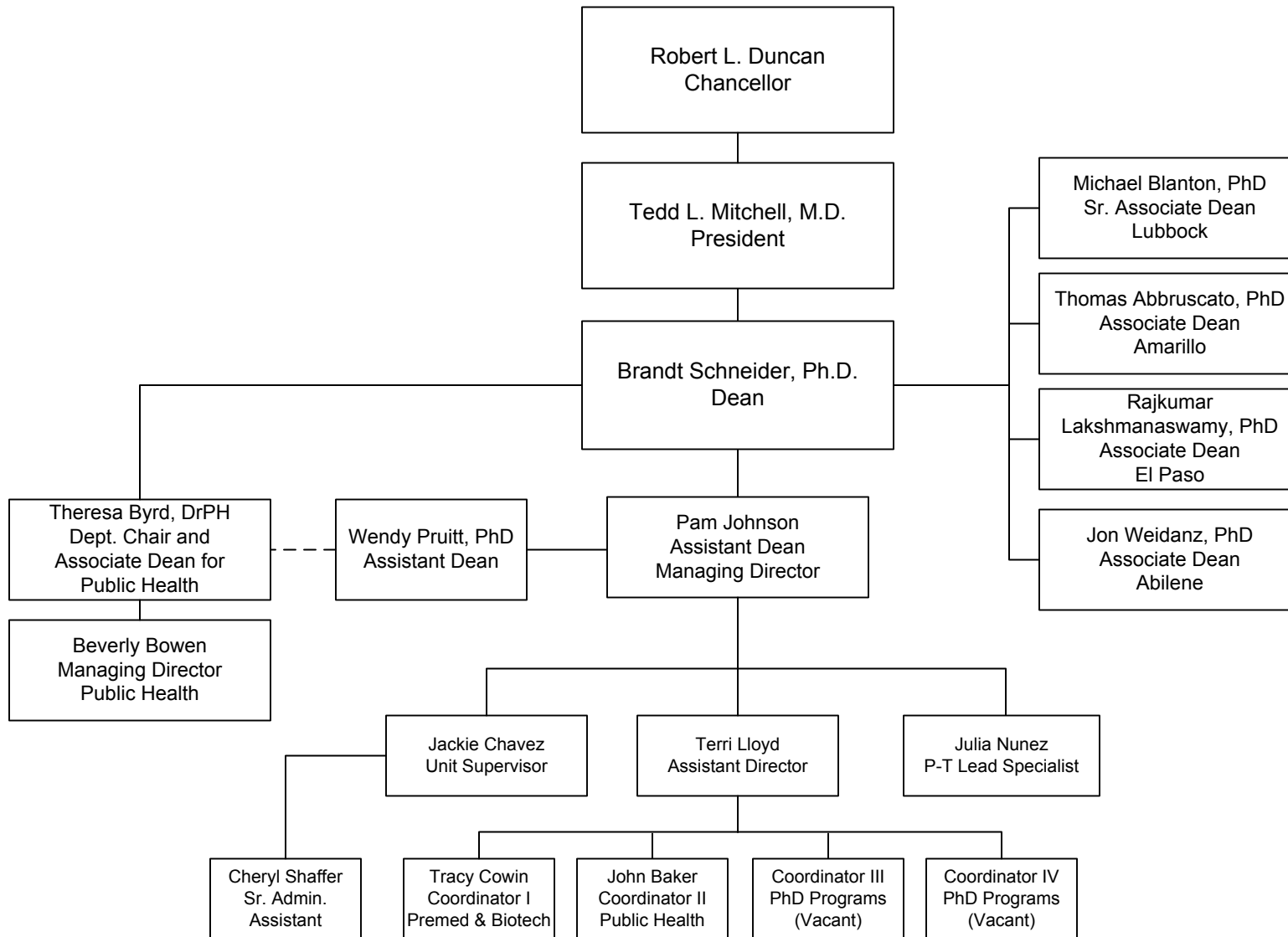


TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 School of Medicine  
 Organizational Chart  
 December, 2014

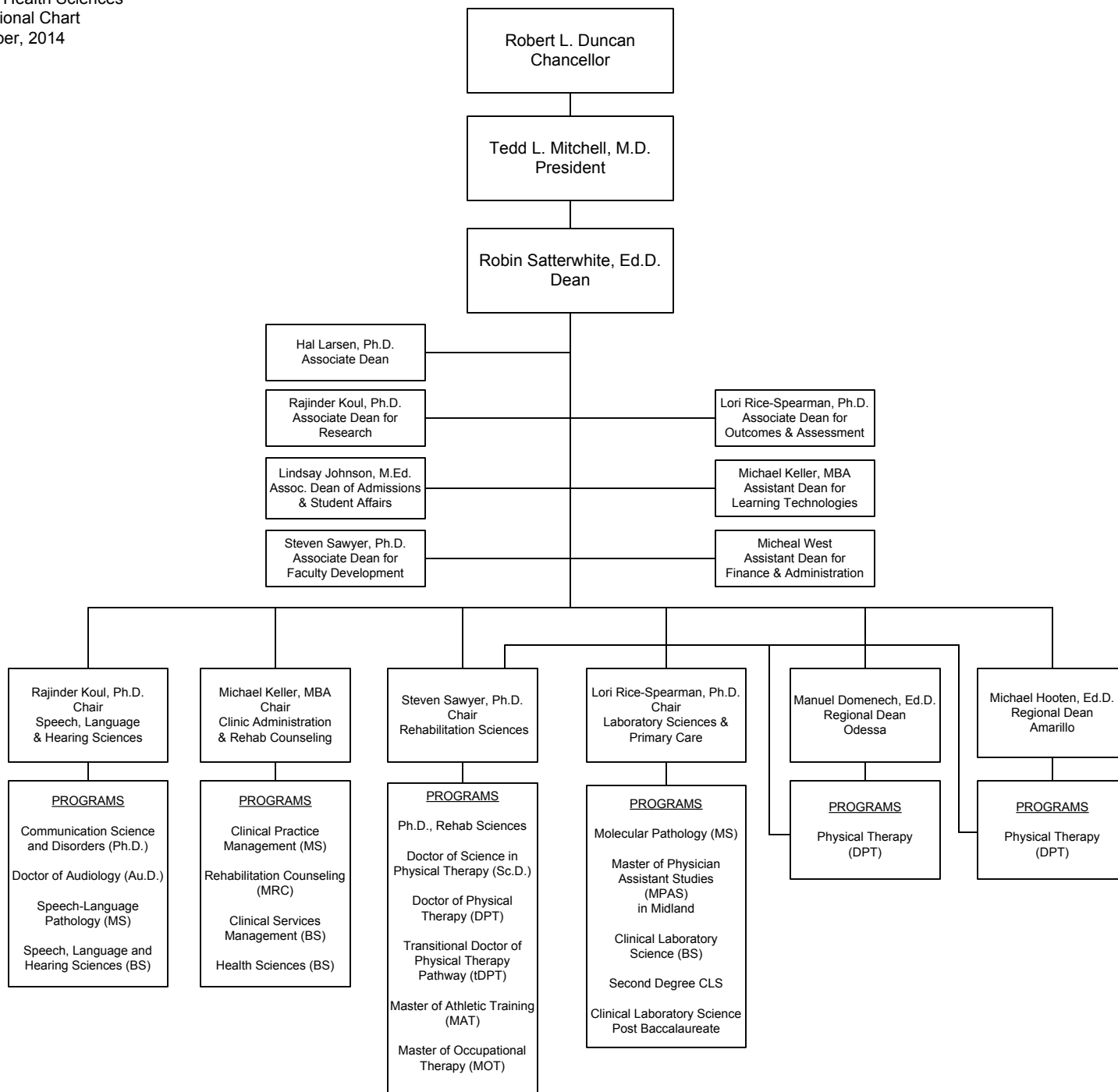




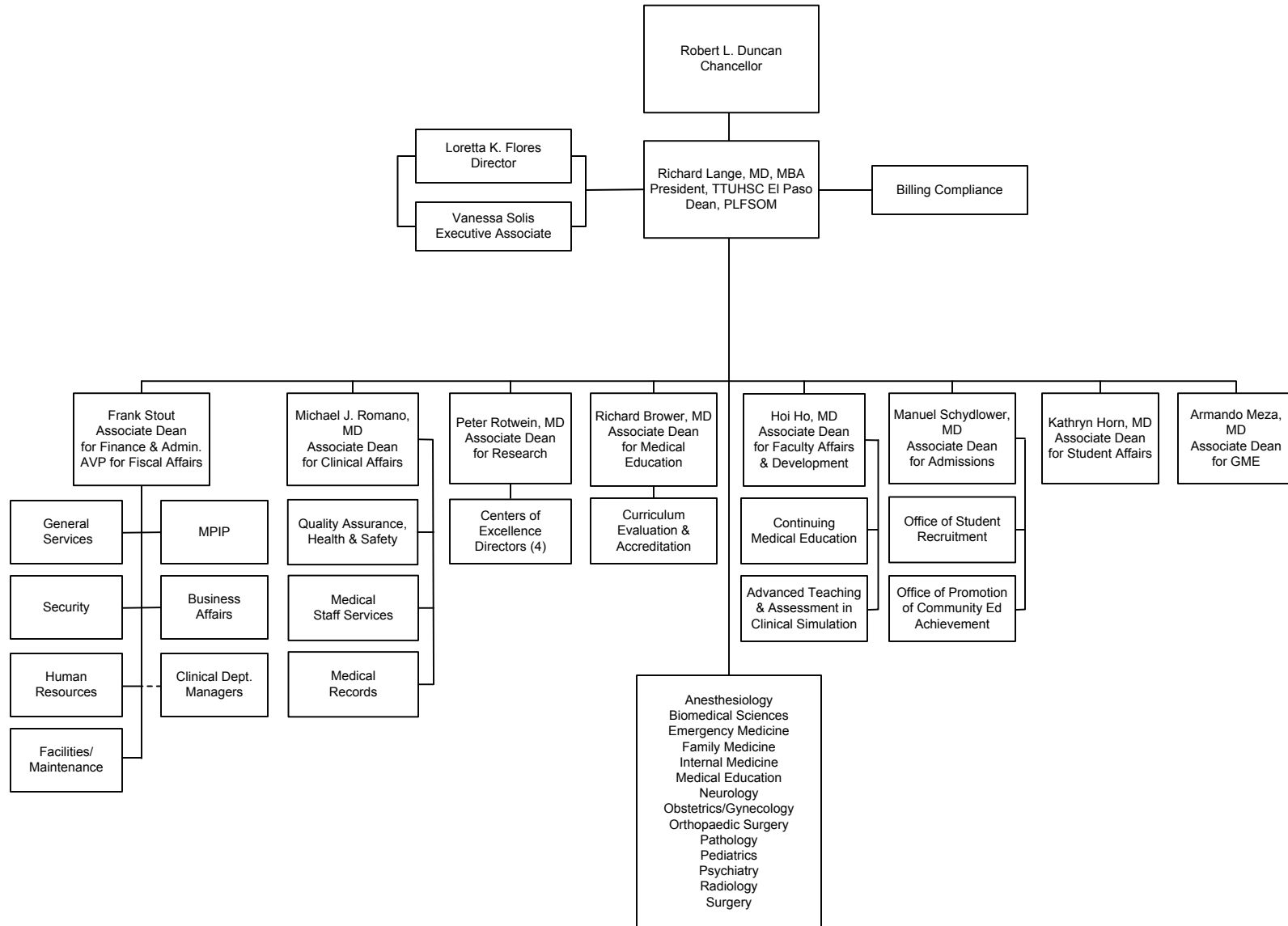
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 Graduate School of Biomedical Sciences  
 Organizational Chart  
 December, 2014



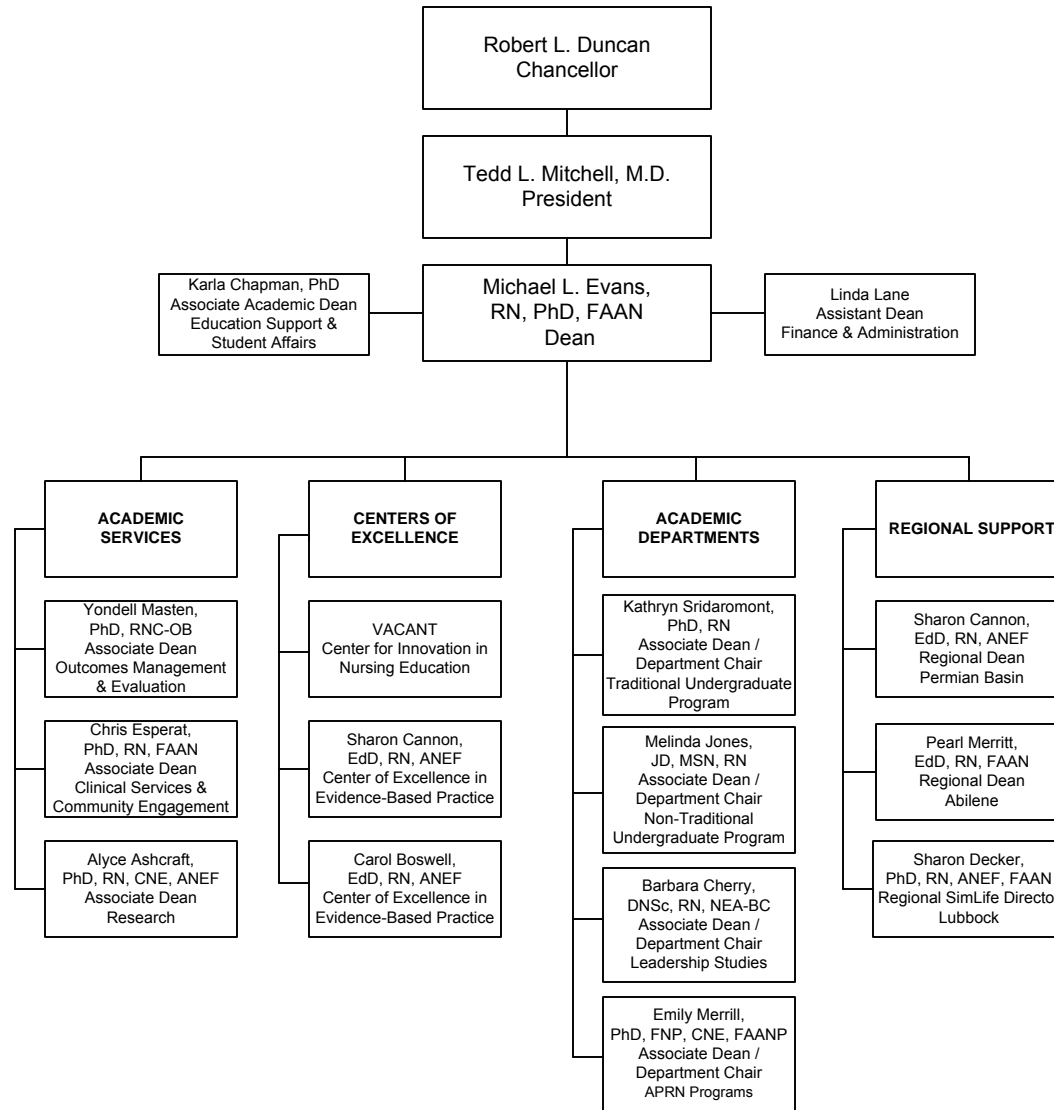
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 School of Allied Health Sciences  
 Organizational Chart  
 December, 2014



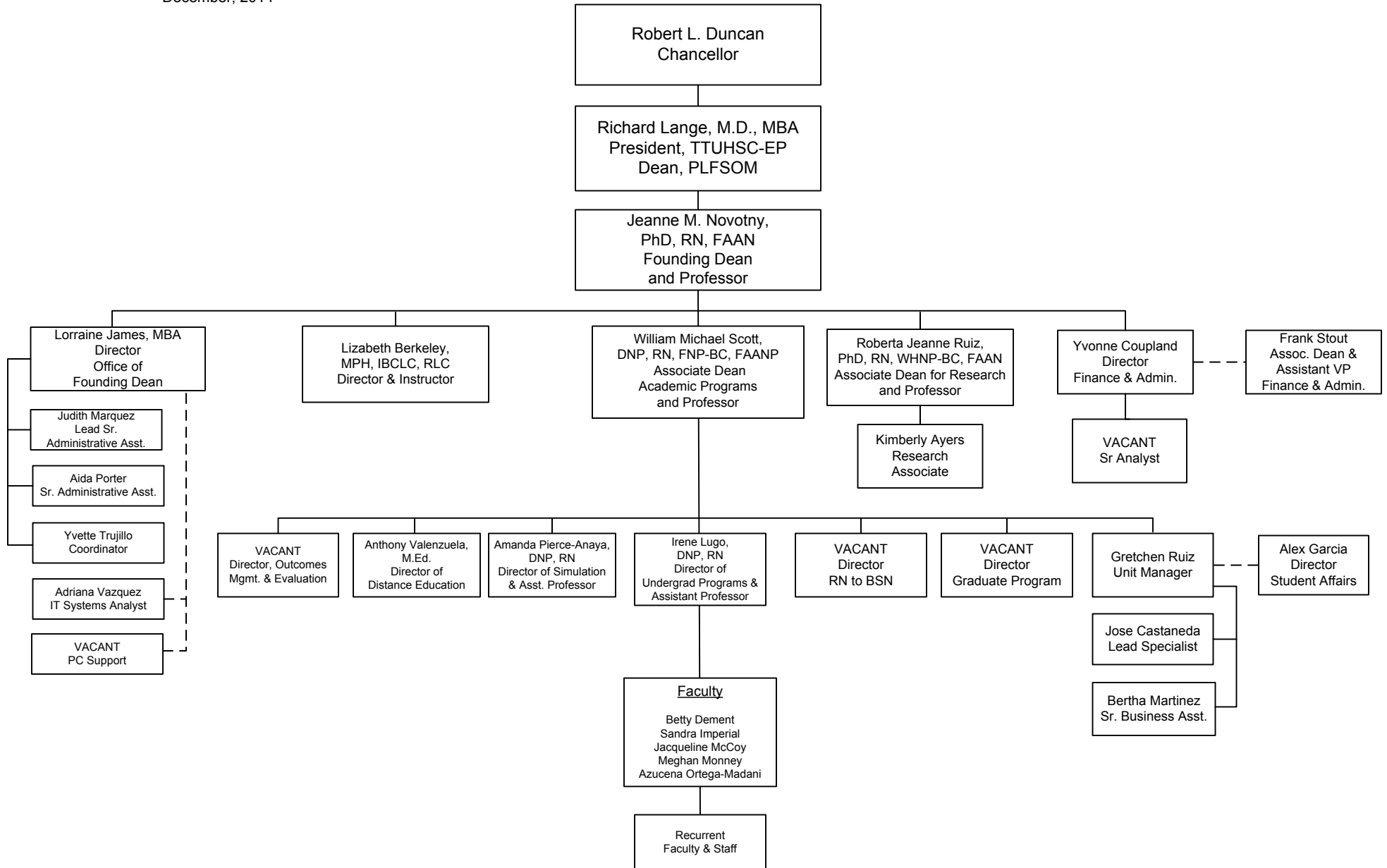
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 Paul L. Foster School of Medicine  
 Organizational Chart  
 December, 2014



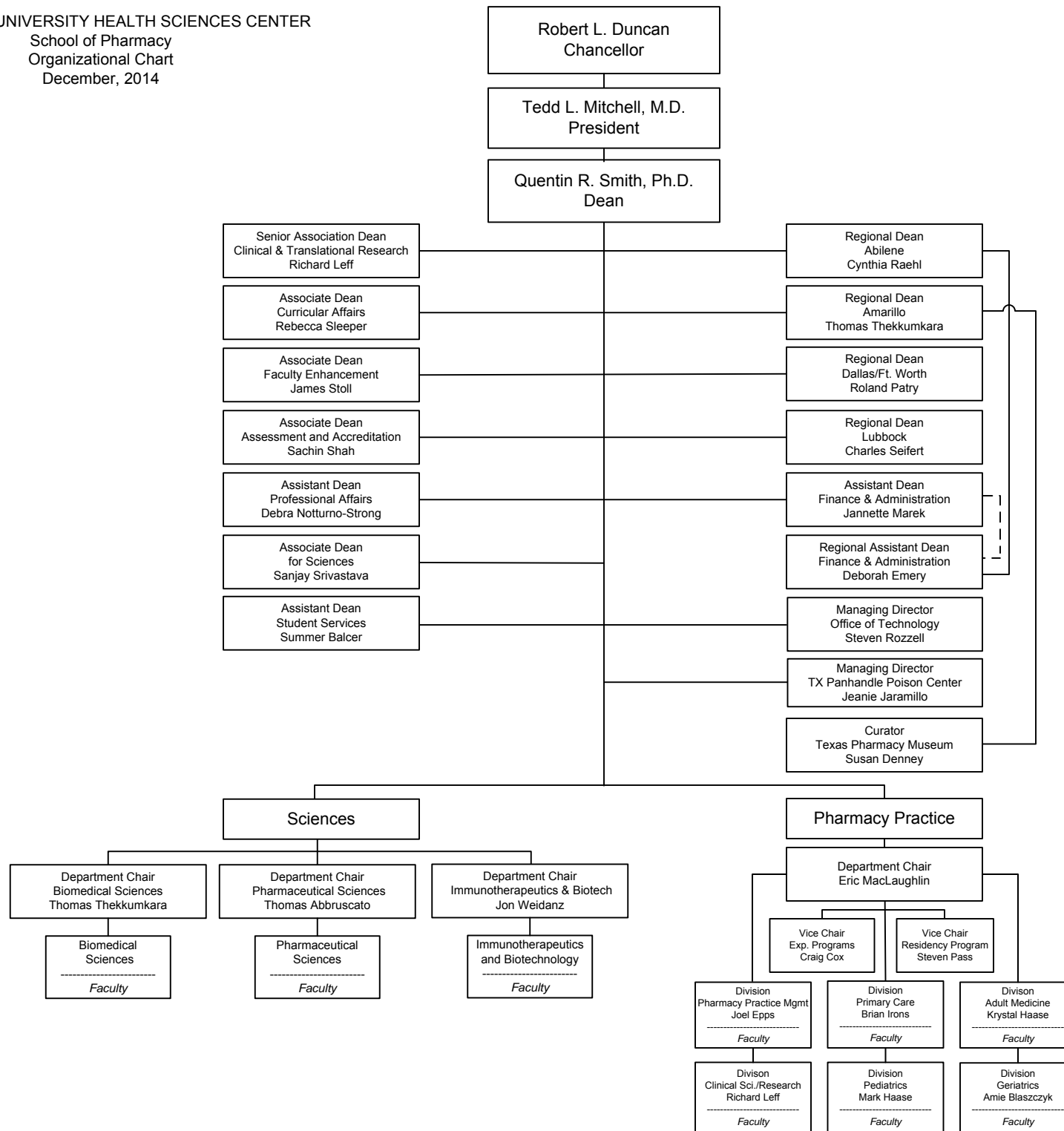
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 School of Nursing  
 Organizational Chart  
 December, 2014



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 EL PASO  
 Gayle Greve Hunt School of Nursing  
 Organizational Chart  
 December, 2014



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 School of Pharmacy  
 Organizational Chart  
 December, 2014



**PROGRAMS**

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ACADEMIC AND PROFESSIONAL PROGRAMS BY CAMPUS**

<b>LOCATION</b>	<b>School of Medicine</b>	<b>Paul L. Foster School of Medicine</b>	<b>School of Allied Health Sciences</b>	<b>School of Nursing</b>	<b>Gayle Greve Hunt School of Nursing</b>	<b>Graduate School of Biomedical Sciences</b>	<b>School of Pharmacy</b>
ABILENE	No Program	No Program	No Program	Traditional BSN	No Program	Pharmaceutical Sciences (MS, PhD) Biotechnology (MS)	PharmD Students (P1,P2,P3,P4) Graduate Pharmacy Education
AMARILLO	MD Students (MSIII, MSIV) Graduate Medical Education	No Program	Physical Therapy (DPT)	No Program	No Program	Pharmaceutical Sciences (MS, PhD)	PharmD Students (P1, P2, P3,P4) Graduate Pharmacy Education
DALLAS	No Program	No Program	No Program	No Program	No Program	No Program	PharmD Students (P3, P4) Graduate Pharmacy Education
EL PASO	No Program	MD Students (MSI, MSII, MSIII, MSIV) Graduate Medical Education	No Program	No Program	Traditional BSN	Biomedical Sciences (MS)	No Program
LUBBOCK	MD Students (MSI, MSII, MSIII, MSIV) Graduate Medical Education	No Program	Communication Sciences & Disorders (PhD) Occupational Therapy (MOT) Physical Therapy (DPT & ScD) Rehabilitation Sciences (PhD) Health Sciences (BS) Speech, Language & Hearing Sciences (BS) Athletic Training (MAT) Speech-Language Pathology (MS) Audiology (AuD) Clinical Laboratory Science (BS) Molecular Pathology (MS)	Traditional BSN	No Program	Biomedical Sciences (MS, PhD) Biotechnology (MS) Public Health (MS)	PharmD Students (P3, P4) Graduate Pharmacy Education
MIDLAND	No Program	No Program	Physician Assistant Studies (MPAS)	No Program	No Program	No Program	No Program
ODESSA	MD Students (MSIII, MSIV) Graduate Medical Education	No Program	Physical Therapy (DPT)	Traditional BSN	No Program	No Program	No Program
DISTANCE EDUCATION	No Program	No Program	Clinical Services Mgmt (BS) Health Sciences (BS) Rehabilitation Counseling (MRC) Clinical Laboratory Science – 2nd Degree (BS) Clinical Practice Mgmt (MS) Physical Therapy (tDPT)	BSN (RN to BSN) BSN 2nd Degree * MSN DNP	RN to BSN	No Program	No Program

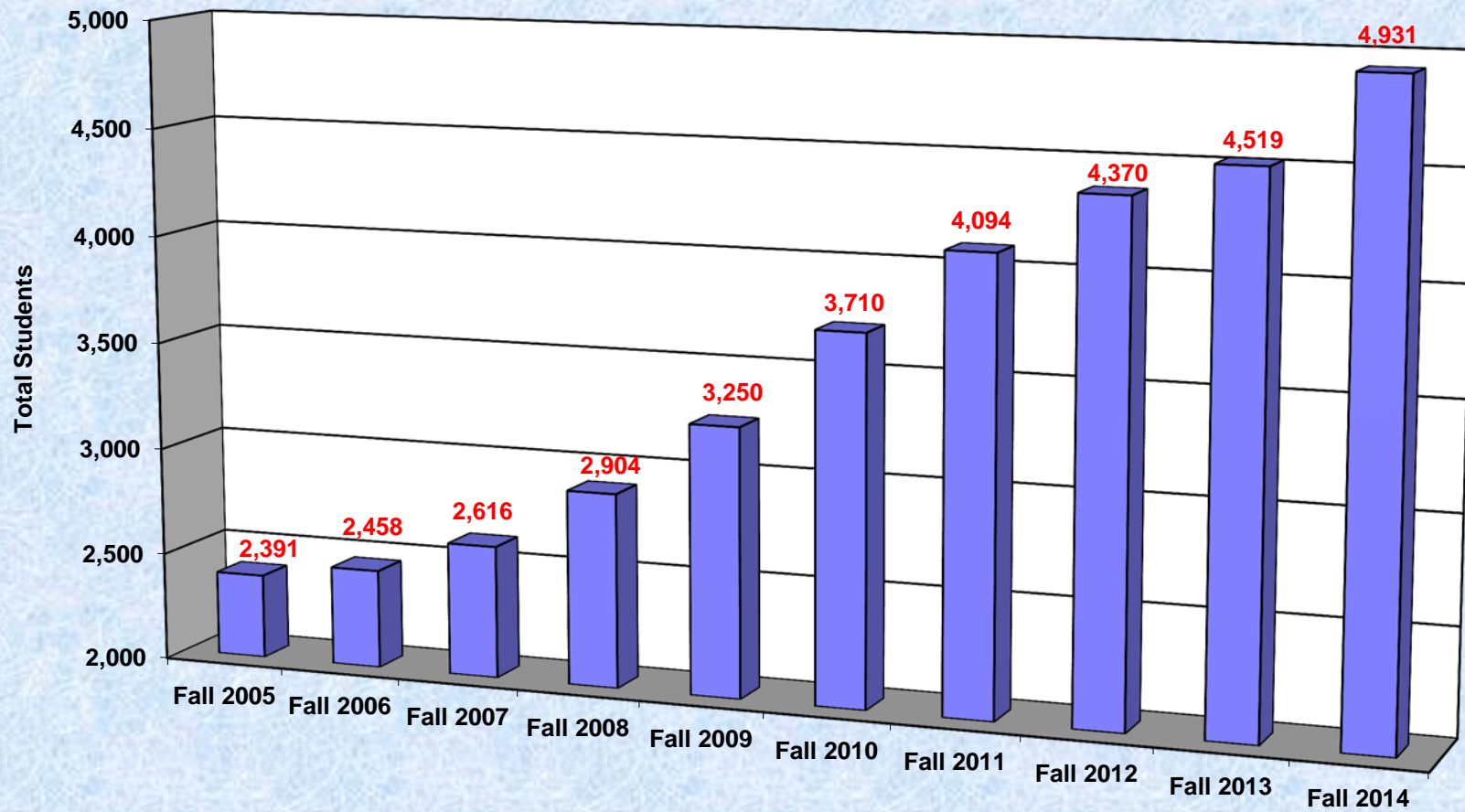
\* Concentrated clinical simulation/hospital clinical experiences are conducted at nearest regional site.



**STUDENTS**

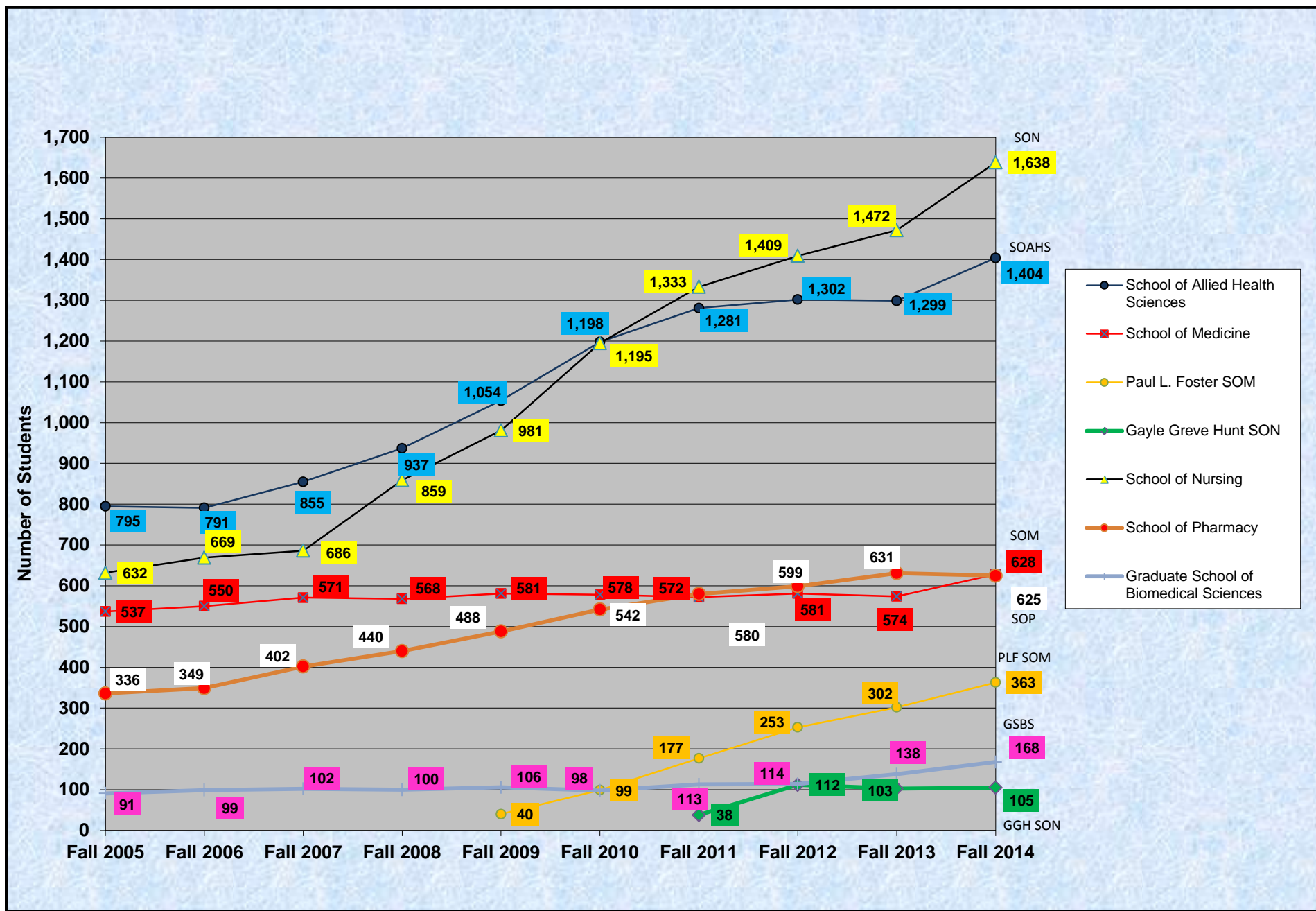
# TTUHSC Enrollment Trends

## Fall 2005 - Fall 2014



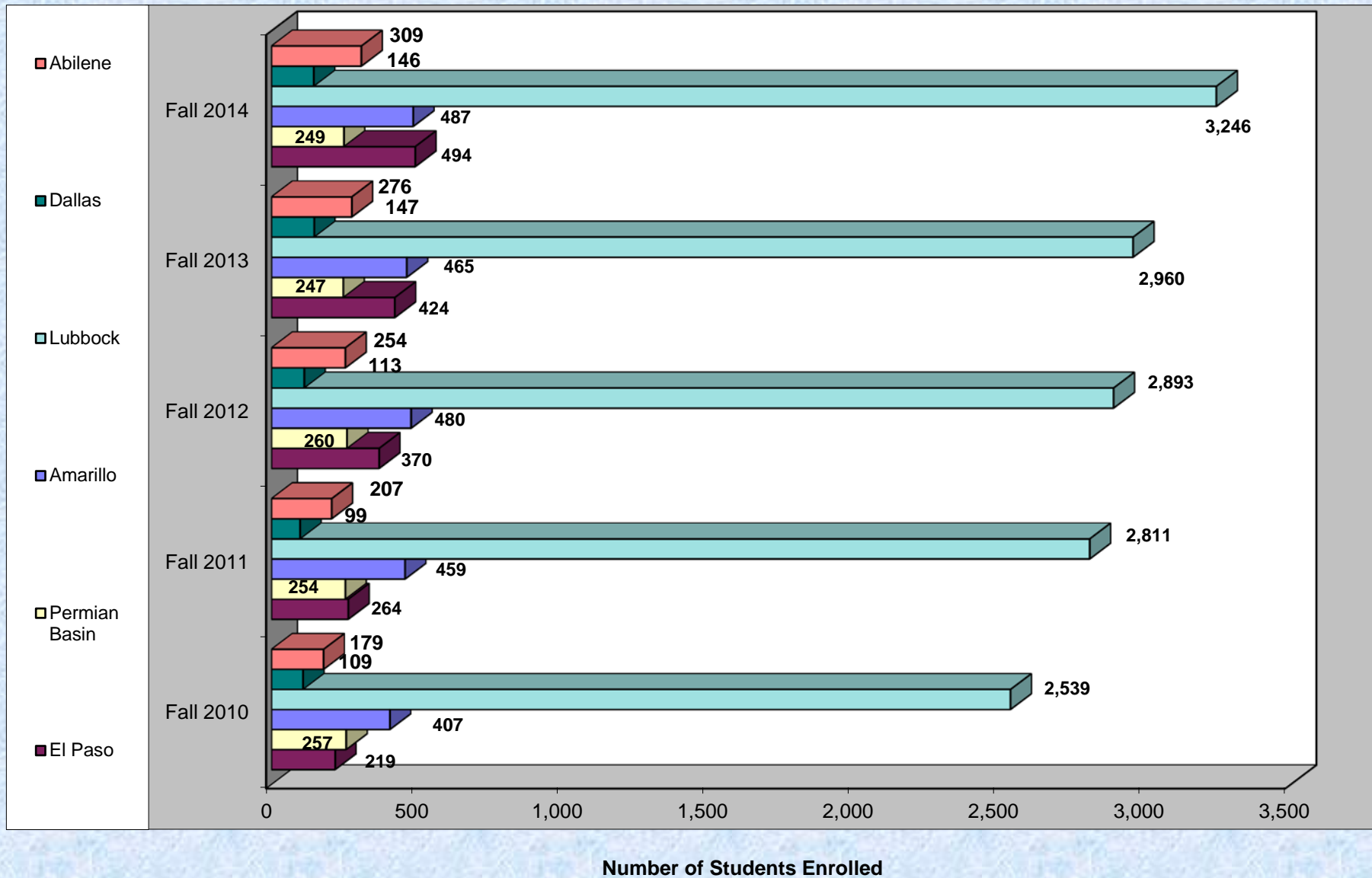
# TTUHSC Enrollment Trends by School

## Fall 2005 - Fall 2014



Sources:  
 TTUHSC Office of the Registrar  
 TTUHSC Office of Institutional Research

## TTUHSC Enrollment by Campus Fall 2010 - Fall 2014



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

	2005		2006		2007		2008		2009		2010		2011		2012		2013		2014	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	32	90	33	93	36	98	51	114	57	149	66	176	81	204	82	223	94	221	87	244
American Indian	5	7	6	9	9	10	7	13	8	19	6	22	10	23	8	18	11	23	13	24
Asian	109	127	104	143	120	158	139	167	200	226	191	278	248	329	260	383	267	374	302	426
Hispanic	103	185	106	193	125	201	132	209	162	268	184	307	170	357	192	464	221	476	248	573
Non-Resident Alien	25	20	39	27	42	36	49	34	7	10	26	7	17	8	11	8	24	23	20	22
Other	23	41	24	57	27	78	42	119	30	78	96	134	72	145	68	127	81	171	94	205
White	500	1124	502	1122	511	1165	546	1282	647	1389	676	1541	769	1661	785	1741	771	1762	791	1882
Total Enrollment	797	1594	814	1644	870	1746	966	1938	1111	2139	1245	2465	1367	2727	1406	2964	1469	3050	1555	3376

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

**GRADUATE SCHOOL OF BIOMEDICAL SCIENCES**

	2005		2006		2007		2008		2009		2010		2011		2012		2013		2014	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	0	1	0	0	0	0	0	1	1	1	1	0	1	0	1	2	1	2	4	8
American Indian	1	0	1	0	1	0	1	0	0	1	0	1	0	0	0	0	0	0	0	1
Asian	3	2	1	3	1	3	1	2	37	15	17	14	28	12	29	16	17	6	20	7
Hispanic	1	1	1	1	1	2	1	1	0	2	1	3	2	2	4	2	9	10	14	17
Non-Resident Alien	23	12	31	17	37	22	37	23	3	6	20	7	12	4	8	2	20	17	16	16
Other	3	1	1	0	0	1	2	0	0	0	2	2	6	11	5	9	6	8	5	5
White	24	19	18	25	20	14	16	15	21	19	16	14	20	15	22	14	24	18	30	25
Total Enrollment	55	36	53	46	60	42	58	42	62	44	57	41	69	44	69	45	77	61	89	79

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

**SCHOOL OF ALLIED HEALTH SCIENCES**

	2005		2006		2007		2008		2009		2010		2011		2012		2013		2014	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	13	32	10	32	13	38	12	40	18	52	22	50	25	57	22	67	36	65	34	72
American Indian	0	4	0	5	0	6	1	7	2	5	3	5	4	2	5	2	6	8	5	6
Asian	10	14	8	26	11	27	15	21	23	28	28	41	33	49	30	61	28	61	46	82
Hispanic	32	77	29	78	33	74	35	73	60	94	72	106	64	122	72	122	77	129	81	159
Non-Resident Alien	1	1	5	2	4	4	7	4	2	2	2	0	1	0	1	1	3	1	1	2
Other	8	12	7	9	7	16	18	52	16	42	26	44	32	70	15	18	12	33	10	44
White	154	437	158	422	153	469	156	496	183	527	206	593	216	606	235	651	208	632	229	633
Total Enrollment	218	577	217	574	221	634	244	693	304	750	359	839	375	906	380	922	370	929	406	998

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

**SCHOOL OF MEDICINE**

	2005		2006		2007		2008		2009		2010		2011		2012		2013		2014	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	7	9	10	8	10	8	9	8	8	7	7	6	7	9	7	10	9	8	8	4
American Indian	1	1	2	1	3	0	3	2	3	2	2	4	1	7	1	7	2	5	3	6
Asian	70	65	71	66	74	71	76	74	72	74	63	57	72	59	72	68	78	74	83	88
Hispanic	37	23	40	23	41	27	44	24	36	20	27	15	17	24	21	23	26	17	33	24
Non-Resident Alien	0	2	0	2	0	0	1	0	0	0	1	0	1	1	0	1	0	0	1	0
Other	8	3	8	9	8	11	8	11	9	12	34	44	15	18	14	17	17	20	21	24
White	184	127	176	134	188	130	186	122	204	134	198	120	206	135	207	133	191	127	200	133
Total Enrollment	307	230	307	243	324	247	327	241	332	249	332	246	319	253	322	259	323	251	349	279



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER EL PASO  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

**PAUL L. FOSTER SCHOOL OF MEDICINE**

	2009		2010		2011		2012		2013		2014	
	M	F	M	F	M	F	M	F	M	F	M	F
African American	0	0	0	0	0	0	0	0	0	0	1	0
American Indian	0	0	0	0	1	0	0	0	0	0	0	0
Asian	3	10	6	15	27	33	36	46	47	40	47	45
Hispanic	2	5	3	5	5	9	16	14	24	20	39	33
Non-Resident Alien	0	0	0	0	0	0	1	0	0	0	1	0
Other	0	1	24	19	6	4	6	8	14	12	14	12
White	11	8	17	10	53	39	72	54	88	57	94	77
Total Enrollment	16	24	50	49	92	85	131	122	173	129	196	167

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

**SCHOOL OF NURSING**

	2005		2006		2007		2008		2009		2010		2011		2012		2013		2014	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	7	39	8	40	4	37	21	52	18	72	21	103	31	116	30	114	29	114	22	130
American Indian	0	2	0	3	1	4	0	4	1	10	0	10	3	11	0	6	2	6	3	8
Asian	7	14	7	16	5	20	10	25	10	40	19	70	18	77	15	71	17	70	19	72
Hispanic	13	64	18	67	24	68	26	82	37	123	48	157	52	166	49	229	49	217	47	261
Non-Resident Alien	0	2	2	5	0	8	0	6	2	1	0	0	0	1	1	1	0	1	0	1
Other	1	20	5	35	3	43	6	48	3	22	6	22	6	32	13	56	14	69	19	82
White	52	411	56	407	52	417	75	504	95	547	96	643	131	689	118	706	142	742	132	842
Total Enrollment	80	552	96	573	89	597	138	721	166	815	190	1005	241	1092	226	1183	253	1219	242	1396

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER EL PASO  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

**GAYLE GREVE HUNT SCHOOL OF NURSING**

	2011		2012		2013		2014	
	M	F	M	F	M	F	M	F
African American	1	2	2	6	1	3	0	3
American Indian	0	0	0	0	0	1	0	1
Asian	0	1	0	6	1	2	2	1
Hispanic	1	17	8	61	11	67	14	66
Non-Resident Alien	0	0	0	0	0	0	0	0
Other	0	7	0	9	0	3	0	3
White	3	6	4	16	1	13	2	13
Total Enrollment	5	33	14	98	14	89	18	87

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

**SCHOOL OF PHARMACY**

	2005		2006		2007		2008		2009		2010		2011		2012		2013		2014	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	5	9	5	13	9	15	9	13	12	17	15	17	16	20	20	24	18	29	18	27
American Indian	3	0	3	0	4	0	2	0	2	1	1	2	1	3	2	3	1	3	2	2
Asian	19	32	17	32	29	37	37	45	55	59	58	81	70	98	78	115	79	121	85	131
Hispanic	20	20	18	24	26	30	26	29	27	24	33	21	29	17	22	13	25	16	20	13
Non-Resident Alien	1	3	1	1	1	2	4	1	0	1	3	0	3	2	0	3	1	4	1	3
Other	3	5	3	4	9	7	8	8	2	1	4	3	7	3	15	10	18	26	25	35
White	86	130	94	134	98	135	113	145	133	154	143	161	140	171	127	167	117	173	104	159
Total Enrollment	137	199	141	208	176	226	199	241	231	257	257	285	266	314	264	335	259	372	255	370

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ENROLLMENT BY CAMPUS / BY SCHOOL**

<b>Lubbock</b>	<b>Fall 2010</b>	<b>Fall 2011</b>	<b>Fall 2012</b>	<b>Fall 2013</b>	<b>Fall 2014</b>
Graduate School of Biomedical Sciences	61	76	78	87	95
School of Allied Health Sciences	986	1,073	1,089	1,094	1,192
School of Medicine	397	411	436	443	477
Anita Thigpen Perry School of Nursing	1,058	1,213	1,253	1,299	1,446
School of Pharmacy	37	38	37	37	36
<b>TOTAL Lubbock</b>	<b>2,539</b>	<b>2,811</b>	<b>2,893</b>	<b>2,960</b>	<b>3,246</b>

<b>Amarillo</b>	<b>Fall 2010</b>	<b>Fall 2011</b>	<b>Fall 2012</b>	<b>Fall 2013</b>	<b>Fall 2014</b>
Graduate School of Biomedical Sciences	37	37	35	32	37
School of Allied Health Sciences	47	44	46	48	51
School of Medicine	65	83	106	93	101
School of Pharmacy	258	295	293	292	298
<b>TOTAL Amarillo</b>	<b>407</b>	<b>459</b>	<b>480</b>	<b>465</b>	<b>487</b>

<b>Midland/Odessa</b>	<b>Fall 2010</b>	<b>Fall 2011</b>	<b>Fall 2012</b>	<b>Fall 2013</b>	<b>Fall 2014</b>
School of Allied Health Sciences	165	164	167	157	161
School of Medicine	58	39	39	38	50
School of Nursing	34	51	54	52	38
<b>TOTAL Midland/Odessa</b>	<b>257</b>	<b>254</b>	<b>260</b>	<b>247</b>	<b>249</b>

<b>El Paso</b>	<b>Fall 2010</b>	<b>Fall 2011</b>	<b>Fall 2012</b>	<b>Fall 2013</b>	<b>Fall 2014</b>
Graduate School of Biomedical Sciences	-	-	-	19	26
School of Medicine	82	39	-	-	-
Paul L. Foster School of Medicine	99	177	253	302	363
Gayle Greve Hunt School of Nursing	-	38	112	103	105
School of Nursing	38	10	5	-	-
<b>TOTAL El Paso</b>	<b>219</b>	<b>264</b>	<b>370</b>	<b>424</b>	<b>494</b>

<b>Dallas</b>	<b>Fall 2010</b>	<b>Fall 2011</b>	<b>Fall 2012</b>	<b>Fall 2013</b>	<b>Fall 2014</b>
School of Pharmacy	109	99	113	147	146
<b>TOTAL Dallas</b>	<b>109</b>	<b>99</b>	<b>113</b>	<b>147</b>	<b>146</b>

<b>Abilene</b>	<b>Fall 2010</b>	<b>Fall 2011</b>	<b>Fall 2012</b>	<b>Fall 2013</b>	<b>Fall 2014</b>
School of Nursing	41	59	97	121	154
Graduate School of Biomedical Sciences	-	-	1	-	10
School of Pharmacy	138	148	156	155	145
<b>TOTAL Abilene</b>	<b>179</b>	<b>207</b>	<b>254</b>	<b>276</b>	<b>309</b>

<b>TTUHSC Fall Semester Totals</b>	<b>3,710</b>	<b>4,094</b>	<b>4,370</b>	<b>4,519</b>	<b>4,931</b>
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**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE GRADUATES FOR THE LAST SEVEN YEARS ENTERING  
FAMILY PRACTICE, INTERNAL MEDICINE, PEDIATRIC AND OB/GYN RESIDENCIES  
As of September 1<sup>st</sup>**

<b>RESIDENCIES IN TEXAS</b>							
<b>DESCRIPTION</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>
Total Graduates	135	120	137	136	127	151	136
Primary Care (% of Total Graduates)	52 (38.5%)	35 (29.2%)	41 (29.9%)	43 (31.6%)	27 (21.3%)	52 (34.4%)	43 (31.6%)
Family Medicine	12	9	15	13	11	19	18
Internal Medicine *	17	12	11	13	7	15	10
Pediatrics	18	9	11	10	3	11	6
Med/Pediatrics	0	0	0	0	0	0	1
Ob/Gyn	5	5	4	7	6	7	8

<b>RESIDENCIES IN AND OUT OF TEXAS</b>							
<b>DESCRIPTION</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>
Total Graduates	135	120	137	136	127	151	136
Primary Care (% of Total Graduates)	69 (51.1%)	53 (44.2%)	66 (48.2%)	58 (42.7%)	49 (38.6%)	82 (54.3%)	67 (49.3%)
Family Medicine	14	12	20	15	15	22	23
Internal Medicine *	21	19	19	18	13	19	19
Pediatrics	23	14	19	12	11	28	14
Med/Pediatrics	0	2	1	1	1	0	2
Ob/Gyn	11	6	7	12	9	13	9

\* The count of graduates entering Internal Medicine includes only categorical Internal Medicine residencies. Students entering preliminary Internal Medicine positions are excluded.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER (TTUHSC)  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES (SOAHS)  
CLINICAL LABORATORY SCIENCE**

<b>YEAR</b>	<b>PASS RATE</b>	<b>NATIONAL MEAN</b>
2005	92%	79%
2006	92%	79%
2007	88%	79%
2008	86%	83%
2009	85%	85%
2010	100%	83%
2011	96%	81%
2012	94%	86%
2013	86%	78%
2014	91%	79%

**SOAHS - CLINICAL LABORATORY SCIENCE- SECOND DEGREE**

<b>YEAR</b>	<b>PASS RATE</b>	<b>NATIONAL MEAN</b>
2011	100%	81%
2012	88%	86%
2013	97%	81%
2014	89%	78%

**TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SOAHS - OCCUPATIONAL THERAPY**

<b>YEAR</b>	<b>PASS RATE</b>	<b>NATIONAL MEAN</b>
2005	100%	-
2006	93%	-
2007	78%	-
2008	100%	-
2009	80%	-
2010	88%	-
2011	76%	-
2012	88%	85%
2013	100%	84%
2014	97%	N/A

**SOAHS - PHYSICAL THERAPY**

<b>YEAR</b>	<b>PASS RATE</b>	<b>NATIONAL MEAN</b>
2005	77%	-
2006	88%	-
2007	93%	-
2008	100%	-
2009	72%	-
2010	88%	-
2011	94%	-
2012	88%	-
2013	93%	91%
2014	93%	93%



**TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SOAHS - SPEECH-LANGUAGE PATHOLOGY**

<b>YEAR</b>	<b>PASS RATE</b>	<b>NATIONAL MEAN</b>
2005	93%	-
2006	100%	-
2007	95%	-
2008	100%	-
2009	100%	-
2010	100%	-
2011	100%	-
2012	100%	86%
2013	100%	90%
2014	100%	N/A

**SOAHS - AUDIOLOGY**

<b>YEAR</b>	<b>PASS RATE</b>	<b>NATIONAL MEAN</b>
2005	100%	-
2006	100%	-
2007	100%	-
2008	88%	-
2009	40%	-
2010	88%	-
2011	92%	-
2012	56%	56%
2013	57%	58%
2014	82%	N/A

**TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SOAHS - PHYSICIAN ASSISTANT PROGRAM**

<b>YEAR</b>	<b>PASS RATE</b>	<b>NATIONAL MEAN</b>
2005	95%	91%
2006	90%	92%
2007	100%	93%
2008	98%	94%
2009	98%	92%
2010	100%	94%
2011	94%	91%
2012	90%	93%
2013	93%	93%
2014	98%	N/A

**SOAHS - MOLECULAR PATHOLOGY PROGRAM**

<b>YEAR</b>	<b>PASS RATE</b>	<b>NATIONAL MEAN</b>
2005	75%	77%
2006	82%	77%
2007	85%	71%
2008	N/A *	79%
2009	100%	82%
2010	79%	72%
2011	90%	76%
2012	94%	73%
2013	100%	81%
2014	100%	82%

\* The Molecular Pathology program rearranged their curriculum FY 2008. The class of 2008 did not complete requirements until August 18, 2008. They sat for certification after September 1, 2008.

***TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES***

***SOAHS - ATHLETIC TRAINING PROGRAM***

<b><i>YEAR</i></b>	<b><i>PASS RATE</i></b>	<b><i>NATIONAL MEAN</i></b>
2005	83%	-
2006	100%	-
2007	100%	-
2008	100%	-
2009	92%	-
2010	100%	-
2011	100%	-
2012	100%	81%
2013	100%	82%
2014	100%	N/A

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF NURSING**

<b>YEAR</b>	<b>PASS RATE</b>
2005	86.79%
2006	88.19%
2007	87.18%
2008	85.21%
2009	85.06%
2010	88.54%
2011	92.59%
2012	91.42%
2013	86.45% *
2014	86.51%

\*Passing standard was increased in 2013 per review by Natl. Council on State Boards of Nursing, causing pass rates to decrease nationally. Texas has shown an overall drop of 9 percentage points from 2012.

**GAYLE GREVE HUNT SCHOOL OF NURSING**

<b>YEAR</b>	<b>PASS RATE</b>
2013	65.63%
2014	60.94%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**  
**PASS RATES FOR FIRST TIME**  
**STATE & NATIONAL LICENSING EXAMINATION**

**SCHOOL OF PHARMACY**

<b>YEAR</b>	<b>PASS RATE</b>
2005	94.74%
2006	93.24%
2007	98.57%
2008	96.20%
2009	100%
2010	96.77%
2011	98.20%
2012	100%
2013	95.70%
2014	97.48%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
USMLE PASS RATES FOR FIRST TIME TEST TAKERS**

**SCHOOL OF MEDICINE**

**United States Medical Licensing Examination (USMLE)**

<b>TEST GROUP</b>	<b>STEP I Pass Rate</b>	<b>STEP II Pass Rate</b>	
		<b>Clinical Knowledge</b>	<b>Clinical Skills</b>
<b>Class of 2005</b>	<b>90%</b>	<b>93%</b>	<b>89%</b>
<b>Class of 2006</b>	<b>88%</b>	<b>93%</b>	<b>98%</b>
<b>Class of 2007</b>	<b>82%</b>	<b>91%</b>	<b>96%</b>
<b>Class of 2008</b>	<b>85%</b>	<b>90%</b>	<b>95%</b>
<b>Class of 2009</b>	<b>90%</b>	<b>93%</b>	<b>95%</b>
<b>Class of 2010</b>	<b>99%</b>	<b>96%</b>	<b>98%</b>
<b>Class of 2011</b>	<b>98%</b>	<b>94%</b>	<b>98%</b>
<b>Class of 2012</b>	<b>94%</b>	<b>98%</b>	<b>99%</b>
<b>Class of 2013</b>	<b>97%</b>	<b>98%</b>	<b>98%</b>
<b>Class of 2014</b>	<b>97%</b>	<b>96%</b>	<b>95%</b>

This table describes the USMLE performance of each graduating class of TTUHSC medical students.

- Step I is taken after the completion of Year 2 and must be taken before the beginning of Year 3.
- Step II must be taken during Year 4 prior to graduation.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
USMLE PASS RATES FOR FIRST TIME TEST TAKERS**

**PAUL L. FOSTER SCHOOL OF MEDICINE**

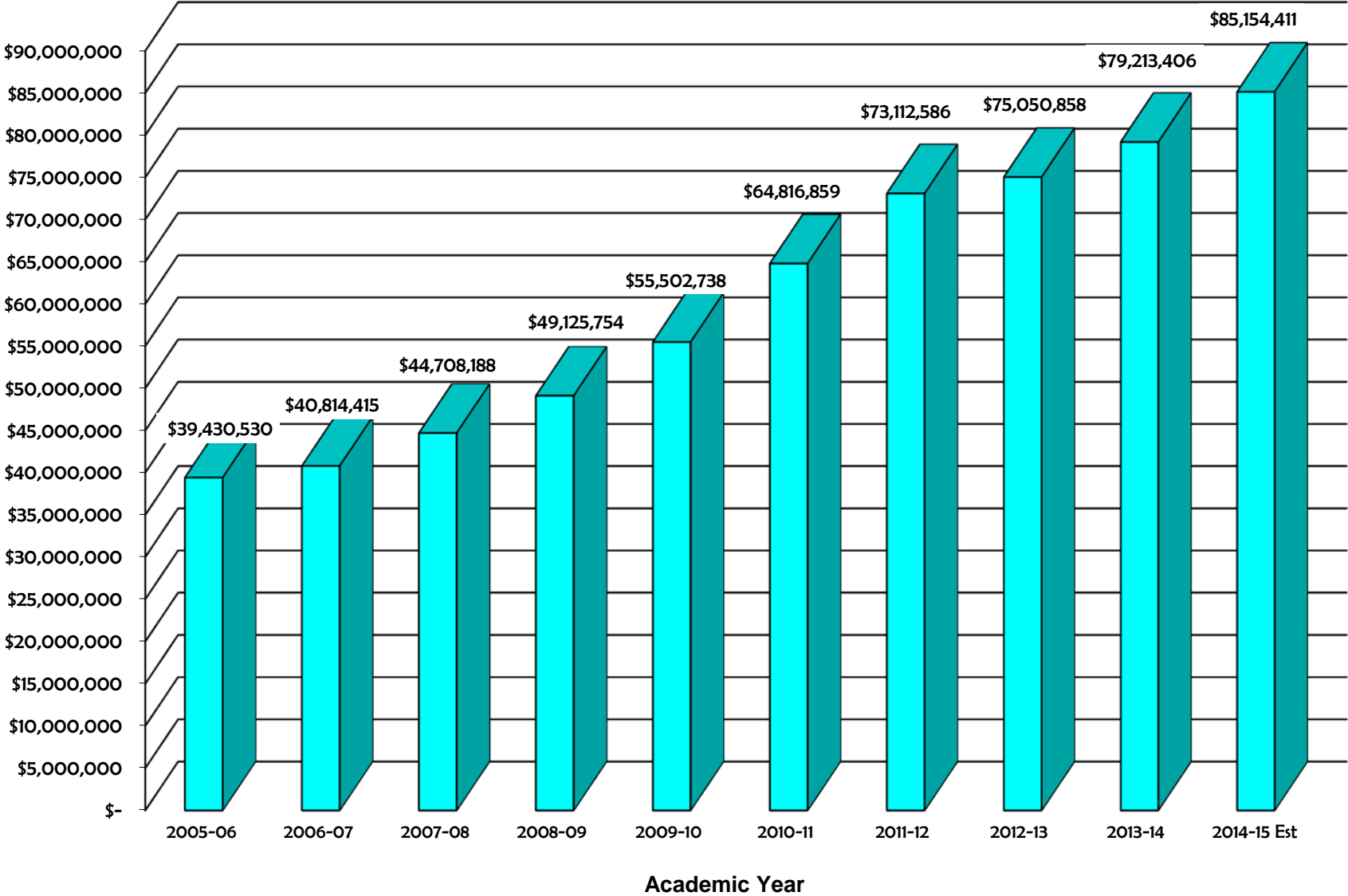
***United States Medical Licensing Examination (USMLE)***

<b><i>TEST GROUP</i></b>	<b><i>STEP I Pass Rate</i></b>	<b><i>STEP II Pass Rate</i></b>	
		<b><i>Clinical Knowledge</i></b>	<b><i>Clinical Skills</i></b>
<b>Class of 2013</b>	<b>97%</b>	<b>100%</b>	<b>95%</b>
<b>Class of 2014</b>	<b>98%</b>	<b>98%</b>	<b>90%</b>
<b>Class of 2015</b>	<b>100%</b>	<b>N/A</b>	<b>N/A</b>

This table describes the USMLE performance of each graduating class of TTUHSC PLF-SOM medical students.

- Step I is taken after the completion of Year 2 and must be taken before the beginning of Year 3.
- Step II must be taken during Year 4 prior to graduation.

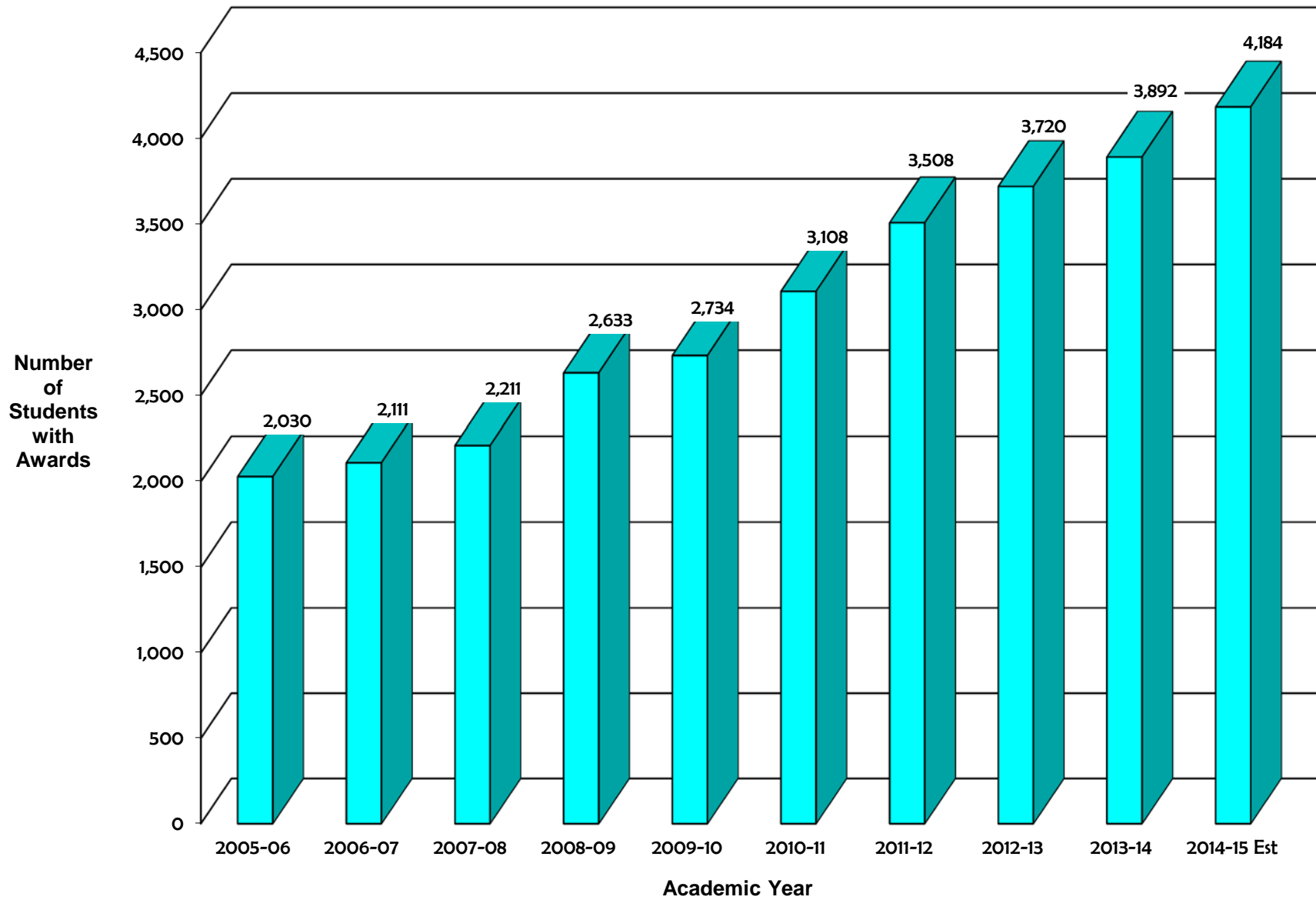
# Financial Aid Dollars Awarded to Students 2005-06 through 2014-15 est.



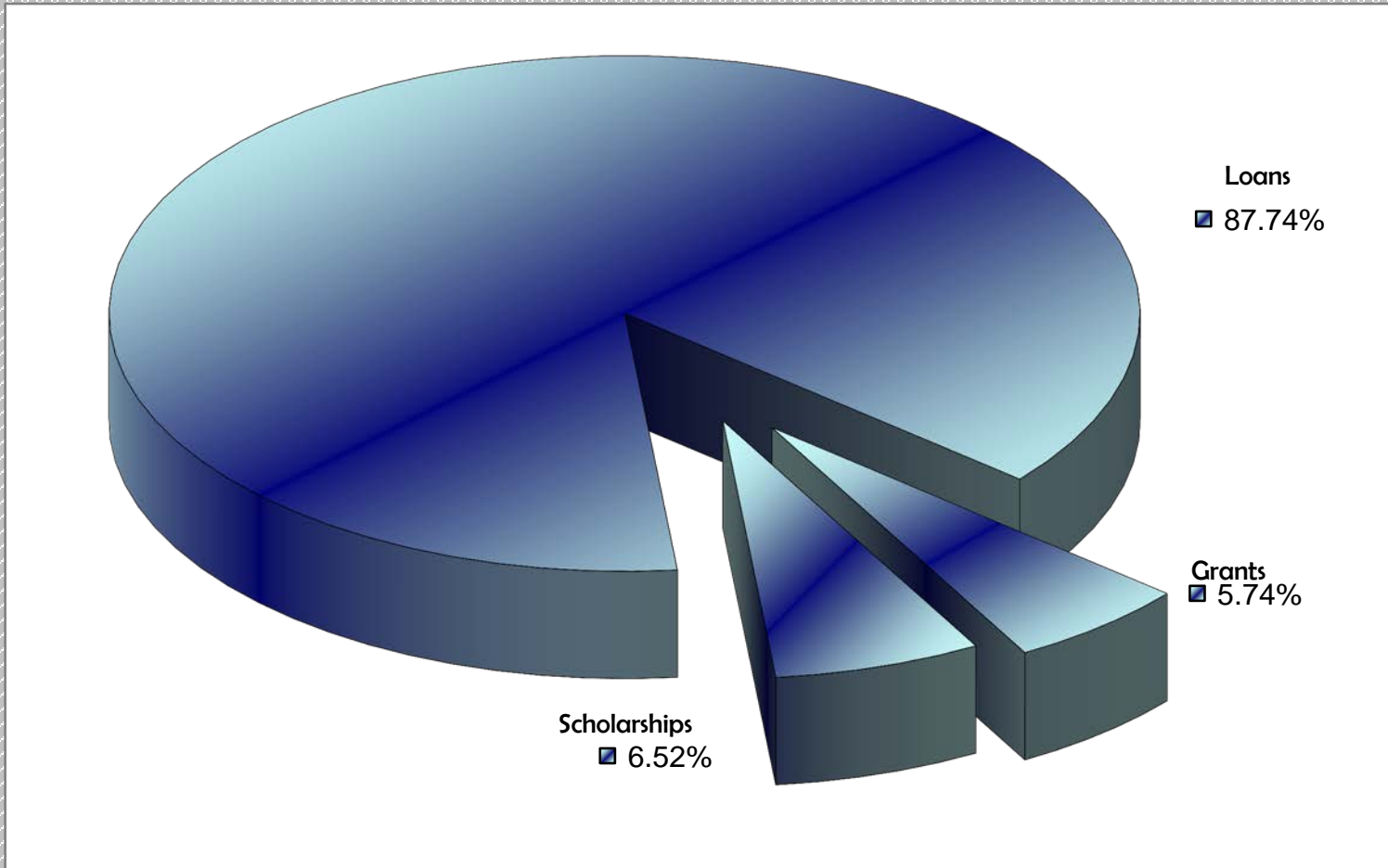
Source: Office of Student Financial Aid



## Number of Students Awarded Financial Aid 2005-06 through 2014-15 est.



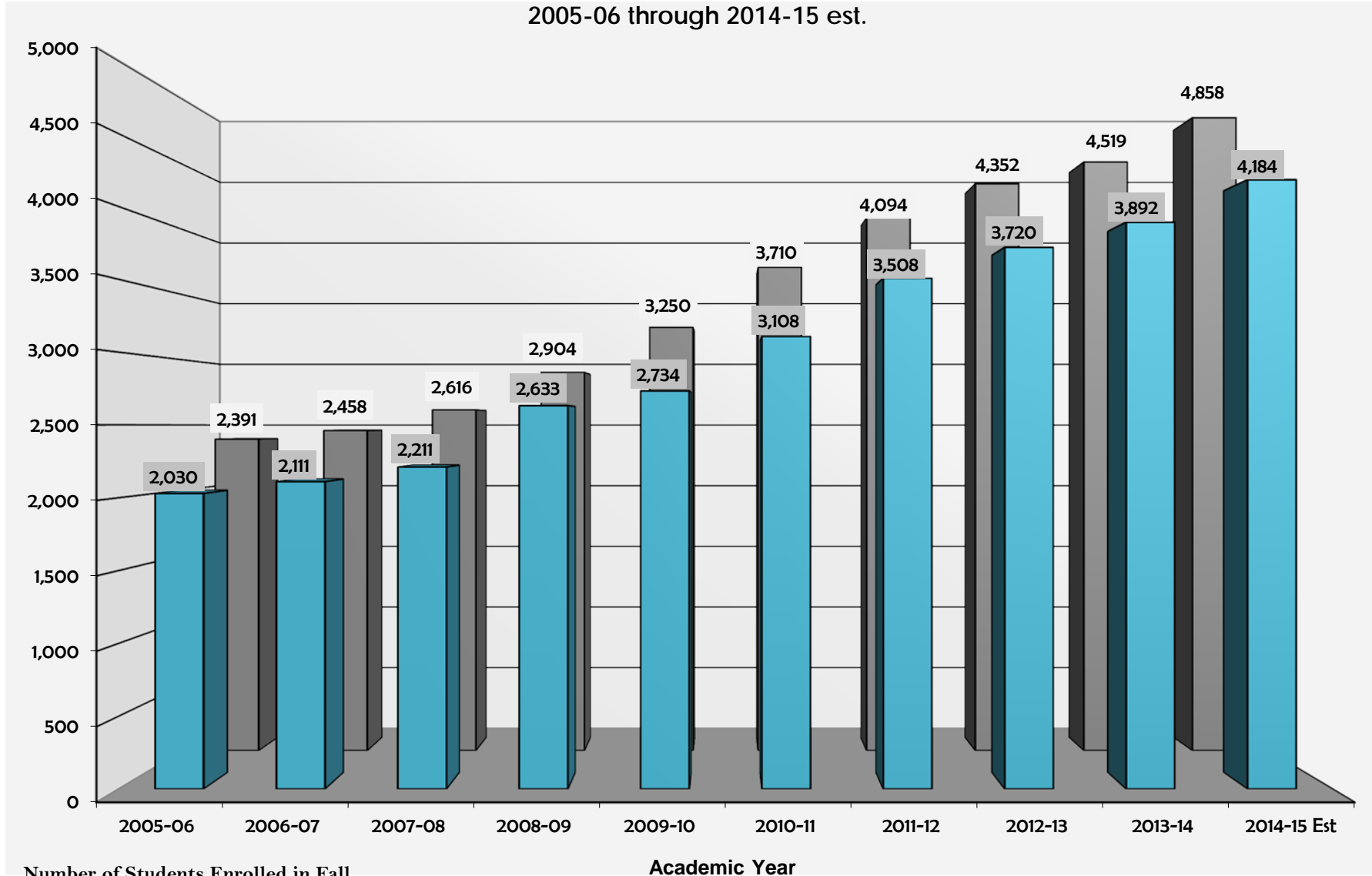
**Financial Aid Awarded by Category**  
2014-2015 est. Academic Year



GRANTS	-	SCHOLARSHIPS	-	LOANS
\$4,886,812		\$5,549,830		\$74,717,769

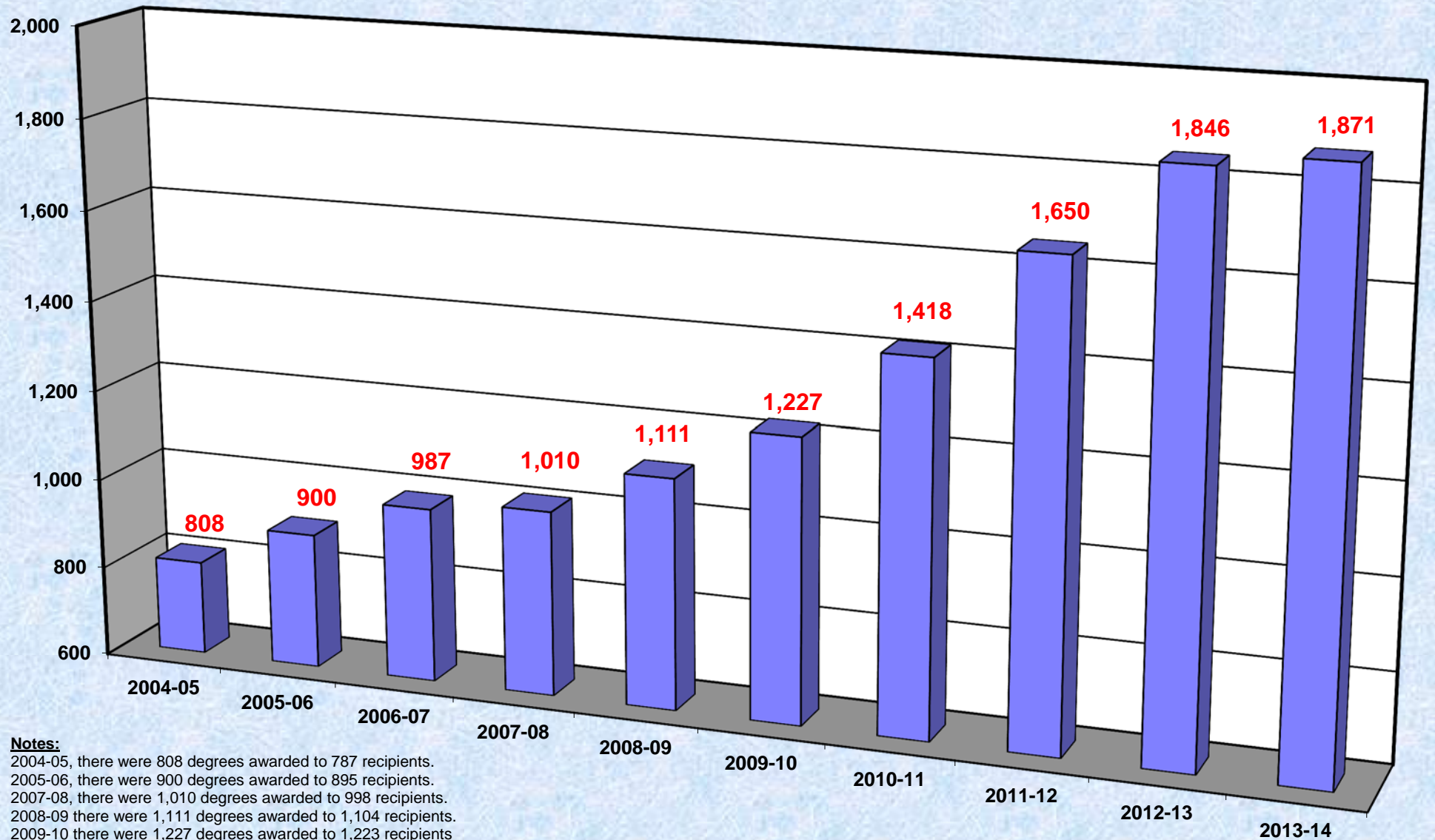
# Financial Aid Enrollment and Recipients

2005-06 through 2014-15 est.



Number of Students Enrolled in Fall  
Number of Students Receiving Financial Aid

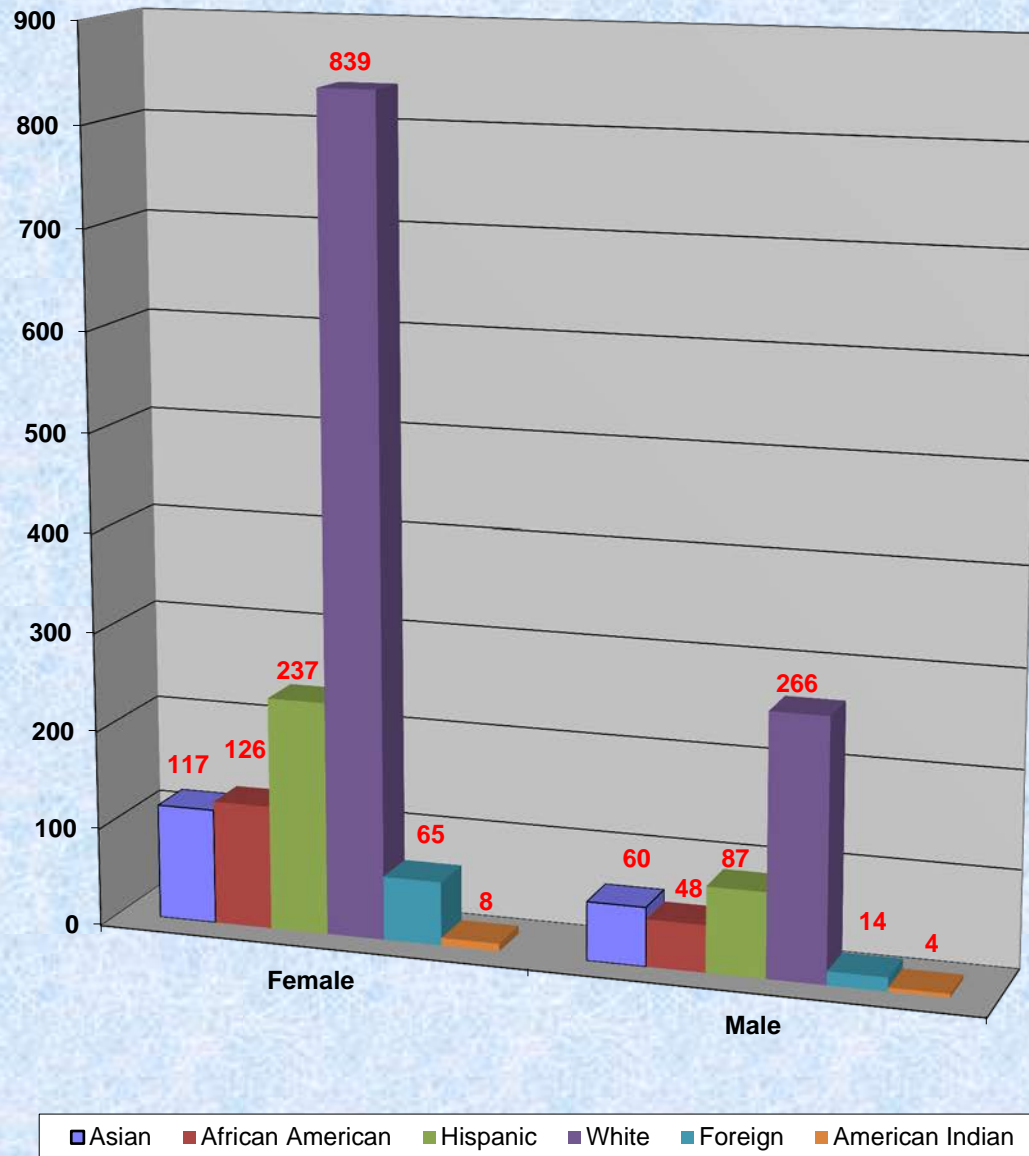
# TTUHSC Degrees Awarded by Academic Year 2005 - 2014



**Notes:**

2004-05, there were 808 degrees awarded to 787 recipients.  
2005-06, there were 900 degrees awarded to 895 recipients.  
2007-08, there were 1,010 degrees awarded to 998 recipients.  
2008-09 there were 1,111 degrees awarded to 1,104 recipients.  
2009-10 there were 1,227 degrees awarded to 1,223 recipients  
2010-11 there were 1,418 degrees awarded to 1,414 recipients  
2011-12 there were 1,650 degrees awarded to 1,648 recipients

# TTUHSC Degree Recipients by Sex/Ethnicity 2013 - 2014



**RESIDENTS**

**Selected Enrollment Statistics for Residency Programs  
Schools of Medicine\*  
As of September 1st**

	2010					2011					2012					2013					2014				
<i>Ethnicity</i>	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total
White	25	44	103	14	186	22	52	102	15	191	35	60	107	16	218	32	83	108	15	238	35	72	111	14	232
Black	5	11	14	2	32	7	14	17	2	40	6	16	20	1	43	6	15	13	0	34	3	11	12	3	29
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	0	2	0	0	1	0	1
Hispanic	5	76	24	14	119	6	72	27	10	115	4	74	29	10	117	4	83	27	15	129	5	82	26	17	130
Asian/Pac Islander	44	60	59	38	201	47	61	57	40	205	40	62	73	39	214	34	62	82	42	220	24	62	77	41	204
Other	3	0	6	0	9	4	1	8	0	13	0	9	0	0	9	10	6	6	0	22	24	6	19	0	49
<b>TOTAL</b>	82	191	206	68	547	86	200	211	67	564	85	221	229	66	601	86	249	238	72	645	91	233	246	75	645
<i>Sex</i>	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total
Male	42	115	120	39	316	39	117	134	39	329	44	130	146	38	358	45	157	153	37	392	53	143	160	39	395
Female	40	76	86	29	231	47	83	77	28	235	41	91	83	28	243	41	92	85	35	253	38	90	86	36	250
<b>TOTAL</b>	82	191	206	68	547	86	200	211	67	564	85	221	229	66	601	86	249	238	72	645	91	233	246	75	645

\* Includes Paul L. Foster SOM

**TTUHSC SCHOOLS OF MEDICINE - RESIDENT DISTRIBUTION  
SEPTEMBER 1, 2014**

<b>DESCRIPTION</b>	<b>AMARILLO</b>	<b>EL PASO</b>	<b>LUBBOCK</b>	<b>ODESSA</b>	<b>TOTAL</b>
Anesthesiology	0	9	16	0	25
Pain Management	0	0	3	0	3
Dermatology	0	0	9	0	9
Emergency Medicine	0	33	0	0	33
Family Medicine	21	24	28	18	91
Sports Medicine	0	2	2	0	4
Geriatric Medicine	0	0	1	2	3
Palliative Care/Hospice	0	0	4	0	4
Internal Medicine	36	45	38	38	157
Cardiology	0	4	6	0	10
Endocrinology/Metabolic	0	0	0	2	2
Gastroenterology	0	4	0	0	4
Interventional Cardiology	0	0	1	0	1
Infectious Diseases	0	0	2	0	2
Nephrology	0	0	5	0	5
Oncology	0	0	4	0	4
Pulmonary/Critical Care	0	0	6	0	6
Neurology	0	0	12	0	12
Obstetrics/Gynecology	11	16	12	12	51
Ophthalmology	0	0	9	0	9
Orthopaedics	0	23	15	0	38
Pediatrics	18	44	21	0	83
Psychiatry	0	18	15	0	33
Radiology	0	10	0	0	10
Surgery	0	17	25	0	42
Urology	0	0	4	0	4
<b>TOTALS</b>	<b>86</b>	<b>249</b>	<b>238</b>	<b>72</b>	<b>645</b>



**Selected Enrollment Statistics for Residency Programs**  
**School of Pharmacy**  
**As of September 1st**

	2010					2011					2012					2013					2014				
<i>Ethnicity</i>	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL
White	3	4	1	1	9	4	1	2	1	8	5	2	1	2	10	4	0	0	1	5	5	0	0	2	7
Black	1	1	0	0	2	1	0	0	0	1	0	0	0	1	1	0	0	1	0	1	0	0	2	0	2
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hispanic	1	0	2	0	3	2	0	0	0	2	0	0	0	0	0	0	0	0	0	0	0	1	0	0	1
Asian/Pac Islander	0	1	0	1	2	1	1	0	1	3	0	1	2	1	4	2	1	2	2	7	1	0	1	3	5
Other	0	0	0	2	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL	5	6	3	4	18	8	2	2	2	14	5	3	3	4	15	6	1	3	3	13	6	1	3	5	15
<i>Sex</i>	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL
Male	1	2	0	1	4	6	0	1	0	7	3	2	2	0	7	2	1	2	3	8	0	0	1	2	3
Female	4	4	3	3	14	2	2	1	2	7	2	1	1	4	8	4	0	1	0	5	6	1	2	3	12
TOTAL	5	6	3	4	18	8	2	2	2	14	5	3	3	4	15	6	1	3	3	13	6	1	3	5	15

**TTUHSC SCHOOL OF PHARMACY  
RESIDENT DISTRIBUTION  
SEPTEMBER 1, 2014**

<b>DESCRIPTION</b>	<b>AMARILLO</b>	<b>ABILENE</b>	<b>LUBBOCK</b>	<b>DALLAS</b>	<b>TOTAL</b>
Ambulatory Care	0	0	0	0	0
Community Practice	0	0	0	0	0
Critical Care	0	0	0	0	0
Geriatrics	0	0	0	1	1
Hematology/Oncology	0	0	0	1	1
Infectious Diseases	0	0	0	0	0
Pediatrics	2	0	0	0	2
Pharmacotherapy	4	1	3	0	8
Pharmacy Practice	0	0	0	3	3
Psychiatry	0	0	0	0	0
<b>TOTALS</b>	<b>6</b>	<b>1</b>	<b>3</b>	<b>5</b>	<b>15</b>

**PERSONNEL**

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FULL-TIME FACULTY AND STAFF HISTORY  
DEMOGRAPHICS  
FALL 2010 to FALL 2014**

		Fall 2010		Fall 2011		Fall 2012		Fall 2013		Fall 2014	
FULL-TIME STAFF EMPLOYEES		Headcount	Percent	Headcount	Percent	Headcount	Percent	Headcount	Percent	Headcount	Percent
Total Full-time Staff Employees:		3,613	100.00%	3,509	100.00%	3,546	100.00%	3,872	100.00%	4,477	100.00%
Gender	Male	855	23.66%	851	24.25%	861	24.28%	977	25.23%	1,338	29.89%
	Female	2,758	76.34%	2,658	75.75%	2,685	75.72%	2,895	74.77%	3,139	70.11%
Ethnicity	American Indian	24	0.66%	21	0.60%	21	0.59%	17	0.44%	10	0.22%
	Asian	133	3.68%	130	3.70%	135	3.81%	148	3.82%	357	7.97%
	Black	132	3.65%	123	3.51%	127	3.58%	138	3.56%	185	4.13%
	Hispanic	1,414	39.14%	1,379	39.30%	1,452	40.95%	1,534	39.62%	1,729	38.62%
	Mutiple	1	0.03%	3	0.09%	2	0.06%	0	0.00%	7	0.16%
	Native Hawaiian/Pacific Islander	0	0.00%	0	0.00%	1	0.03%	1	0.03%	4	0.09%
	White	1,909	52.84%	1,853	52.80%	1,808	50.98%	2,034	52.53%	2,185	48.81%
FULL-TIME FACULTY EMPLOYEES		Headcount	Percent	Headcount	Percent	Headcount	Percent	Headcount	Percent	Headcount	Percent
Total Full-time Faculty Employees:		875	100.00%	861	100.00%	871	100.00%	949	100.00%	946	100.00%
Gender	Male	476	54.40%	468	54.36%	481	55.22%	521	54.90%	503	53.12%
	Female	399	45.60%	393	45.64%	390	44.78%	428	45.10%	443	46.88%
Ethnicity	American Indian	3	0.34%	4	0.46%	4	0.46%	4	0.42%	4	0.42%
	Asian	113	12.91%	128	14.87%	140	16.07%	164	17.28%	174	18.39%
	Black	26	2.97%	30	3.48%	34	3.90%	34	3.58%	37	3.91%
	Hispanic	129	14.74%	125	14.52%	122	14.01%	136	14.33%	137	14.48%
	Mutiple	0	0.00%	0	0.00%	1	0.12%	0	0.00%	0	0.00%
	Native Hawaiian/Pacific Islander	0	0.00%	0	0.00%	0	0.00%	0	0.00%	1	0.11%
	White	604	69.04%	574	66.67%	570	65.44%	611	64.39%	593	62.69%

SOURCE: Fall 2014 data was extracted from the Texas Tech Human Resource Information System on Oct. 21, 2014. Prior years were taken from Employee CAAM's reports.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FULL-TIME FACULTY AND STAFF HISTORY  
HEADCOUNT BY CAMPUS  
FALL 2010 to FALL 2014**

<b>FACULTY</b>		Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014
<b>Campus</b>	Abilene	24	28	31	31	42
	Amarillo	129	128	120	146	123
	Correctional MHC	-	0	0	0	0
	Dallas	17	18	19	22	25
	El Paso	240	243	255	276	261
	Lubbock	400	384	382	405	421
	Midland	8	8	8	6	-
	Odessa (Permian Basin)	57	52	56	63	74
<b>Faculty Totals</b>		<b>875</b>	<b>861</b>	<b>871</b>	<b>949</b>	<b>946</b>

<b>STAFF</b>		Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014
<b>Campus</b>	Abilene	19	22	31	44	55
	Amarillo	506	500	404	444	502
	Correctional MHC	603	569	595	619	623
	Dallas	7	6	8	9	13
	El Paso	793	816	886	937	1,216
	Lubbock	1,421	1,383	1,410	1,583	1,768
	Midland	3	3	3	4	-
	Odessa (Permian Basin)	261	210	209	232	300
<b>Staff Totals</b>		<b>3,613</b>	<b>3,509</b>	<b>3,546</b>	<b>3,872</b>	<b>4,477</b>

<b>FACULTY &amp; STAFF</b>		Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014
<b>Campus</b>	Abilene	43	50	62	75	97
	Amarillo	635	628	524	590	625
	Correctional MHC	603	569	595	619	623
	Dallas	24	24	27	31	38
	El Paso	1,033	1,059	1,141	1,213	1,477
	Lubbock	1,821	1,767	1,792	1,988	2,189
	Midland	11	11	11	10	-
	Odessa (Permian Basin)	318	262	265	295	374
<b>Faculty &amp; Staff Totals</b>		<b>4,488</b>	<b>4,370</b>	<b>4,417</b>	<b>4,821</b>	<b>5,423</b>

SOURCE: Fall 2014 data was extracted from Texas Tech Human Resource Information System on Oct. 21, 2014. Prior years were taken from Employee CAAM's Reports.

NOTE: The staff figures above include the distribution of Academic Administrators (Deans) in their respective locations. Midland and Odessa campuses are now combined to reflect Permian Basin (in Fall 2014 figures).

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ALL CENTERS  
FULL-TIME FACULTY  
FALL 2014**

	TOTAL	GENDER		ETHNICITY						
		MALE	FEMALE	American Indian	Asian	Black	Hispanic	Multiple	Pacific Islander	White
Academic Services	1	1	0	0	0	0	0	0	0	1
Paul L. Foster School of Medicine	251	145	106	1	52	10	80	0	0	108
Gayle Greve Hunt School of Nursing	10	1	9	0	0	1	3	0	0	6
School of Allied Health Sciences	78	39	39	0	5	1	6	0	0	66
School of Medicine	395	260	135	2	92	18	33	0	1	249
School of Nursing	100	5	95	0	3	3	7	0	0	87
School of Pharmacy	111	52	59	1	22	4	8	0	0	76
<b>Full-time Faculty Totals:</b>	<b>946</b>	<b>503</b>	<b>443</b>	<b>4</b>	<b>174</b>	<b>37</b>	<b>137</b>	<b>0</b>	<b>1</b>	<b>593</b>

SOURCE: Fall 2014 data was extracted from the Texas Tech Human Resource Information System on Oct. 21, 2014.

NOTE: Full-time faculty count excludes Academic Administrators (Deans).

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FULL-TIME FACULTY COUNT BY CAMPUS AND SCHOOL  
FALL 2014**

	GENDER			ETHNICITY						
	TOTAL	MALE	FEMALE	Am. Indian	Asian	Black	Hispanic	Multiple	PI	White
<b>ABILENE CAMPUS</b>										
School of Nursing	12	0	12	0	0	1	0	0	0	11
School of Pharmacy	30	13	17	0	5	0	3	0	0	22
<i>Abilene Campus Totals</i>	42	13	29	0	5	1	3	0	0	33
<b>AMARILLO CAMPUS</b>										
School of Allied Health Sciences	3	2	1	0	0	0	0	0	0	3
School of Medicine	71	47	24	0	22	6	2	0	0	41
School of Nursing	2	0	2	0	0	0	0	0	0	2
School of Pharmacy	47	25	22	0	14	0	0	0	0	33
<i>Amarillo Campus Totals</i>	123	74	49	0	36	6	2	0	0	79
<b>DALLAS CAMPUS</b>										
School of Pharmacy	25	10	15	1	2	2	4	0	0	16
<i>Dallas Campus Totals</i>	25	10	15	1	2	2	4	0	0	16
<b>EL PASO CAMPUS</b>										
Gayle Greve Hunt School of Nursing	10	1	9	0	0	1	3	0	0	6
Paul L. Foster School of Medicine	251	145	106	1	52	10	80	0	0	108
<i>El Paso Campus Totals</i>	261	146	115	1	52	11	83	0	0	114
<b>LUBBOCK CAMPUS</b>										
Academic Services	1	1	0	0	0	0	0	0	0	1
School of Allied Health Sciences	65	30	35	0	4	1	2	0	0	58
School of Medicine	271	173	98	2	50	7	26	0	0	186
Anita Thigpen Perry School of Nursing	75	5	70	0	3	2	7	0	0	63
School of Pharmacy	9	4	5	0	1	2	1	0	0	5
<i>Lubbock Campus Totals</i>	421	213	208	2	58	12	36	0	0	313
<b>PERMIAN BASIN CAMPUSES</b>										
School of Allied Health Sciences	10	7	3	0	1	0	4	0	0	5
School of Medicine	53	40	13	0	20	5	5	0	1	22
School of Nursing	11	0	11	0	0	0	0	0	0	11
<i>Permian Basin Campuses Total</i>	74	47	27	0	21	5	9	0	1	38
<b>ALL CAMPUSES</b>										
<b>Full-Time Faculty - OVERALL TOTALS</b>	<b>946</b>	<b>503</b>	<b>443</b>	<b>4</b>	<b>174</b>	<b>37</b>	<b>137</b>	<b>0</b>	<b>1</b>	<b>593</b>

SOURCE: Fall 2014 data was extracted from the Texas Tech Human Resource Information System on Oct. 21, 2014.

NOTE: Full-time faculty count excludes Academic Administrators (Deans).  
Midland and Odessa campuses are now combined to reflect Permian Basin.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FULL-TIME STAFF BY CAMPUS  
FALL 2014**

	GENDER			ETHNICITY						
	TOTAL	MALE	FEMALE	American Indian	Asian	Black	Hispanic	Multiple	Pacific Islander	White
ABILENE CAMPUS	55	21	34	0	12	2	4	1	0	36
AMARILLO CAMPUS	502	143	359	2	60	18	82	0	0	340
CORRECTIONAL MHC	623	145	478	0	6	43	123	3	0	448
DALLAS CAMPUS	13	4	9	0	1	3	2	0	0	7
EL PASO CAMPUS	1,216	400	816	3	98	21	911	0	1	182
LUBBOCK CAMPUS	1,768	562	1,206	4	137	85	454	2	3	1,083
PERMIAN BASIN CAMPUSES	300	63	237	1	43	13	153	1	0	89
<i>Full-time Staff Totals:</i>	4,477	1,338	3,139	10	357	185	1,729	7	4	2,185

NOTES: The breakout above includes the distribution of Academic Administrators (Deans) in their respective locations.  
Midland and Odessa campuses are now combined to reflect Permian Basin.

SOURCE: Fall 2014 data was extracted from the Texas Tech Human Resource Information System on Oct. 21, 2014.



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

**FIVE YEAR HISTORY  
BUDGETED FTE'S BY CAMPUS**

<b>CAMPUS</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>
<b>Lubbock</b>	<b>2,430</b>	<b>2,343</b>	<b>2,374</b>	<b>2,461</b>	<b>2,595</b>
<b>Amarillo</b>	<b>734</b>	<b>724</b>	<b>718</b>	<b>749</b>	<b>741</b>
<b>El Paso</b>	<b>1,493</b>	<b>1,496</b>	<b>1,625</b>	<b>1,738</b>	<b>1,814</b>
<b>Permian Basin</b>	<b>443</b>	<b>394</b>	<b>401</b>	<b>434</b>	<b>456</b>
<b>Dallas</b>	<b>26</b>	<b>24</b>	<b>28</b>	<b>35</b>	<b>36</b>
<b>Abilene</b>	<b>45</b>	<b>58</b>	<b>73</b>	<b>93</b>	<b>101</b>
<b>Correctional MHC</b>	<b>839</b>	<b>586</b>	<b>620</b>	<b>644</b>	<b>669</b>
<b>TOTAL</b>	<b>6,010</b>	<b>5,625</b>	<b>5,839</b>	<b>6,154</b>	<b>6,412</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
BUDGETED FTE DETAIL BY CAMPUS / BY SCHOOL  
FY 2015**

CAMPUS	LUBBOCK	AMARILLO	EL PASO	PERMIAN BASIN	DALLAS	ABILENE	CMHC	TOTAL
Institutional	552.56	101.01	280.55	38.82	2.00	9.36		984.30
Correctional MHC							669.40	669.40
Rural Health	49.59		5.00					54.59
Research	28.51	3.67	7.00			3.30		42.48
Allied Health Sciences	119.55	6.45		16.51				142.51
Graduate School	41.74							41.74
Medicine	1,563.48	456.94		383.50				2,403.92
PLF SOM			1,493.26					1,493.26
Nursing	232.36	3.00		17.30		26.40		279.06
GGH SON			28.59					28.59
Pharmacy	7.21	169.45			34.10	61.59		272.35
<b>TOTAL</b>	<b>2,595.00</b>	<b>740.52</b>	<b>1,814.40</b>	<b>456.13</b>	<b>36.10</b>	<b>100.65</b>	<b>669.40</b>	<b>6,412.20</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
EMPLOYEE HEADCOUNT BY CAMPUS**

<b>CAMPUS</b>	<b>Full Time</b>	<b>Part Time</b>	<b>TOTAL</b>
<b>Lubbock</b>	<b>2,199</b>	<b>1,241</b>	<b>3,440</b>
<b>Amarillo</b>	<b>625</b>	<b>164</b>	<b>789</b>
<b>El Paso</b>	<b>1,485</b>	<b>264</b>	<b>1,749</b>
<b>Permian Basin</b>	<b>370</b>	<b>58</b>	<b>428</b>
<b>Abilene</b>	<b>97</b>	<b>23</b>	<b>120</b>
<b>Dallas</b>	<b>37</b>	<b>1</b>	<b>38</b>
<b>Correctional MHC</b>	<b>627</b>	<b>17</b>	<b>644</b>
<b>TOTALS</b>	<b>5,440</b>	<b>1,768</b>	<b>7,208</b>

Source: Banner System as of 10/1/14.  
This count includes all faculty, staff, residents,  
working retirees, recurrent faculty, and student employees.

LIBRARY

**LIBRARIES OF THE HEALTH SCIENCES CENTER  
INVENTORY**

***PRESTON SMITH LIBRARY OF THE HEALTH SCIENCES, LUBBOCK***

	Fall 2011		Fall 2012		Fall 2013		Fall 2014	
Bound Volumes	185,743	\$20,159,950	186,006	\$20,181,905	186,173	\$20,163,993	186,787	\$20,220,570
A-V Material	8,283	\$467,085	8,363	\$471,831	8,518	\$480,445	8,630	\$487,078
TOTAL - Lubbock		\$20,627,035		\$20,653,736		\$20,644,438		\$20,707,648

***HARRINGTON LIBRARY OF THE HEALTH SCIENCES, AMARILLO***

	Fall 2011		Fall 2012		Fall 2013		Fall 2014	
Bound Volumes	55,793	\$5,659,023	55,994	\$5,674,864	56,067	\$5,681,262	56,145	\$5,684,135
A-V Material	3,357	\$178,365	3,393	\$179,877	3,433	\$182,562	3,490	\$185,905
TOTAL - Amarillo		\$5,837,388		\$5,854,741		\$5,863,824		\$5,870,040

***DELIA MONTES-GALLO LIBRARY OF THE HEALTH SCIENCES, EL PASO***

	Fall 2011		Fall 2012		Fall 2013		Fall 2014	
Bound Volumes	46,059	\$3,348,432	46,481	\$3,390,104	46,541	\$3,394,501	46,616	\$3,397,921
A-V Material	3,200	\$118,214	3,264	\$122,154	3,289	\$123,393	3,303	\$123,929
TOTAL – El Paso		\$3,466,646		\$3,512,258		\$3,517,894		\$3,521,850

***LIBRARY OF THE HEALTH SCIENCES, ODESSA***

	Fall 2011		Fall 2012		Fall 2013		Fall 2014	
Bound Volumes	32,162	\$2,455,714	32,337	\$2,467,750	32,366	\$2,469,310	32,404	\$2,471,344
A-V Material	2,189	\$74,748	2,205	\$75,752	2,206	\$75,762	2,268	\$78,200
TOTAL - Odessa		\$2,530,462		\$2,543,502		\$2,545,072		\$2,549,544

<b>TOTAL</b>		\$32,461,531		\$32,564,237		\$32,571,228		\$32,649,082
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\* In each case, the totals do not reflect journal volumes not bound for permanent retention, nor other materials not completely processed.

**LIBRARIES OF THE HEALTH SCIENCES CENTER  
E-RESOURCE STATISTICS**

E-resources form a major component of our acquisitions for the health sciences libraries. Inasmuch as they fit the definition for library resources as capitalized items as set forth in the SPA Process User's Guide I.4, we are reporting them in this report. Since they are all electronic items for use throughout the TTUHSC system, they are not rationalized to specific campuses, but rather are reported for all sites.

	<b>Fall 2011</b>		<b>Fall 2012</b>		<b>Fall 2013</b>		<b>Fall 2014</b>	
E-books	48,437	\$228,315	50,439	\$352,811	55,182	\$170,272	62,963	\$206,882
E-journals	25,645	\$2,103,895	26,445	\$2,142,689	28,751	\$2,171,186	24,439	\$2,073,446
E-databases	599	\$583,832	609	\$676,776	612	\$793,066	574	\$792,355
<b>TOTAL</b>		\$2,916,042		\$3,172,276		\$3,134,524		\$3,072,683

<b>GRAND TOTAL</b>		<b>\$35,377,573</b>		<b>\$35,736,513</b>		<b>\$35,705,752</b>		<b>\$35,721,765</b>
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**FINANCIAL**

**Texas Tech University Health Sciences Center  
Revenues  
Fiscal Years 2010 - 2014**

	FY 2010	%	FY 2011	%	FY 2012	%	FY 2013	%	FY 2014	%
Revenues:										
Net Tuition and Fees	\$ 30,363,005	4%	\$ 32,814,666	5%	\$ 39,085,218	5%	\$ 42,551,274	6%	\$ 45,295,909	5%
State Appropriations	199,209,471	29%	210,150,508	30%	204,681,813	28%	185,596,347	26%	225,331,258	27%
Grants, Contracts										
Federal	31,736,618	5%	30,406,451	4%	25,727,054	4%	27,509,838	4%	29,975,464	4%
State	9,341,589	1%	10,886,550	1%	11,036,800	2%	10,250,097	1%	12,136,810	1%
Local	67,116,616	10%	50,809,836	7%	51,862,865	7%	45,617,463	6%	34,145,775	4%
Private	66,299,411	10%	82,706,500	12%	95,355,355	13%	116,236,030	16%	136,521,321	17%
Gifts	8,089,734	1%	4,393,793	1%	34,341,991	5%	10,378,521	1%	271,309	0%
Net Professional Fees	224,166,627	33%	238,309,852	33%	222,879,402	31%	230,757,311	32%	244,554,942	31%
Sales and Services	9,048,356	1%	10,095,911	1%	9,931,323	1%	10,669,804	1%	11,137,831	1%
Investment Income	27,162,522	4%	26,395,298	4%	13,251,242	2%	25,871,348	4%	53,049,340	6%
Other Income	11,193,493	2%	15,358,086	2%	11,921,691	2%	22,256,182	3%	31,463,358	4%
Total Revenues	\$ 683,727,442	100%	\$ 712,327,451	100%	\$ 720,074,754	100%	\$ 727,694,215	100%	\$ 823,883,317	100%

Includes TTUHSC's portion of the Texas Tech Foundation



**Texas Tech University Health Sciences Center  
Expenditures and Net Transfers  
Fiscal Years 2010 - 2014**

	FY 2010	%	FY 2011	%	FY 2012	%	FY 2013	%	FY 2014	%
Expenses & Net Transfers:										
Personnel Costs	\$ 433,199,888	68%	\$ 440,605,463	67%	\$ 445,026,077	68%	\$ 474,171,864	68%	\$ 514,462,029	69%
Professional Fees	64,437,247	10%	61,902,044	9%	51,665,537	8%	54,161,352	8%	55,375,480	7%
Supplies and Materials	29,857,962	5%	30,736,517	5%	30,342,370	5%	31,870,484	5%	32,909,394	4%
Communications and Utilities	15,414,725	2%	16,635,838	2%	15,034,072	2%	15,711,234	2%	16,386,372	2%
Maintenance and Repairs	11,534,413	2%	11,120,132	2%	11,064,629	2%	12,476,307	2%	14,035,957	2%
Rentals and Leases	3,348,967	1%	4,009,160	1%	4,218,567	1%	4,414,596	1%	4,580,659	1%
Interest Expense	5,940,244	1%	6,099,920	1%	6,644,680	1%	7,000,182	1%	4,685,016	1%
Depreciation	22,241,013	3%	26,602,072	4%	28,400,609	4%	30,178,375	4%	31,391,030	4%
Capital Items Expensed	14,039,803	2%	12,142,964	2%	12,270,870	2%	15,088,532	2%	16,608,897	2%
Other Operating Expenses	33,617,960	5%	36,873,074	6%	36,093,484	6%	47,234,525	7%	51,514,019	7%
Net Transfers to Other Agencies	4,965,559	1%	6,154,174	1%	5,267,333	1%	3,269,557	0%	3,753,502	1%
<b>Total Expenses &amp; Net Transfers</b>	<b>\$ 638,597,781</b>	<b>100%</b>	<b>\$ 652,881,358</b>	<b>100%</b>	<b>\$ 646,028,228</b>	<b>100%</b>	<b>\$ 695,577,008</b>	<b>100%</b>	<b>\$ 745,702,355</b>	<b>100%</b>

Includes TTUHSC's portion of the Texas Tech Foundation

**Texas Tech University Health Sciences Center  
Endowment  
Fiscal Years 2010 - 2014**

	2010	2011	2012	2013	2014
<b>Health Sciences Center:</b>					
Permanent Funds	\$ 95,737,909	\$ 99,172,160	\$ 97,632,079	\$ 104,940,798	\$ 114,443,665
Funds Functioning as Endowments	26,676,956	29,295,630	29,321,573	27,639,222	29,857,650
Sub-total - Health Sciences Center	<u>122,414,865</u>	<u>128,467,790</u>	<u>126,953,652</u>	<u>132,580,020</u>	<u>144,301,315</u>
<b>Texas Tech Foundation, Inc.:</b>					
Permanent Funds	76,496,412	80,912,887	79,725,703	87,930,926	100,147,244
Funds Functioning as Endowments	-	-	577,229	730,716	797,701
Sub-total - Texas Tech Foundation, Inc.	<u>76,496,412</u>	<u>80,912,887</u>	<u>80,302,932</u>	<u>88,661,642</u>	<u>100,944,945</u>
Funds Held in Trust	<u>54,386,446</u>	<u>57,618,569</u>	<u>59,115,328</u>	<u>65,335,467</u>	<u>97,483,292</u>
Total TTUHSC Endowment	<u><u>\$ 253,297,723</u></u>	<u><u>\$ 266,999,246</u></u>	<u><u>\$ 266,371,912</u></u>	<u><u>\$ 286,577,129</u></u>	<u><u>\$ 342,729,552</u></u>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
OPERATING BUDGET HISTORY**

<b>Fiscal Year</b>	<b>Education &amp; General Funds</b>	<b>HEAF Funds</b>	<b>Designated Funds</b>	<b>Auxiliary Funds</b>	<b>Restricted Funds</b>	<b>Total Expense Budget</b>	<b>% General Revenue</b>
2015	\$186,530,068	\$16,973,569	\$394,647,357	\$693,998	\$222,000,000	\$820,844,992	22.7%
2014	\$186,259,023	\$16,973,569	\$374,391,594	\$734,075	\$203,900,000	\$782,258,261	23.9%
2013	\$165,713,218	\$16,973,569	\$327,146,912	\$786,233	\$202,600,000	\$713,219,932	23.4%
2012	\$164,593,545	\$16,973,569	\$298,764,074	\$765,495	\$190,000,000	\$671,096,683	24.9%
2011	\$174,636,438	\$16,973,569	\$284,050,516	\$526,811	\$208,000,000	\$685,187,334	26.8%
2010	\$172,287,360	\$15,852,989	\$280,530,678	\$496,115	\$207,000,000	\$676,167,142	27.1%
2009	\$147,603,343	\$15,996,234	\$258,949,704	\$462,513	\$187,000,000	\$610,011,794	25.2%
2008	\$164,742,376	\$17,849,441	\$226,957,515	\$523,307	\$176,000,000	\$586,072,639	30.4%
2007	\$120,201,903	\$11,899,627	\$196,466,670	\$501,405	\$159,000,000	\$488,069,605	25.5%
2006	\$119,215,093	\$11,899,627	\$172,052,645	\$469,600	\$157,800,000	\$461,436,965	26.6%
2005	\$104,862,274	\$7,735,000	\$157,930,896	\$476,600	\$150,100,000	\$421,104,770	24.7%
2004	\$103,935,008	\$7,735,000	\$145,191,013	\$472,000	\$151,500,000	\$408,833,021	25.2%
2003	\$102,918,926	\$7,735,000	\$138,969,488	\$462,000	\$149,000,000	\$399,085,414	25.5%
2002	\$97,035,285	\$7,735,000	\$132,878,199	\$510,000	\$141,858,550	\$380,017,034	25.7%
2001	\$86,847,959	\$7,735,000	\$122,218,290	\$419,527	\$132,908,618	\$350,129,394	24.7%
2000	\$84,448,672	\$7,735,000	\$112,470,831	\$452,131	\$129,640,821	\$334,747,455	25.2%
1999	\$75,921,831	\$7,735,000	\$105,342,638	\$443,260	\$121,575,000	\$311,017,729	24.3%
1998	\$73,388,402	\$7,735,000	\$102,554,716	\$494,187	\$120,231,392	\$304,403,697	24.5%
1997	\$65,864,727	\$7,735,000	\$99,216,861	\$414,538	\$104,547,523	\$277,778,649	24.3%
1996	\$64,023,225	\$7,735,000	\$94,897,903	\$442,654	\$87,412,700	\$254,511,482	26.7%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
OPERATING BUDGET HISTORY BY CAMPUS**

<b>Fiscal Year</b>	<b>Lubbock</b>	<b>Amarillo</b>	<b>El Paso</b>	<b>Permian Basin</b>	<b>Abilene</b>	<b>Dallas</b>	<b>Restricted E&amp;G**</b>	<b>Correctional</b>	<b>Total</b>
2015	\$319,997,655	\$84,254,882	\$209,772,315	\$52,368,192	\$8,002,890	\$4,094,219	\$35,354,839	\$107,000,000	\$820,844,992
2014	\$298,651,574	\$80,393,425	\$204,573,145	\$44,888,270	\$7,522,372	\$4,035,950	\$36,593,525	\$105,600,000	\$782,258,261
2013	\$277,802,912	\$69,575,087	\$181,684,175	\$39,720,002	\$6,235,364	\$3,163,520	\$36,538,872	\$98,500,000	\$713,219,932
2012	\$267,666,707	\$70,256,385	\$158,023,021	\$35,010,173	\$5,311,077	\$2,813,266	\$38,016,054	\$94,000,000	\$671,096,683
2011	\$269,843,756	\$66,747,138	\$158,707,540	\$40,118,360	\$3,925,210	\$2,611,777	\$33,863,200	\$108,370,353	\$684,187,334
2010	\$268,385,414	\$70,629,211	\$149,012,894	\$41,608,047	\$3,487,789	\$2,685,833	\$32,585,725	\$107,772,229	\$676,167,142
2009 *	\$237,896,905	\$64,145,887	\$129,047,262	\$40,086,380	\$3,453,487	\$2,467,927	\$32,517,728	\$100,396,218	\$610,011,794
2008	\$225,631,175	\$64,861,265	\$127,349,833	\$35,891,098			\$34,729,899	\$97,609,369	\$586,072,639
2007	\$200,671,802	\$52,745,445	\$92,846,008	\$28,306,241			\$26,393,075	\$87,107,034	\$488,069,605
2006	\$181,405,852	\$54,789,810	\$83,157,924	\$29,977,883			\$26,196,563	\$85,908,933	\$461,436,965
2005	\$170,395,425	\$49,616,720	\$76,097,971	\$24,351,027			\$16,258,753	\$84,384,874	\$421,104,770
2004	\$164,203,421	\$44,549,294	\$75,878,051	\$23,818,167			\$16,102,330	\$84,281,758	\$408,833,021
2003	\$161,940,936	\$44,403,460	\$73,040,811	\$22,826,350			\$16,957,639	\$79,916,218	\$399,085,414
2002	\$152,543,538	\$41,604,826	\$71,208,406	\$22,680,716			\$12,585,942	\$79,393,606	\$380,017,034
2001	\$140,643,837	\$35,447,024	\$64,795,890	\$22,412,934			\$12,729,709	\$74,100,000	\$350,129,394
2000	\$132,702,423	\$33,283,030	\$59,992,822	\$22,002,897			\$12,666,283	\$74,100,000	\$334,747,455
1999	\$130,470,980	\$40,003,669	\$56,773,488	\$19,687,736			\$11,166,962	\$52,914,894	\$311,017,729
1998	\$131,627,034	\$39,135,877	\$55,639,611	\$17,957,601			\$10,043,574	\$50,000,000	\$304,403,697
1997	\$113,296,502	\$33,740,170	\$52,931,791	\$17,210,069			\$9,264,789	\$51,335,328	\$277,778,649
1996	\$107,944,773	\$31,567,730	\$48,363,699	\$15,533,314			\$9,078,351	\$42,023,615	\$254,511,482

\* Prior to FY 2009, School of Medicine Abilene Budget is included in Lubbock, and School of Pharmacy Abilene and Dallas budgets are included in Amarillo.

\*\* Includes E&G Staff Benefits, TPEG, Medical Loans, Tuition Revenue Bonds and HEAF.

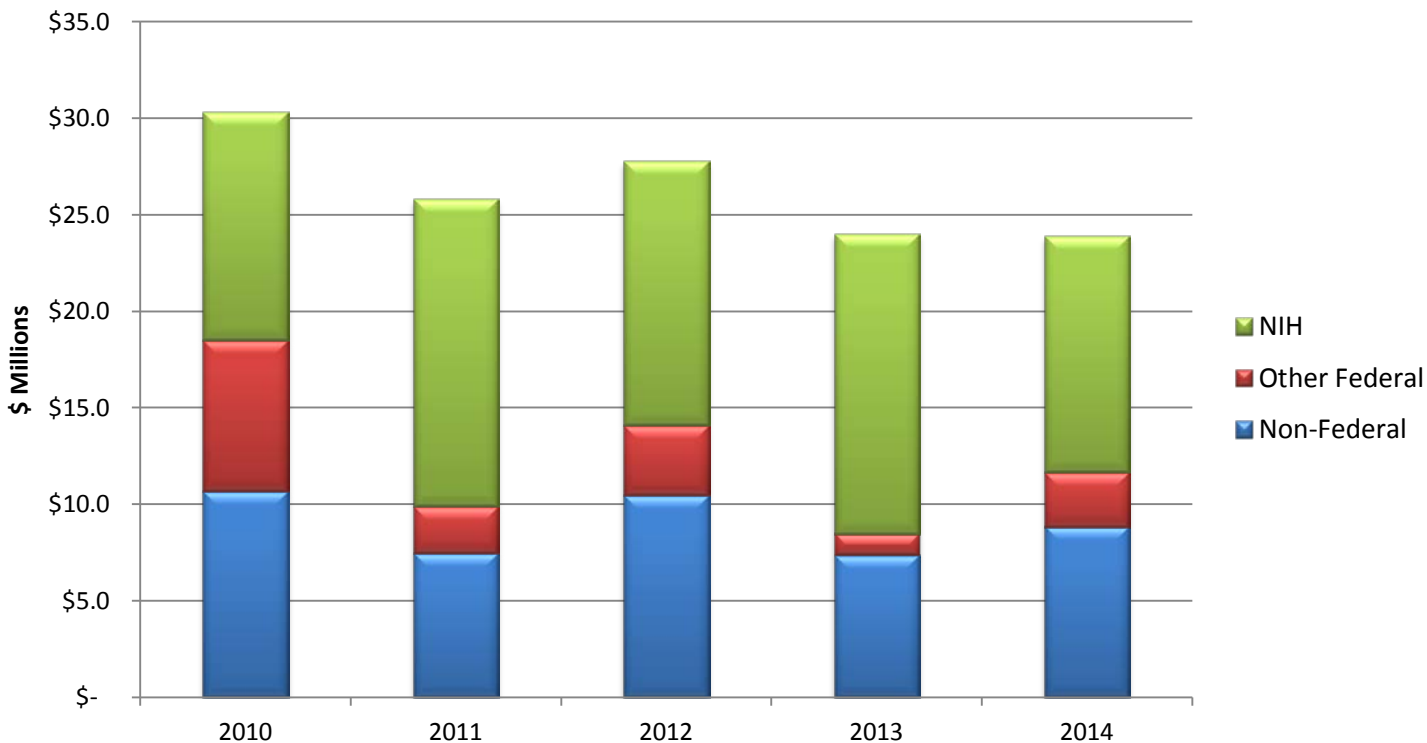
**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
BUDGET BY CAMPUS/SCHOOL SUMMARY  
FISCAL YEAR 2015**

<b>School/Campus</b>	<b>Lubbock</b>	<b>Amarillo</b>	<b>Permian Basin</b>	<b>El Paso</b>	<b>Abilene</b>	<b>Dallas</b>	<b>Restricted E &amp; G*</b>	<b>Correctional</b>	<b>TOTAL</b>
Institutional	67,114,558	5,915,443	2,671,600	25,422,753	1,049,973	173,241	0	0	102,347,568
Restricted E & G	0	0	0	1,893,321	0	0	35,354,839	0	37,248,160
Correctional MHC	0	0	0	0	0	0	0	107,000,000	107,000,000
Research	3,829,678	91,776	0	199,408	0	0	0	0	4,120,862
Rural Health	9,121,433	0	0	282,500	0	0	0	0	9,403,933
Allied Health Sci.	11,043,267	560,492	1,703,985	0	0	0	0	0	13,307,744
Grad School	2,673,254	0	0	0	0	0	0	0	2,673,254
Medicine	204,739,059	58,465,871	46,139,232	0	0	0	0	0	309,344,162
PLF SOM	0	0	0	178,304,448	0	0	0	0	178,304,448
Nursing	20,722,818	179,724	1,853,375	0	1,963,326	0	0	0	24,719,243
GGH SON	0	0	0	3,669,885	0	0	0	0	3,669,885
Pharmacy	753,588	19,041,576	0	0	4,989,591	3,920,978	0	0	28,705,733
<b>TOTAL</b>	<b>319,997,655</b>	<b>84,254,882</b>	<b>52,368,192</b>	<b>209,772,315</b>	<b>8,002,890</b>	<b>4,094,219</b>	<b>35,354,839</b>	<b>107,000,000</b>	<b>820,844,992</b>

\* Includes Medical Loans, TPEG, Staff Benefits, Tuition Revenue Bonds, and HEAF

RESEARCH

## TTUHSC Research Awards

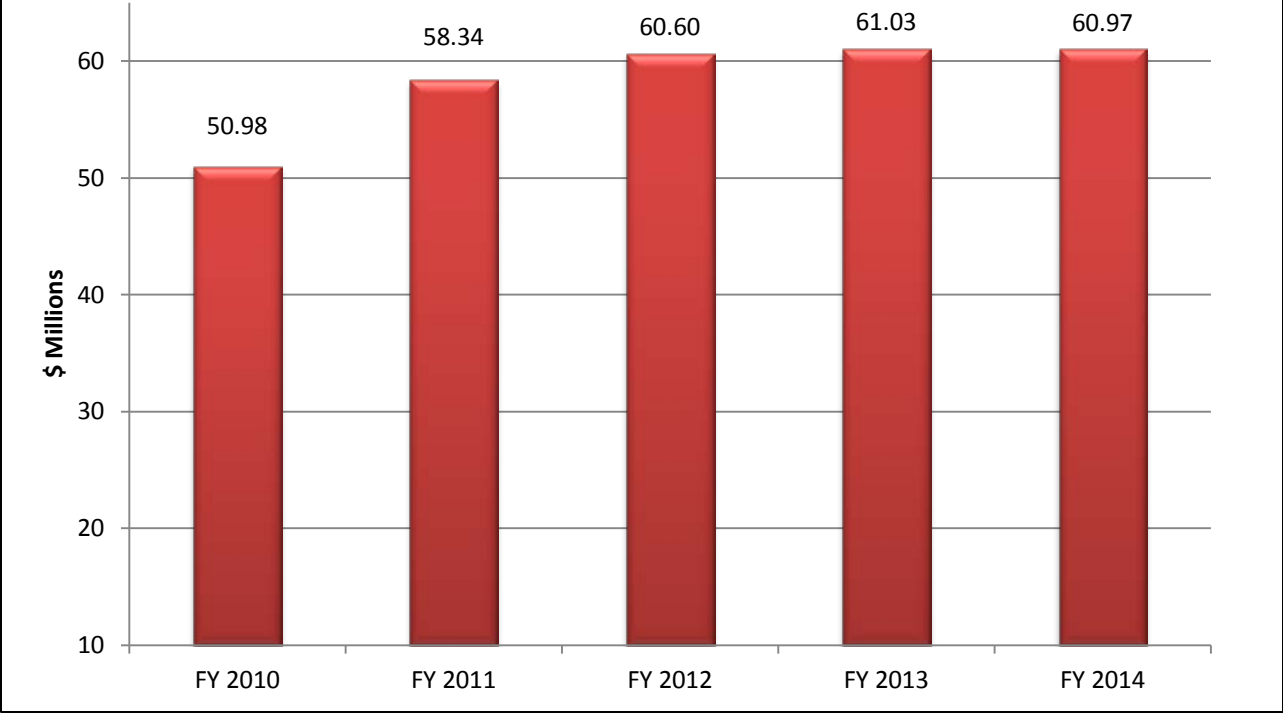


	2010	2011	2012	2013	2014
NIH	\$ 11.8	\$ 15.9	\$ 13.7	\$ 15.5	\$ 12.2
Other Federal	\$ 7.8	\$ 2.4	\$ 3.6	\$ 1.1	\$ 2.8
Non-Federal	\$ 10.7	\$ 7.5	\$ 10.5	\$ 7.4	\$ 8.8
<b>TOTALS</b>	<b>\$ 30.3</b>	<b>\$ 25.8</b>	<b>\$ 27.8</b>	<b>\$ 24.0</b>	<b>\$ 23.9</b>

**Other Federal** includes HRSA, Dept. of Defense, DHHS, and CDC

**Non-Federal** includes CPRIT, other State agencies, and private organizations such as American Cancer Society

# TTUHSC Research Expenditures



Research Expenditures include all expenses related to research that are paid from any source, including both internal and external sources.



SPACE

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FACILITIES INVENTORY REPORT (OWNED BUILDINGS)  
FALL 2014**

Campus	Building Number	Building Name	Gross Area (sf)
Lubbock	1000	Texas Tech University Health Sciences Center	902,528
Lubbock	1001	Preston Smith Library / Conference Center	118,507
Lubbock	1002	Academic Classroom Building	64,144
Lubbock	1003	TTUHSC Physicians Medical Pavilion	150,237
Lubbock	1004	Crematory / Incinerator Building	1,512
Lubbock	1005	Center for Cardiovascular Health - Texas Tech Physicians	15,554
Lubbock	1201	Texas Tech Medical Center (TTMC) Southwest (SW) - Fast Track Center	3,702
Lubbock	1202	TTMC SW - Medical Office Building	43,484
Lubbock	1203	TTMC SW - Averitt	7,200
Lubbock	1204	TTMC SW - Institute of Forensic Sciences	16,365
Lubbock	1205	TTMC SW - Maintenance & Operation Building	6,051
Lubbock	1301	Larry Combest Community Health & Wellness Center	15,822
<b>TOTAL-Lubbock</b>			<b>1,345,106</b>
Amarillo	2000	School of Medicine and Allied Health Sciences	204,175
Amarillo	2001	School of Pharmacy	106,521
Amarillo	2002	Women's Health and Research Institute	75,611
Amarillo	2004	Facilities / Operations Building	4,873
Amarillo	2005	Amarillo Research Building	46,979
Amarillo	2006	School of Pharmacy Academic Center	25,928
<b>TOTAL-Amarillo</b>			<b>464,087</b>
El Paso	3000	Academic and Education Center	68,521
El Paso	3001	Texas Tech Medical Center	173,550
El Paso	3002	El Paso Warehouse	3,453
El Paso	3003	Administrative Support Building	18,767
El Paso	3004	Administrative Support Building Annex	3,171
El Paso	3005	Medical Science Building	102,187
El Paso	3006	Medical Education Building	122,920
El Paso	3007	Research Annex Building	5,011
El Paso	3008	TTMC Central Plant	1,708
El Paso	3009	East Warehouse	48,343
El Paso	3010	School of Nursing	35,000
El Paso	3091	Port of Entry Station - Ladd	27
El Paso	3092	Port of Entry Station - Concepcion	127
El Paso	3101	Schuster 1A	2,319
El Paso	3102	Schuster 1B	1,227
El Paso	3103	Schuster 7	4,086
<b>TOTAL-El Paso</b>			<b>590,417</b>
Odessa	4000	Texas Tech University Health Sciences Center	67,675
Odessa	4001	Texas Tech Health Center	82,737
Odessa	4051	Old Church Bldg. - Storage	2,449
Odessa	4091	Port of Entry Station - Dotsy	46
<b>TOTAL-Odessa</b>			<b>152,907</b>
Midland	5001	Aaron Medical Science Building	27,345
Midland	5002	Jenna Welch Women's Center	35,565
Midland	5003	Clinic Building - SECOR	8,540
<b>TOTAL-Midland</b>			<b>71,450</b>
Abilene	6000	School of Pharmacy (including Lab addition)	52,930
<b>TOTAL-Abilene</b>			<b>52,930</b>
<b>TTUHSC TOTAL:</b>			<b>2,676,897</b>

**TTUHSC LEASE OF SPACE REPORT**

As of November 1, 2014

Managing Dept Location	Space Location	Department	Function	Square Footage
Amarillo	Amarillo	Correctional Managed Health Care	Office	5,084
Amarillo	Amarillo	School of Pharmacy	Office	2,088
Amarillo	Amarillo	Pediatrics	Clinic	6,077
Amarillo	Dallas	School of Pharmacy	Classroom	15,843
Amarillo	Dallas	School of Pharmacy	Classroom	7,680
Amarillo	Amarillo	Pharm Museum	Storage	300
Amarillo	Amarillo	Pharm Museum	Storage	300
Amarillo	Amarillo	Correctional Managed Health Care	Storage	402
Amarillo	Amarillo	Family Medicine	Storage	300
Amarillo	Amarillo	Family Medicine	Storage	209
Amarillo	Amarillo	Poison Control Ctr	Storage	300
Amarillo	Amarillo	Poison Control Ctr	Storage	150
Amarillo	Amarillo	Family Medicine	Storage	300
Amarillo	Amarillo	Family Medicine	Storage	240
Amarillo	Amarillo	Inst. Compliance	Storage	25
Amarillo	Amarillo	Laura Bush Institute	Storage	60
		<b>Amarillo</b>	<b>Sub-Total</b>	<b>39,358</b>
El Paso	El Paso	Psychiatry	Clinic	11,446
El Paso	Fabens	Family Medicine	Clinic	3,600
El Paso	El Paso	School of Medicine	Office	5,394
El Paso	El Paso	Business Affairs	Office	9,600
El Paso	El Paso	Business Affairs	Administration	6,600
El Paso	San Antonio	NeuroPsychiatry	Clinic Research	2,672
El Paso	El Paso	Clinical Affairs	Research	2,768
El Paso	El Paso	Emerg Med/SON/Sublease to UMC	Admin/Classroom/Research	37,400
El Paso	El Paso	Administration	Administration	6,732
El Paso	El Paso	MPIP	Administration	10,400
El Paso	Horizon City	Pediatrics	Clinic	2,922
El Paso	El Paso	NeuroPsychiatry	Clinic/Admin/Research	7,500
El Paso	El Paso	Family Medicine	Clinic	22,203
El Paso	El Paso	Pediatrics	Clinic	6,059
El Paso	El Paso	Sports Medicine	Clinic	4,775
El Paso	El Paso	Anesthesiology	Clinic	3,550
El Paso	El Paso	Pediatrics	Storage	200
El Paso	El Paso	Pediatrics	Storage	250
El Paso	Socorro	Family Medicine	Storage	200
El Paso	El Paso	Family Medicine	Storage	360
El Paso	El Paso	CME	Storage	150
		<b>El Paso</b>	<b>Sub-Total</b>	<b>144,781</b>

**TTUHSC LEASE OF SPACE REPORT**  
As of November 1, 2014

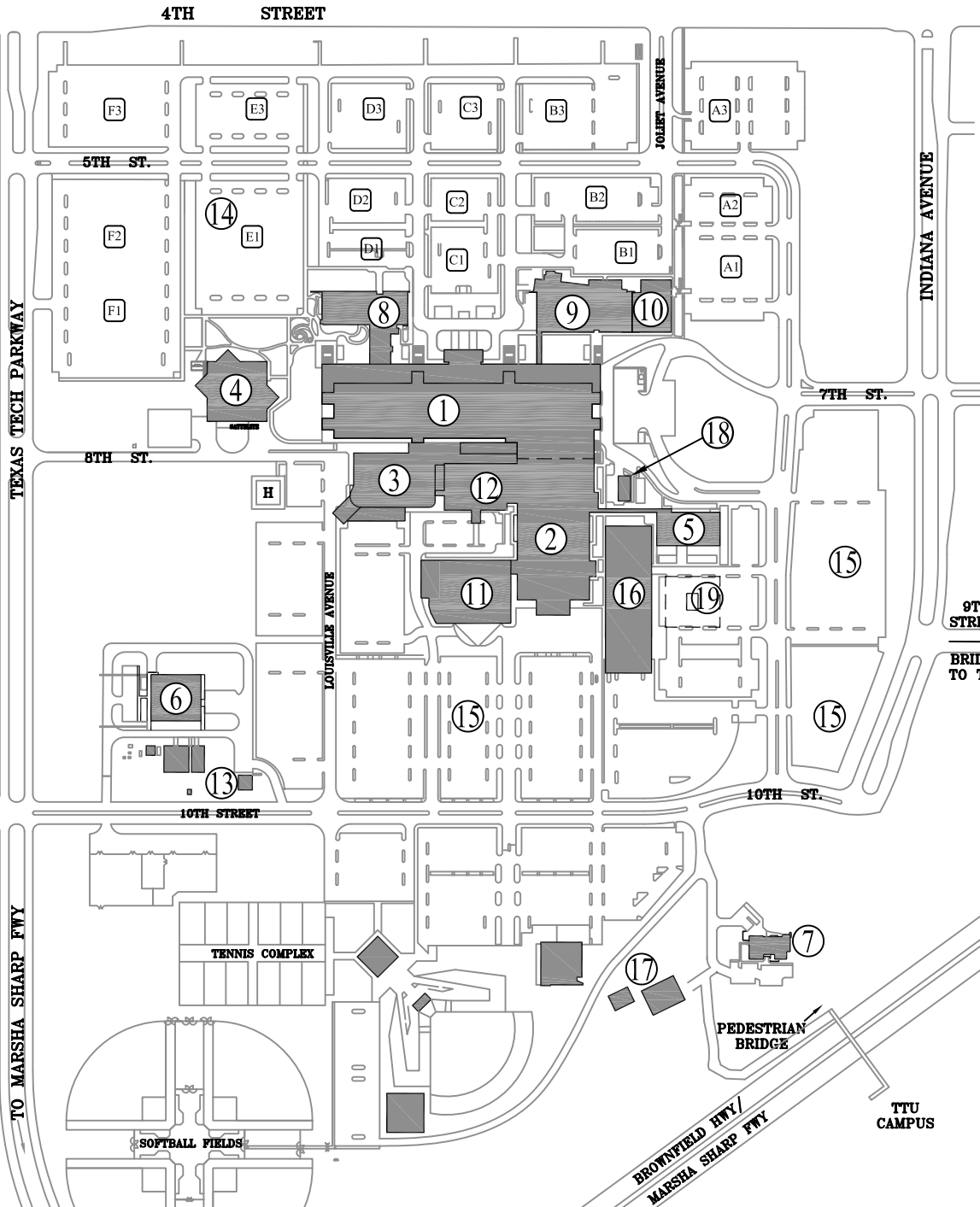
Managing Dept Location	Space Location	Department	Function	Square Footage
Abilene	Abilene	Correctional Managed Health Care	Storage	306
Abilene	Abilene	School of Pharmacy	Classroom	<u>1,383</u>
		<b>Abilene</b>	<b>Sub-Total</b>	<b>1,689</b>
Lubbock	Lubbock	Correctional Managed Health Care	Office	8,448
Lubbock	Lubbock	Pediatric Surgery	Office	3,502
Lubbock	Lubbock	Ophthalmology	Clinic	9,344
Lubbock	Lubbock	OB/GYN	Clinic	7,010
Lubbock	Lubbock	OB/GYN	Clinic	2,214
Lubbock	Lubbock	OB/GYN	Clinic	1,838
Lubbock	Lubbock	Surgery	Clinic	1,875
Lubbock	Lubbock	Pediatrics	Clinic	2,417
Lubbock	Lubbock	Pediatrics	Clinic	1,973
Lubbock	Lubbock	Pediatrics	Clinic	7,853
Lubbock	Clovis	SOM/Internal Medicine	Clinic	240
Lubbock	Lubbock	Nursing Services	Clinic	1,800
Lubbock	Childress	Internal Medicine	Clinic	1,012
Lubbock	Lubbock	Surgery	Clinic	2,618
Lubbock	Lubbock	SON/Storks Nest	Clinic	1,200
Lubbock	Lubbock	SON/Storks Nest	Clinic	1,400
Lubbock	Lubbock	Grand Expectations/OB/GYN	Clinic	3,167
Lubbock	Lubbock	Correctional Managed Health Care	Storage	200
Lubbock	Lubbock	Correctional Managed Health Care	Storage	200
Lubbock	Lubbock	Correctional Managed Health Care	Storage	1,500
Lubbock	Lubbock	SON/Storks Nest	Storage	1,200
Lubbock	Lubbock	Telemedicine	Storage	150
Lubbock	Lubbock	SimLife Center	Storage	150
Lubbock	Lubbock	Rural Health	Storage	200
Lubbock	Lubbock	Rural Health	Storage	200
Lubbock	Lubbock	Garrison	Storage	200
		<b>Lubbock</b>	<b>Sub-Total</b>	<b>61,911</b>

**TTUHSC LEASE OF SPACE REPORT**  
As of November 1, 2014

Managing Dept Location	Space Location	DEPARTMENT	FUNCTION	SQUARE FOOTAGE
Odessa	Odessa	SON	Classroom	14,500
Odessa	Odessa	Geriatrics	Clinic	3,600
Odessa	Odessa	OB/GYN	Office	2,154
Odessa	Odessa	Central Coding	Storage	60
Odessa	Odessa	Internal Medicine	Storage	200
Odessa	Odessa	Internal Medicine	Storage	200
Odessa	Odessa	OB/GYN	Storage	200
Odessa	Odessa	OB/GYN	Storage	150
Odessa	Odessa	Administration	Storage	150
Odessa	Odessa	Administration	Storage	150
Odessa	Odessa	Family Medicine	Storage	200
Odessa	Odessa	Research	Storage	75
Odessa	Odessa	MPIP	Storage	360
Odessa	Odessa	Physical Plant	Storage	306
Odessa	Odessa	SOM Odessa	Storage	<u>1,000</u>
		<b>Odessa</b>	<b>Sub-Total</b>	<b><u>23,305</u></b>
			<b>TOTAL</b>	<b>271,044</b>

# Texas Tech University Health Sciences Center- Lubbock

NOT TO SCALE 



1. Health Sciences Center
2. University Medical Center (UMC)
3. UMC Emergency Room
4. Preston Smith Library
5. UMC Medical Office Plaza
6. Central Heating and Cooling Plant #2
7. Ronald McDonald House
8. Academic Classroom Building
9. Texas Tech Physicians Medical Pavilion
10. Center for Cardiovascular Health - Texas Tech Physicians
11. UMC - Southwest Cancer Center
12. UMC - McInturff Conference Center and Outpatient Clinic
13. Crematory/Incinerator
14. HSC Parking Lots A-F (2,730 spaces)
15. UMC Parking
16. UMC East Tower
17. Hope Lodge
18. UMC Generator Building
19. Future UMC Building

## Acreage Information (approximate)

- Original TTUHSC Land Tract 116 Acres
- TTUHSC (Current) 74.686 Acres
- UMC (Deeded) 14.2735 Acres
- UMC (Leased) 27.0405 Acres
- UMC (Leased-TTU) 4.5 Acres

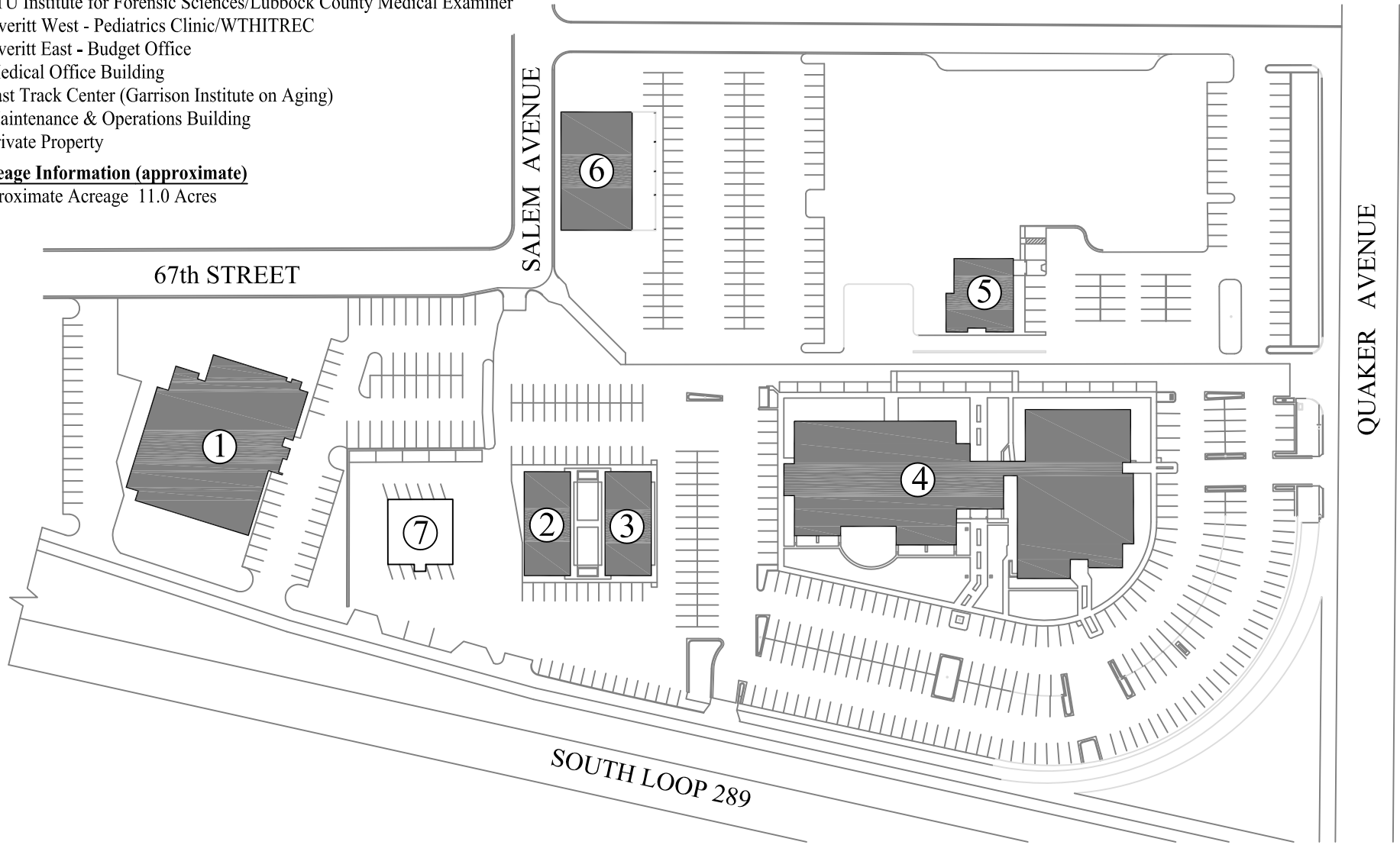
# Texas Tech Medical Center Southwest - Lubbock

NOT TO SCALE 

1. TTU Institute for Forensic Sciences/Lubbock County Medical Examiner
2. Averitt West - Pediatrics Clinic/WHITREC
3. Averitt East - Budget Office
4. Medical Office Building
5. Fast Track Center (Garrison Institute on Aging)
6. Maintenance & Operations Building
7. Private Property

## Acreage Information (approximate)

Approximate Acreage 11.0 Acres



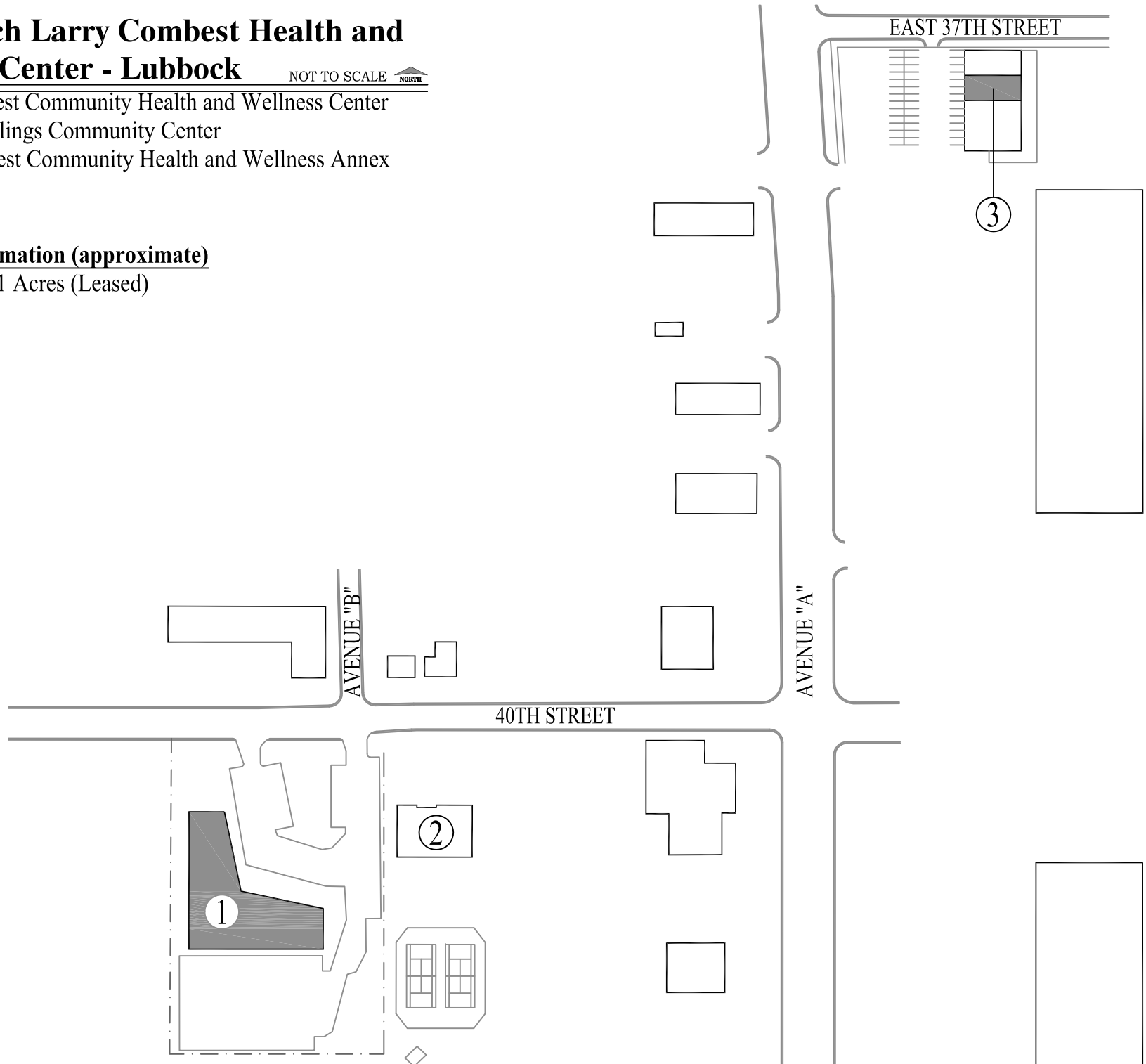
# Texas Tech Larry Combest Health and Wellness Center - Lubbock

NOT TO SCALE 

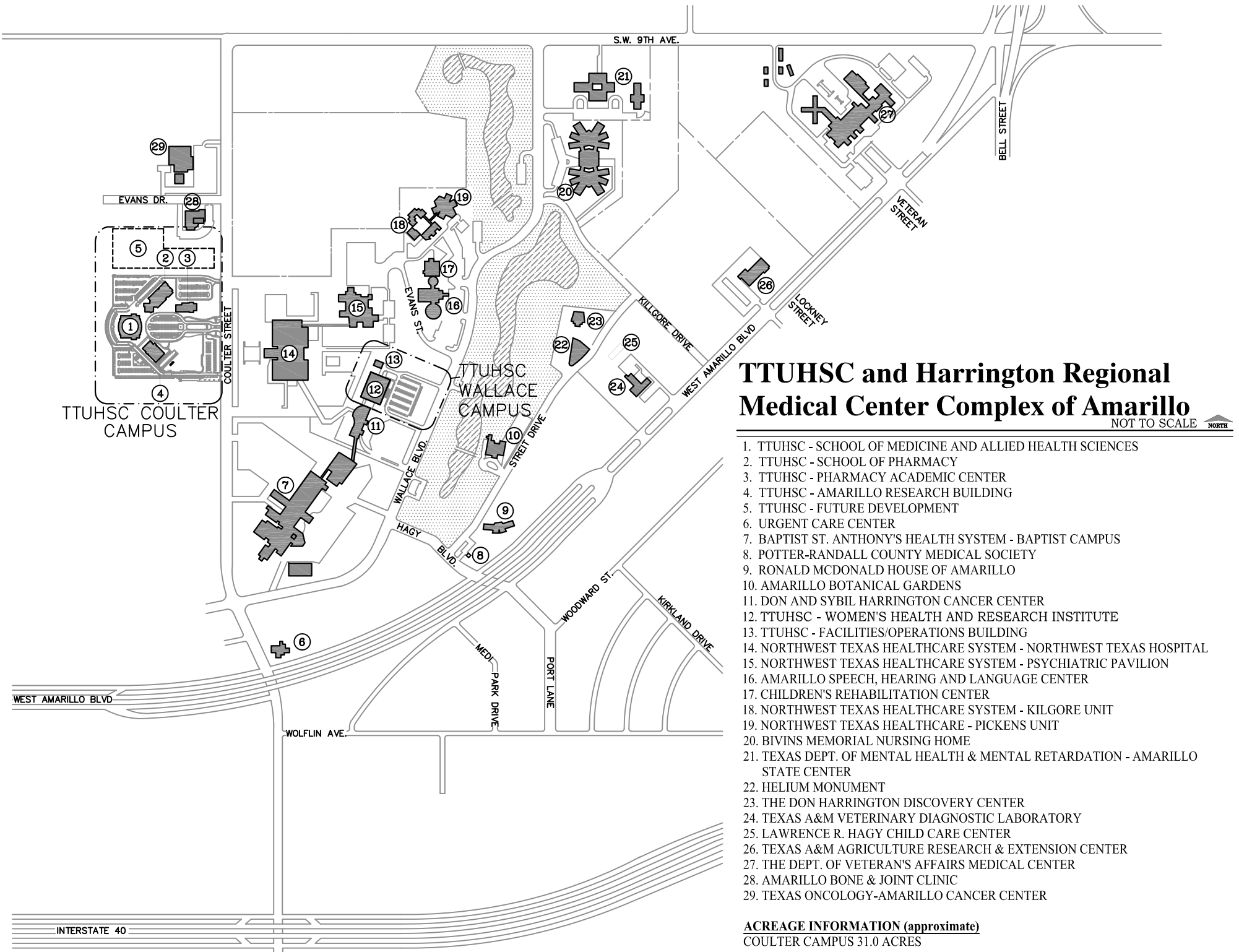
1. Larry Combest Community Health and Wellness Center
2. Copper Rawlings Community Center
3. Larry Combest Community Health and Wellness Annex

## Acreage Information (approximate)

TTUHSC 2.371 Acres (Leased)





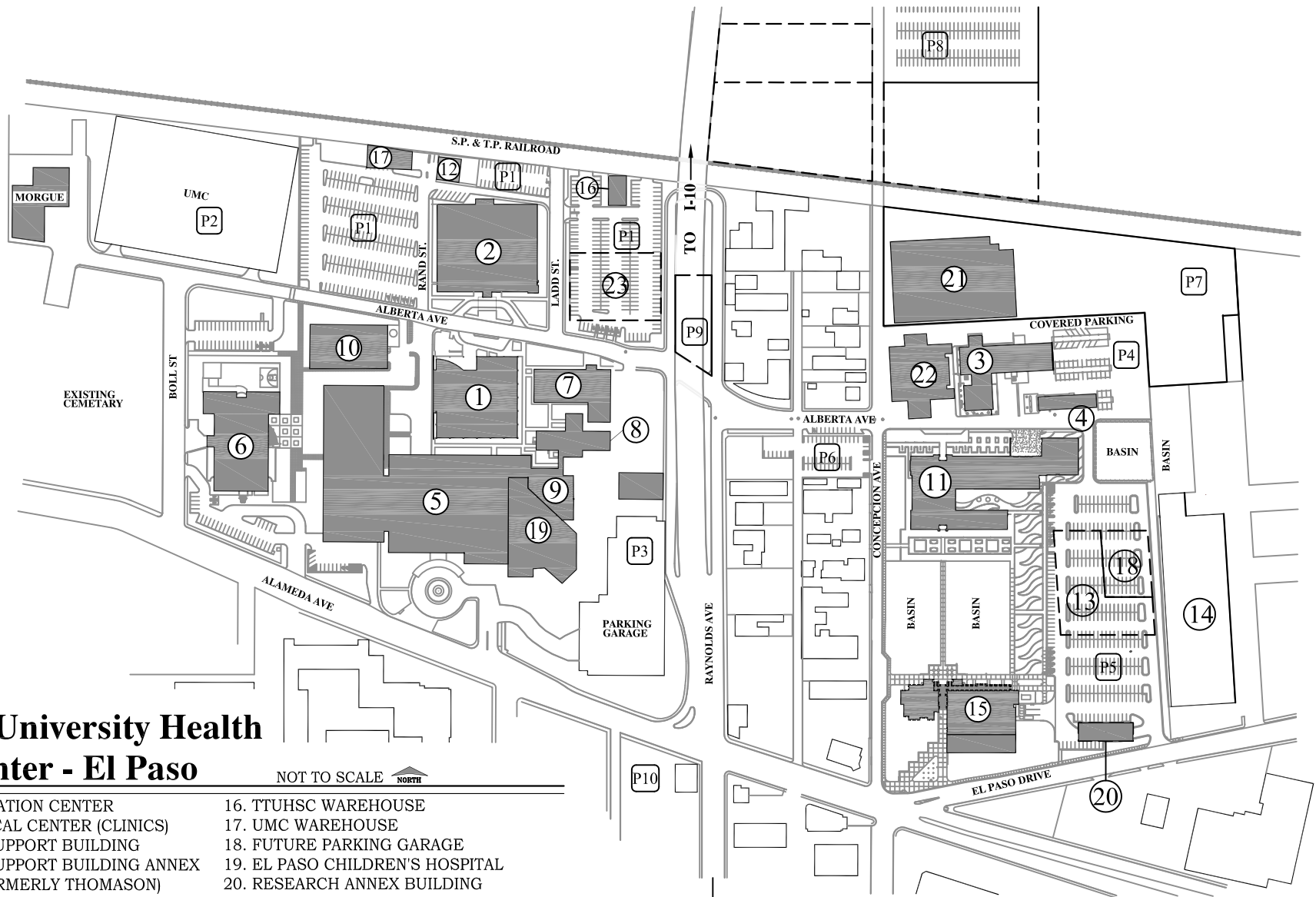


# TTUHSC and Harrington Regional Medical Center Complex of Amarillo

NOT TO SCALE

1. TTUHSC - SCHOOL OF MEDICINE AND ALLIED HEALTH SCIENCES
2. TTUHSC - SCHOOL OF PHARMACY
3. TTUHSC - PHARMACY ACADEMIC CENTER
4. TTUHSC - AMARILLO RESEARCH BUILDING
5. TTUHSC - FUTURE DEVELOPMENT
6. URGENT CARE CENTER
7. BAPTIST ST. ANTHONY'S HEALTH SYSTEM - BAPTIST CAMPUS
8. POTTER-RANDALL COUNTY MEDICAL SOCIETY
9. RONALD MCDONALD HOUSE OF AMARILLO
10. AMARILLO BOTANICAL GARDENS
11. DON AND SYBIL HARRINGTON CANCER CENTER
12. TTUHSC - WOMEN'S HEALTH AND RESEARCH INSTITUTE
13. TTUHSC - FACILITIES/OPERATIONS BUILDING
14. NORTHWEST TEXAS HEALTHCARE SYSTEM - NORTHWEST TEXAS HOSPITAL
15. NORTHWEST TEXAS HEALTHCARE SYSTEM - PSYCHIATRIC PAVILION
16. AMARILLO SPEECH, HEARING AND LANGUAGE CENTER
17. CHILDREN'S REHABILITATION CENTER
18. NORTHWEST TEXAS HEALTHCARE SYSTEM - KILGORE UNIT
19. NORTHWEST TEXAS HEALTHCARE - PICKENS UNIT
20. BIVINS MEMORIAL NURSING HOME
21. TEXAS DEPT. OF MENTAL HEALTH & MENTAL RETARDATION - AMARILLO STATE CENTER
22. HELIUM MONUMENT
23. THE DON HARRINGTON DISCOVERY CENTER
24. TEXAS A&M VETERINARY DIAGNOSTIC LABORATORY
25. LAWRENCE R. HAGY CHILD CARE CENTER
26. TEXAS A&M AGRICULTURE RESEARCH & EXTENSION CENTER
27. THE DEPT. OF VETERAN'S AFFAIRS MEDICAL CENTER
28. AMARILLO BONE & JOINT CLINIC
29. TEXAS ONCOLOGY-AMARILLO CANCER CENTER

**ACREAGE INFORMATION (approximate)**  
 COULTER CAMPUS 31.0 ACRES  
 WALLACE CAMPUS 5.12 ACRES

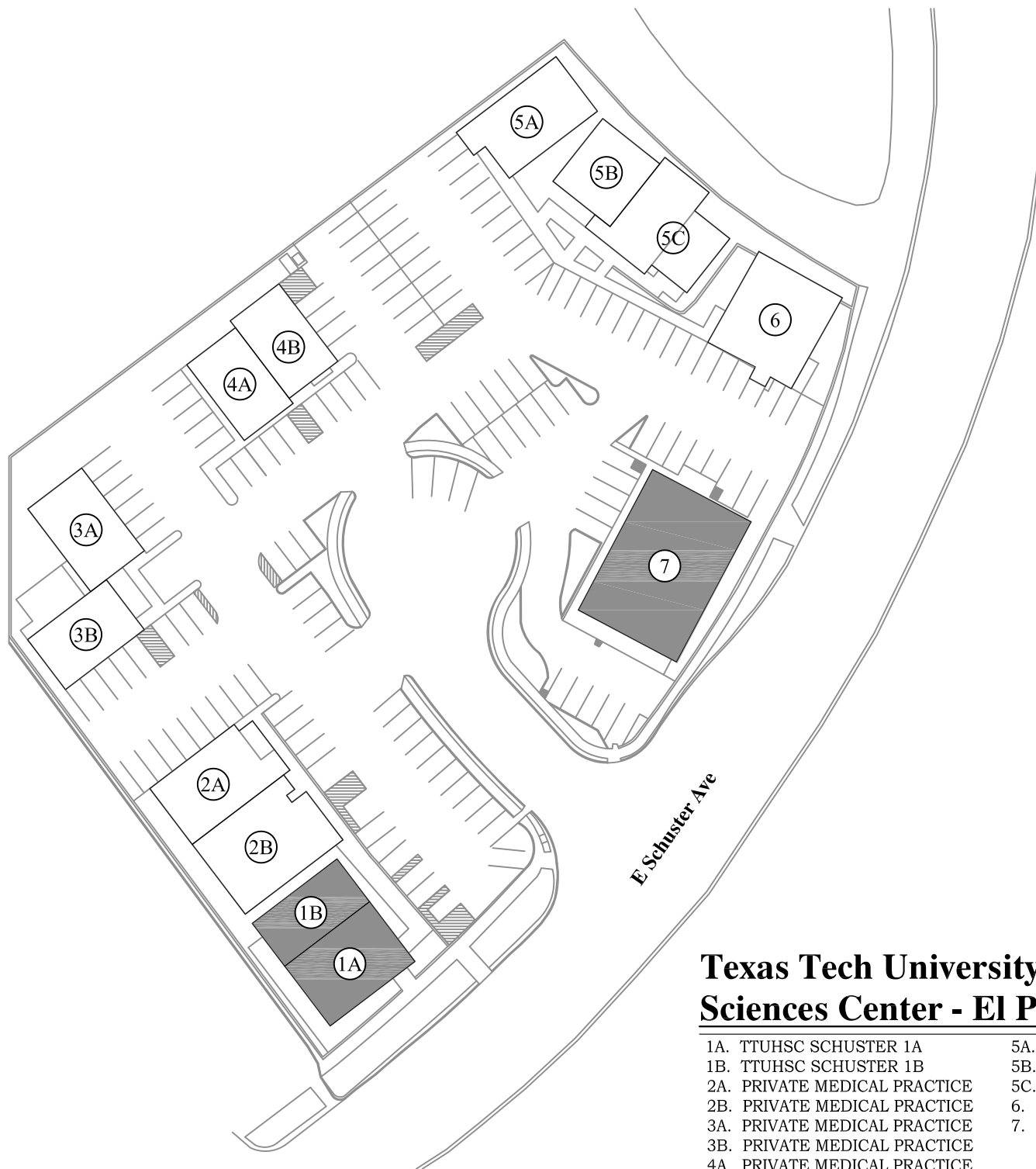


# Texas Tech University Health Sciences Center - El Paso

NOT TO SCALE NORTH

- |  |  |
|--|--|
| <ul style="list-style-type: none"> <li>1. ACADEMIC &amp; EDUCATION CENTER</li> <li>2. TEXAS TECH MEDICAL CENTER (CLINICS)</li> <li>3. ADMINISTRATIVE SUPPORT BUILDING</li> <li>4. ADMINISTRATIVE SUPPORT BUILDING ANNEX</li> <li>5. UMC HOSPITAL (FORMERLY THOMASON)</li> <li>6. PSYCHIATRIC CENTER</li> <li>7. UMC ANNEX</li> <li>8. UMC CLINIC</li> <li>9. UMC OUTPATIENT</li> <li>10. UMC CENTRAL PLANT</li> <li>11. MEDICAL EDUCATION BUILDING</li> <li>12. TTMC CENTRAL PLANT</li> <li>13. FUTURE MEDICAL SCIENCE BUILDING II</li> <li>14. CITY/COUNTY HEALTH DEPARTMENT</li> <li>15. MEDICAL SCIENCE BUILDING I</li> </ul> | <ul style="list-style-type: none"> <li>16. TTUHSC WAREHOUSE</li> <li>17. UMC WAREHOUSE</li> <li>18. FUTURE PARKING GARAGE</li> <li>19. EL PASO CHILDREN'S HOSPITAL</li> <li>20. RESEARCH ANNEX BUILDING</li> <li>21. EAST WAREHOUSE</li> <li>22. SCHOOL OF NURSING</li> <li>23. FUTURE CLINICAL SCIENCES BUILDING</li> </ul> |
|--|--|
- 
- |   |
|---|
| <ul style="list-style-type: none"> <li>P1. TTUHSC VISITOR PARKING (433 spaces)</li> <li>P2. UMC EMPLOYEE PARKING GARAGE</li> <li>P3. UMC VISITOR PARKING GARAGE</li> <li>P4. ADMINISTRATIVE SUPPORT BUILDING EMPLOYEE PARKING (127 spaces)</li> <li>P5. MEB &amp; MSB1 PARKING (312 spaces)</li> <li>P6. PARKING LOT (46 spaces)</li> <li>P7. PARKING LOT (304 spaces)</li> <li>P8. TTUHSC OVERFLOW PARKING (173 spaces)</li> <li>P9. PARKING LOT (56 spaces - under Rainolds overpass)</li> <li>P10. JEFFERSON HIGH SCHOOL PARKING (40 spaces)</li> <li>P11. COLISEUM PARKING (350 spaces) - OFF-SITE</li> </ul> |
|---|

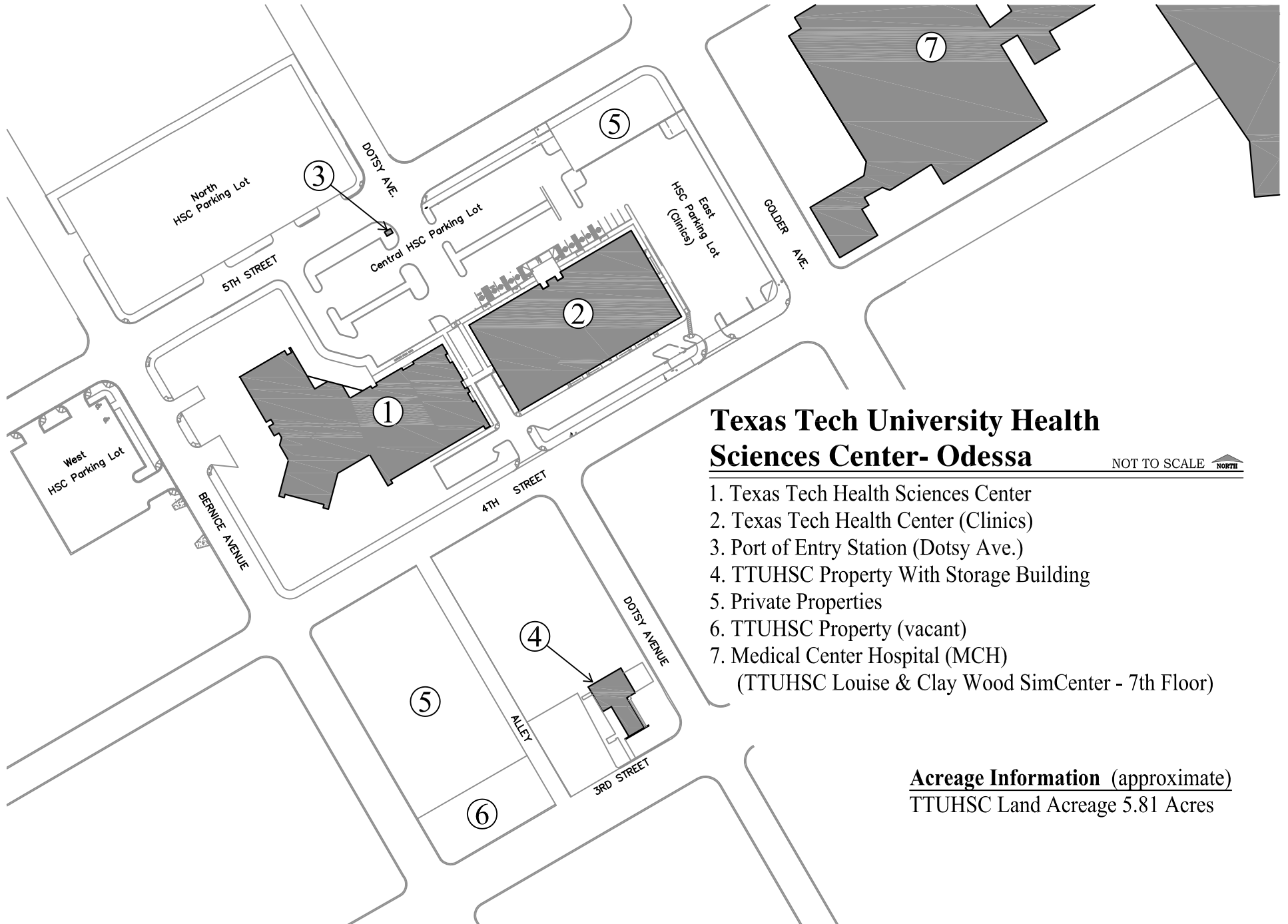
**Acreage Information (approximate)**  
 East Campus Land Tract 18.7229 Acres  
 West Campus Land Tract 7.402 Acres



**Texas Tech University Health Sciences Center - El Paso - 1201 E Schuster** NOT TO SCALE 

- |                              |                              |
|------------------------------|------------------------------|
| 1A. TTUHSC SCHUSTER 1A       | 5A. PRIVATE MEDICAL PRACTICE |
| 1B. TTUHSC SCHUSTER 1B       | 5B. PRIVATE MEDICAL PRACTICE |
| 2A. PRIVATE MEDICAL PRACTICE | 5C. PRIVATE MEDICAL PRACTICE |
| 2B. PRIVATE MEDICAL PRACTICE | 6. PRIVATE MEDICAL PRACTICE  |
| 3A. PRIVATE MEDICAL PRACTICE | 7. TTUHSC SCHUSTER 7         |
| 3B. PRIVATE MEDICAL PRACTICE |                              |
| 4A. PRIVATE MEDICAL PRACTICE |                              |
| 4B. PRIVATE MEDICAL PRACTICE |                              |

**Acreage Information (approximate)**  
 1A/1B 0.3382 Acres  
 7 0.4103 Acres




## Texas Tech University Health Sciences Center- Odessa

NOT TO SCALE 

1. Texas Tech Health Sciences Center
2. Texas Tech Health Center (Clinics)
3. Port of Entry Station (Dotsy Ave.)
4. TTUHSC Property With Storage Building
5. Private Properties
6. TTUHSC Property (vacant)
7. Medical Center Hospital (MCH)  
(TTUHSC Louise & Clay Wood SimCenter - 7th Floor)

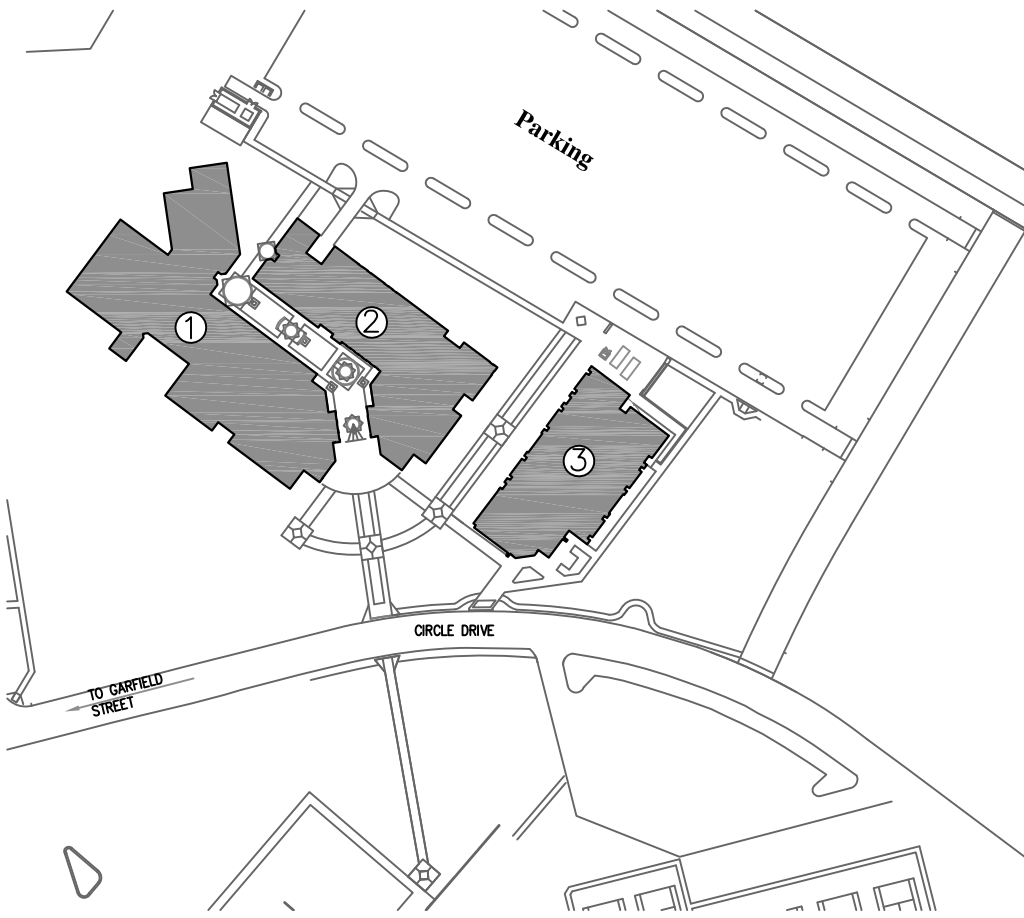
**Acree Information** (approximate)  
TTUHSC Land Acree 5.81 Acres

# Texas Tech University Health Sciences Center (Midland College Campus)


NOT TO SCALE 

1. Dorothy & Todd Aaron Medical Science Building - TTUHSC
2. Dorothy & Todd Aaron Medical Science Building - Midland College
3. Fox Science Building - Midland College

**Acreage Information (approximate)**  
TTUHSC Acreage 1.22 Acres (Leased)

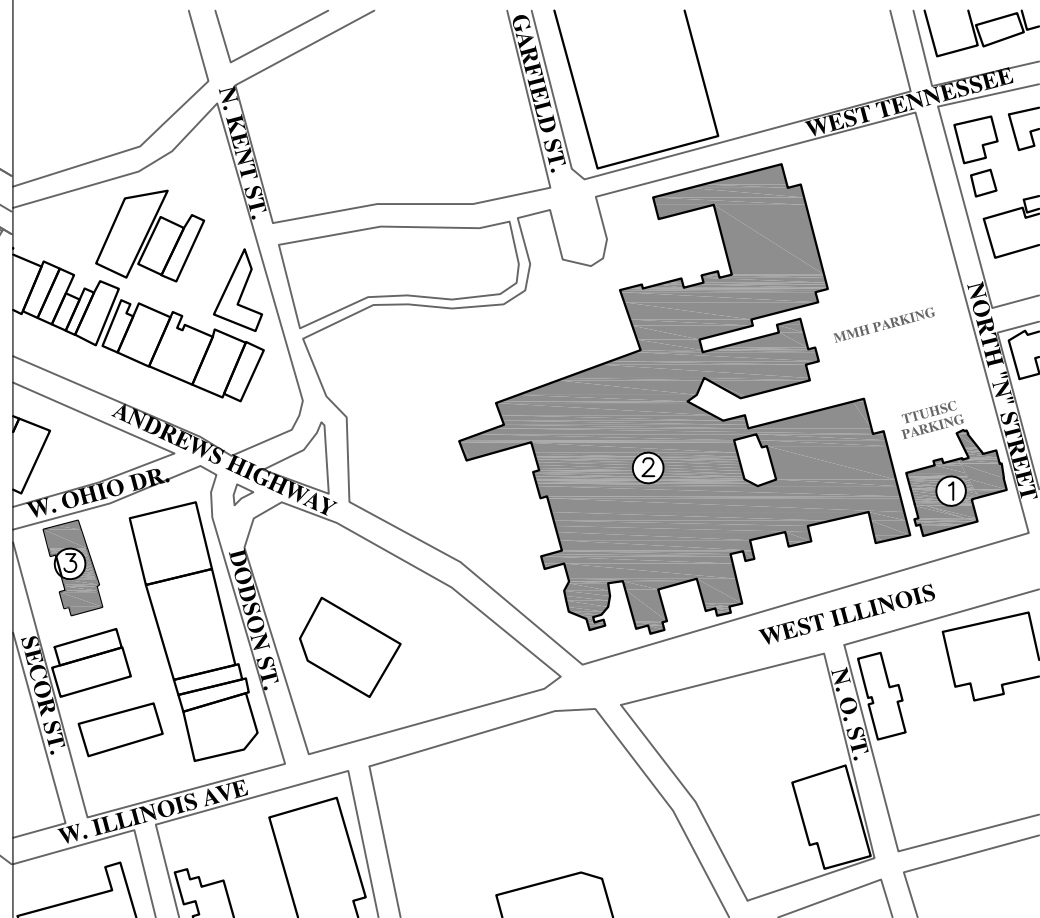


# Texas Tech University Health Sciences Center (Midland Memorial Hospital Campus)

NOT TO SCALE 

1. Jenna Welch Women's Center of the Laura W. Bush Institute for Women's Health  
(Texas Tech Physicians of Midland)
2. Midland Memorial Hospital (MMH)
3. Clinic Building-Secor

**Acreage Information (approximate)**  
0.50 Acres (Owned) / 0.59 Acres (Leased)



# Texas Tech University Health Sciences Center- Abilene

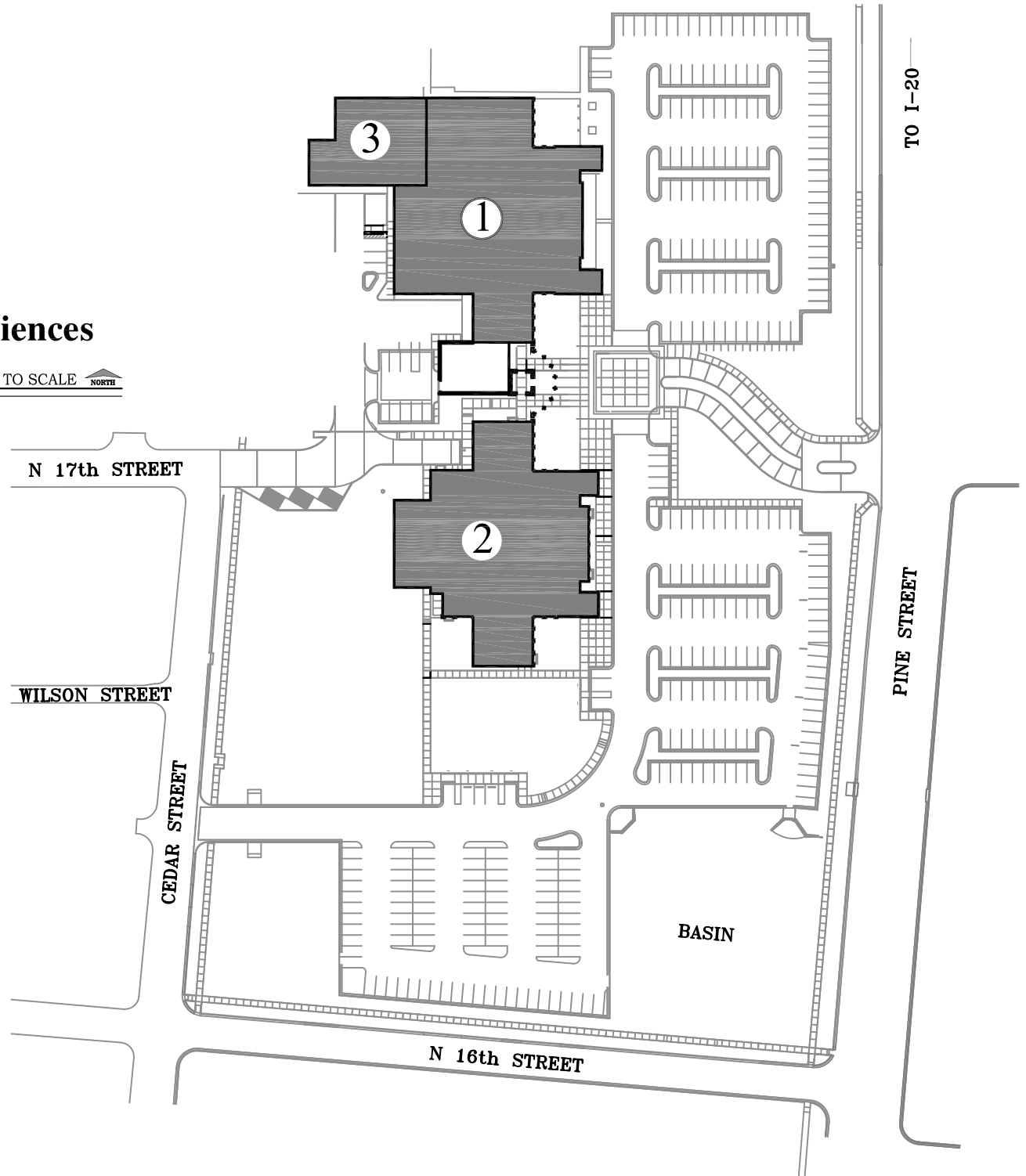
NOT TO SCALE 

1. SCHOOL OF PHARMACY
2. SCHOOL OF NURSING
3. SCHOOL OF PHARMACY LAB ADDITION

## Acreage Information (approximate)

TTUHSC Land Acreage 3.18 Acres (owned)

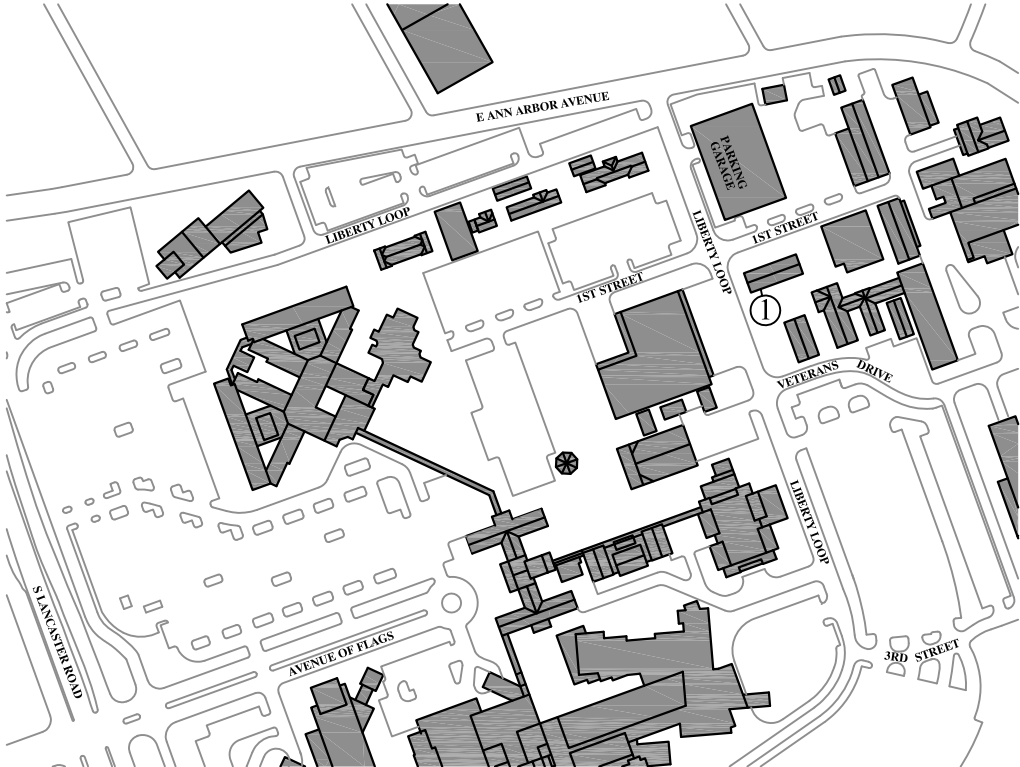
TTUHSC Land Acreage 5.79 Acres (leased)



# Texas Tech University Health Sciences Center (Dallas VA Medical Center)

NOT TO SCALE 

1. School of Pharmacy (Leased Facility-Basement, 1st, and 2nd Floor)



# Texas Tech University Health Sciences Center (Dallas 5920 Forest Park Road)

NOT TO SCALE 

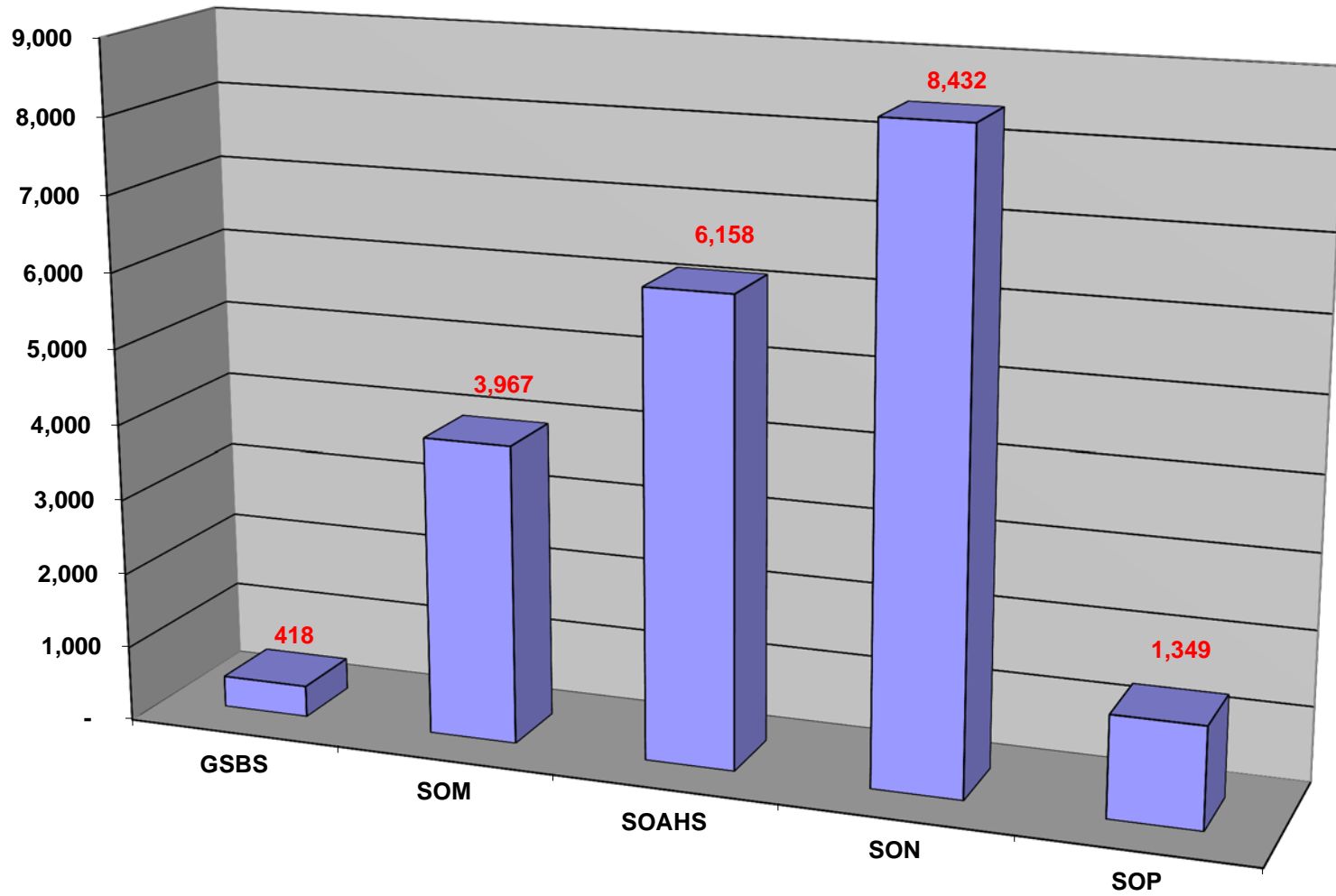
1. Southwest Professional Building - School of Pharmacy (Leased Facility-4th and 5th Floor)



ALUMNI

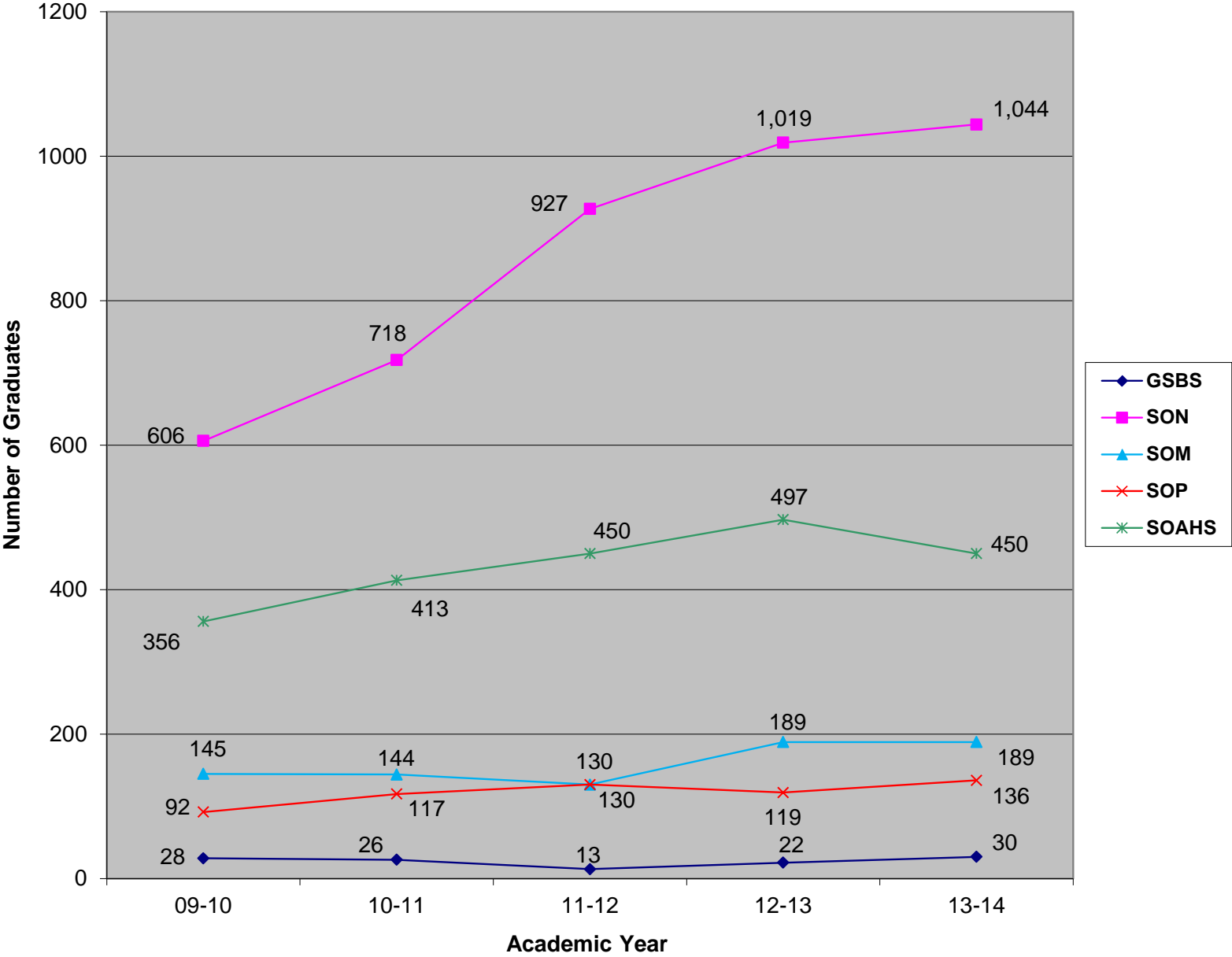


## TTUHSC ALUMNI BY SCHOOL (Cumulative 1974 - 2014)



# TTUHSC ALUMNI

## Number of Graduates by School



Source: HSC Institutional Research Office

# PRACTICE INCOME PLANS

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE  
AND PAUL L. FOSTER SCHOOL OF MEDICINE**

<b>FACULTY PHYSICIAN PROVIDER PLANS</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>Total</b>
<b>1. PROVIDER PLAN INCOME: 2005-2014</b>											
<b>A. GROSS AMOUNT</b>											
<b>1. Gross Charges</b>											
Lubbock	108,824,588	122,492,309	135,645,348	137,269,479	137,093,320	137,184,457	140,851,182	145,667,855	157,586,771	168,467,085	1,391,082,394
Amarillo	40,501,711	47,114,391	44,908,979	45,658,168	47,473,049	50,560,765	50,284,959	50,984,068	48,907,583	61,145,332	487,539,005
El Paso	98,363,609	108,516,586	107,440,329	111,215,741	122,351,523	133,997,646	142,351,031	138,344,153	143,735,390	151,431,236	1,257,747,244
Odessa	16,861,256	17,615,077	17,930,948	19,387,747	19,199,826	17,186,640	18,220,372	19,137,777	19,909,983	20,506,099	185,955,725
Total	264,551,164	295,738,363	305,925,604	313,531,135	326,117,718	338,929,508	351,707,544	354,133,853	370,139,727	401,549,752	3,322,324,368
<b>2. Net Collections</b>											
Lubbock	36,305,808	42,807,956	45,906,185	48,702,555	52,517,367	53,418,540	56,058,120	56,065,331	59,364,132	62,784,604	513,930,598
Amarillo	16,790,737	17,782,142	15,891,173	17,688,258	18,552,020	19,792,374	20,207,179	20,084,858	19,619,143	20,889,073	187,296,957
El Paso	30,523,907	33,021,869	33,977,120	37,296,208	42,094,882	43,377,476	47,219,300	44,438,964	50,384,693	53,106,698	415,441,117
Odessa	6,686,452	6,589,707	6,729,600	8,063,139	8,608,043	7,780,349	8,053,345	8,721,084	9,528,465	10,237,599	80,997,783
Total	90,306,904	100,201,674	102,504,078	111,750,160	121,772,312	124,368,739	131,537,944	129,310,237	138,896,433	147,017,974	1,197,666,455
<b>B. ADJUSTMENTS</b>											
<b>1. Total Amount</b>											
Lubbock	65,389,979	68,758,626	78,358,731	77,396,421	79,371,002	74,401,711	73,814,705	78,724,500	86,603,752	93,042,486	775,861,913
Amarillo	22,529,277	26,101,531	24,555,688	28,255,592	27,376,554	28,651,239	28,247,766	27,960,878	26,805,661	34,264,727	274,748,913
El Paso	54,532,902	57,547,598	55,906,178	57,254,717	62,588,938	68,196,723	74,557,696	80,077,655	84,633,273	90,338,580	685,634,260
Odessa	7,888,864	8,488,925	8,308,017	8,756,070	8,692,120	7,338,267	7,743,481	7,697,252	7,991,702	8,079,197	80,983,895
Total	150,341,022	160,896,680	167,128,614	171,662,800	178,028,614	178,587,940	184,363,648	194,460,285	206,034,388	225,724,990	1,817,228,981
<b>C. BAD DEBT AMOUNT</b>											
Lubbock	8,446,166	9,028,872	9,987,531	9,761,294	9,665,893	9,307,436	10,940,320	9,179,103	11,035,335	12,011,814	99,363,764
Amarillo	2,936,604	1,472,827	3,340,725	1,397,424	3,187,273	2,035,008	2,420,422	3,055,126	2,605,984	2,700,465	25,151,858
El Paso	15,188,653	16,050,783	16,339,367	15,447,554	18,528,754	20,238,950	20,622,862	13,626,820	8,347,278	8,829,234	153,220,255
Odessa	2,367,276	2,498,665	2,078,286	3,188,890	2,949,549	2,185,009	2,354,439	2,104,403	2,187,274	2,255,089	24,168,880
Total	28,938,699	29,051,147	31,745,909	29,795,162	34,331,469	33,766,403	36,338,043	27,965,452	24,175,871	25,796,602	301,904,757

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE  
AND PAUL L. FOSTER SCHOOL OF MEDICINE**

<b>FACULTY PHYSICIAN PROVIDER PLANS</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>Total</b>
<b>D. UNSPONSORED CHARITY CARE*</b>											
<b>1. Charges (Measure of actual effort)</b>											
Lubbock	34,121,193	37,394,669	39,832,707	37,689,866	37,462,491						186,500,926
Amarillo	17,412,102	22,472,888	23,326,447	23,980,054	24,836,834						112,028,325
El Paso	50,632,262	52,663,464	49,922,960	51,038,588	54,556,852						258,814,126
Odessa	8,054,060	8,736,960	8,010,512	8,483,075	8,692,527						41,977,134
Total	110,219,617	121,267,981	121,092,626	121,191,583	125,548,704						599,320,511
<b>2. Un-sponsored Charity Care</b>											
Lubbock	24,793,158	24,821,754	24,534,952	20,408,090	25,544,692						120,102,646
Amarillo	14,018,921	14,286,899	11,381,761	11,926,204	12,328,551						63,942,336
El Paso	39,642,087	40,883,766	37,146,323	34,986,873	33,560,853						186,219,902
Odessa	5,330,722	5,652,208	4,098,950	2,728,870	4,107,203						21,917,953
Total	83,784,888	85,644,627	77,161,986	70,050,037	75,541,299						392,182,837
<b>E. UNCOMPENSATED CARE*</b>											
<b>1. Charges (Measure of actual effort)</b>											
Lubbock						102,759,115	87,852,641	90,152,983	96,534,158	101,969,398	479,268,295
Amarillo						39,014,711	36,361,097	37,203,840	35,791,848	44,336,654	192,708,150
El Paso						118,392,572	106,804,742	95,555,234	112,393,850	118,972,881	552,119,279
Odessa						14,869,510	13,584,826	13,189,263	13,056,748	12,835,222	67,535,569
Total						275,035,908	244,603,306	236,101,320	257,776,604	278,114,155	1,291,631,293
<b>2. Unreimbursed Cost of Care</b>											
Lubbock						25,173,223	29,738,851	29,201,161	32,649,149	35,785,698	152,548,082
Amarillo						6,957,302	6,953,950	10,141,598	12,031,334	10,145,605	46,229,789
El Paso						27,789,219	31,462,239	29,603,267	28,488,144	33,996,536	151,339,405
Odessa						4,446,577	4,683,873	5,158,939	3,928,646	4,529,311	22,747,346
Total						64,366,321	72,838,913	74,104,965	77,097,273	84,457,150	372,864,622

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE  
AND PAUL L. FOSTER SCHOOL OF MEDICINE**

<b>FACULTY PHYSICIAN PROVIDER PLANS</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>Total</b>
<b>F. TOTAL NUMBER OF PATIENTS SERVED</b>											
<b>1. Number of Clinic Visits</b>											
Lubbock	214,031	232,016	245,689	244,256	256,546	259,250	263,950	265,556	272,434	290,465	2,544,193
Amarillo	99,448	107,171	110,701	108,953	107,326	109,965	111,738	111,676	105,879	100,885	1,073,742
El Paso	220,395	224,179	220,312	217,356	228,793	246,406	247,719	223,285	209,113	205,664	2,243,222
Odessa	60,670	57,291	54,532	60,447	58,154	53,713	58,620	64,779	70,999	74,382	613,587
Total	594,544	620,657	631,234	631,012	650,819	669,334	682,027	665,296	658,425	671,396	6,474,744
<b>2. Number of Patients Served</b>											
Lubbock	72,228	75,717	83,558	85,746	87,956	94,778	98,694	105,841	111,219	117,570	933,307
Amarillo	37,418	38,089	39,355	38,548	39,520	43,464	44,471	44,625	43,157	43,227	411,874
El Paso	88,234	90,791	87,638	86,025	95,469	110,859	111,915	115,580	113,695	112,331	1,012,537
Odessa	21,134	19,951	19,883	21,521	20,778	20,223	21,397	22,562	25,613	26,987	220,049
Total	219,014	224,548	230,434	231,840	243,723	269,324	276,477	288,608	293,684	300,115	2,577,766
<b>3. Number of Inpatients Served</b>											
Lubbock	14,898	16,249	18,097	19,038	19,223	19,186	19,481	19,637	19,742	19,959	185,510
Amarillo	11,045	11,546	12,114	13,048	13,883	14,507	15,297	15,629	15,036	15,769	137,874
El Paso	20,943	20,625	20,253	20,423	20,676	20,149	19,890	19,932	20,517	20,510	203,918
Odessa	6,210	5,610	5,690	6,056	6,079	5,575	5,894	6,464	6,951	6,729	61,258
Total	53,096	54,030	56,154	58,565	59,861	59,417	60,562	61,662	62,246	62,967	588,560
<b>G. MEDICAID REIMBURSEMENT</b>											
<b>1. Total Billings</b>											
Lubbock	26,019,938	30,018,868	32,868,903	31,196,340	31,200,436	33,600,875	33,783,855	35,054,239	36,695,977	39,328,084	329,767,515
Amarillo	19,403,573	21,214,896	22,183,964	21,601,615	21,916,129	23,706,128	23,078,310	23,861,426	22,989,201	25,138,635	225,093,877
El Paso	31,511,676	33,927,051	32,591,900	30,562,690	31,802,266	31,622,221	34,695,606	33,362,761	34,189,742	37,495,926	331,761,839
Odessa	6,657,843	7,633,871	6,855,148	7,222,596	6,619,214	6,789,884	7,090,404	7,335,302	7,767,085	7,212,215	71,183,562
Total	83,593,030	92,794,686	94,499,915	90,583,241	91,538,045	95,719,108	98,648,175	99,613,728	101,642,005	109,174,860	957,806,793
<b>1. Amount Received**</b>											
Lubbock	7,578,183	8,584,682	10,575,814	12,517,018	13,019,871	13,792,857	14,865,211	13,524,944	16,650,485	15,766,903	126,875,968
Amarillo	6,222,071	6,723,234	9,094,061	10,709,287	10,712,221	11,450,742	13,592,103	11,432,101	8,695,213	9,786,577	98,417,610
El Paso	10,255,285	10,385,673	11,283,194	13,201,083	14,552,473	13,909,176	15,503,668	13,729,802	18,817,539	16,122,351	137,760,244
Odessa	2,583,214	2,701,784	3,613,417	5,118,867	3,872,946	4,264,465	4,624,878	4,229,592	5,783,495	4,708,262	41,500,920
Total	26,638,753	28,395,373	34,566,486	41,546,255	42,157,511	43,417,240	48,585,860	42,916,439	49,946,732	46,384,093	404,554,742

\*Un-sponsored Charity Care was changed to Uncompensated Care in FY 10. Uncompensated Care reported is consistent with the Article III definition of Uncompensated Care (Article III, Sec 22, SB 1, 81st Leg.).

\*\*Includes UPL/UC dollars received

**TEXAS TECH UNIVERSITY HEALTH SCIENCE CENTER  
SCHOOL OF ALLIED HEALTH SCIENCES  
SPEECH AND HEARING CLINIC-LUBBOCK**

<b>1. PROVIDER PLAN INCOME:</b>	<b>FY 2008</b>	<b>FY 2009</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>
<b>A. GROSS AMOUNT</b>							
Gross Charges	\$ 309,326.98	\$ 328,718.68	\$ 526,943.00	\$ 521,551.00	\$ 494,289.18	\$ 556,660.72	\$ 618,495.65
Net Collection	\$ 116,054.42	\$ 174,099.76	\$ 255,519.00	\$ 364,108.00	\$ 364,526.50	\$ 415,235.65	\$ 414,388.81
<b>B. ADJUSTMENTS</b>							
Total Adjustments	\$ 68,403.87	\$ 86,726.19	\$ 188,437.00	\$ 119,348.00	\$ 109,083.75	\$ 129,984.89	\$ 156,382.67
Non-Indigent Adjustments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>C. BAD DEBT AMOUNT</b>							
Total Bad Debt	\$ 9,865.54	\$ 8,251.80	\$ 5,547.00	\$ 1,704.00	\$ 3,686.64	\$ 2,826.38	\$ 12,878.13
<b>D. UNSPONSORED CHARITY CARE</b>							
Charges	\$ 5,098.00	\$ 5,496.00	\$ -	\$ -	\$ 206.56	\$ -	\$ -
Un-sponsored Charity Care							
<b>E. TOTAL NUMBER OF PATIENTS SERVED</b>							
Number of Clinic Visits	4,365	4,713	7,149	8,840	5,160	5,354	5,054
Number of Patients Served	1,481	1,513	1,484	1,386	1,624	1,804	1,689
Number of Inpatients Served	0	0	0	0	0	0	0

**TEXAS TECH UNIVERSITY HEALTH SCIENCE CENTER  
SCHOOL OF ALLIED HEALTH SCIENCES  
SPEECH AND HEARING CLINIC-LUBBOCK**

<b>2. INDIGENT PATIENTS:</b>	<b>FY 2008</b>	<b>FY 2009</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>
<b>A. NUMBER SERVED</b>							
Number of indigent Visits	0	0	0	4	3	0	0
Number of Indigents Served	0	0	0	3	3	0	0
<b>3. MEDICAID REIMBERSEMENT:</b>	<b>FY 2008</b>	<b>FY 2009</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>
<b>A. TOTAL BILLINGS</b>							
Total Billings	\$ 163,942.78	\$ 174,220.90	\$ 213,934.00	\$ 265,570.36	\$ 137,400.50	\$ 111,861.00	\$ 154,860.00
<b>B. AMOUNT RECEIVED</b>							
Total Amount Received	\$ 23,685.08	\$ 58,366.20	\$ 147,235.77	\$ 147,951.64	\$ 94,513.94	\$ 76,930.62	\$ 50,922.30
<b>C. NUMBER OF MEDICAID CLIENTS</b>							
Number of Medicaid Visits	2,913	2,249	1,048	1,221	1,049	1,061	931
Number of Medicaid Served	1,206	1,125	590	796	754	721	677



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF ALLIED HEALTH SCIENCES  
PHYSICAL THERAPY CLINIC - AMARILLO**

<b>1. PROVIDER PLAN INCOME:</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>
<b>A. GROSS AMOUNT</b>			
1. Gross Charges	\$ 1,654.00	\$ 84,032.18	\$ 58,707.00
2. Net Collection	\$ -	\$ 23,396.58	\$ 14,106.00
<b>B. ADJUSTMENTS</b>			
1. Total Adjustments	\$ -	\$ 59,492.13	\$ 42,028.00
2. Non-Indigent Adjustments	\$ -	\$ 27,503.88	\$ -
<b>C. BAD DEBT AMOUNT</b>			
1. Total Bad Debt	\$ -	\$ 393.40	\$ 8.00
<b>D. UNSPONSORED CHARITY CARE</b>			
1. Charges	\$ -	\$ -	\$ -
2. Un-sponsored Charity Care	\$ -	\$ -	\$ -
<b>E. TOTAL NUMBER OF PATIENTS SERVED</b>			
1. Number of Clinic Visits	17	319	245
2. Number of Patients Served	4	50	55
3. Number of Inpatients Served	-	-	-

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF ALLIED HEALTH SCIENCES  
PHYSICAL THERAPY CLINIC - AMARILLO**

<b>2. INDIGENT PATIENTS:</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>
<b>A: NUMBER SERVED</b>			
1. Number of Indigent Visits	-	0	0
2. Number of Indigent Served	-	0	0
 <b>3. MEDICAID REIMBURSEMENT:</b>			
<b>A: TOTAL BILLINGS</b>			
1. Total Billing	\$ -	\$ 2,443.00	\$ -
<b>B: AMOUNT RECEIVED</b>			
1. Total Amount Received	\$ -	\$ 532.79	\$ 191.00
<b>C: NUMBER OF MEDICAID CLIENTS</b>			
1. Number of Medicaid Visits	-	12	-
2. Number of Medicaid Served	-	4	-

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ANITA THIGPEN PERRY SCHOOL OF NURSING  
LARRY COMBEST COMMUNITY HEALTH AND WELLNESS CENTER**

1. PROVIDER PLAN INCOME	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014
<b>A. GROSS AMOUNT</b>								
<b>1. Gross Charges</b>								
COMBEST WELLNESS CENTER	\$1,099,051	\$1,311,065	\$1,418,915	\$1,843,729	\$2,119,329	\$2,214,481	\$1,987,452	\$2,725,927
<b>2. Net Collections</b>								
COMBEST WELLNESS CENTER	\$396,177	\$517,889	\$808,432	\$977,860	\$1,226,285	\$1,419,909	\$1,263,688	\$1,018,454
<b>B. ADJUSTMENTS</b>								
<b>1. Total Amount</b>								
COMBEST WELLNESS CENTER	\$702,875	\$793,116	\$610,482	\$865,869	\$814,545	\$941,674	\$688,871	\$561,100
<b>2. MEDICAID REIMBURSEMENT</b>								
<b>A. TOTAL BILLINGS</b>								
COMBEST WELLNESS CENTER	\$301,595	\$201,166	\$239,300	\$417,702	\$1,061,840	\$1,066,891	\$857,996	\$736,434
<b>B. AMOUNT RECEIVED</b>								
COMBEST WELLNESS CENTER	\$100,921	\$44,888	\$51,392	\$257,957	\$623,847	\$835,244	\$769,045	\$525,313
<b>C. NUMBER OF MEDICAID CLIENTS</b>								
<b>1. Number of Medicaid Visits</b>								
COMBEST WELLNESS CENTER	2304	1564	1694	2342	4049	3567	4458	5132

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF PHARMACY**

**PROVIDER PLAN INCOME:**

<b>REVENUE</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>
From Pharmacy Operations	\$1,627,083	\$2,696,424	\$2,886,904	\$3,218,208	\$1,683,279	\$2,056,010	\$2,679,391	\$2,292,824	\$2,177,096	\$3,154,824
From Affiliate practice sites	\$587,359	\$720,138	\$813,670	\$1,011,070	\$918,123	\$1,238,740	\$1,142,502	\$1,272,352	\$1,189,430	\$1,335,188
<b>TOTAL</b>	<b>\$2,214,442</b>	<b>\$3,416,562</b>	<b>\$3,700,574</b>	<b>\$4,229,279</b>	<b>\$2,601,401</b>	<b>\$3,294,750</b>	<b>\$3,821,893</b>	<b>\$3,565,176</b>	<b>\$3,366,525</b>	<b>\$4,490,012</b>

**OPERATIONS**

Immunizations	711	855	1,048	1,398	1,711	1,367	1,011	986	1,458	1,421
Prescriptions	19,232	21,983	21,508	21,103	19,146	29,623	32,878	31,746	35,120	38,074
<b>TOTAL</b>	<b>19,943</b>	<b>22,838</b>	<b>22,556</b>	<b>22,501</b>	<b>20,857</b>	<b>30,990</b>	<b>33,889</b>	<b>32,732</b>	<b>36,578</b>	<b>39,495</b>

# PERFORMANCE MEASURES

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
PERFORMANCE MEASURES**

	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014
<b>School of Medicine</b>					
Percent of students passing part 1 or part 2 of the national licensing exam on the first attempt	97.00%	95.84%	97.30%	96.48%	96.02%
Percent of graduates entering a primary care residency	48.18%	40.74%	37.69%	51.32%	46.03%
Percent of graduates practicing in Texas - <b>NEW MEASURE</b>	66.10%	67.25%	66.86%	67.71%	67.22%
Percent of graduates practicing primary care in Texas	29.10%	28.12%	25.15%	25.71%	24.17%
Percent of graduates practicing primary care in a Texas under-served area	4.24%	4.35%	4.44%	6.00%	5.56%
Percent of residency completers practicing in Texas	44.10%	49.66%	41.55%	52.30%	45.81%
Total Uncompensated Care Provided by Faculty	123,533,052	246,864,873	238,497,130	78,413,585	85,730,706
Total Net Patient Revenue by Faculty	276,682,675	131,018,976	131,221,318	139,921,117	149,300,310
Outpatient-related charges as a percent of all charges by faculty	56.10%	57.40%	N/A	N/A	N/A
Percent of charges to managed care contracts by faculty	22.30%	23.60%	N/A	N/A	N/A
Minority admissions as a percent of total M.D./D.O. admissions	12.78%	10.78%	12.74%	13.84%	15.47%
Total number of residents	547	564	601	645	645
Minority residents as a percent of total residents	27.61%	27.48%	26.29%	25.58%	24.81%
Minority Graduates as a percent of total M.D./D.O. graduates	15.86%	13.19%	9.23%	12.17%	11.11%
Total number of outpatient visits	766,952	774,864	772,984	772,243	765,380
Total number of inpatient days	315,673	325,326	326,218	344,757	344,847
<b>School of Allied Health Sciences</b>					
Percent of graduates passing the certification / licensure examination on the first attempt	93.22%	92.83%	90.73%	94.44%	95.44%
Percent of graduates who are licensed or certified in Texas	89.67%	87.29%	80.50%	84.00%	81.85%
<b>School of Nursing</b>					
Percent of BSN graduates passing the national licensing exam on the first attempt in Texas	88.54%	92.59%	91.42%	82.49%	82.07%
Percent of BSN graduates who are licensed in Texas	94.44%	94.52%	93.15%	94.00%	94.15%
Percent of MSN graduates granted Advanced Practice Status in Texas	61.19%	62.79%	67.11%	63.56%	68.18%
<b>School of Pharmacy</b>					
Percent of graduates passing the national licensing exam on the first attempt	96.77%	98.20%	100.00%	95.70%	97.48%
Percent of graduates who are licensed in Texas	89.00%	97.56%	91.49%	88.03%	92.31%
<b>Research</b>					
Total external research expenditures	\$16,905,019	\$20,029,293	\$18,763,291	\$20,901,941	\$20,170,558
Research expenditures as a percent of state appropriated expenditures	10.64%	12.68%	12.01%	15.42%	11.20%
Research expenditures as a percent of state appropriations for research	398.67%	467.61%	488.95%	544.68%	480.95%
<b>Institutional Support</b>					
Administrative Cost	4.53%	4.38%	4.31%	4.24%	4.98%
<b>Institutional Unique Measures</b>					
Annual event hours of distance education	1,320,739	899,202	743,143	818,767	877,561
Total value of lost or stolen property	\$3,994	\$12,860	\$9,088	\$6,975	\$140,443
Lost or stolen property as a percent of total inventory	0.0082%	0.0300%	0.0170%	0.0125%	0.2640%
<b>All Schools - Total</b>					
Total number of post-doctoral research trainees.	N/A	54	56	55	51
Minority admissions as a percent of total first-year admissions	25.14%	23.48%	24.85%	27.88%	28.06%
Total number of degrees or certificates awarded	1,227	1,414	1,650	1,846	1,871
Minority graduates a percent of total graduates	21.93%	25.18%	25.73%	26.54%	27.26%