TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

FACT BOOK

20th Edition

December, 2013
Prepared by the Office of the
Executive Vice President for Finance & Administration

PREFACE

The Office of the Executive Vice President for Finance & Administration is pleased to provide Texas Tech University Health Sciences Center with a Fact Book. This edition is the 20th annual issue produced by this office as a service to TTUHSC.

We offer this Fact Book as a means of providing a common set of data which will be readily available to decision-makers throughout the Health Sciences Center. We hope that the Fact Book will also aid in achieving the institution's goal of providing the highest standard of excellence in higher education while pursuing continuous quality improvement, stimulating the greatest degree of meaningful research, and supporting faculty and staff in satisfying those whom we serve.

This Fact Book can be accessed on-line at the TTUHSC home page at http://www.ttuhsc.edu/hsc/factbook/.

We encourage and invite comments, reactions, suggestions, and corrections as a means of improving future issues.

Statement of Accreditation

Texas Tech University Health Sciences Center is accredited by the Southern Association of Colleges and Schools Commission on Colleges to award bachelor's, master's, doctoral, and professional degrees. Contact the Commission on Colleges at 1866 Southern Lane, Decatur, Georgia 30033-4097, or call 404-679-4500 with questions about the accreditation status of Texas Tech University Health Sciences Center.

MISSION AND VISION STATEMENTS

MISSION STATEMENT

The mission of Texas Tech University Health Sciences Center is to improve the health of people by providing high quality educational opportunities to students and health care professionals, advancing knowledge through scholarship and research, and providing patient care and service.

VISION STATEMENT

Texas Tech University Health Sciences Center will become a nationally recognized health sciences university.

TABLE OF CONTENTS

TABLE OF CONTENTS

PREFACE
MISSION AND VISION STATEMENTS
TABLE OF CONTENTS

SECTION I **HISTORY**

A. TTUHSC Service Region Map
B. Historical Information

SECTION II **ORGANIZATIONAL CHARTS**

A. Organizational Chart - TTUHSC
B. Organizational Chart - Executive Vice President for Finance & Administration
C. Organizational Chart - Executive Vice President for Rural & Community Health
D. Organizational Chart - Senior Vice President for Research
E. Organizational Chart - Senior Vice President for Academic Affairs
F. Organizational Chart - Vice President for Information Technology / Chief Information Officer
G. Organizational Chart - Graduate School of Biomedical Sciences
H. Organizational Chart - School of Allied Health Sciences
I. Organizational Chart - School of Medicine
J. Organizational Chart - Paul L. Foster School of Medicine
K. Organizational Chart - School of Nursing
L. Organizational Chart - Gayle Greve Hunt School of Nursing
M. Organizational Chart - School of Pharmacy

SECTION III **PROGRAMS**

A. Academic and Professional Programs by Campus

SECTION IV **STUDENTS**

A. Enrollment Trends
B. Enrollment Trends by School
C. Enrollment by Campus
D. Enrollment by Ethnicity & Gender (Total Enrollment)
E. Enrollment by Ethnicity & Gender (by School)
F. Enrollment by Campus - by School
G. Graduate Specialties (School of Medicine)
H. Pass Rates (by School)
I. Financial Aid Information
J. Degree Information

SECTION V **RESIDENTS**

A. Enrollment Statistics for Residency Programs (Schools of Medicine)
B. Resident Distribution (Schools of Medicine)
C. Enrollment Statistics for Residency Programs (School of Pharmacy)
D. Resident Distribution (School of Pharmacy)

SECTION VI **PERSONNEL**

A. Faculty/Staff History - Demographics
B. Faculty/Staff Count by Campus
C. Faculty Count by School
D. Faculty Count by Campus/School
E. Staff Count by Campus
F. Budgeted FTE's by Campus
G. Budgeted FTE Detail by Campus - by School
H. Employee Headcount by Campus

SECTION VII **LIBRARY**

A. Summary of Library Holdings
B. Summary of E-Resource Statistics

SECTION VIII **FINANCIAL**

A. Revenues
B. Expenditures and Net Transfers
C. Endowments
D. Operating Budget History
E. Budget by Campus - by School

SECTION IX **RESEARCH**

A. Research Awards
B. Research Expenditures

SECTION X **SPACE**

A. Facilities Inventory Report
B. Leased Space Report
C. Campus Maps

SECTION XI **ALUMNI**

A. Alumni by School (Cumulative)
B. Alumni - Number of Graduates by School

SECTION XII **PRACTICE INCOME PLANS**

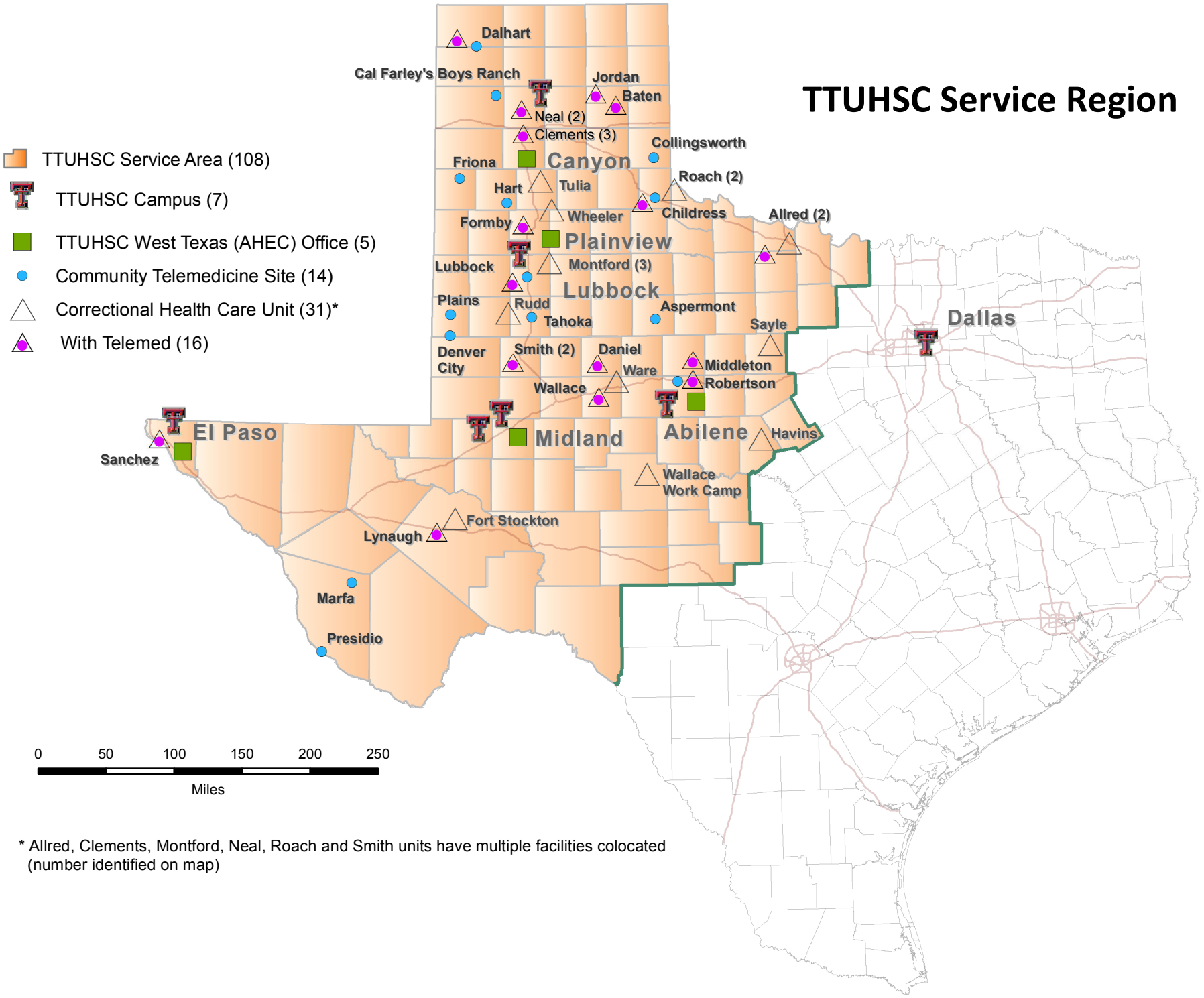
A. Medical Practice Income Plan (MPIP)
B. Allied Health Sciences Practice Income Plans
C. Nursing Practice Income Plan
D. Pharmacy Practice Income Plan

SECTION XIII **PERFORMANCE MEASURES**

A. Performance Measures

HISTORY

TTUHSC Service Region



* Allred, Clements, Montford, Neal, Roach and Smith units have multiple facilities colocated (number identified on map)

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
History

The Texas Tech University School of Medicine was created by the 61st Texas Legislature in May, 1969 as a multi-campus institution with Lubbock as the administrative center, and with regional campuses at Amarillo, El Paso, and Odessa. In 1979, the charter was expanded to become the Texas Tech University Health Sciences Center (TTUHSC), leading the way for establishment of the Schools of Nursing and Allied Health Sciences, and the Graduate School of Biomedical Sciences. In 1993, the legislature authorized the establishment of a School of Pharmacy to be located in Amarillo. In addition, Allied Health Sciences programs were expanded to Amarillo and the Permian Basin. In 2003, the legislature authorized the establishment of a four-year medical school in El Paso, and in 2011, the Gayle Greve Hunt School of Nursing was established, also located in El Paso. The seven schools are committed to regionalized, multi-campus educational experiences, and to the related biomedical research, graduate studies, patient care and community service required of a health sciences center. A primary effort is made to achieve a balanced group of students with qualified minority students, diverse age groups, and heterogeneous backgrounds in educational and life experiences. A special effort is made to recruit applicants from West Texas and from rural and border communities.

The Health Sciences Center has as its major objectives the provision of quality education and the development of academic, research, patient care, and community service programs to meet the health care needs of the 108 counties of West Texas, which comprise 50% of the land mass and 11% of the population of the total state. This 131,000 square mile service area and population of 2.7 million has been, and remains highly underserved by health professionals and accessible health care facilities, despite the substantial and meaningful contribution made by our institution. Demographic shifts in West Texas populations, as well as socioeconomic and epidemiologic characteristics of its sub-groups, create major and specific demands for service. While education of students and residents remains the primary focus of the institution, there has been an important impact on the health status of West Texas. The lack of a single locus of population density has resulted in the regionalization of medical and health care education and patient care on multiple geographically separated campuses. In providing an excellent quality undergraduate, graduate, and continuing health professional education at each site, the health needs of the larger community have been better met and relevant indices of health status demonstrate significant improvement.

The growing evidence confirms that the School of Medicine, which celebrated its 40-year anniversary in 2009, is accomplishing its mission of educating and placing practicing physicians in West Texas. With increasing demand for medical education, primarily along the Texas/Mexico border, legislation was signed in October 2003 establishing a new four-year medical school in El Paso. The school was accredited in February 2008, and welcomed its inaugural class in July 2009. It was renamed the Paul L. Foster School of Medicine in 2009. The Schools of Nursing and Allied Health Sciences continue their impact on the health care needs of West Texas, with most of their graduates remaining in West Texas to pursue their chosen profession. The School of Nursing celebrated its 30th anniversary in October 2011. Upon approval by the Texas Higher Education Coordinating Board and the Texas Board of Nursing, the Gayle Greve Hunt School of Nursing officially opened as a free-standing school of nursing in September 2011. The School of Pharmacy celebrated a decade of excellence in August 2006. The school's expansion continues with the establishment of a four-year program at a new campus in Abilene, which began classes in August 2007.

TTUHSC is a component of the Texas Tech University System. The President of TTUHSC reports to the Chancellor, who is the Chief Executive Officer of the System. The Chancellor and the President are responsible to the TTUS Board of Regents, which sets overall policy for TTUS, Texas Tech University, TTUHSC, and Angelo State University. The current members of the Board of Regents are as follows:

Regent	Term Ends	Hometown
Larry K. Anders, Vice Chair	Jan. 31, 2017	Dallas
John Esparza	Jan. 31. 2019	Austin
L. Frederick "Rick" Francis	Jan. 31, 2019	El Paso
Joshua Heimbecker, Student Regent	May 31, 2014	San Angelo
Tim Lancaster	Jan. 31, 2019	Abilene
Mickey L. Long, Chair	Jan. 31, 2015	Midland
Debbie Montford	Jan. 31, 2017	San Antonio
Nancy Neal	Jan. 31, 2015	Lubbock
John D. Steinmetz	Jan. 31, 2017	Lubbock
John Walker	Jan. 31, 2015	Houston

The Deans of the School of Medicine, School of Nursing, School of Allied Health Sciences, School of Pharmacy, the Graduate School of Biomedical Sciences, the Paul L. Foster School of Medicine, and the Gayle Greve Hunt School of Nursing report to the President as Chief Executive Officer of TTUHSC. Administrative governance and authority of the medical school is situated in Lubbock, and the Dean, as Chief Academic Officer, is fully responsible for the conduct and maintenance of quality educational experiences and related academic and clinical programs offered by the campuses at Amarillo and Odessa. The Regional Deans of Medicine at Amarillo and Odessa are responsible to the Dean of the School of Medicine in Lubbock for academic programs enabling the Dean to maintain quality assurance in the academic program. The School of Nursing and the School of Allied Health Sciences utilize the same administrative model. Regional Deans of Allied Health Sciences in Amarillo and Odessa, and the Regional Deans of Nursing in Odessa and Abilene, report directly to their respective Deans in Lubbock. The Dean of Pharmacy is located in Amarillo, with Regional Deans being located in Lubbock, Dallas, and Abilene reporting to the Dean in Amarillo. The Founding Dean of the Paul L. Foster School of Medicine and the Founding Dean of the Gayle Greve Hunt School of Nursing, both located in El Paso, have no Regional Deans reporting to them. This regional concept allows the Schools to establish and operate student education programs, physician residency training programs, continuing education programs, and outreach programs that have proven to be a vital factor in the placement of graduates in practice sites in West Texas, and to support the practice of medicine, nursing, and allied health sciences in this vast area.

In 2008, TTUHSC adopted the Institutional Compliance Program (ICP). The Office of Institutional Compliance is responsible for implementing the ICP by advancing an institutional culture of ethics, integrity and compliance with laws, regulations and policies at TTUHSC. This is accomplished through awareness programs (such as policies and training), monitoring activity and response to reports of non-compliance. There are various reporting mechanisms available to members of the TTUHSC community to confidentially report concerns of regulatory non-compliance, including the anonymous TTUS Compliance Hotline. Reported concerns are investigated and corrective action is implemented to address any identified non-compliant activity.

The Institutional Compliance Officer reports to the President, and chairs the Institutional Compliance Committee and Institutional Compliance Working Committee. This individual also has primary oversight of the TTUHSC Billing Compliance Program and HIPAA Privacy, and serves as a resource for other TTUHSC areas that have regulatory oversight responsibilities. Each SOM regional campus has a Billing Compliance Director who reports directly to the Institutional Compliance Officer. The Institutional Privacy Officer reports to the Institutional Compliance Officer and serves as the primary privacy official for the institution, supervising Regional Privacy Officers at the El Paso, Amarillo, and Permian Basin campuses.

An institutional philosophy that further supports quality services to the students, patients, faculty and staff was enhanced in 1990. The thrust of the initiative is three-fold: provide customer service skills training to employees, assist departments in quality improvement efforts, and recognize individuals and teams for excellence in quality service. The initiative is called SERVICE*plus.* The customer awareness program of SERVICE*plus* helps employees identify who they serve and to understand and exceed the needs and expectations of these constituents.

The Office of HSC Relations coordinates an annual quality service recognition program for staff employees. This prestigious award recognizes staff employees who have been continuously employed at Texas Tech in a benefits-eligible position for at least two years, who have completed the SERVICE*plus* educational program, and who demonstrate excellence in service. Two levels of awards exist: the Quality Service Award and the Chancellor's Award of Excellence, whereby honorees receive a plaque, certificate, and a monetary award ranging from $500 to $1,500.

The Health Sciences Center is continually striving to make the institution and its programs the most cost effective possible, which has been particularly important as the institution has been growing and developing its programs. In 1985, general revenue made up more than 50% of the total operating budget of the Health Sciences Center. Now, in fiscal year 2014, general revenue is 23.9% of the total budget. Even though the Health Sciences Center has been able to sustain the growth of its schools and programs, adequate levels of state appropriated funds are essential to accomplish the central mission of providing health care education of the highest quality.

The Health Sciences Center is proud of the accomplishments that have been achieved by this institution. Some of these include:

SCHOOL OF MEDICINE

- Over the past five years, approximately 57% of graduates have remained in Texas to complete residency training, and an average of 16% of School of Medicine graduates have remained in a TTUHSC program for residency training.

- Over 20% percent of the practicing physicians in West Texas are TTUHSC medical school and/or residency graduates.

- Over the past five years, an average of 46% of all medical school graduates have elected to enter the primary care specialties of Family Medicine, Internal Medicine, Obstetrics and Gynecology, and Pediatrics. In 2013, 54% of graduates elected primary care specialties.

- Each of the TTUHSC campuses has been shown to place the majority of its program graduates who stay in West Texas within a 75-mile radius of the campus. The regional campus system has a positive impact on the geographic distribution of physicians throughout West Texas. In 1969, there was one physician for every 1,300 residents in the region, and today this ratio has decreased to nearly one doctor for every 750 residents.

- In recent years, the School of Medicine has combined efforts with Texas Tech University to offer joint academic programs addressing the growing needs of practicing physicians. In the summer of 1998, a venture began with the Rawls College of Business Administration providing the ability to obtain both MD and MBA degrees. To date, 106 students have completed this program. Most recently, a joint JD and MD program to be offered in collaboration with the TTU School of Law began in the fall of 2009 where students interested in future careers focusing on health care policy, bioterrorism, and medical law can receive both degrees.

- The campuses of the Schools of Medicine operate 28 individually accredited residency programs and 17 fellowship programs in West Texas. As of October, 2013, these programs had 645 total residents in training, which includes 50 fellows, of which 382 (59.2%) were in primary care fields of Family Practice, Internal Medicine, OB/GYN and Pediatrics. Of the 382 total primary care residents in training, 91 are specifically in Family Practice. The 45 residency and fellowship programs have 183 first year trainees, and will graduate approximately 194 residents and fellows in 2014.

- The four campuses operate a total of 29 clinical departmental units and numerous clinical services and education programs which were previously unavailable in the West Texas region. A partial list of specialty services includes: care for women and infants, including perinatal care and neonatal intensive care (four campuses), pediatric subspecialty services and intensive care (four campuses), trauma centers and emergency medicine (two campuses), neurology and neuroscience centers (two campuses), a center for pain treatment and research, a regional burn center, a center for Alzheimer's disease, a cancer center and a program for bone marrow transplantation, and a border community breast care program.

- The patient care programs of the School of Medicine serve as the base for clinical education of medical students and residents, the base for clinical research and as a major source of care for citizens of West Texas. In fiscal year 2013, the School of Medicine and Paul L. Foster School of Medicine provided 652,976 clinical visits of care and served 293,684 patients. The Schools also served 62,246 inpatients in its affiliated hospitals, and provided a total of $77,097,273 in uncompensated care.

PAUL L. FOSTER SCHOOL OF MEDICINE

In 1998, TTUHSC at El Paso celebrated 25 years serving the El Paso community. The following year, then-Texas Tech System Chancellor John T. Montford shared with the Board of Regents a vision for a full-fledged four-year medical school in El Paso to help alleviate a severe shortage of physicians in the area. Currently, there are less than 110 physicians for every 100,000 people in El Paso. The national average is 198 physicians per 100,000 patients. The Texas average is only 150 per 100,000. Studies have shown that most medical students remain in the region in which they received their education to establish their practices. The addition of the first two years of the medical school would allow students from El Paso and nearby regions to complete their education near home, in hopes of retaining doctors in the area.

- In 2001, longtime community philanthropists J.O. and Marlene Stewart donated 10.2 acres of land near the HSC for the new medical campus. The Paso del Norte Foundation approved a $1.25 million scholarship grant program for local students contingent on the approval of the four-year medical school.

- During the 2001 Texas Legislative Session (77^{th}), the El Paso legislative delegation successfully spearheaded an effort to secure $40 million in tuition revenue bonds for the research facility, one of three buildings on the new campus, just a short walk from the Texas Tech University Health Sciences Center—as well as an $11 million clinic expansion project that took about two years, and added a third floor on the present TTUHSC at El Paso Medical Center building.

- In 2002, the Paso del Norte Health Foundation announced a $1.25 million scholarship/grant loan program for TTUHSC at El Paso students choosing to practice in El Paso. By working together with TTUHSC, the Foundation would help meet the demand for physicians and provide the perfect environment for area students to improve their medical education, while contributing to the health of our region.

- In 2003, Texas Governor Rick Perry visited the El Paso campus for a ceremonial signing of House Bill 28, article 10, which authorized Texas Tech to issue $45 million in tuition revenue bonds for the construction of a classroom/office building for a four-year medical school at the El Paso campus. The governor also announced an additional $2 million in funding to finance start-up costs and faculty salaries.

- TTUHSC at El Paso Regional Dean Jose Manuel de la Rosa, M.D., was also appointed by President George W. Bush to the United States-Mexico Border Health Commission, recognizing TTUHSC as a national leader in border health issues. The bi-national commission developed and coordinated actions to improve the health and quality of life along the United States-Mexico border and studied ways to solve the border's health problems, a mission that mirrors that of TTUHSC at El Paso.

- On December 9, 2003, the ground breaking for El Paso Medical Science Building I took place, and two years later in January of 2006, a ribbon cutting followed. The 93,000 square-foot facility houses research on diabetes, cancer, environmental health and infectious diseases, as well as a repository dedicated to data on Hispanic health and a genomic facility to link hereditary diseases in families.

- In February 2008, the new school was preliminarily accredited by the Liaison Committee for Medical Education (LCME).
- In 2009, the school was renamed the Paul L. Foster School of Medicine (PLFSOM), and on July 13, 2009, the Inaugural Class of 40 students was admitted and began classes.
- In 2010, in collaboration with University of Texas Health Sciences Center in Houston – School of Public Health, the school established a dual degree MD/MPH Program. Currently 20 students are enrolled in this program.
- In May 2011, Founding Dean Jose Manuel de la Rosa was named Vice President for Health Affairs.
- In 2012, the fourth class of 80 students for PLF SOM was admitted and began classes in July, 2012. Additionally, Research awards approached $14M, increasing from approximately $13M in 2011.
- In February 2013, the School was fully accredited by the LCME, 100 students were admitted in 2013, and the first class graduated and in May 2013.

GRADUATE SCHOOL OF BIOMEDICAL SCIENCES

- The Graduate School of Biomedical Sciences, originally a part of the School of Medicine, became a separate school in 1994 to coordinate the training of biomedical scientists. It provides educational opportunities for students who seek research careers in the biomedical sciences to advance knowledge about normal and disease conditions in humans.
- The Graduate School of Biomedical Sciences (GSBS) currently has three graduate programs: Biotechnology, Biomedical Sciences, and Pharmaceutical Sciences. Concentrations within the Lubbock Biomedical Sciences program include Cell and Molecular Biology, Cell Physiology and Molecular Biophysics, Biochemistry and Molecular Genetics, Immunology and Infectious Diseases, and Pharmacology and Neurosciences. Although some graduates of these programs work in private industry, most hold postdoctoral fellowships and faculty positions at major medical schools throughout the United States and abroad.
- In 2012, the Lubbock campus expanded its Biomedical Sciences program to El Paso. The inaugural class in El Paso was admitted in the Spring of 2013.
- The philosophy of the GSBS is to provide each student with a broad understanding of biomedical research, yet develop the specialization needed to succeed as an independent investigator. This is accomplished on the Lubbock campus by requiring doctoral students to complete a common core curriculum. The core curriculum consists of courses in Molecules, Cells, Genes, Seminar and an introduction to Biomedical Research.

- In conjunction with the TTUHSC School of Medicine, the M.D./Ph.D. dual degree program has graduated nine M.D./Ph.D. students and has 12 students currently enrolled.

- The GSBS is awaiting Coordinating Board approval to offer a new masters degree in Public Health. If approved, the initial class of approximately 40 students will begin in the Fall of 2014.

SCHOOL OF NURSING

The TTUHSC School of Nursing is the only nursing school on the South Plains that provides baccalaureate, masters, and doctoral education. Since its inception in 1979, the school has offered innovative educational programs to meet the needs of Texas residents. With an expanded selection of program options offered throughout Texas and beyond, the School of Nursing continues to help bolster the state's nursing workforce by educating more than 1,400 students each year.

The first students were admitted to the Traditional Bachelor of Science in Nursing four-year degree on the Lubbock campus in August, 1981. Four years later, RN to BSN only students were admitted in the Permian Basin. The first students were admitted to the Master of Science in Nursing track in 1988, and the Accelerated Second Degree track was launched in Austin and in Lubbock in 2005, and is now offered in Abilene, the Permian Basin, Amarillo, and Dallas-Ft. Worth area. In 2008, the inaugural cohort of doctoral students was admitted into the Doctor of Nursing Practice degree program, and in 2009, the Traditional BSN program was expanded to include Abilene and the Permian Basin.

The TTUHSC School of Nursing is known for innovation in nursing education, excellent student retention and graduation rates, above national average National Council Licensure Examination (NCLEX) scores, and producing well-prepared nurses for West Texas and beyond.

UNDERGRADUATE STUDIES: The Bachelor of Science in Nursing track options include traditional, licensed RN and second degree (individuals with a bachelor's degree in another field) students. The school offers the following undergraduate programs:

- Bachelor of Science in Nursing (BSN)
- Registered Nurse to Bachelor of Science in Nursing (RN to BSN)
- Accelerated Second Degree BSN

GRADUATE PROGRAMS: The Graduate Departments use a variety of online technology teaching-learning methods to offer distance education classes and face-to-face classes in Lubbock, Odessa and Abilene. The school offers the following graduate degrees and certificates:

- MSN Leadership Program
    - Master of Science in Nursing – Administration Track
    - Master of Science in Nursing – Education Track
- DNP Program
    - Executive Leadership Track
    - PhD in Nursing (in collaboration with Texas Women's University)
- MSN to APRN (Advanced Practice Registered Nurse) Program
    - Master of Science in Nursing – Family Nurse Practitioner (FNP)
    - Master of Science in Nursing – Adult Gerontology Acute Care Nurse Practitioner (AGACNP)
    - Master of Science in Nursing – Pediatric Nurse Practitioner (PNP)
    - Master of Science in Nursing – Nurse Midwifery
- Post-Master APRN Program
    - Family Nurse Practitioner (FNP) Track
    - Adult Gerontology Acute Care Nurse Practitioner (AGACNP) Track
    - Pediatric Nurse Practitioner (PNP) Track
    - Nurse Midwifery Track

Two Centers of Excellence have been established at the School of Nursing. These Centers are multidisciplinary and/or interdisciplinary groups of faculty and their associates who have been brought together for the pursuit of research, education, and/or clinical activities. The goals of each center integrate into the strategic plan of the school.

Center for Innovation in Nursing Education: The CINE provides leadership in designing and implementing new and exciting nursing education initiatives to change the nature and quality of nursing education within Texas and throughout the nation.

Center for Excellence in Evidence-Based Practice: The CEEBP forms collaborations to improve the care and safety of patients through consultation, research, education, and practice as demonstrated through multiple avenues.

CAMPUSES: The TTUHSC School of Nursing has educational programs at the following locations:

- Abilene
- Lubbock
- Permian Basin
- Amarillo
- Austin
- Dallas-Fort Worth

GAYLE GREVE HUNT SCHOOL OF NURSING

The Gayle Greve Hunt School of Nursing (GGHSON) was officially opened as a free-standing school of nursing on September 1, 2011. The School was launched through the generous donation of $10 million by the Hunt Family Foundation, and in April 2011, received initial approval from the Texas Higher Education Coordinating Board and the Texas Board of Nursing. The Commission on Collegiate Nursing Education's Board of Commissioners acted at its meeting in April, 2013 to grant accreditation to the baccalaureate degree program in nursing for five years, extending to June, 2018. The accreditation action was effective as of September 12, 2012. The program met all four accreditation standards and determined that there were no compliance concerns with respect to the key elements.

The GGHSON is on the U.S./Mexico border, and is positioned to become the gold standard for undergraduate and graduate nursing education. The current enrollment is comprised of an 85% Hispanic population and a total of 103 students.

UNDERGRADUATE PROGRAMS: BSN programs are for traditional and second degree students (individuals with a non-nursing baccalaureate degree). The following undergraduate degree programs are offered, and Graduate programs are in the planning stages:

- BSN
- Second Degree BSN

SCHOOL OF ALLIED HEALTH SCIENCES

- The School of Allied Health Sciences offers eighteen different doctoral, masters, baccalaureate, and post baccalaureate health professions degree programs in the rehabilitation sciences; clinical laboratory sciences; speech, language and hearing sciences; and disciplines related to primary care and healthcare management. With a Fall 2013 enrollment of 1299 students on four campuses (Lubbock, Amarillo, Odessa and Midland), it is one of the largest and most diverse schools of Allied Health Sciences in Texas. From our first class of eighteen students in 1983, the School has grown steadily over the past 30 years. The School continues to educate allied health professionals to meet the evolving healthcare needs of all people in West Texas, the state and the nation. The School of Allied Health Sciences remains focused on developing and presenting educational programs of the highest quality in a student-centered learning environment.

- Academic degree programs offered include a Ph.D. degree in Communication Science and Disorders, and a Ph.D. in Rehabilitation Sciences; Doctor of Audiology (AuD), Doctor of Science in Physical Therapy (ScD/PT) and Doctor of Physical Therapy (DPT/Transitional DPT); Master of Science degrees in Molecular Pathology, Speech-Language Pathology, and Clinical Practice Management; professional Masters degrees in Athletic Training (MAT), Occupational Therapy (MOT), Physician

Assistant Studies (MPAS), and Rehabilitation Counseling (MRC); and Bachelor of Science degrees in Clinical Laboratory Science; Speech, Language and Hearing Sciences; Clinical Services Management; and Health Sciences.

- To increase educational access to allied health professionals who are serving communities throughout rural West Texas and the state, some programs rely extensively on non-traditional formats or distance education technologies. The ScD-PT employs a unique combination of weekend clinical clusters in communities around the state and nation that are supported by distance education technology, as well as short, intensive periods on campus to offer practicing physical therapists the opportunity to achieve advanced clinical skills and competencies while maintaining their practice. The Transitional DPT (Doctor of Physical Therapy) program is an online program designed to provide practicing physical therapists with a Masters degree (MPT) or Bachelors degree (BSPT) the opportunity to earn a clinical doctorate. The physical therapy profession has recently migrated from an entry level MPT to the DPT. The Transitional DPT allows MPT and BSPT clinicians to advance their knowledge to a level consistent with the current professional DPT standards. Students can continue their full-time employment while enrolled in the online program, as the clinical setting provides the ideal environment to apply newly-learned information. The M.S. in Clinical Practice Management provides an internet-based opportunity for traditional clinicians and other health professionals to expand their knowledge and skills in clinical practice management without leaving their communities. Similarly, the Master of Rehabilitation Counseling provides an opportunity for vocational rehabilitation counselors of the Texas Rehabilitation Commission, other State agencies and within the private sector to obtain their professional credentials while continuing to serve their clients. The Bachelor of Science in Clinical Laboratory Science program offers a second degree online tract for students who already hold a Bachelor of Science degree. A second online tract is available for students who wish to earn a certificate in clinical laboratory science. Both online tracts qualify students to sit for the national certification in clinical laboratory science through the American Society of Clinical Pathology Board of Certification. The Bachelor of Science in Clinical Services Management provides a web-based baccalaureate degree for traditional undergraduate students and graduates of community college Associate of Applied Science programs to prepare for career ladder progression, while continuing employment within their communities.

- In addition to its eighteen different degree programs, the School operates two Centers that have been approved by the Texas Tech University System Board of Regents:

  - The **Center for Speech, Language and Hearing Research** within the Department of Speech, Language and Hearing Sciences, seeks to integrate and support cross-disciplinary efforts in research, teaching and patient care that are aimed at increasing understanding and treatment of hearing, speech and/or language disorders across the lifespan.

  - The **Center for Rehabilitation Research** within the Department of Rehabilitation Sciences consists of four clinical research laboratories (Clinical Biomechanics Laboratory, Clinical Postural Control Laboratory, Clinical Musculoskeletal Research Laboratory, and Clinical Anatomy Research Laboratory), and integrates and promotes interdisciplinary research

and clinical services in the Rehabilitation Sciences. This center is the research environment for the PhD in Rehabilitation Sciences program.

- Personnel shortages continue in many of the Allied Health Sciences professions. Shortages are most acute in the clinical laboratory sciences, and for speech-language pathologists, audiologists, physician assistants, physical therapists and occupational therapists. Increasing demands for physical therapists and occupational therapists are projected for the foreseeable future to meet the needs of an aging population. Similarly, the demand for certified and licensed athletic trainers is expected to grow dramatically within our society.

- The School has an active faculty development program to encourage and provide financial support for faculty who participate in doctoral studies. With critical, national shortages of doctorally prepared faculty in the School's disciplines, this "grow your own" approach continues to strengthen the knowledge, skills and abilities of our faculty.

- Departments within the School of Allied Health Sciences include:

<u>Laboratory Sciences and Primary Care</u>

MS, Molecular Pathology	Master of Physician Assistant Studies (MPAS)
BS, Clinical Laboratory Science	BS, Clinical Laboratory Science, Second Degree
Clinical Laboratory Science Post Baccalaureate Certificate	

<u>Rehabilitation Sciences</u>

PhD, Rehabilitation Sciences	Doctor of Science (ScD) in Physical Therapy
Doctor of Physical Therapy (DPT)	Transitional Doctor of Physical Therapy Program (tDPT)
Master of Athletic Training (MAT)	Master of Occupational Therapy (MOT)
Health Sciences (BS)	

<u>Speech, Language and Hearing Sciences</u>

PhD, Communication Sciences and Disorders	Doctor of Audiology (AuD)
MS, Speech-Language Pathology	BS, Speech, Language and Hearing Sciences

<u>Clinic Administration and Rehab Counseling</u>

MS, Clinical Practice Management	Master of Rehabilitation Counseling (MRC)
BS, Clinical Services Management	

SCHOOL OF PHARMACY

- The School of Pharmacy (SOP) was established in 1993 to offer the degree of Doctor of Pharmacy (Pharm.D). In addition to the traditional Pharm.D. Program, the School also supports a graduate Ph.D./M.S. Program in Pharmaceutical Sciences and a Residency Program in advanced pharmacy education. Through the Residency Program, pharmacists gain higher level practice skills leading to specialization beyond the basic Pharm.D. professional degree.

- The School began accepting applications and enrolled its first Pharm.D. class of 63 students in the fall of 1996. The founding class graduated in May 2000. Over the course of its history, the School has conferred 1,185 Pharm.D. degrees. In addition, 240 residents have completed the Pharmacy Residency program, and 62 students were awarded graduate M.S. or Ph.D. degrees in Pharmaceutical Sciences from the Graduate School of Biomedical Sciences.

- The School's vision statement reflects the changing responsibilities of the pharmacist and the role of the educator in that process. The School is learner-centered, collegial in nature, and uses state-of-the-art technology to cultivate practitioners dedicated to providing a high standard of care for their patients. The curriculum is built around a problem-based learning model and provides a stimulating and innovative cooperative educational environment.

- Due to the generous support of the Abilene Community Partners, the School opened a new campus in Abilene in Fall 2007. The campus, made possible from a $15.6M gift to the University, includes all four years of the program. There are 19 FTE SOP faculty members, 31 staff members, and one resident in Abilene to serve up to 160 students annually.

- The School's Dallas/Fort Worth campus is located at the Dallas Medical Center with a second building at the North Texas Veterans Affairs Medical Center, for a total of 19,133 sq. ft. in the two facilities. The locations of each facility – the Dallas Medical Center campus being located near the University of Texas Southwestern Medical Center, Parkland Memorial Hospital, and Dallas Children's Medical Center; and the second building being located adjacent to the VA's clinic building - have proven to be an exceptional affiliation for the Pharm.D. and residency programs.

- The School is committed to providing West Texas and the Dallas/Fort Worth Metroplex with innovative pharmaceutical care. The faculty and pharmacy residents provide patient care through various contracts with external healthcare institutions including hospitals, community pharmacies, nursing homes, clinics, and the Texas Department of Criminal Justice.

- The School manages two pharmacies. Developed as model teaching pharmaceutical care pharmacies in Texas Tech clinics, these pharmacies emphasize comprehensive pharmaceutical care. The pharmacies include:
    - Amarillo Amarillo Pharmaceutical Care Center
    - Lubbock TTUHSC Pharmacy (main campus)

- The School manages and operates the Texas Panhandle Poison Center (TPPC). The TPPC serves 71 counties that cover the Amarillo, Lubbock, Wichita Falls and Abilene health marketing areas. For FY 2013, the total call volume for the TPPC was 20,172 calls received from throughout the coverage area.

- In addition to its direct patient care initiatives, the School supports a significant research program. The SOP building in Amarillo houses approximately 14,000 sq. ft. of laboratory space. The SOP also has wet research lab areas in the new Amarillo Research Building (14,500 sq. ft.), the Abilene SOP building (3,000 sq. ft.), and in Dallas at the Southwest Professional Building (17,453 sq. ft.). A new 11,900 sq. ft. research addition was constructed for the SOP Abilene Campus funded by a grant from the Dodge-Jones Foundation. The School across its campuses supports four research centers focused on 1) cancer biology, 2) clinical pharmacology and experimental therapeutics, 3) blood-brain barrier research, and 4) immunotherapy and biotechnology.

- The SOP receives significant external research grant and contract funding. Annual extramural grant funding to the School for FY 2013 exceeded $5.2 million with 17 grants from the National Institutes of Health (NIH) and four grants from the Cancer Prevention and Research Institute of Texas (CPRIT). Overall research expenditures by the School exceeded $9.6 million during the same period from all sources.

- Each year the School convenes a research retreat named Research Days to bring together faculty, residents, staff and students to discuss research progress over the previous year and to foster future collaborations on new projects and initiatives.

CORRECTIONAL MANAGED HEALTH CARE (CMHC)

During the 1993 Legislative session, the Texas Legislature established a Correctional Managed Health Care Advisory Committee (CMHCAC) and charged it with developing a managed health care delivery system to provide health care to Texas Department of Criminal Justice (TDCJ) offenders. The Committee established a contract with TTUHSC to provide health care for the TDCJ facilities in the western part of the state. Of the approximately 152,000 offenders housed in TDCJ facilities, the western sector has approximately 32,000 beds in 31 facilities at 18 sites. Included is a 550-bed psychiatric hospital located in Lubbock, which opened in July 1995. A regional medical/surgical prison facility, adjacent to the psychiatric hospital, opened September 1996 with medical/surgical care provided by the TTUHSC School of Medicine. This facility was expanded by 44 beds in 2006, yielding a total of 88 medical/surgical and emergent care beds. TTUHSC is responsible for providing ambulatory care at the TDCJ facilities, developing Preferred Provider Networks, providing long term care, and operating a telemedicine program. In addition, TTUHSC is responsible for contracting with local community hospitals and staffing new facilities. All facilities are accredited by the American Correctional Association.

Psychiatry support for TDCJ was moved to TTUHSC on January 1, 1996, with TTUHSC providing the mental health care in West Texas. In addition, TTUHSC has the only Program for the Aggressively Mentally Ill Offender (PAMIO) in the state. This program has received national recognition for the innovative approaches to these challenging patients. Pharmacy services for the TDCJ contract are provided through a central contract managed in cooperation with the TTUHSC School of Pharmacy in Amarillo.

During the 1999 Legislative Session, the Committee was renamed the Correctional Managed Health Care Committee (CMHCC), and in 2011, funding shortfalls resulted in the legislative decision for TTUHSC CMHC to contract directly with TDCJ for offender health care services.

The role of the correctional telemedicine program is to provide specialty consults for the TDCJ offenders by connecting correctional facility clinics with medical school and Montford Complex consultants in Lubbock. It reduces backlog in needed specialty clinics and initiates a referral pattern to the TTUHSC specialists. The telemedicine program has also been a public safety tool by reducing the need to transport offenders from prisons to receive specialty care. The correctional telemedicine system is located in 16 of the 31 TDCJ prison units served by TTUHSC. With deployment of telemedicine in the larger facilities and at sites with multiple prison units, 92% of the offenders served by TTUHSC have telemedicine access.

CMHC staff uses a "state-of-the-art" electronic medical record (EMR) system, customized for correctional use. This EMR design supports discrete data capture at the point of care, accommodates complex consultations, provides authorized users with offenders' medical histories, and facilitates a long-sought need for connectivity and standardization. CMHC also uses a pharmacy interface called Pharmacy Replacement System (PRS) that includes electronic physician order entry. The PRS/EMR interface transfers medication ordering information in real time from any location to the centralized state pharmacy, so medication orders are delivered within 24 hours.

F. MARIE HALL INSTITUTE FOR RURAL AND COMMUNITY HEALTH

The F. Marie Hall Institute for Rural and Community Health continues to support, expand, and redefine its efforts in West Texas to reach and meet the needs of people in rural and urban communities within the TTUHSC region and beyond. On the edge of cutting innovation and ideas, the Institute is a leader in rural outreach and community partnerships that service health care providers and patients.

TTUHSC is making great strides in education, research, and health care. The Institute has made significant growth in support of all these areas since 2006, and continues to do so. With many ways to measure success in the Institute, focusing on the multiple key programs exemplifies its endeavors. The Institute is a multidisciplinary group of professionals that are focused on key programs in five major areas:

West Texas Area Health Education Center (AHEC): The West Texas AHEC program and its five regional centers serve as the Institute's outreach arm to engage communities in assessing their healthcare needs and to coordinate the pipeline of the healthcare

workforce for the region. The West Texas AHEC facilitates a comprehensive longitudinal pipeline of activities to support future healthcare workforce development, as well as existing rural health providers in West Texas. The core programmatic areas and FY 2013 highlights are:

- Created a pipeline for healthcare workforce development - informed, encouraged and prepared rural and underserved youth to pursue health professions education.
- Expanded and optimized community-based clinical training resources, which is critical to meeting current and future needs of the state. Community-based clinical training provides real, direct benefit to training programs, to local communities, and to students themselves.
- Facilitated community health education to assist communities in addressing priority health needs.

West Texas Health Information Technology Regional Extension Center (WTxHITREC): The WTxHITREC is fully engaged in assisting health care providers in achieving the Meaningful Use (MU) of Electronic Health Records (EHRs) across West Texas.

Going forward, the WTxHITREC is determined to implement new strategies and rely on its skilled staff to address the EHR needs of West Texas. These strategies include the following:

- Continuing to enroll primary care providers and critical access hospitals eligible for federally subsidized services.
- Providing services to specialists to help drive this group towards MU.
- Participating with the Texas Health and Human Services Commission (HHSC) to provide state subsidized services to cardiologists, endocrinologists, pulmonologists, and psychiatrists to help drive the providers in these practice areas towards MU.
- Participate with the Texas Health Services Authority (THSA) to promote THSA's White Space Voucher Program and Health Information Exchange (HIE) initiative. This work has led to a new contract with the HHSC to create a Texas White Space Advisory Committee with the goal of governing a White Space query-based HIE.
- Participate in a newly funded Rural Workforce Grant with the Area Health Education Center of the Plains and Midland College. The WTxHITREC will be funded to recruit students to the Midland College certificate program and to offer preceptor opportunities to the enrolled students.

Telemedicine: The Telemedicine program at TTUHSC, which was developed in 1990, integrates services to bring innovative solutions to the broad spectrum of health-related challenges across West Texas by using technology to overcome access barriers related to distance to provide quality patient care that meets the local needs or rural and urban communities. Through videoconferencing technology, patients can be connected with health care providers hundreds of miles away, serving people and communities that are located hours from medical services. The following are a few of the programs supported by Telemedicine:

- Community Telemedicine
- Specialty Care
  - *Medicine Burn Program* with El Paso Department of Surgery
  - *Telemedicine Dermatology Program* with El Paso Departments of Pediatrics and Dermatology
  - *Telemedicine HIV Project* with Departments of Internal Medicine in Lubbock and Abilene
- Correctional Telemedicine
- TexLa Telehealth Resource Center – This Center is one of 14 HRSA grant-funded centers to provide technical assistance to rural and underserved communities seeking to develop or expand a telehealth program.

Rural Health Research Group: Originally initiated in 2006 as the Cochran County Aging Study, Project FRONTIER (**F**acing **R**ural **O**bstacles to healthcare **N**ow **T**hrough **I**ntervention, **E**ducation & **R**esearch) is an epidemiological study to explore the natural course of chronic disease development and its impact on longitudinal cognitive, physical, social and interpersonal functioning in a multi-ethnic, adult sample from rural communities of West Texas. Information from this study can then be used to develop programs for effective disease management, preservation of cognitive functioning through the lifespan, and improvement of the overall health of individuals living in rural West Texas.

Since its beginning, the data from the Cochran County Aging Study and Project FRONTIER have been analyzed by over 80 researchers affiliated with 13 different institutions. This has resulted in over 32 publications in peer-reviewed journals and 24 presentations at national, regional, and university-specific meetings. Ongoing Project FRONTIER research studies range from the effects of language preference and proficiency on health status to the effects of groundwater arsenic concentrations on Alzheimer's disease to suicidality in rural communities to socioeconomic status' impact on multicorbidity. Other studies are also in the developmental stage using this unique data set. Currently, Project FRONTIER is collecting data from participants in the West Texas counties of Cochran, Bailey, and Parmer, and was expanded into Hockley County in 2013.

Data Management and Analytics: The Data Management and Analytics department (DMA) is a resource dedicated to supporting the Institute and the communities within the TTUHSC service area. The DMA supports the academic and community-based endeavors of the Institute by providing information through geomapping and analysis. The DMA serves as an authoritative source for rural health issues, turning complicated data into comprehensive visuals and responding with real-time data. By gathering data for grant applications, papers, projects, maps, and 1115 waiver applications, DMA supports the Institute in identifying, supporting, and meeting the needs of West Texas. Along with data management, policy analysis, and research, the DMA also provides information technology (IT) support to the Institute units by way of desktop and computer maintenance, hardware and software inventory purchasing, and IT-related research and product analysis.

- The DMA provides grant-writing support to the Institute. A current DMA-facilitated grant is the Telemedicine, Wellness, Intervention, Triage, and Referral Project (TWITR Project). The TWITR Project is a two-year pilot study funded from the Office of the Governor to bring mental health services to at-risk youth in three West Texas communities.
- By using current information and statistics, the DMA provides answers and support for academic peers and the community. One example is the Community Health Needs Assessments (CHNAs) that the counties and hospitals in West Texas faced with the implementation of the Texas Medicaid 1115 Waiver and changes in IRS reporting requirements for non-profit hospitals. These assessments provide a great example of the in-depth analysis the DMA can produce to identify the needs of the surrounding communities. To date, the DMA has produced over 120 CHNAs.
- The DMA also uses collected data to produce reports, such as an Emergency Medical Services (EMS) report discussing resource gaps and needs of EMS in West Texas, and a report on the condition of the mental health infrastructure.

Additional information on the programs of the F. Marie Hall Institute for Rural and Community Health can be found online at http://www.ttuhsc.edu/ruralhealth.

INFORMATION TECHNOLOGY

TTUHSC uses a wide range of information systems technologies to support its academic, clinical, research and service missions. The services provided by the Information Technology (IT) Division have enabled the institution to establish an integrated network that connects all TTUHSC campuses and clinics together as a system, and extends the institution's outreach to communities in need. The Division is comprised of the Office of the Chief Information Officer (CIO), Technology Services, Information Services, TechLink, Health.edu, and Security. The Technology Services and Information Services departments provide the institution with technology enabled services in the areas of PC support, server administration, data center operations, networking, programming support, data management, systems management, video teleconferencing, project management, and scheduling of technology resources. The scope of services includes:

- Providing and supporting a wide area data network that supports all campuses and outlying clinics;
- Providing and supporting a high-speed ATM or Gigabit Ethernet network infrastructure between all campus locations;
- Providing institutional support for over 10,500 computers across all campuses through telephone support and actual hands-on repair and replacement of both hardware and software;
- Providing access to computer-based training on software programs and other technologies for students, faculty and staff;
- Providing and supporting institutional data file storage and printing services;
- Providing and supporting an institutional messaging and collaboration system via Microsoft Exchange;
- Providing and supporting an institutional unified communications system via Microsoft Lync 2010 (currently in a pilot phase of implementation);

- Providing essential backup services of institutional data;
- Hosting (physical and virtual) and providing support, maintenance and backup of departmental servers;
- Providing the institution with electronic security protection from outside intrusions and computer virus attacks;
- Providing appropriate project management guidelines for all institutional information resource projects;
- Providing and supporting Internet connectivity, including wired and wireless network connectivity on-site at each campus, and remote Virtual Private Networking (VPN);
- Providing, designing and supporting web and other application development for academic and clinical information;
- Providing video teleconferencing networks and services for distance learning, telemedicine and other institutional applications;
- Providing and operating a multi-campus resource reservation system for the management and scheduling of multiple-use video teleconferencing facilities;
- Providing a student-centric Digital Signage System for the display of information of interest to the student body, such as class schedules, student special events, news, and emergency notification; and
- Providing governance and oversight of institutional information technology projects.

Digital Network: The existing digital network infrastructure consists of a 2 to 10 Gigabit uplink Ethernet campus LAN environment with core speeds of 10 gigabits (10,000 megabits per second), and WAN connectivity of ATM OC-3 (155 megabits per second) or Gigabit (1,000 megabits per second) to each regional campus. The core infrastructure equipment that supports the primary institutional servers operates at 10 Gigabit uplink transmission speeds. Network connectivity for faculty, staff and students is available at 10/100/1,000 megabits to the desktop. Data connectivity is provided for students in TTUHSC's labs, classrooms, study areas, student center and libraries. Faculty, staff and students also have secure wireless access to network resources throughout all campuses. Access to information resources exists through Texas Tech University's access to LEARN. Additional collaboration with the general academic university is available through shared Student Information and Administrative Systems. Some of the shared administration systems include financial accounting, personnel and payroll systems. Search engines for each campus cover information on web pages for both TTU and TTUHSC.

The Information Technology Division provides file services, web-based reference material, interactive video teleconferencing for distance learning and telemedicine (TechLink and Healthcare Services network), discussion forums, and electronic mail – all used by the Schools to support their educational programs. Application and web programming support, as well as data management services are also provided to support academic, clinical and research efforts. An automated resource reservation tool optimizes the scheduling of video teleconferencing resources to support the delivery of educational programs and healthcare services. Students also use network file servers and other services to store and access cloud based video, SharePoint and other educational materials. Education is supported and enhanced through the institutional learning management system. Education is further supported through Internet availability for library resources, web-based materials, e-mail, and other information technology resources required for enhancing the educational experience. These web-based services are provided so educational material can be made available for student use. Web-based services are also used to distribute general announcements or information to faculty, staff and students. All faculty and students are assigned e-mail addresses so that faculty-to-

student, student-to-faculty, and student-to-student communication is supported. Additionally, online training is provided 24/7 for faculty, students and staff, with over 300 IT, personal enrichment, and professional develop courses.

Educational Support: TechLink: The TechLink network connects 51 distance learning classrooms and 40 conference rooms on all campuses. Using state-of-the-art compressed high definition digital video and audio technology, the network provides live, interactive video teleconferencing capability among all campuses for research, administrative, teaching, and other educational support activities. Carrying over 22,800 event hours in FY 2013, the network:

- Maximizes the outreach and impact of limited faculty resources;
- Provides quality undergraduate and graduate courses to students on all campuses;
- Facilitates curriculum consistency and continuity; and
- Reduces faculty and student travel among the campuses.

The network also features a video teleconferencing portal for connecting TTUHSC classrooms and conference rooms on the TechLink network to those of other institutions such as medical centers and universities. This enables TTUHSC faculty, staff and students to collaborate with colleagues at other locations on a wide variety of academic, business and healthcare matters, reducing the need for frequent travel.

Healthcare Services: The Healthcare Services network utilizes compressed digital video and audio transmitted via terrestrial circuits to provide Texans with direct patient care and information. The Healthcare Services network includes more than 30 campuses, rural and correctional sites. These facilities support telemedicine activities through live, interactive video consultations between medical specialists at all campuses of TTUHSC, in addition to Primary Care Physicians, Physician Assistants, Nurse Practitioners and their patients in West Texas and the State's correctional facilities. The network facilitates full motion picture quality video interactions among all parties and the transmission of critical patient information including electronic medical records, diagnostic data and images. A video teleconferencing portal is available to the Healthcare Services network, enabling healthcare providers in West Texas to enhance their services by consulting with colleagues at medical facilities outside the TTUHSC system on a variety of healthcare and related matters. The practice of medicine through telecommunications technologies has increased access to quality healthcare in State correctional facilities and underserved rural communities. The availability of telemedicine and related services plays a vital role in enabling the rural community infrastructure to remain viable and healthy.

Health.edu: Health.edu is a multi-format continuing education and in-service training provider. Health.edu is supported by a comprehensive online learning management system, and is used to extend the resources of healthcare facilities and professionals working in diverse healthcare areas. Over 220 hours of new continuing education and training programs are delivered to healthcare professionals and hospital staff annually in a variety of media formats. Continuing education programs are delivered via Health.edu to physicians, nurses, allied health professionals, and facility staff at more than 200 hospitals and clinics in all regions of Texas, including 79 Critical Access Hospitals. The services are provided at no cost to these essential community resources under a partnership developed with the Office of

Rural and Community Health. In addition to the facilities in Texas, Health.edu provides education services to over 400 hospitals, civilian and military, throughout the United States. Extended accreditation periods and multiple cross-accreditation programming have increased the approved hours for healthcare professional disciplines to over 670 hours per year. Expanded programming, such as safety and patient and community education, has significantly added quality and value to the services offered to all healthcare staff and their community. Health.edu issues more than 900,000 contact hours and awards over 785,000 CE certificates per year. The use of Health.edu has reduced professional isolation and has enabled rural practitioners to assimilate expert developments in their respective fields and to maximize the time they can devote to direct patient care.

Information Technology Security: The technology infrastructure and systems require a high level of security to protect sensitive and confidential information. The Information Technology Division ensures that security measures and best practices are followed to provide maximum protection for critical and confidential information. Training, software, hardware, and staff support provide the critical components necessary for the security of institutional information assets.

Information Technology Project Management Office: Policies and procedures for managing information resource projects at Texas institutions of higher education must conform to the Texas Administrative Code (TAC), Title 1, Part 10, Chapter 216. At TTUHSC, the Information Technology Project Management Office (ITPMO) has established a TAC compliant process based on the Texas Project Delivery Framework and other widely accepted methodologies, including the Project Management Body of Knowledge (PMBOK), a global standard. Within this process, a governance group assigns each project to one of five levels based on complexity and risk, establishing the degree of formal project management procedures to be applied. From the information gathered during project definition, project priority is determined and the necessary IT resources are assigned. The ITPMO monitors each phase of project implementation, reporting progress, issues and trends to the CIO, and ensuring compliance with applicable project management practices. Project management policies and procedures are reviewed at least annually, ensuring continuous process improvement and verifying compliance with institutional, state and federal legislation and mandates.

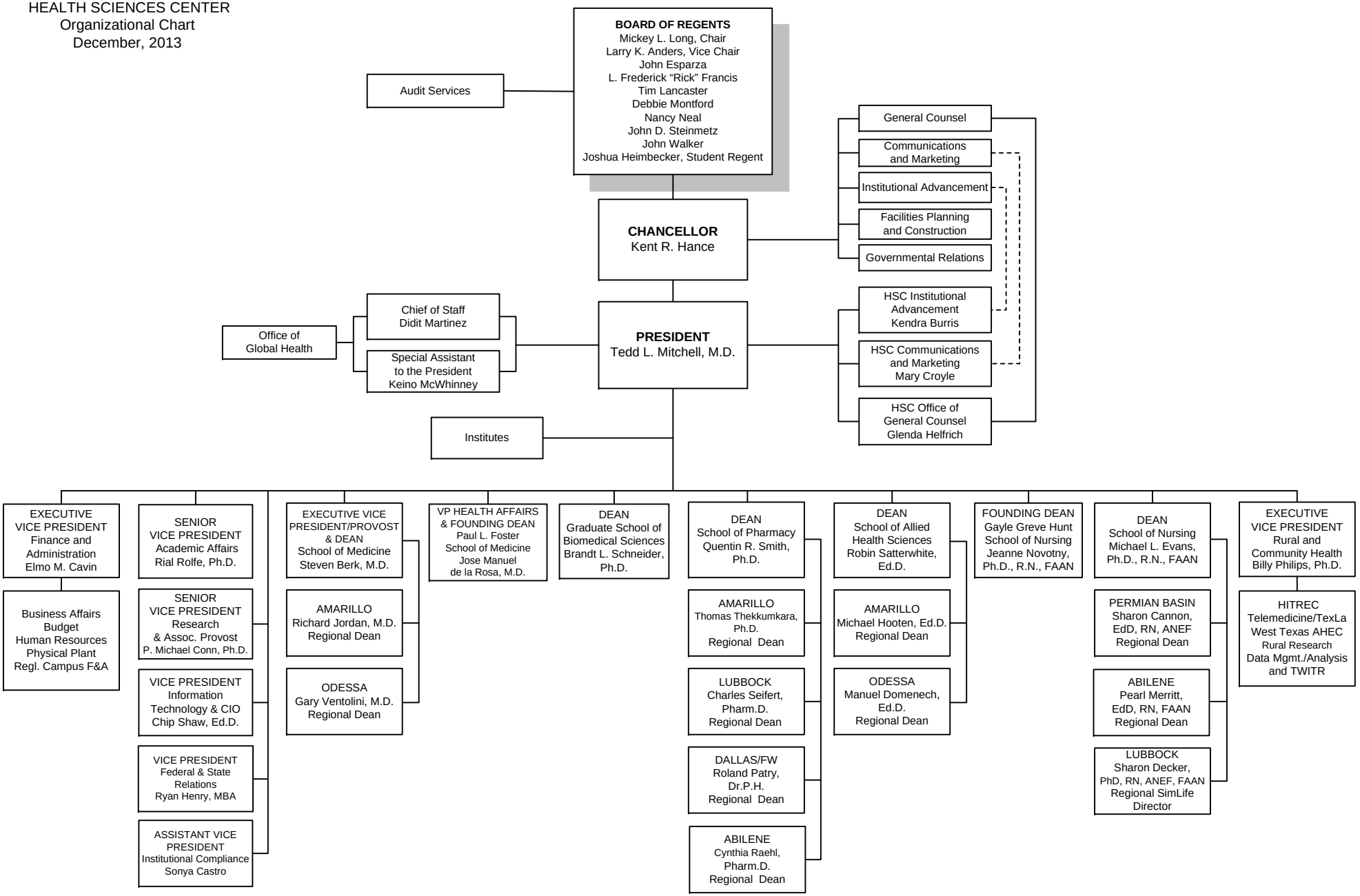
LIBRARIES OF THE HEALTH SCIENCES

The Libraries of the Health Sciences, founded in 1971, exist to meet the curricular, research and patient care information needs of the students, faculty and staff of TTUHSC at the Lubbock, Amarillo, El Paso and Odessa campuses. By extension, the libraries also exist to meet the information needs of the larger biomedical and health care community of the 108-county West Texas service area of TTUHSC. The libraries, one at each of these four campuses (plus a second at El Paso), are staffed by 21 professional librarians, two administrative staff, and 27 support staff. Professional librarians hold academic appointments in the School of Medicine's Health Communications Department and teach a variety of information management and computer courses to students of all degree programs within TTUHSC. The libraries are fully computerized and share a common online catalog, as well as a variety of electronic databases. TTUHSC library users currently have access to 28,751 electronic journals, 55,182 electronic books, and 612 electronic databases. Through a proxy server, users may access this material from off-site locations as well. All TTUHSC libraries have an electronic virtual reference librarian system to assist

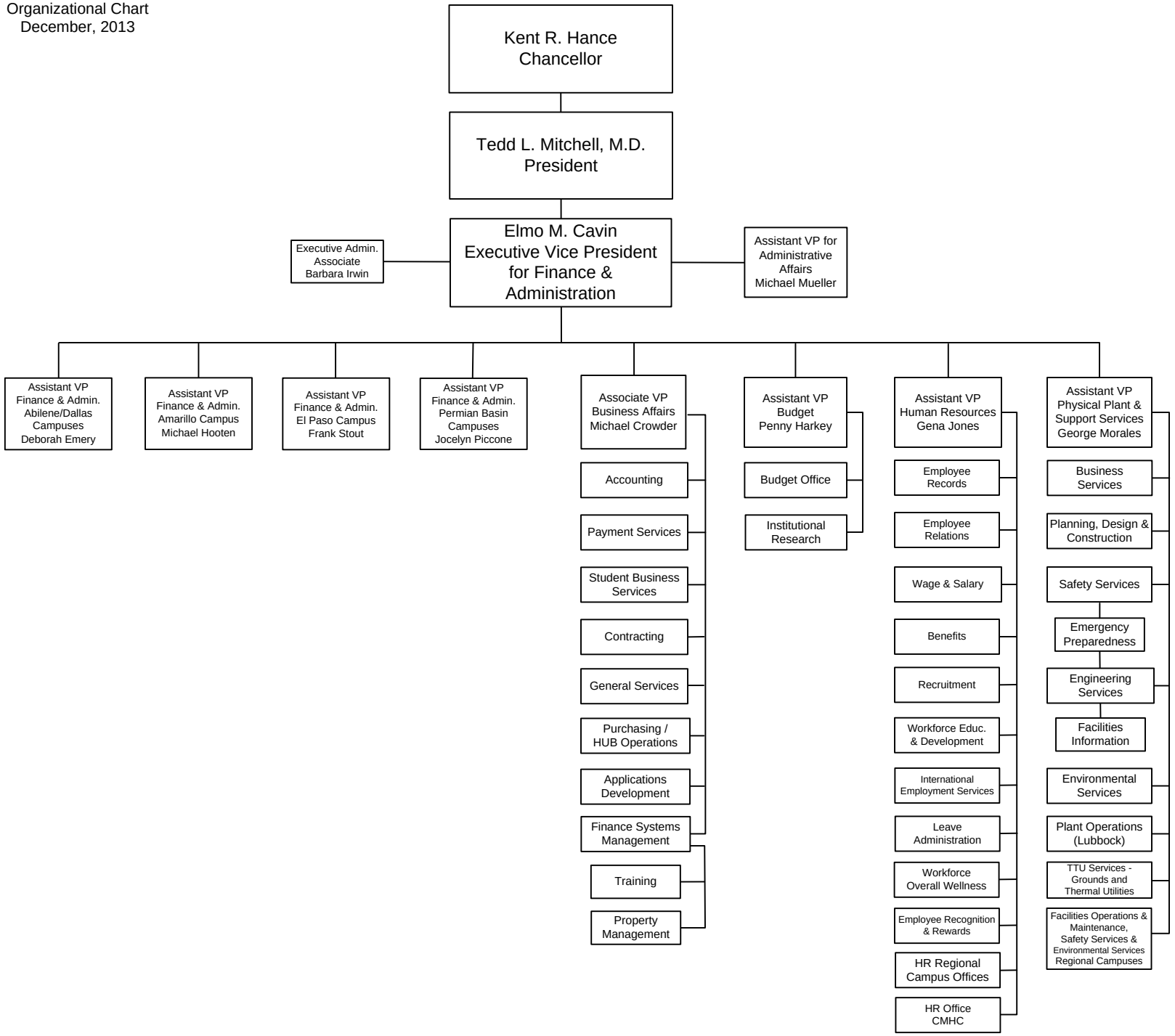
in the delivery of services to distance education students. The libraries currently have over 25 external contracts and service agreements in place throughout the urban and rural areas of West Texas, in order to provide biomedical information support to unaffiliated health care-related entities. In the Fall of 1997, the remote campus libraries at Amarillo, Odessa and El Paso added a significant number of hours of operation (nights and weekends) to expand opportunities for service to users. The Lubbock library hours are currently 105 per week, while the mean average of hours of operation for the 125 medical school libraries in the U.S. and Canada is 98. In the summer of 1998, the Lubbock library (Preston Smith Library of the Health Sciences) moved to a new 50,000 sq. ft. facility. It features 31 group study rooms for use by TTUHSC students, a 60-workstation computer lab, and adequate space to consolidate all library collections in one location. The library is equipped with 17 additional public access computers as well. The need for remote storage of resource material was thereby eliminated. In the summer of 2008, the El Paso Library was named the Delia Montes-Gallo Library of the Health Sciences, and in the fall of 2008, that library opened a new 6,000 sq. ft. additional library on the new El Paso campus. In 2006, as a result of local community involvement and fundraising activity, the Permian Basin/Odessa campus library added an 18-station computer laboratory within its existing space. In 2012, the number of answered reference questions at the libraries was 34,842, while the mean average of answered questions for the 125 medical school libraries in the U.S. and Canada is only 8,327. During the recent SACS (Southern Association of Colleges and Schools) accreditation visit, the TTUHSC libraries were commended by SACS for their services to students on campus and at distance, and the libraries were also commended recently by LCME (Liaison Committee on Medical Education). In terms of collections, the libraries have more physical volumes than any other health sciences library in Texas at 394,674, which is 40,000 more volumes than our nearest competitor. TTUHSC Libraries have held on to our print collection while other libraries have removed them in favor of electronic copies. Print versions of items contain many features that are not available in the electronic version. TTUHSC Libraries' retention of print journals and books has resulted in the generation of over $40,000 this past fiscal year, with most of this amount being generated by interlibrary loan to other entities. Our ratio of borrow to lent has always been substantial, and we have been net lenders for many years. This year, a ratio of eight items for each one borrowed was supplied. In 2011-2012, total expenditures in personnel, collections, and recurring capital were $5,444,188, while the national mean was $3,751,831.

ORGANIZATIONAL CHARTS

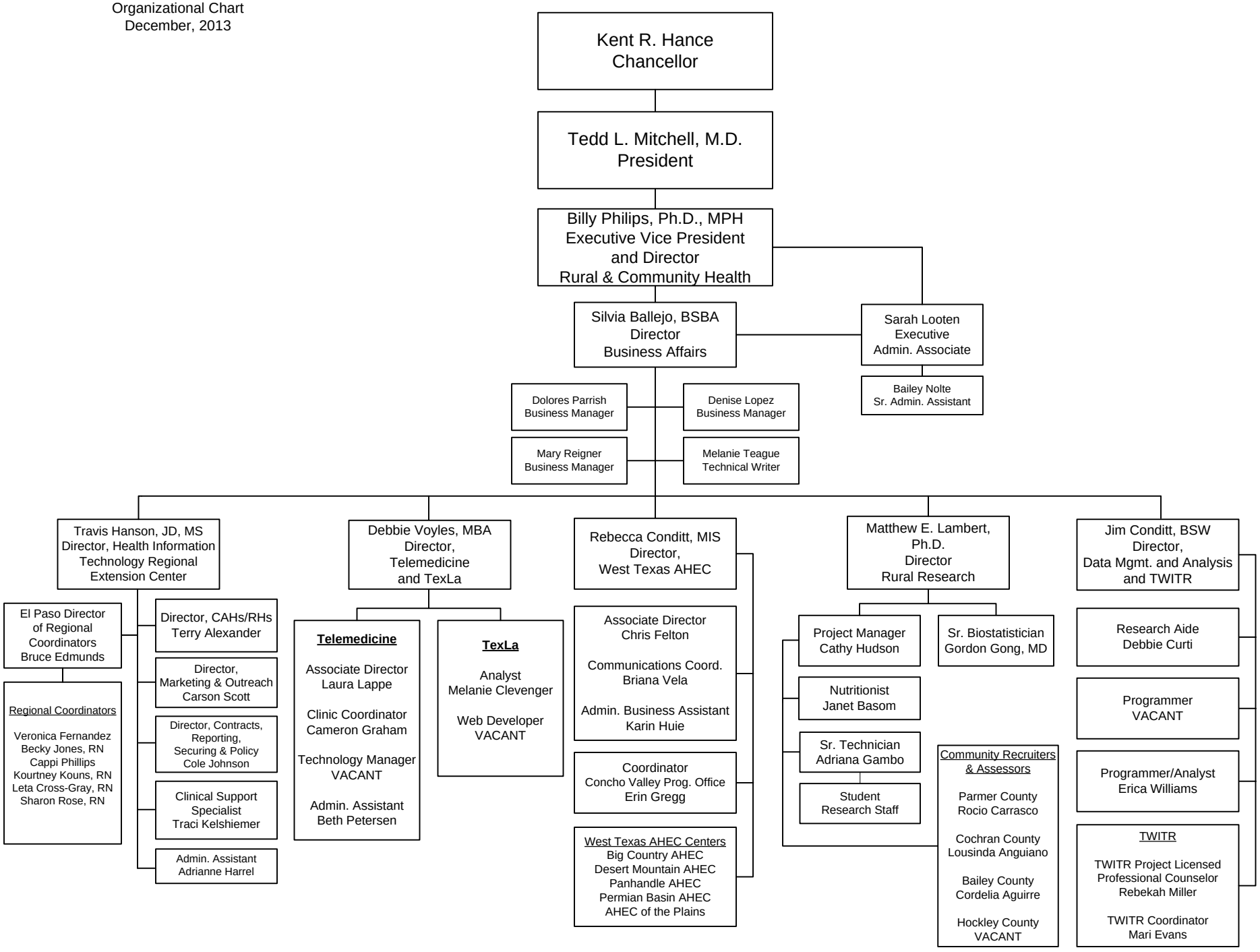
TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER
Organizational Chart
December, 2013



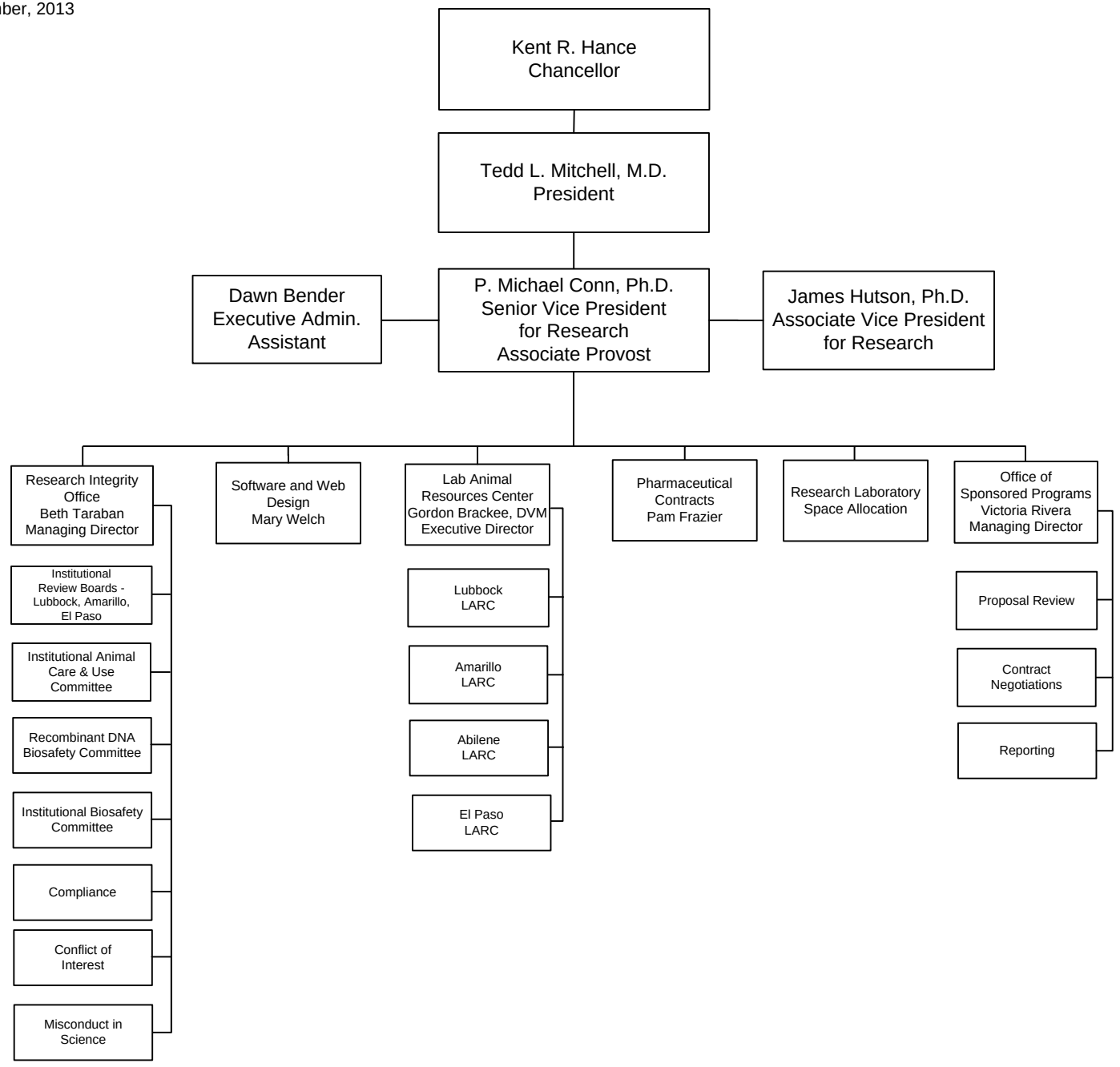
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Finance & Administration
Organizational Chart
December, 2013



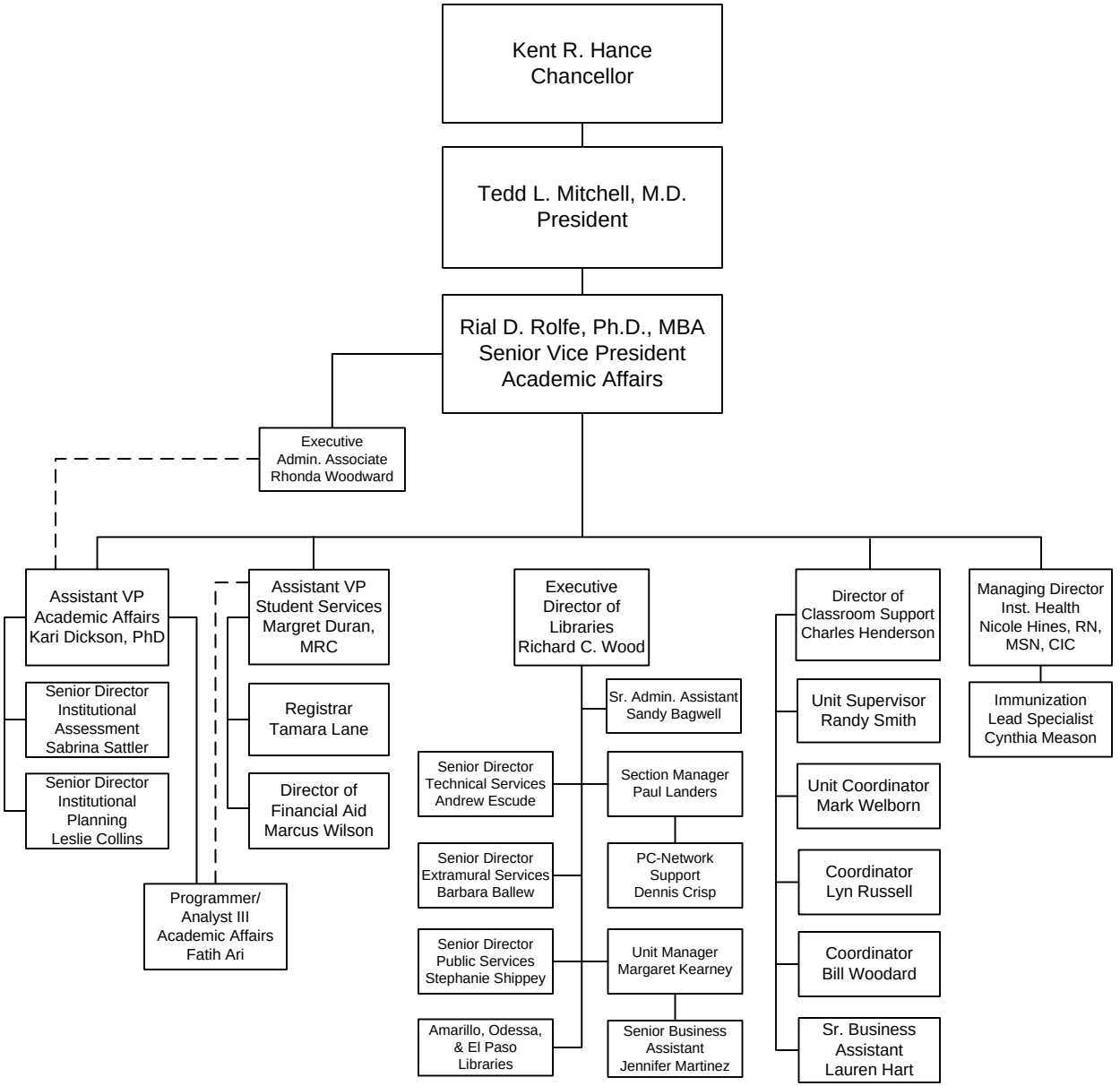
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Rural and Community Health
Organizational Chart
December, 2013



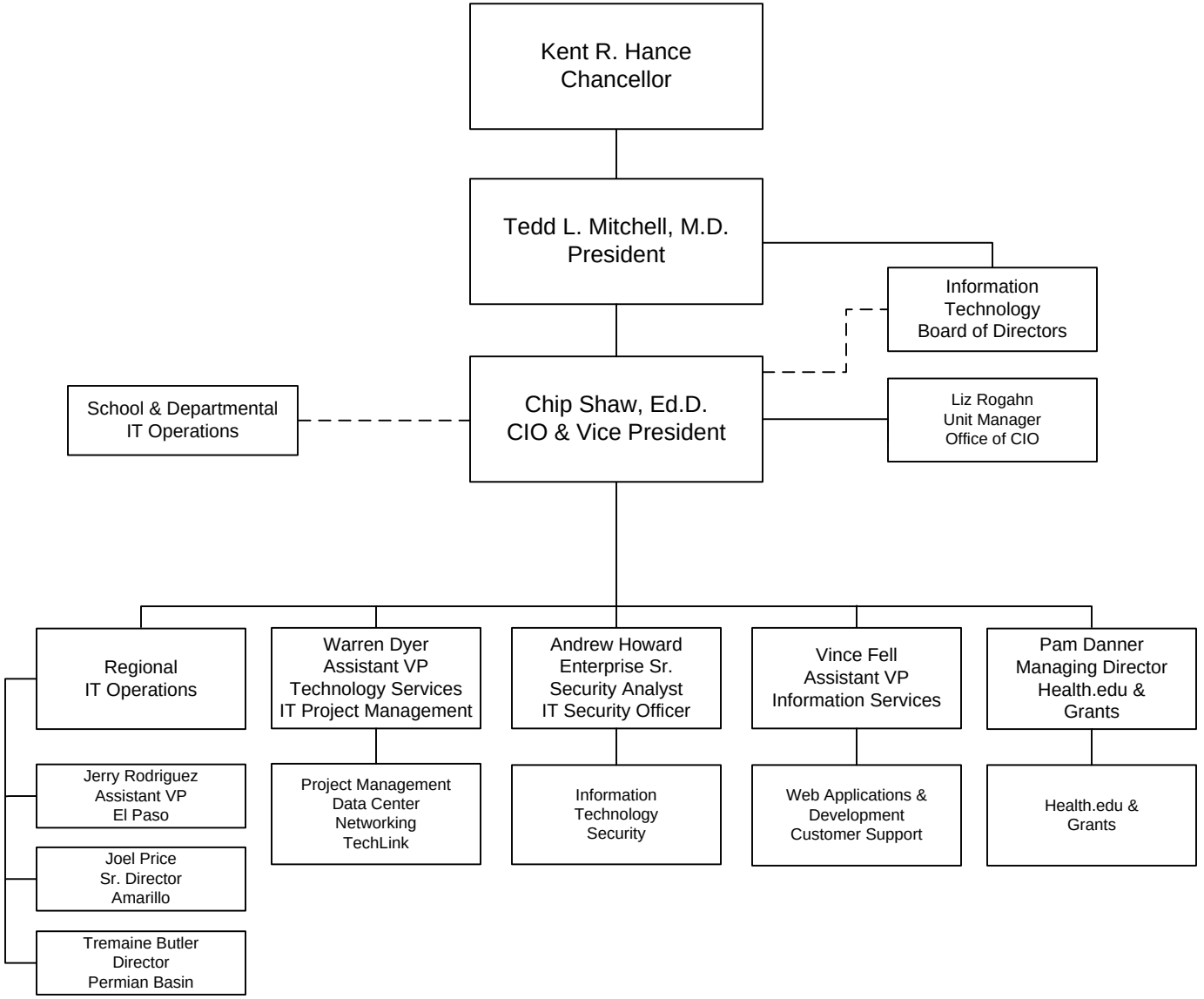
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Research
Organizational Chart
December, 2013



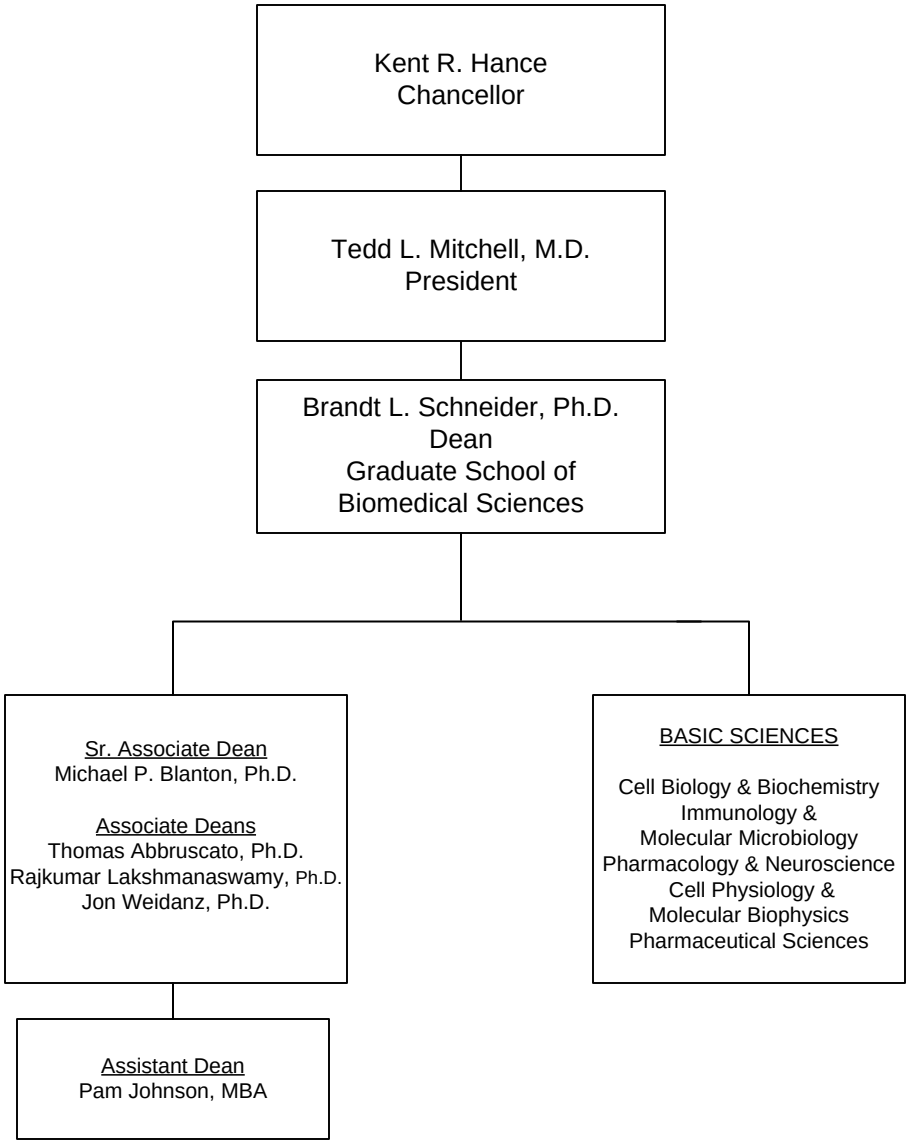
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Academic Affairs
Organizational Chart
December, 2013



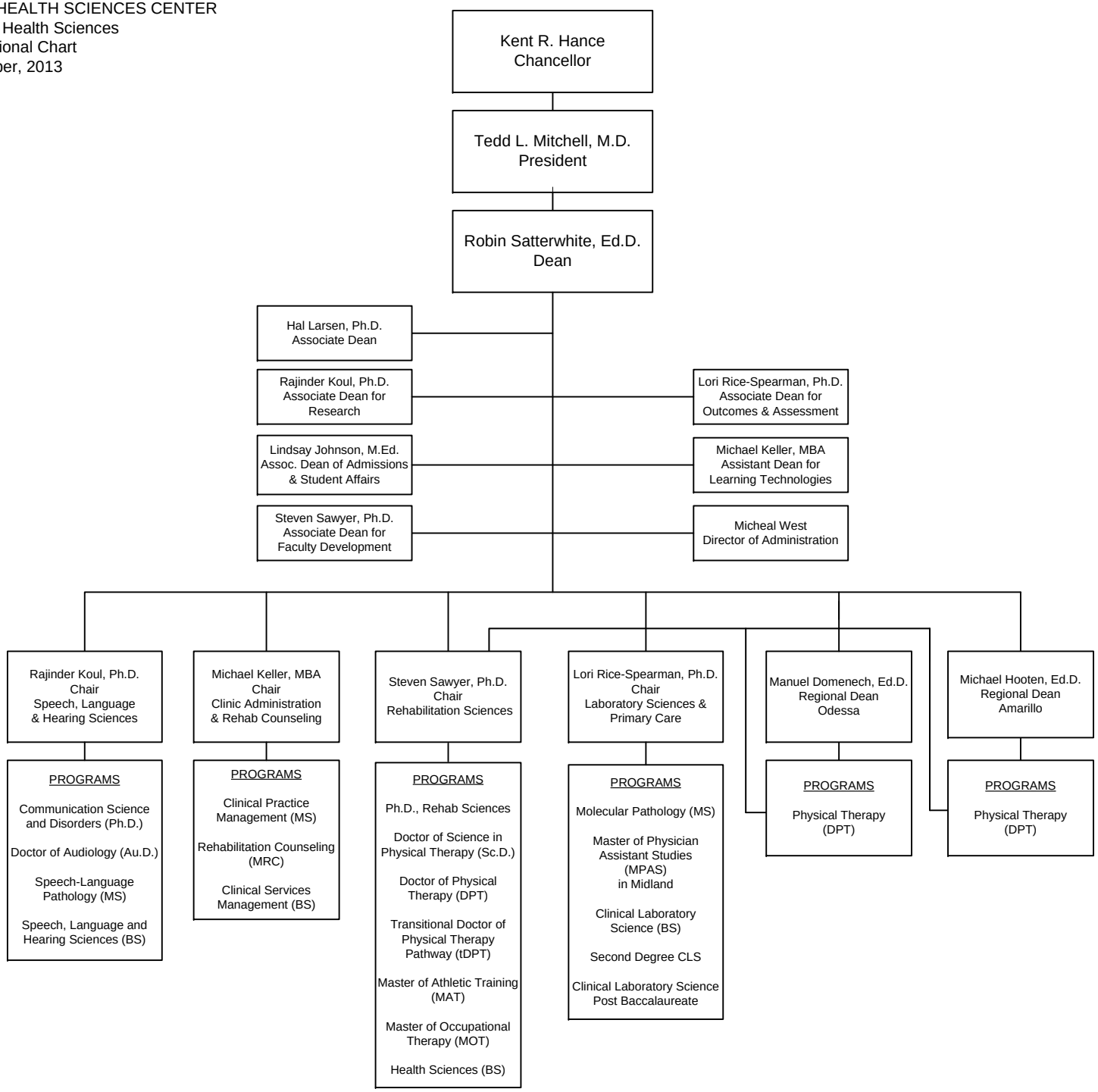
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Information Technology
Organizational Chart
December, 2013



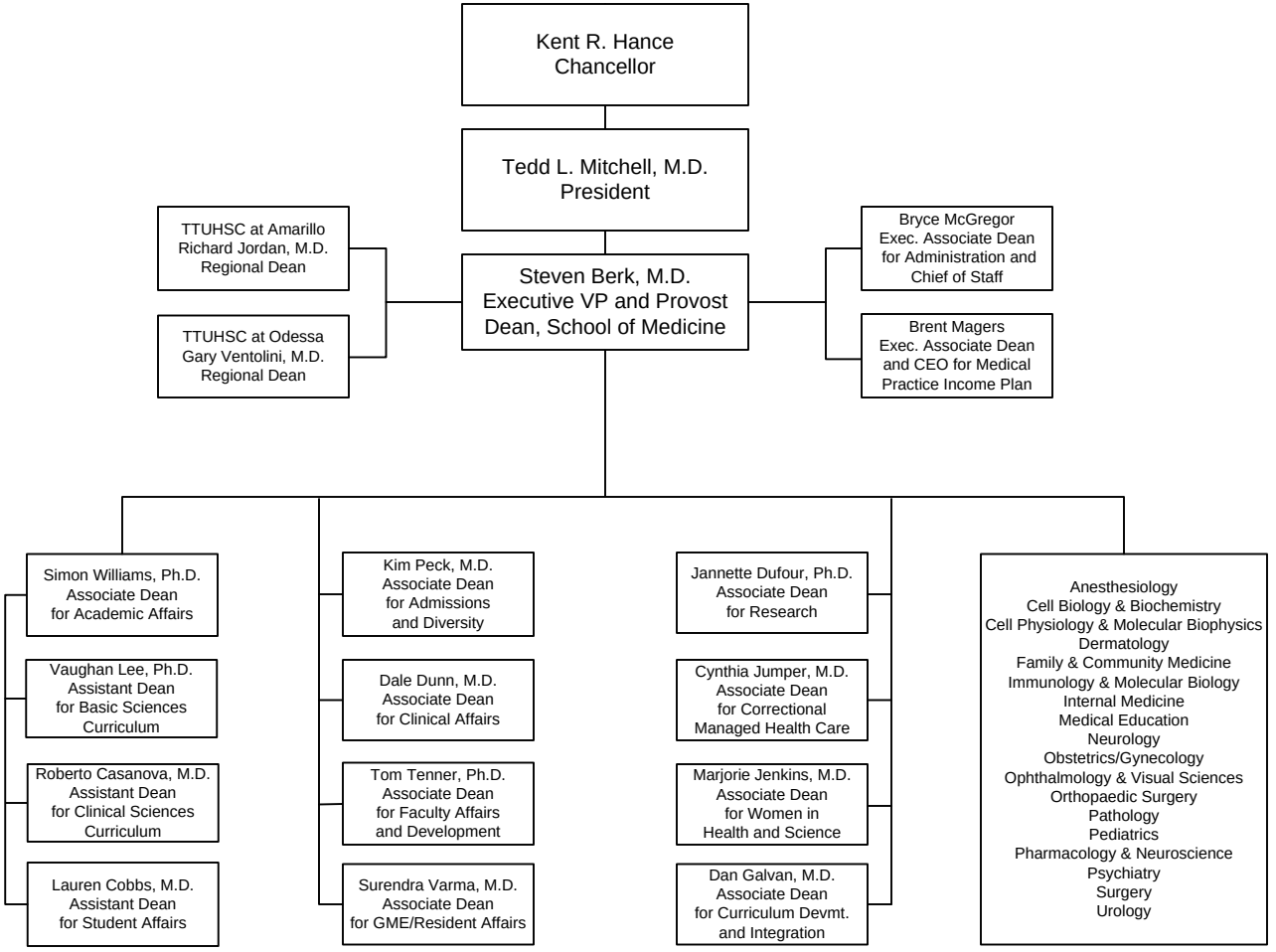
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Graduate School of Biomedical Sciences
Organizational Chart
December, 2013



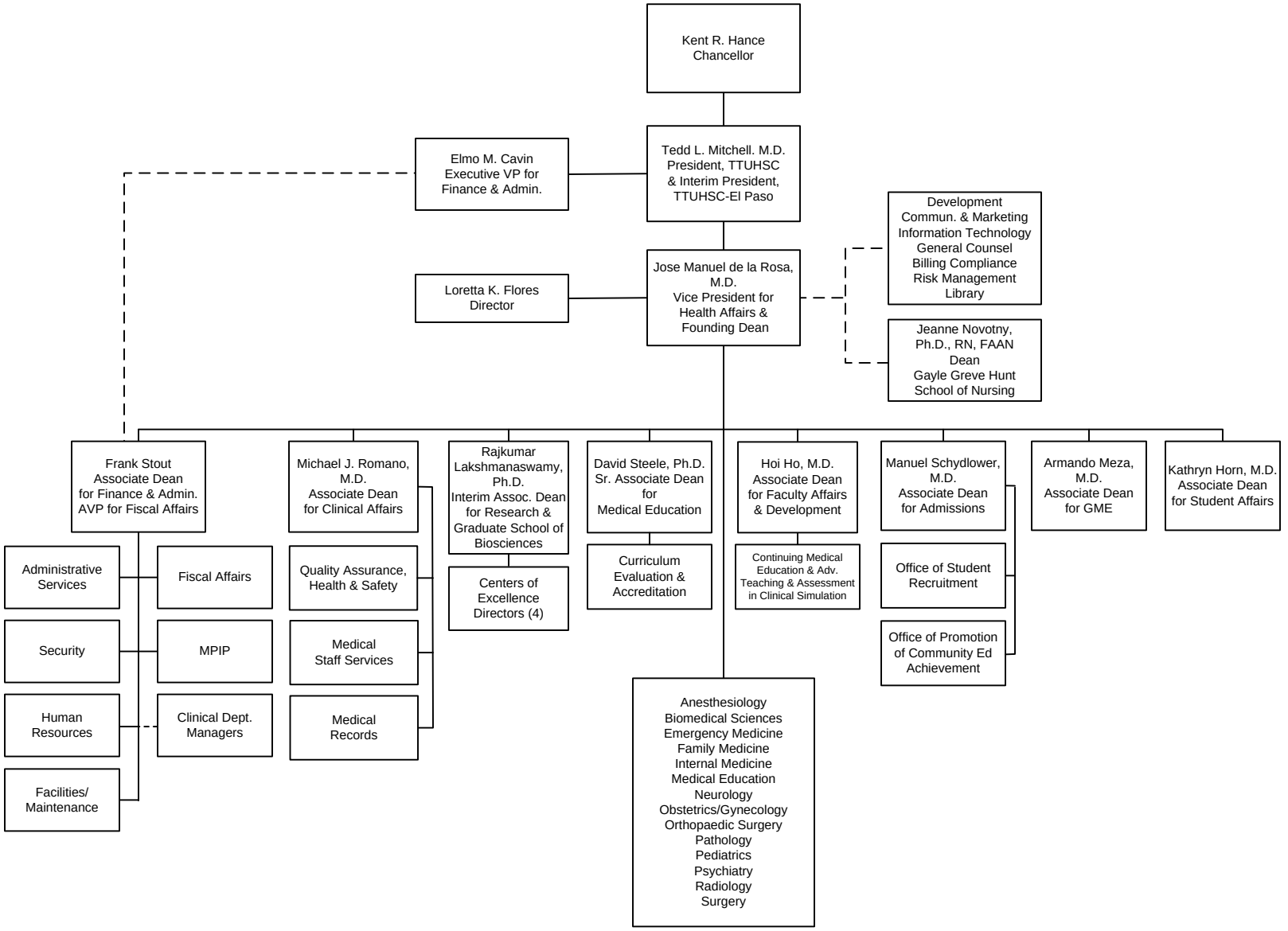
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
School of Allied Health Sciences
Organizational Chart
December, 2013



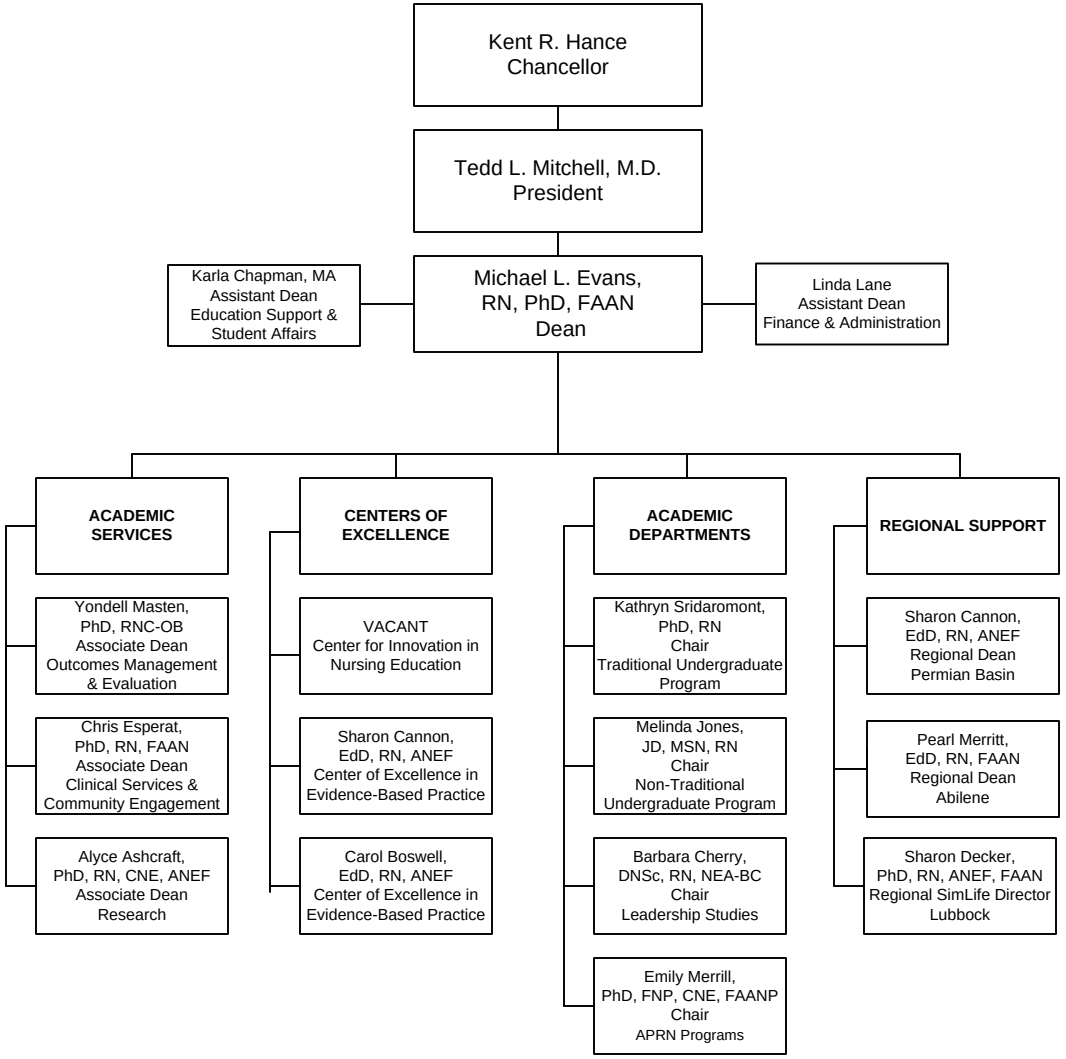
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
School of Medicine
Organizational Chart
December, 2013



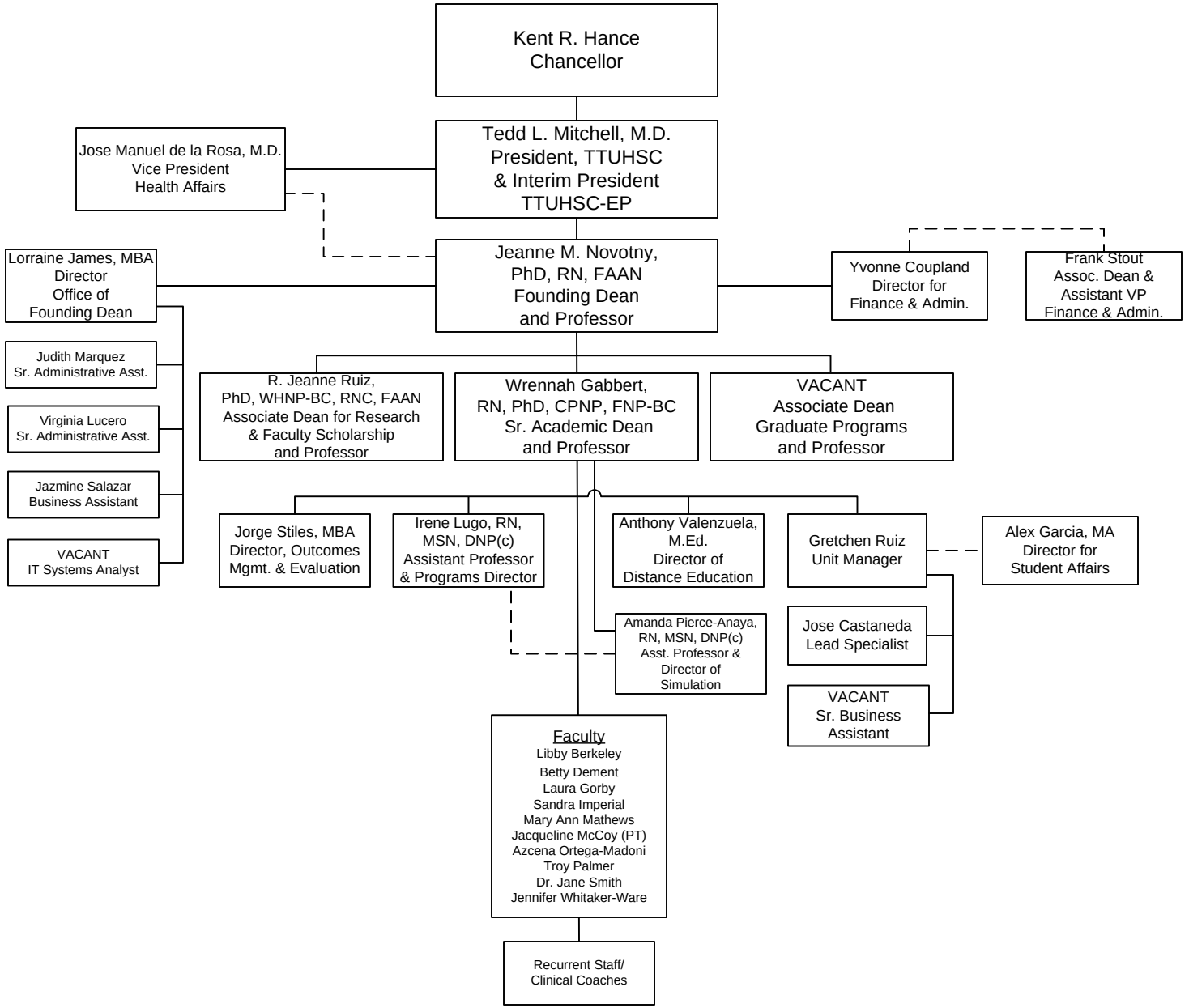
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Paul L. Foster School of Medicine
Organizational Chart
December, 2013



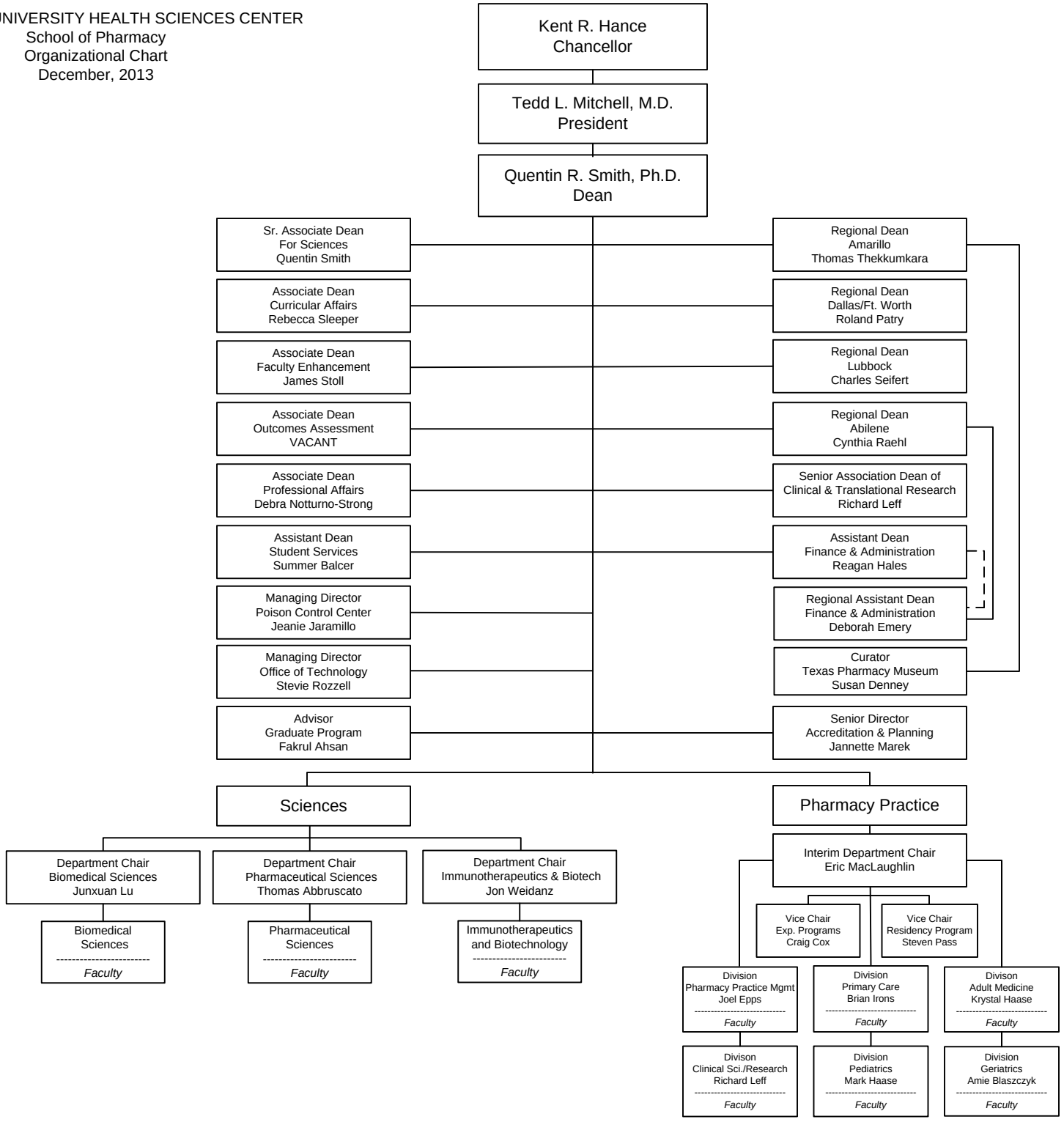
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
School of Nursing
Organizational Chart
December, 2013



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Gayle Greve Hunt School of Nursing
Organizational Chart
December, 2013



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
School of Pharmacy
Organizational Chart
December, 2013



PROGRAMS

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ACADEMIC AND PROFESSIONAL PROGRAMS BY CAMPUS

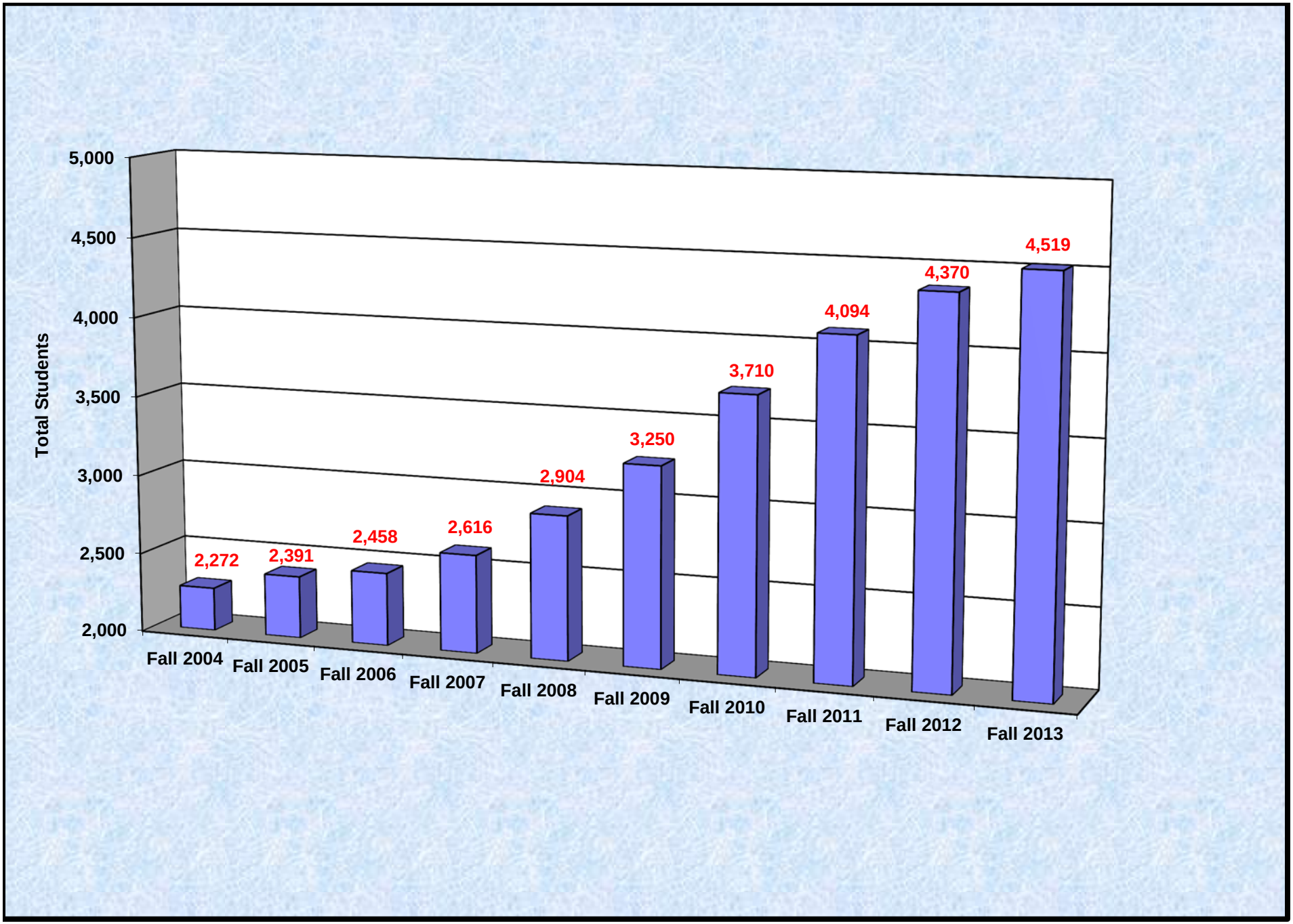
LOCATION	School of Medicine	Paul L. Foster School of Medicine	School of Allied Health Sciences	School of Nursing	Gayle Greve Hunt School of Nursing	Graduate School of Biomedical Sciences	School of Pharmacy
ABILENE	No Program	No Program	No Program	Traditional BSN	No Program	Pharmaceutical Sciences (MS, PhD)	PharmD Students (P1,P2,P3,P4) Graduate Pharmacy Education
AMARILLO	MD Students (MSIII, MSIV) Graduate Medical Education	No Program	Physical Therapy (DPT)	No Program	No Program	Pharmaceutical Sciences (MS, PhD)	PharmD Students (P1, P2, P3,P4) Graduate Pharmacy Education
DALLAS	No Program	No Program	No Program	No Program	No Program	No Program	PharmD Students (P3, P4) Graduate Pharmacy Education
EL PASO	No Program	MD Students (MSI, MSII, MSIII, MSIV) Graduate Medical Education	No Program	No Program	Traditional BSN	Biomedical Sciences (MS)	No Program
LUBBOCK	MD Students (MSI, MSII, MSIII, MSIV) Graduate Medical Education	No Program	Communication Sciences & Disorders (PhD) Occupational Therapy (MOT) Physical Therapy (DPT & ScD) Rehabilitation Sciences (PhD) Health Sciences (BS) Speech, Language & Hearing Sciences (BS) Athletic Training (MAT) Speech-Language Pathology (MS) Audiology (AuD) Clinical Laboratory Science (BS) Molecular Pathology (MS)	Traditional BSN	No Program	Biomedical Sciences (MS, PhD) Biotechnology (MS)	PharmD Students (P3, P4) Graduate Pharmacy Education
MIDLAND	No Program	No Program	Physician Assistant Studies (MPAS)	No Program	No Program	No Program	No Program
ODESSA	MD Students (MSIII, MSIV) Graduate Medical Education	No Program	Physical Therapy (DPT)	Traditional BSN	No Program	No Program	No Program
DISTANCE EDUCATION	No Program	No Program	Clinical Services Mgmt (BS) Rehabilitation Counseling (MRC) Clinical Laboratory Science – 2nd Degree (BS) Clinical Practice Mgmt (MS) Physical Therapy (tDPT)	BSN (RN to BSN) BSN 2nd Degree * MSN DNP	BSN 2nd Degree *	No Program	No Program

* Concentrated clinical simulation/hospital clinical experiences are conducted at nearest regional site.

STUDENTS

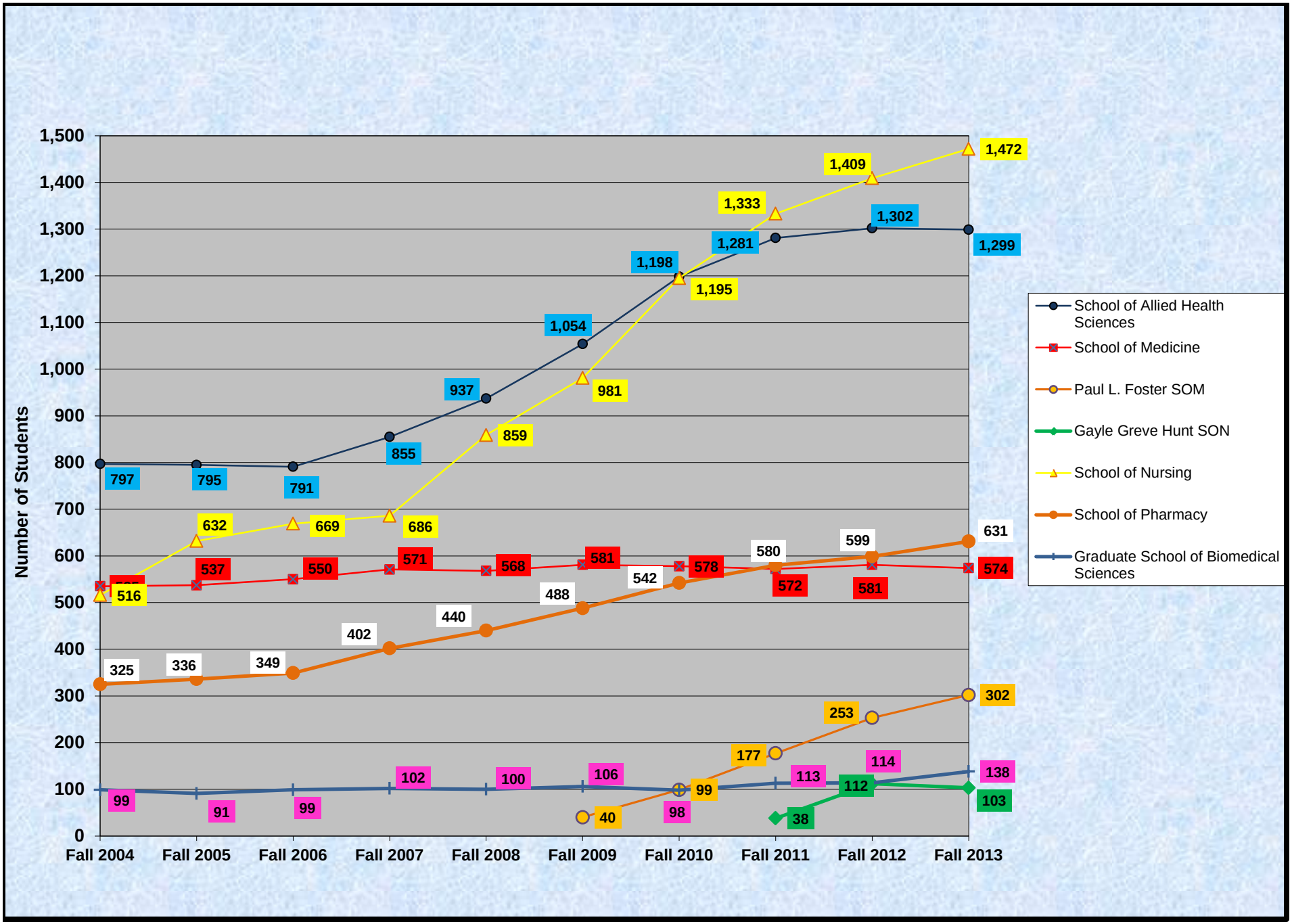
TTUHSC Enrollment Trends

Fall 2004 - Fall 2013



Sources:
TTUHSC Office of the Registrar
TTUHSC Office of Institutional Research

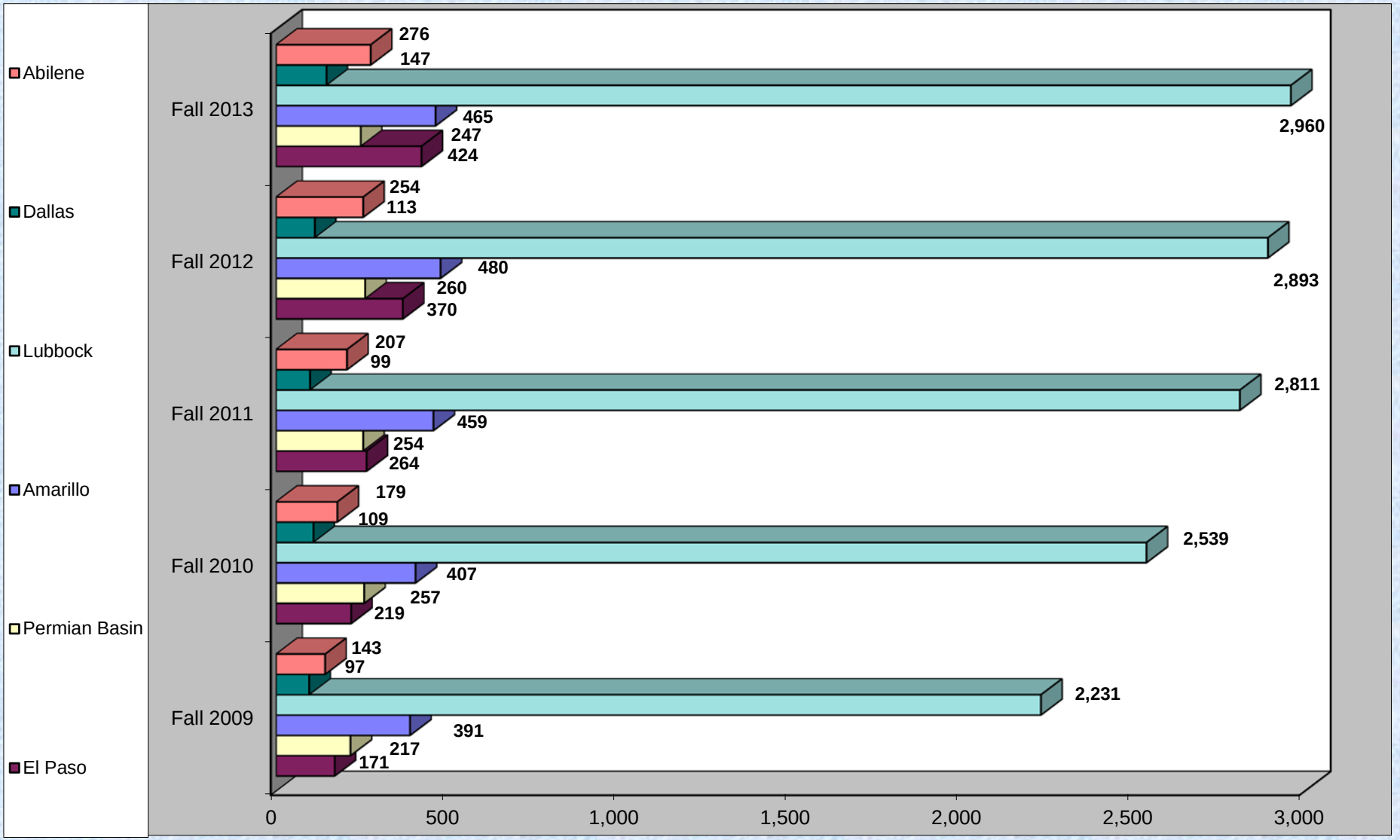
TTUHSC Enrollment Trends by School
Fall 2004 - Fall 2013



Sources:
TTUHSC Office of the Registrar
TTUHSC Office of Institutional Research

TTUHSC Enrollment by Campus

Fall 2009 - Fall 2013



Sources:
TTUHSC Registrar
TTUHSC Office of Institutional Research

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER

	2004		2005		2006		2007		2008		2009		2010		2011		2012		2013	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	24	64	32	90	33	93	36	98	51	114	57	149	66	176	81	204	82	223	94	221
American Indian	5	12	5	7	6	9	9	10	7	13	8	19	6	22	10	23	8	18	11	23
Asian	100	109	109	127	104	143	120	158	139	167	200	226	191	278	248	329	260	383	267	374
Hispanic	106	150	103	185	106	193	125	201	132	209	162	268	184	307	170	357	192	464	221	476
Non-Resident Alien	25	21	25	20	39	27	42	36	49	34	7	10	26	7	17	8	11	8	24	23
Other	17	38	23	41	24	57	27	78	42	119	30	78	96	134	72	145	68	127	81	171
White	502	1099	500	1124	502	1122	511	1165	546	1282	647	1389	676	1541	769	1661	785	1741	771	1762
Total Enrollment	779	1493	797	1594	814	1644	870	1746	966	1938	1111	2139	1245	2465	1367	2727	1406	2964	1469	3050

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER

GRADUATE SCHOOL OF BIOMEDICAL SCIENCES

	2004		2005		2006		2007		2008		2009		2010		2011		2012		2013	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	0	1	0	1	0	0	0	0	0	1	1	1	1	0	1	0	1	2	1	2
American Indian	0	0	1	0	1	0	1	0	1	0	0	1	0	1	0	0	0	0	0	0
Asian	2	3	3	2	1	3	1	3	1	2	37	15	17	14	28	12	29	16	17	6
Hispanic	2	1	1	1	1	1	1	2	1	1	0	2	1	3	2	2	4	2	9	10
Non-Resident Alien	22	17	23	12	31	17	37	22	37	23	3	6	20	7	12	4	8	2	20	17
Other	1	3	3	1	1	0	0	1	2	0	0	0	2	2	6	11	5	9	6	8
White	21	26	24	19	18	25	20	14	16	15	21	19	16	14	20	15	22	14	24	18
Total Enrollment	48	51	55	36	53	46	60	42	58	42	62	44	57	41	69	44	69	45	77	61

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER

SCHOOL OF ALLIED HEALTH SCIENCES

	2004		2005		2006		2007		2008		2009		2010		2011		2012		2013	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	12	25	13	32	10	32	13	38	12	40	18	52	22	50	25	57	22	67	36	65
American Indian	1	7	0	4	0	5	0	6	1	7	2	5	3	5	4	2	5	2	6	8
Asian	11	18	10	14	8	26	11	27	15	21	23	28	28	41	33	49	30	61	28	61
Hispanic	44	69	32	77	29	78	33	74	35	73	60	94	72	106	64	122	72	122	77	129
Non-Resident Alien	1	1	1	1	5	2	4	4	7	4	2	2	2	0	1	0	1	1	3	1
Other	5	14	8	12	7	9	7	16	18	52	16	42	26	44	32	70	15	18	12	33
White	144	445	154	437	158	422	153	469	156	496	183	527	206	593	216	606	235	651	208	632
Total Enrollment	218	579	218	577	217	574	221	634	244	693	304	750	359	839	375	906	380	922	370	929

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER

SCHOOL OF MEDICINE

	2004		2005		2006		2007		2008		2009		2010		2011		2012		2013	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	3	9	7	9	10	8	10	8	9	8	8	7	7	6	7	9	7	10	9	8
American Indian	1	1	1	1	2	1	3	0	3	2	3	2	2	4	1	7	1	7	2	5
Asian	63	51	70	65	71	66	74	71	76	74	72	74	63	57	72	59	72	68	78	74
Hispanic	31	14	37	23	40	23	41	27	44	24	36	20	27	15	17	24	21	23	26	17
Non-Resident Alien	0	2	0	2	0	2	0	0	1	0	0	0	1	0	1	1	0	1	0	0
Other	8	7	8	3	8	9	8	11	8	11	9	12	34	44	15	18	14	17	17	20
White	212	133	184	127	176	134	188	130	186	122	204	134	198	120	206	135	207	133	191	127
Total Enrollment	318	217	307	230	307	243	324	247	327	241	332	249	332	246	319	253	322	259	323	251

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER

PAUL L. FOSTER SCHOOL OF MEDICINE

	2009		2010		2011		2012		2013	
	M	F	M	F	M	F	M	F	M	F
African American	0	0	0	0	0	0	0	0	0	0
American Indian	0	0	0	0	1	0	0	0	0	0
Asian	3	10	6	15	27	33	36	46	47	40
Hispanic	2	5	3	5	5	9	16	14	24	20
Non-Resident Alien	0	0	0	0	0	0	1	0	0	0
Other	0	1	24	19	6	4	6	8	14	12
White	11	8	17	10	53	39	72	54	88	57
Total Enrollment	16	24	50	49	92	85	131	122	173	129

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER

SCHOOL OF NURSING

	2004		2005		2006		2007		2008		2009		2010		2011		2012		2013	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	5	22	7	39	8	40	4	37	21	52	18	72	21	103	31	116	30	114	29	114
American Indian	0	2	0	2	0	3	1	4	0	4	1	10	0	10	3	11	0	6	2	6
Asian	3	11	7	14	7	16	5	20	10	25	10	40	19	70	18	77	15	71	17	70
Hispanic	11	51	13	64	18	67	24	68	26	82	37	123	48	157	52	166	49	229	49	217
Non-Resident Alien	1	0	0	2	2	5	0	8	0	6	2	1	0	0	0	1	1	1	0	1
Other	0	9	1	20	5	35	3	43	6	48	3	22	6	22	6	32	13	56	14	69
White	44	357	52	411	56	407	52	417	75	504	95	547	96	643	131	689	118	706	142	742
Total Enrollment	64	452	80	552	96	573	89	597	138	721	166	815	190	1005	241	1092	226	1183	253	1219

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER

GAYLE GREVE HUNT SCHOOL OF NURSING

	2011		2012		2013	
	M	F	M	F	M	F
African American	1	2	2	6	1	3
American Indian	0	0	0	0	0	1
Asian	0	1	0	6	1	2
Hispanic	1	17	8	61	11	67
Non-Resident Alien	0	0	0	0	0	0
Other	0	7	0	9	0	3
White	3	6	4	16	1	13
Total Enrollment	5	33	14	98	14	89

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER

SCHOOL OF PHARMACY

	2004		2005		2006		2007		2008		2009		2010		2011		2012		2013	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	4	7	5	9	5	13	9	15	9	13	12	17	15	17	16	20	20	24	18	29
American Indian	3	2	3	0	3	0	4	0	2	0	2	1	1	2	1	3	2	3	1	3
Asian	21	26	19	32	17	32	29	37	37	45	55	59	58	81	70	98	78	115	79	121
Hispanic	18	15	20	20	18	24	26	30	26	29	27	24	33	21	29	17	22	13	25	16
Non-Resident Alien	1	1	1	3	1	1	1	2	4	1	0	1	3	0	3	2	0	3	1	4
Other	3	5	3	5	3	4	9	7	8	8	2	1	4	3	7	3	15	10	18	26
White	81	138	86	130	94	134	98	135	113	145	133	154	143	161	140	171	127	167	117	173
Total Enrollment	131	194	137	199	141	208	176	226	199	241	231	257	257	285	266	314	264	335	259	372

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT BY CAMPUS / BY SCHOOL

Lubbock	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013
Graduate School of Biomedical Sciences	73	61	76	78	87
School of Allied Health Sciences	853	986	1,073	1,089	1,094
School of Medicine	391	397	411	436	443
Anita Thigpen Perry School of Nursing	879	1,058	1,213	1,253	1,299
School of Pharmacy	35	37	38	37	37
TOTAL Lubbock	**2,231**	**2,539**	**2,811**	**2,893**	**2,960**

Amarillo	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013
Graduate School of Biomedical Sciences	33	37	37	35	32
School of Allied Health Sciences	44	47	44	46	48
School of Medicine	74	65	83	106	93
School of Pharmacy	240	258	295	293	292
TOTAL Amarillo	**391**	**407**	**459**	**480**	**465**

Midland/Odessa	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013
School of Allied Health Sciences	157	165	164	167	157
School of Medicine	18	58	39	39	38
School of Nursing	42	34	51	54	52
TOTAL Midland/Odessa	**217**	**257**	**254**	**260**	**247**

El Paso	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013
Graduate School of Biomedical Sciences	-	-	-	-	19
School of Medicine	98	82	39	-	-
Paul L. Foster SOM	40	99	177	253	302
Gayle Greve Hunt-School of Nursing	-	-	38	112	103
School of Nursing	33	38	10	5	-
TOTAL El Paso	**171**	**219**	**264**	**370**	**424**

Dallas	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013
School of Pharmacy	97	109	99	113	147
TOTAL Dallas	**97**	**109**	**99**	**113**	**147**

Abilene	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013
School of Nursing	27	41	59	97	121
Graduate School of Biomedical Sciences	-	-	-	1	-
School of Pharmacy	116	138	148	156	155
TOTAL Abilene	**143**	**179**	**207**	**254**	**276**

TTUHSC Fall Semester Totals	3,250	3,710	4,094	4,370	4,519

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE GRADUATES FOR THE LAST SEVEN YEARS ENTERING
FAMILY PRACTICE, INTERNAL MEDICINE, PEDIATRIC AND OB/GYN RESIDENCIES
As of September 1st

RESIDENCIES IN TEXAS							
DESCRIPTION	**2007**	**2008**	**2009**	**2010**	**2011**	**2012**	**2013**
Total Graduates	114	135	120	137	136	127	151
Primary Care (% of Total Graduates)	44 (38.6%)	52 (38.5%)	35 (29.2%)	41 (29.9%)	43 (31.6%)	27 (21.3%)	52 (34.4%)
Family Medicine	9	12	9	15	13	11	19
Internal Medicine *	9	17	12	11	13	7	15
Pediatrics	14	18	9	11	10	3	11
Med/Pediatrics	0	0	0	0	0	0	0
Ob/Gyn	12	5	5	4	7	6	7

RESIDENCIES IN AND OUT OF TEXAS							
DESCRIPTION	**2007**	**2008**	**2009**	**2010**	**2011**	**2012**	**2013**
Total Graduates	114	135	120	137	136	127	151
Primary Care (% of Total Graduates)	62 (54.4%)	69 (51.1%)	53 (44.2%)	66 (48.2%)	58 (42.7%)	49 (38.6%)	82 (54.3%)
Family Medicine	13	14	12	20	15	15	22
Internal Medicine *	16	21	19	19	18	13	19
Pediatrics	19	23	14	19	12	11	28
Med/Pediatrics	0	0	2	1	1	1	0
Ob/Gyn	14	11	6	7	12	9	13

* The count of graduates entering Internal Medicine includes only categorical Internal Medicine residencies.
Students entering preliminary Internal Medicine positions are excluded.

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER (TTUHSC)
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SCHOOL OF ALLIED HEALTH SCIENCES (SOAHS)
CLINICAL LABORATORY SCIENCE

YEAR	*PASS RATE*	*NATIONAL MEAN*
2004	88%	78%
2005	92%	79%
2006	92%	79%
2007	88%	79%
2008	86%	83%
2009	85%	85%
2010	100%	83%
2011	96%	81%
2012	94%	86%
2013	86%	78%

SOAHS - CLINICAL LABORATORY SCIENCE- SECOND DEGREE

YEAR	*PASS RATE*	*NATIONAL MEAN*
2011	100%	81%
2012	88%	86%
2013	97%	81%

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SOAHS - OCCUPATIONAL THERAPY

YEAR	*PASS RATE*	*NATIONAL MEAN*
2004	85%	-
2005	100%	-
2006	93%	-
2007	78%	-
2008	100%	-
2009	80%	-
2010	88%	-
2011	76%	-
2012	88%	85%
2013	100%	N/A

SOAHS - PHYSICAL THERAPY

YEAR	*PASS RATE*	*NATIONAL MEAN*
2004	62%	-
2005	77%	-
2006	88%	-
2007	93%	-
2008	100%	-
2009	72%	-
2010	88%	-
2011	94%	-
2012	88%	-
2013	93%	91%

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SOAHS - SPEECH-LANGUAGE PATHOLOGY

YEAR	*PASS RATE*	*NATIONAL MEAN*
2004	85%	-
2005	93%	-
2006	100%	-
2007	95%	-
2008	100%	-
2009	100%	-
2010	100%	-
2011	100%	-
2012	100%	86%*
2013	100%	N/A

SOAHS - AUDIOLOGY

YEAR	*PASS RATE*	*NATIONAL MEAN*
2004	89%	-
2005	100%	-
2006	100%	-
2007	100%	-
2008	88%	-
2009	40%	-
2010	88%	-
2011	92%	-
2012	56%	56%*
2013	57%	N/A

*First-time attempt mean not available. National mean represents the pass rate for all who tested in FY 2012.

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SOAHS - PHYSICIAN ASSISTANT PROGRAM

YEAR	*PASS RATE*	*NATIONAL MEAN*
2004	75%	90%
2005	95%	91%
2006	90%	92%
2007	100%	93%
2008	98%	94%
2009	98%	92%
2010	100%	94%
2011	94%	91%
2012	90%	93%
2013	93%	N/A

SOAHS - MOLECULAR PATHOLOGY PROGRAM

YEAR	*PASS RATE*	*NATIONAL MEAN*
2004	100%	--
2005	75%	77%
2006	82%	77%
2007	85%	71%
2008	N/A **	79%
2009	100%	82%
2010	79%	72%
2011	90%	76%
2012	94%	73%
2013	100%	81%

** The Molecular Pathology program rearranged their curriculum FY 2008. The class of 2008 did not complete requirements until August 18, 2008. They sat for certification after September 1, 2008.

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SOAHS - ATHLETIC TRAINING PROGRAM

YEAR	*PASS RATE*	*NATIONAL MEAN*
2004	80%	-
2005	83%	-
2006	100%	-
2007	100%	-
2008	100%	-
2009	92%	-
2010	100%	-
2011	100%	-
2012	100%	81%
2013	100%	N/A

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SCHOOL OF NURSING

YEAR	*PASS RATE*
2004	86.24%
2005	86.79%
2006	88.19%
2007	87.18%
2008	85.21%
2009	85.06%
2010	88.54%
2011	92.59%
2012	91.42%
2013	86.45% *

*Passing standard was increased per review by Natl. Council on State Boards of Nursing in 2013, causing pass rates to decrease nationally. Texas has shown an overall drop of 9 percentage points from last year.

GAYLE GREVE HUNT SCHOOL OF NURSING

YEAR	*PASS RATE*
2013	65.63% *

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
PASS RATES FOR FIRST TIME
STATE & NATIONAL LICENSING EXAMINATION

SCHOOL OF PHARMACY

YEAR	*PASS RATE*
2004	97.67%
2005	94.74%
2006	93.24%
2007	98.57%
2008	96.20%
2009	100%
2010	96.77%
2011	98.20%
2012	100%
2013	95.70%

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
USMLE PASS RATES FOR FIRST TIME TEST TAKERS
SCHOOL OF MEDICINE

United States Medical Licensing Examination (USMLE)

TEST GROUP	*STEP I Pass Rate*	*STEP II Pass Rate**	
Class of 2004	**86%**	**93%**	
		Clinical Knowledge	*Clinical Skills*
Class of 2005	**90%**	**93%**	**89%**
Class of 2006	**88%**	**93%**	**98%**
Class of 2007	**82%**	**91%**	**96%**
Class of 2008	**85%**	**90%**	**95%**
Class of 2009	**90%**	**93%**	**95%**
Class of 2010	**99%**	**96%**	**98%**
Class of 2011	**98%**	**94%**	**98%**
Class of 2012	**94%**	**98%**	**99%**
Class of 2013	**97%**	**98%**	**98%**

This table describes the USMLE performance of each graduating class of TTUHSC medical students.

- Step 1 is taken after the completion of Year 2 and must be taken before the beginning of Year 3.
- Step 2 must be taken during Year 4 prior to graduation.

* Beginning with the Class of 2005, the Step 2 exam was divided into two separate examinations: Clinical Knowledge and Clinical Skills

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
USMLE PASS RATES FOR FIRST TIME TEST TAKERS
PAUL L. FOSTER SCHOOL OF MEDICINE

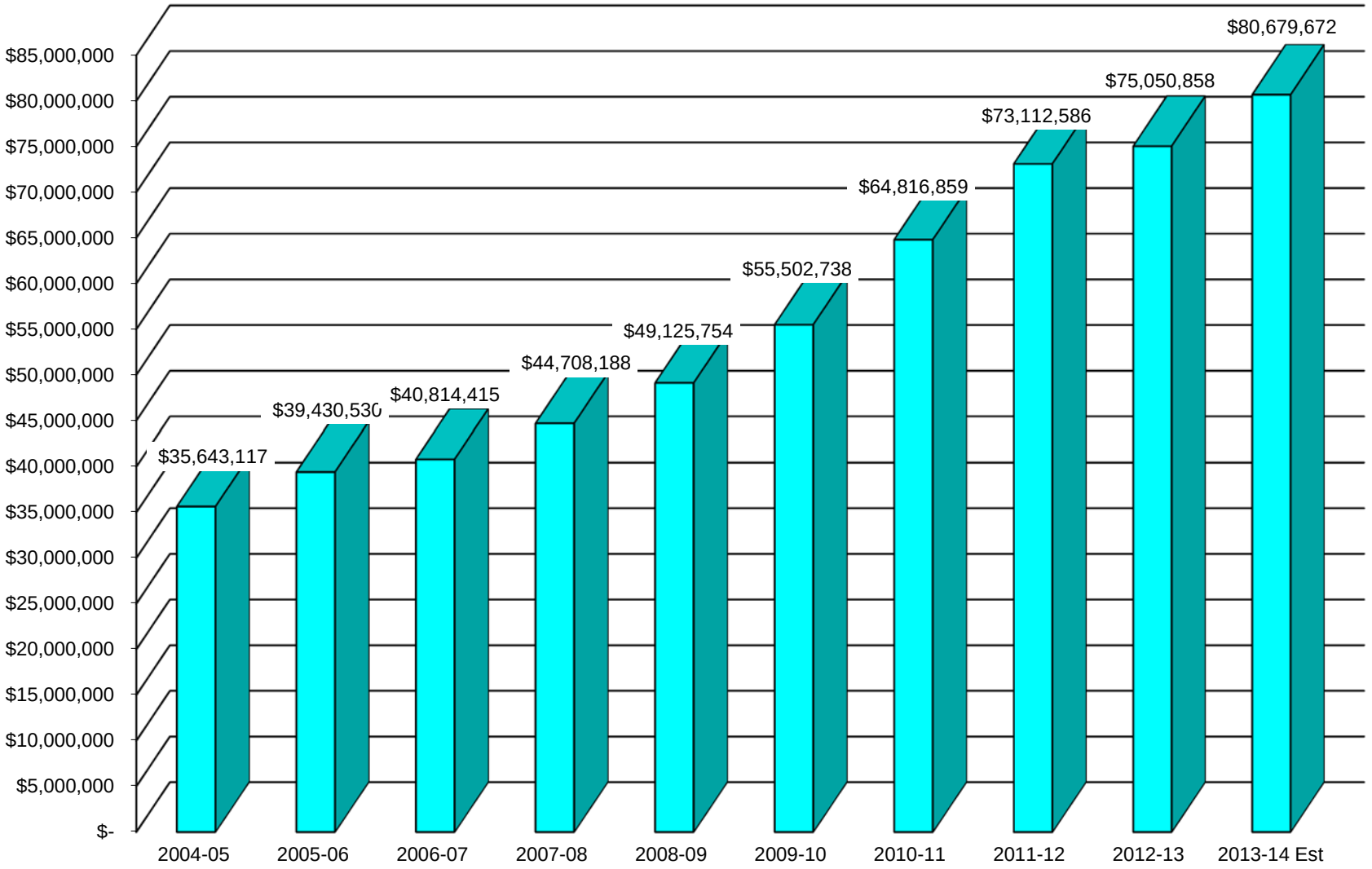
United States Medical Licensing Examination (USMLE)

TEST GROUP	*STEP I Pass Rate*	*STEP II Pass Rate*	
		Clinical Knowledge	*Clinical Skills*
Class of 2013	**97%**	**100%**	**95%**
Class of 2014	**98%**	**N/A**	**N/A**

This table describes the USMLE performance of each graduating class of TTUHSC PLF-SOM medical students.

- Step 1 is taken after the completion of Year 2 and must be taken before the beginning of Year 3.
- Step 2 must be taken during Year 4 prior to graduation.

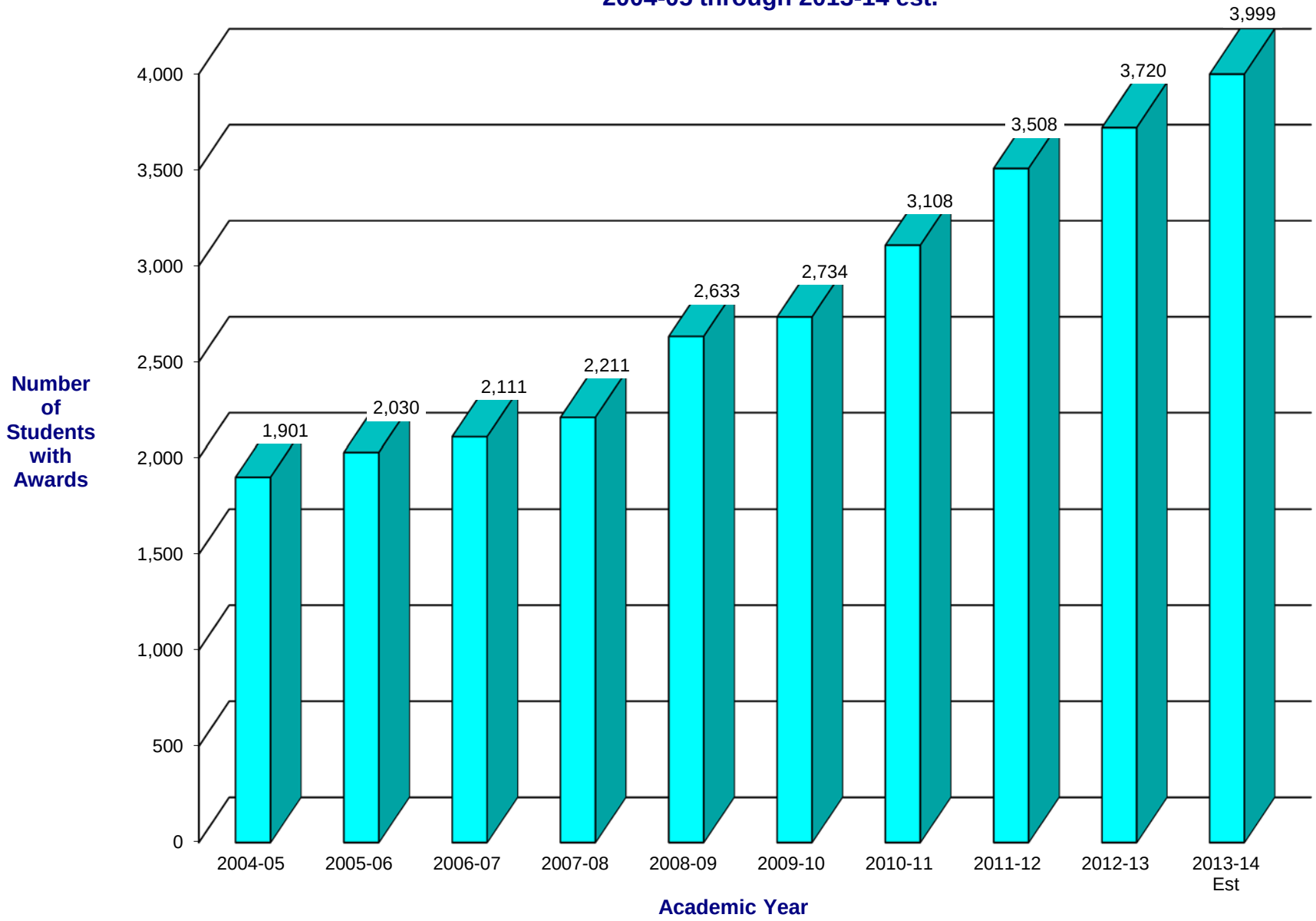
Financial Aid Dollars Awarded to Students
2004-05 through 2013-14 est.



Academic Year

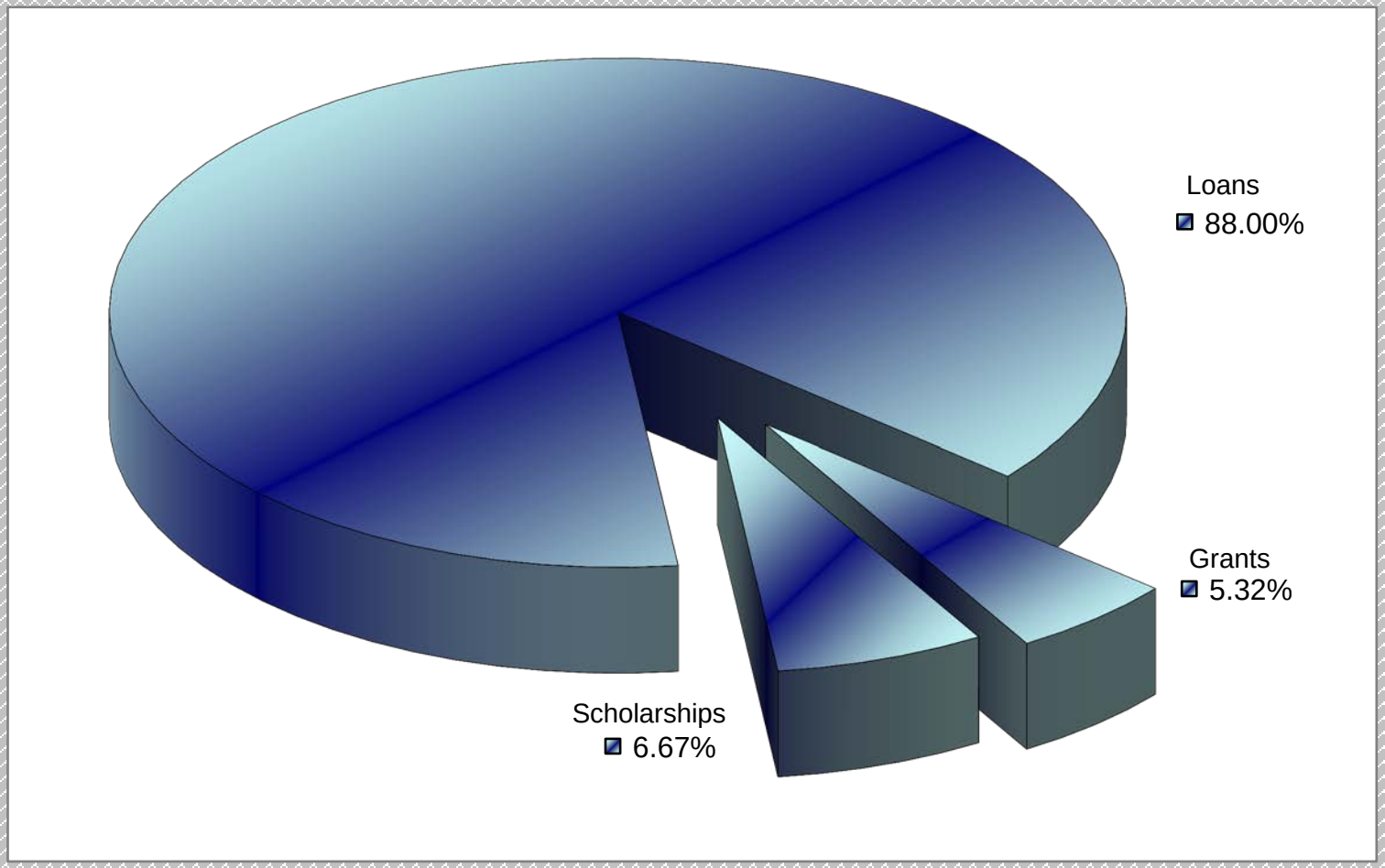
Source: Office of Student Financial Aid

Number of Students Awarded Financial Aid
2004-05 through 2013-14 est.



Source: Office of Student Financial Aid

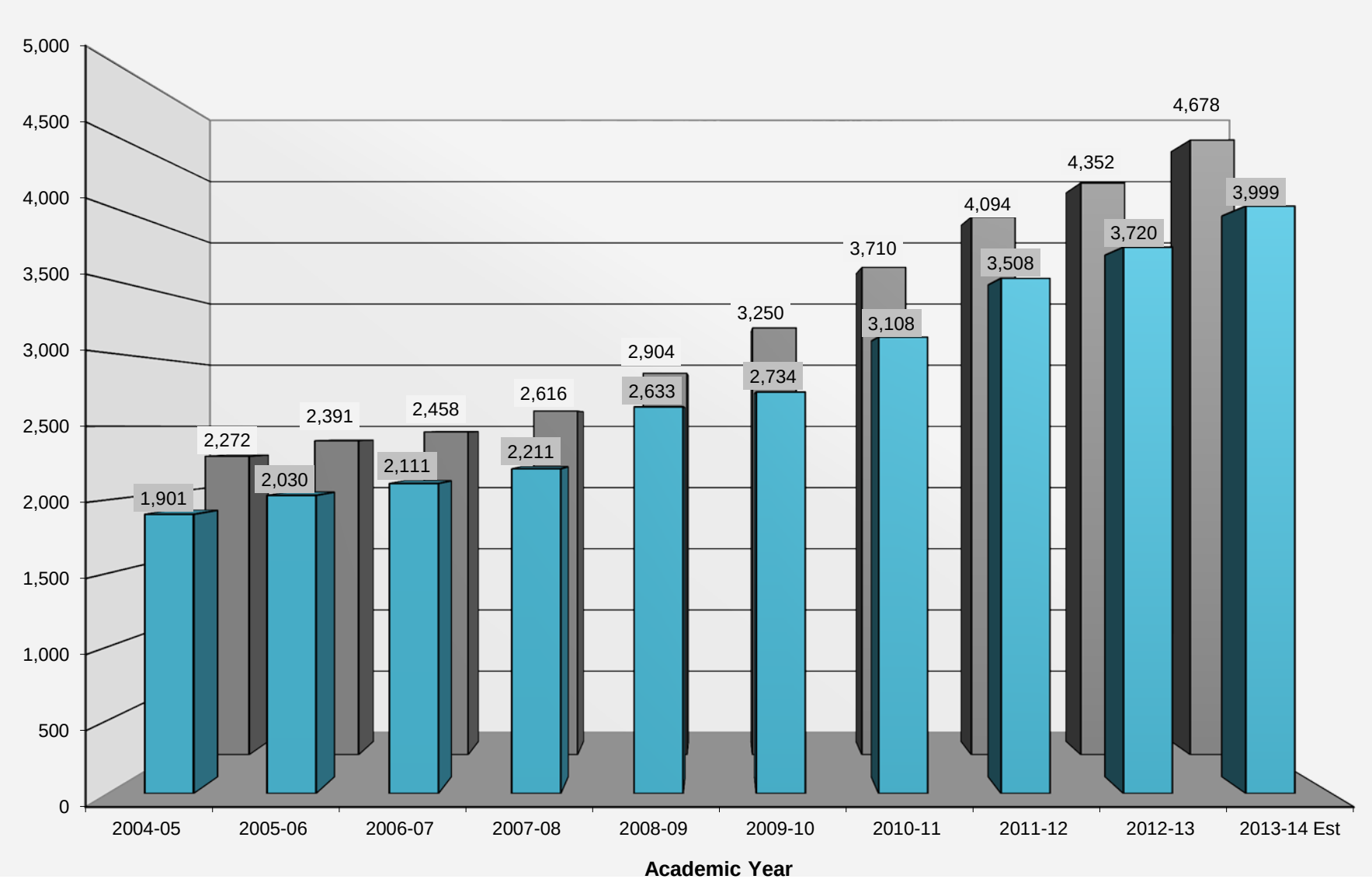
Financial Aid Awarded by Category
2013-2014 est. **Academic Year**



GRANTS	-	SCHOLARSHIPS	-	LOANS
$4,293,129		$5,385,367		$71,001,176

Source: Office of Student Financial Aid

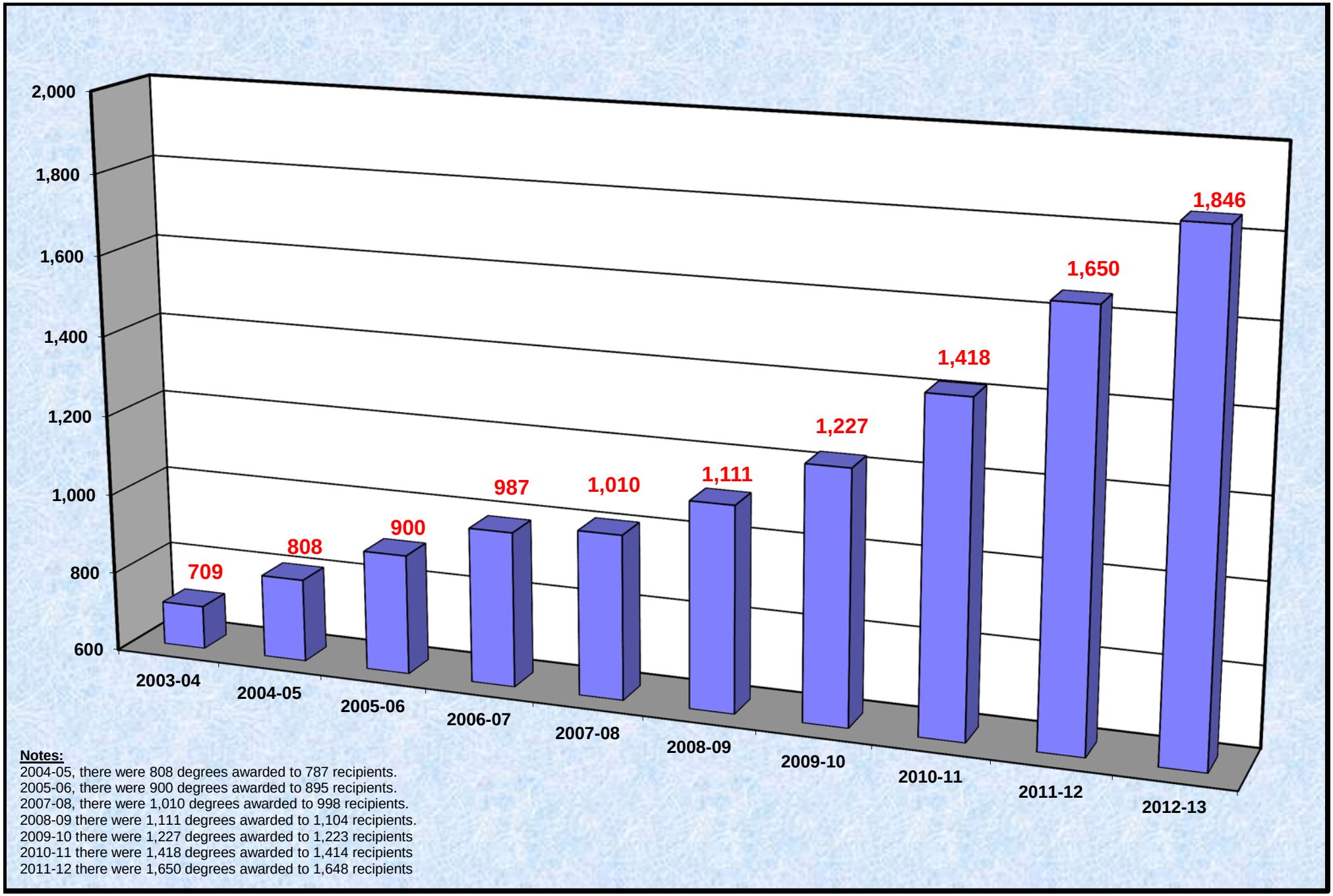
Financial Aid Enrollment and Recipients
2004-05 through 2013-14 est.



Number of Students Enrolled in Fall and
Number of Students Receiving Financial Aid

Source: Office of Student Financial Aid

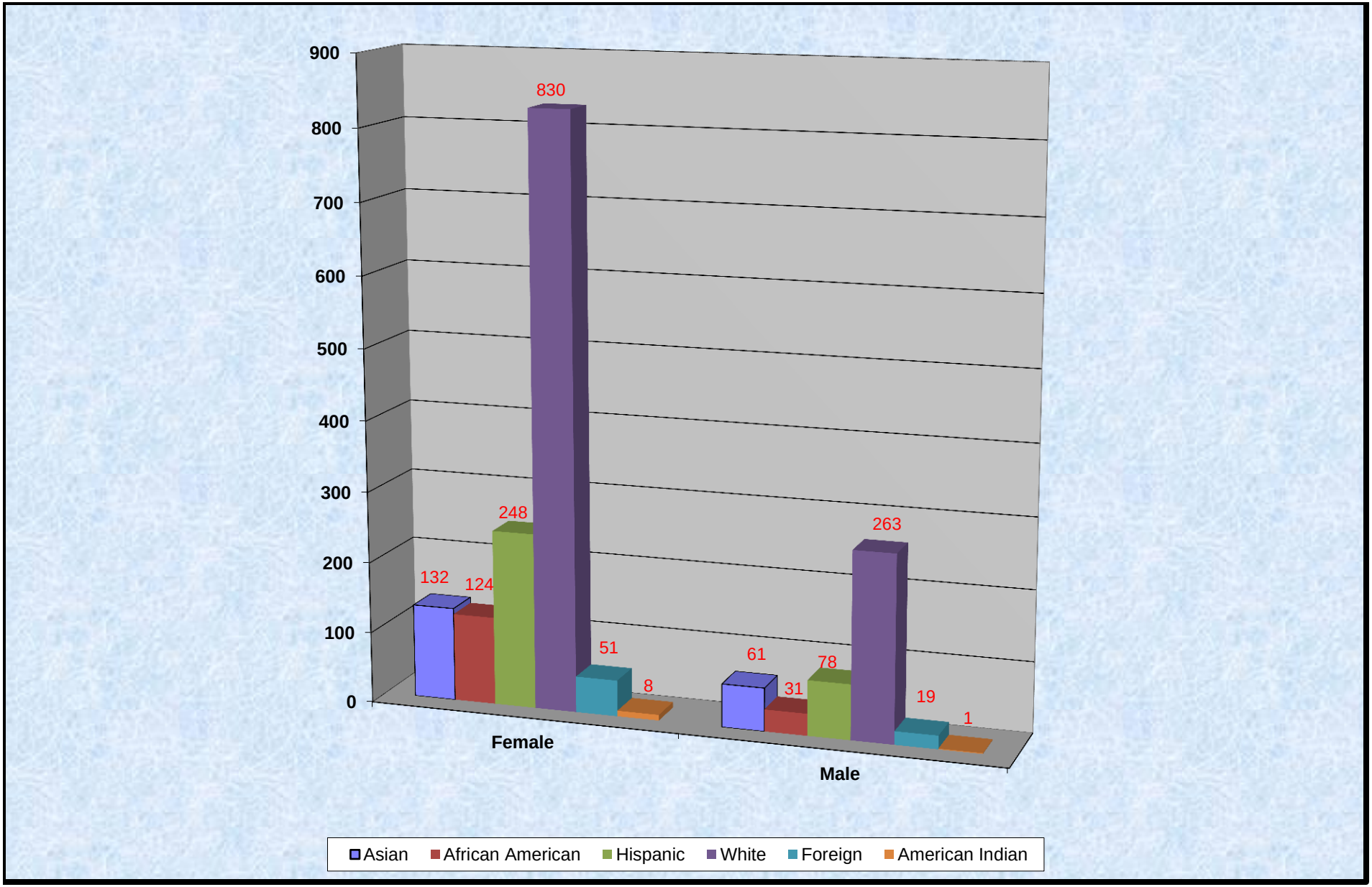
TTUHSC Degrees Awarded by Academic Year
2004 - 2013



Notes:
2004-05, there were 808 degrees awarded to 787 recipients.
2005-06, there were 900 degrees awarded to 895 recipients.
2007-08, there were 1,010 degrees awarded to 998 recipients.
2008-09 there were 1,111 degrees awarded to 1,104 recipients.
2009-10 there were 1,227 degrees awarded to 1,223 recipients
2010-11 there were 1,418 degrees awarded to 1,414 recipients
2011-12 there were 1,650 degrees awarded to 1,648 recipients

Sources:
TTUHSC Office of the Registrar
TTUHSC Office of Institutional Research

TTUHSC Degree Recipients by Sex/Ethnicity
2012 - 2013



Source:
TTUHSC Office of Institutional Research

RESIDENTS

Selected Enrollment Statisics for Residency Programs
*Schools of Medicine**
As of September 1st

	2009*					2010*					2011*					2012*					2013*				
Ethnicity	**AM**	**EP**	**LB**	**OD**	***Total***	**AM**	**EP**	**LB**	**OD**	***Total***	**AM**	**EP**	**LB**	**OD**	***Total***	**AM**	**EP**	**LB**	**OD**	***Total***	**AM**	**EP**	**LB**	**OD**	***Total***
White	22	50	109	13	194	25	44	103	14	186	22	52	102	15	191	35	60	107	16	218	32	83	108	15	238
Black	8	8	11	2	29	5	11	14	2	32	7	14	17	2	40	6	16	20	1	43	6	15	13	0	34
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	0	2
Hispanic	10	77	29	12	128	5	76	24	14	119	6	72	27	10	115	4	74	29	10	117	4	83	27	15	129
Asian/Pac Islander	41	50	52	33	176	44	60	59	38	201	47	61	57	40	205	40	62	73	39	214	34	62	82	42	220
Other	1	0	1	0	2	3	0	6	0	9	4	1	8	0	13	0	9	0	0	9	10	6	6	0	22
TOTAL	82	185	202	60	529	82	191	206	68	547	86	200	211	67	564	85	221	229	66	601	86	249	238	72	645
Sex	**AM**	**EP**	**LB**	**OD**	***Total***	**AM**	**EP**	**LB**	**OD**	***Total***	**AM**	**EP**	**LB**	**OD**	***Total***	**AM**	**EP**	**LB**	**OD**	***Total***	**AM**	**EP**	**LB**	**OD**	***Total***
Male	41	105	126	33	305	42	115	120	39	316	39	117	134	39	329	44	130	146	38	358	45	157	153	37	392
Female	41	80	76	27	224	40	76	86	29	231	47	83	77	28	235	41	91	83	28	243	41	92	85	35	253
TOTAL	82	185	202	60	529	82	191	206	68	547	86	200	211	67	564	85	221	229	66	601	86	249	238	72	645

* Includes Paul L. Foster SOM

TTUHSC SCHOOLS OF MEDICINE* - RESIDENT DISTRIBUTION
SEPTEMBER 1, 2013

DESCRIPTION	AMARILLO	EL PASO*	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	9	16	0	25
Pain Management	0	0	3	0	3
Dermatology	0	0	9	0	9
Emergency Medicine	0	33	0	0	33
Family Medicine	21	24	28	18	91
Sports Medicine	0	2	2	0	4
Geriatric Medicine	0	0	1	2	3
Palliative Care/Hospice	0	0	4	0	4
Internal Medicine	36	45	38	38	157
Cardiology	0	4	6	0	10
Endicrinology/Metabolic	0	0	0	2	2
Gastroenterology	0	4	0	0	4
Interventional Cardiology	0	0	1	0	1
Infectious Diseases	0	0	2	0	2
Nephrology	0	0	5	0	5
Oncology	0	0	4	0	4
Pulmonary/Critical Care	0	0	6	0	6
Neurology	0	0	12	0	12
Obstetrics/Gynecology	11	16	12	12	51
Ophthalmology	0	0	9	0	9
Orthopaedics	0	23	15	0	38
Pediatrics	18	44	21	0	83
Psychiatry	0	18	15	0	33
Radiology	0	10	0	0	10
Surgery	0	17	25	0	42
Urology	0	0	4	0	4
TOTALS	86	249	238	72	645

* Includes Paul L. Foster SOM

Selected Enrollment Statisics for Residency Programs

School of Pharmacy

As of September 1st

	2009					2010					2011					2012					2013				
Ethnicity	**AM**	**AB**	**LB**	**DA**	***TOTAL***	**AM**	**AB**	**LB**	**DA**	***TOTAL***	**AM**	**AB**	**LB**	**DA**	***TOTAL***	**AM**	**AB**	**LB**	**DA**	***TOTAL***	**AM**	**AB**	**LB**	**DA**	***TOTAL***
White	4	3	1	4	12	3	4	1	1	9	4	1	2	1	8	5	2	1	2	10	4	0	0	1	5
Black	0	0	0	0	0	1	1	0	0	2	1	0	0	0	1	0	0	0	1	1	0	0	1	0	1
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hispanic	0	0	1	1	2	1	0	2	0	3	2	0	0	0	2	0	0	0	0	0	0	0	0	0	0
Asian/Pac Islander	0	0	1	1	2	0	1	0	1	2	1	1	0	1	3	0	1	2	1	4	2	1	2	2	7
Other	0	0	0	0	0	0	0	0	2	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL	4	3	3	6	16	5	6	3	4	18	8	2	2	2	14	5	3	3	4	15	6	1	3	3	13
Sex	**AM**	**AB**	**LB**	**DA**	***TOTAL***	**AM**	**AB**	**LB**	**DA**	***TOTAL***	**AM**	**AB**	**LB**	**DA**	***TOTAL***	**AM**	**AB**	**LB**	**DA**	***TOTAL***	**AM**	**AB**	**LB**	**DA**	***TOTAL***
Male	2	0	0	1	3	1	2	0	1	4	6	0	1	0	7	3	2	2	0	7	2	1	2	3	8
Female	2	3	3	5	13	4	4	3	3	14	2	2	1	2	7	2	1	1	4	8	4	0	1	0	5
TOTAL	4	3	3	6	16	5	6	3	4	18	8	2	2	2	14	5	3	3	4	15	6	1	3	3	13

TTUHSC
SCHOOL OF PHARMACY - RESIDENT DISTRIBUTION
SEPTEMBER 1, 2013

DESCRIPTION	AMARILLO	ABILENE	LUBBOCK	DALLAS	TOTAL
Ambulatory Care	0	0	0	0	0
Community Care	1	0	0	0	1
Critical Care	0	0	0	0	0
Geriatrics	0	0	0	1	1
Hematology/Oncology	0	0	0	0	0
Infectious Disease	0	0	0	0	0
Pediatrics	1	0	0	0	1
Pharmacotherapy	4	1	2	0	7
Pharmacy Practice	0	0	1	2	3
Psychiatry	0	0	0	0	0
TOTALS	6	1	3	3	13

PERSONNEL

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME FACULTY AND STAFF HISTORY
DEMOGRAPHICS
FALL 2009 to FALL 2013

		Fall 2009		Fall 2010		Fall 2011		Fall 2012		Fall 2013	
FULL-TIME STAFF EMPLOYEES		Headcount	Percent	Headcount	Percent	Headcount	Percent	Headcount	Percent	Headcount	Percent
Total Full-time Staff Employees:		3,558	100.00%	3,613	100.00%	3,509	100.00%	3,546	100.00%	3,872	100.00%
Gender	Male	825	23.19%	855	23.66%	851	24.25%	861	24.28%	977	25.23%
	Female	2,733	76.81%	2,758	76.34%	2,658	75.75%	2,685	75.72%	2,895	74.77%
Ethinicity	American Indian	23	0.65%	24	0.66%	21	0.60%	21	0.59%	17	0.44%
	Asian	118	3.32%	133	3.68%	130	3.70%	135	3.81%	148	3.82%
	Black	129	3.63%	132	3.65%	123	3.51%	127	3.58%	138	3.56%
	Hispanic	1,385	38.92%	1,414	39.14%	1,379	39.30%	1,452	40.95%	1,534	39.62%
	Mutiple	0	0.00%	1	0.03%	3	0.09%	2	0.06%	0	0.00%
	Native Hawaiian/Pacific Islander	0	0.00%	0	0.00%	0	0.00%	1	0.03%	1	0.03%
	White	1,903	53.48%	1,909	52.84%	1,853	52.80%	1,808	50.98%	2,034	52.53%
FULL-TIME FACULTY EMPLOYEES		Headcount	Percent	Headcount	Percent	Headcount	Percent	Headcount	Percent	Headcount	Percent
Total Full-time Faculty Employees:		850	100.00%	875	100.00%	861	100.00%	871	100.00%	949	100.00%
Gender	Male	462	54.35%	476	54.40%	468	54.36%	481	55.22%	521	54.90%
	Female	388	45.65%	399	45.60%	393	45.64%	390	44.78%	428	45.10%
Ethinicity	American Indian	2	0.24%	3	0.34%	4	0.46%	4	0.46%	4	0.42%
	Asian	113	13.29%	113	12.91%	128	14.87%	140	16.07%	164	17.28%
	Black	25	2.94%	26	2.97%	30	3.48%	34	3.90%	34	3.58%
	Hispanic	113	13.29%	129	14.74%	125	14.52%	122	14.01%	136	14.33%
	Mutiple	0	0.00%	0	0.00%	0	0.00%	1	0.12%	0	0.00%
	Native Hawaiian/Pacific Islander	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
	White	597	70.24%	604	69.04%	574	66.67%	570	65.44%	611	64.39%

SOURCE: Fall 2013 figures were taken from the October 05, 2013 Employee CAAM's report.

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME FACULTY AND STAFF HISTORY
HEADCOUNT BY CAMPUS
FALL 2009 to FALL 2013

FACULTY		Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013
Campus	Abilene	18	24	28	31	31
	Amarillo	118	129	128	120	146
	Correctional MHC	-	-	0	0	0
	Dallas	21	17	18	19	22
	El Paso	203	240	243	255	276
	Lubbock	428	400	384	382	405
	Midland	8	8	8	8	6
	Odessa	54	57	52	56	63
	Faculty Totals	**850**	**875**	**861**	**871**	**949**

STAFF		Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013
Campus	Abilene	13	19	22	31	44
	Amarillo	499	506	500	404	444
	Correctional MHC	597	603	569	595	619
	Dallas	9	7	6	8	9
	El Paso	770	793	816	886	937
	Lubbock	1,418	1,421	1,383	1,410	1,583
	Midland	3	3	3	3	4
	Odessa	249	261	210	209	232
	Staff Totals	**3,558**	**3,613**	**3,509**	**3,546**	**3,872**

FACULTY & STAFF		Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013
Campus	Abilene	31	43	50	62	75
	Amarillo	617	635	628	524	590
	Correctional MHC	597	603	569	595	619
	Dallas	30	24	24	27	31
	El Paso	973	1,033	1,059	1,141	1,213
	Lubbock	1,846	1,821	1,767	1,792	1,988
	Midland	11	11	11	11	10
	Odessa	303	318	262	265	295
	Faculty & Staff Totals	**4,408**	**4,488**	**4,370**	**4,417**	**4,821**

SOURCE: Fall 2013 figures were taken from the October 05, 2013 Employee CAAM's report.

NOTE: The staff figures above include the distribution of Academic Administrators (Deans) in their respective locations, although Academic Administrators are actually counted as staff group in the President's Division in the Affirmative Action Plan.

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ALL CENTERS
FULL-TIME FACULTY
FALL 2013

		GENDER		ETHNICITY						
	TOTAL	MALE	FEMALE	American Indian	Asian	Black	Hispanic	Multiple	Pacific Islander	White
Academic Services	2	2	0	0	1	0	0	0	0	1
Paul L. Foster School of Medicine	269	166	103	1	45	11	82	0	0	130
Gayle Greve Hunt School of Nursing	7	1	6	0	0	1	2	0	0	4
School of Allied Health Sciences	73	36	37	0	4	1	4	0	0	64
School of Medicine	382	257	125	2	82	15	35	0	0	248
School of Nursing	103	6	97	0	3	2	6	0	0	92
School of Pharmacy	113	53	60	1	29	4	7	0	0	72
Full-time Faculty Totals:	**949**	**521**	**428**	**4**	**164**	**34**	**136**	**0**	**0**	**611**

SOURCE: Fall 2013 figures were taken from the Employee CAAM's Report on October 05, 2013.

NOTE Full-time faculty count excludes 23 Academic Administrators (Deans). They are counted as a group in (02) Academic Administration Staff in the President's Division in the Affirmative Action.

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME FACULTY COUNT BY CAMPUS AND SCHOOL
FALL 2013

	GENDER			ETHNICITY						
ABILENE CAMPUS	TOTAL	MALE	FEMALE	Am. Indian	Asian	Black	Hispanic	Multiple	PI	White
School of Nursing	10	0	10	0	0	0	0	0	0	10
School of Pharmacy	21	10	11	0	4	0	2	0	0	15
Abilene Campus Totals	31	10	21	0	4	0	2	0	0	25
AMARILLO CAMPUS	TOTAL	MALE	FEMALE	Am. Indian	Asian	Black	Hispanic	Multiple	PI	White
School of Allied Health Sciences	4	1	3	0	0	0	0	0	0	4
School of Medicine	82	58	24	0	24	5	5	0	0	48
School of Nursing	1	0	1	0	0	0	0	0	0	1
School of Pharmacy	59	30	29	0	20	1	0	0	0	38
Amarillo Campus Totals	146	89	57	0	44	6	5	0	0	91
DALLAS CAMPUS	TOTAL	MALE	FEMALE	Am. Indian	Asian	Black	Hispanic	Multiple	PI	White
School of Pharmacy	22	8	14	1	2	3	4	0	0	12
Dallas Campus Totals	22	8	14	1	2	3	4	0	0	12
EL PASO CAMPUS	TOTAL	MALE	FEMALE	Am. Indian	Asian	Black	Hispanic	Multiple	PI	White
Gayle Greve Hunt School of Nursing	7	1	6	0	0	1	2	0	0	4
Paul L. Foster School of Medicine	269	166	103	1	45	11	82	0	0	130
El Paso Campus Totals	276	167	109	1	45	12	84	0	0	134
LUBBOCK CAMPUS	TOTAL	MALE	FEMALE	Am. Indian	Asian	Black	Hispanic	Multiple	PI	White
Administration	2	2	0	0	1	0	0	0	0	1
School of Allied Health Sciences	60	28	32	0	3	1	2	0	0	54
School of Medicine	252	161	91	2	44	7	24	0	0	175
Anita Thigpen Perry School of Nursing	80	6	74	0	3	2	6	0	0	69
School of Pharmacy	11	5	6	0	3	0	1	0	0	7
Lubbock Campus Totals	405	202	203	2	54	10	33	0	0	306
MIDLAND CAMPUS	TOTAL	MALE	FEMALE	Am. Indian	Asian	Black	Hispanic	Multiple	PI	White
School of Allied Health Sciences	6	4	2	0	0	0	1	0	0	5
Midland Campus Totals	6	4	2	0	0	0	1	0	0	5
ODESSA CAMPUS	TOTAL	MALE	FEMALE	Am. Indian	Asian	Black	Hispanic	Multiple	PI	White
School of Allied Health Sciences	3	3	0	0	1	0	1	0	0	1
School of Medicine	48	38	10	0	14	3	6	0	0	25
School of Nursing	12	0	12	0	0	0	0	0	0	12
Odessa Campus Total	63	41	22	0	15	3	7	0	0	38
All CAMPUSES	TOTAL	MALE	FEMALE	Am. Indian	Asian	Black	Hispanic	Multiple	PI	White
Full-Time Faculty - **OVERALL TOTALS**	949	521	428	4	164	34	136	0	0	611

SOURCE: Fall 2013 figures were taken from the Employee CAAM's Report on October 05, 2013.

NOTE: Full-time faculty count excludes 23 Academic Administrators (Deans). They are counted as a group in (02) Academic Admin. Staff in President's Division in the Affirmative Action.

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME STAFF BY CAMPUS
FALL 2013

	GENDER			ETHNICITY						
	TOTAL	MALE	FEMALE	American Indian	Asian	Black	Hispanic	Multiple	Pacific Islander	White
ABILENE CAMPUS	44	20	24	0	9	0	2	0	0	33
AMARILLO CAMPUS	444	87	357	3	32	7	89	0	0	313
CORRECTIONAL MHC	619	140	479	3	10	47	106	0	0	453
DALLAS CAMPUS	9	2	7	0	0	4	1	0	0	4
EL PASO CAMPUS	937	236	701	4	31	4	771	0	0	127
LUBBOCK CAMPUS	1,583	466	1,117	4	62	68	425	0	1	1,023
MIDLAND CAMPUS	4	1	3	0	0	0	2	0	0	2
ODESSA CAMPUS	232	25	207	3	4	8	138	0	0	79
Full-time Staff Totals:	3,872	977	2,895	17	148	138	1,534	0	1	2,034

NOTES:

1. The breakout above includes the distribution of Academic Administrators (Deans) in their respective locations, although Academic Administrators are actually counted as staff group (02) in the President's Division in the Affirmative Action Plan (AAP). There are 23 Academic Administrators (Deans) this Fall, 2013.

2. Correctional MHC staff are included in either Amarillo and Lubbock totals due to the organization's administrative structure, although the actual work locations of these staff vary.

3. Employees attached to the Texas Tech University System are counted in that section of TTU's Affirmative Action Plan and are not reflected in the above totals.

SOURCE: Fall 2013 figures were taken from the October 05, 2013 Employee CAAM's report.

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

FIVE YEAR HISTORY
BUDGETED FTE'S BY CAMPUS

CAMPUS	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014
Lubbock	2,460	2,430	2,343	2,374	2,461
Amarillo	783	734	724	718	749
El Paso	1,401	1,493	1,496	1,625	1,738
Permian Basin	423	443	394	401	434
Dallas	27	26	24	28	35
Abilene	36	45	58	73	93
Correctional MHC	846	839	586	620	644
TOTAL	5,976	6,010	5,625	5,839	6,154

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
BUDGETED FTE DETAIL BY CAMPUS / BY SCHOOL
FY 2014

CAMPUS	LUBBOCK	AMARILLO	EL PASO	PERMIAN BASIN	DALLAS	ABILENE	CMHC	TOTAL
Institutional	541.00	105.60	208.63	41.70	2.00	9.36		908.29
Correctional MHC							644.00	644.00
Rural Health	50.51		5.00					55.51
Research	29.17	3.83						33.00
Allied Health Sciences	115.81	6.45		17.10				139.36
Graduate School	25.08							25.08
Medicine	1,468.71	457.87		362.18				2,288.76
PLF SOM			1,498.15					1,498.15
Nursing	224.42			13.00		24.00		261.42
GGH SON			26.47					26.47
Pharmacy	6.84	175.11			32.60	59.50		274.05
TOTAL	2,461.54	748.86	1,738.25	433.98	34.60	92.86	644.00	6,154.09

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
EMPLOYEE HEADCOUNT BY CAMPUS

CAMPUS	Full Time	Part Time	TOTAL
Lubbock	2,136	1,156	3,292
Amarillo	620	171	791
El Paso	1,436	278	1,714
Permian Basin	355	67	422
Abilene	78	13	91
Dallas	36	1	37
Correctional MHC	612	17	629
TOTALS	5,273	1,703	6,976

Source: Banner System as of 10/8/13.
This count includes all faculty, staff, residents,
working retirees, recurrent faculty, and student employees.

LIBRARY

LIBRARIES OF THE HEALTH SCIENCES CENTER
INVENTORY

PRESTON SMITH LIBRARY OF THE HEALTH SCIENCES, LUBBOCK								
	Fall 2010		**Fall 2011**		**Fall 2012**		**Fall 2013**	
Bound Volumes	184,622	$20,032,278.61	185,743	$20,159,950.00	186,006	$20,181,905.00	186,173	$20,163,993.00
A-V Material	8,652	$521,585.44	8,283	$467,085.00	8,363	$471,831.00	8,518	$480,445.00
TOTAL - Lubbock		$20,553,864.05		$20,627,035.00		$20,653,736.00		$20,644,438.00
HARRINGTON LIBRARY OF THE HEALTH SCIENCES, AMARILLO								
	Fall 2010		**Fall 2011**		**Fall 2012**		**Fall 2013**	
Bound Volumes	54,511	$5,520,918.65	55,793	$5,659,023.00	55,994	$5,674,864.00	56,067	$5,681,262.00
A-V Material	3,290	$174,699.54	3,357	$178,365.00	3,393	$179,877.00	3,433	$182,562.00
TOTAL - Amarillo		$5,695,618.19		$5,837,388.00		$5,854,741.00		$5,863,824.00
DELIA MONTES-GALLO LIBRARY OF THE HEALTH SCIENCES, EL PASO								
	Fall 2010		**Fall 2011**		**Fall 2012**		**Fall 2013**	
Bound Volumes	48,043	$3,582,126.53	46,059	$3,348,432.00	46,481	$3,390,104.00	46,541	$3,394,501.00
A-V Material	3,154	$117,700.53	3,200	$118,214.00	3,264	$122,154.00	3,289	$123,393.00
TOTAL – El Paso		$3,699,827.06		$3,466,646.00		$3,512,258.00		$3,517,894.00
LIBRARY OF THE HEALTH SCIENCES, ODESSA								
	Fall 2010		**Fall 2011**		**Fall 2012**		**Fall 2013**	
Bound Volumes	31,695	$2,366,528.95	32,162	$2,455,714.00	32,337	$2,467,750.00	32,366	$2,469,310.00
A-V Material	2,355	$94,579.97	2,189	$74,748.00	2,205	$75,752.00	2,206	$75,762.00
TOTAL - Odessa		$2,461,108.92		$2,530,462.00		$2,543,502.00		$2,545,072.00

TOTAL	$32,410,418.22	$32,461,531.00	$32,564,237.00	$32,571,228.00

LIBRARIES OF THE HEALTH SCIENCES CENTER
E-RESOURCE STATISTICS

E-resources form a major component of our acquisitions for all health sciences libraries. Inasmuch as they fit the definition for library resources as capitalized items as set forth in the SPA Process User's Guide I.4, we are reporting them in this report. Since they are all electronic items for use throughout the TTUHSC system, they are not rationalized to specific campuses, but rather are reported for all sites.

	Fall 2010		**Fall 2011**		**Fall 2012**		**Fall 2013**	
E-books	42,152	$149,047.90	48,437	$228,315.00	50,439	$352,811.00	55,182	$170,272.00
E-journals	22,804	$2,074,285.07	25,645	$2,103,895.00	26,445	$2,142,689.00	28,751	$2,171,186.00
E-databases	595	$470,270.06	599	$583,832.00	609	$676,776.00	612	$793,066.00
TOTAL		$2,693,603.03		$2,916,042.00		$3,172,276.00		$3,134,524.00

GRAND TOTAL	**$35,104,021.25**	**$35,377,573.00**	**$35,736,513.00**	**$35,705,752.00**

FINANCIAL

Texas Tech University Health Sciences Center
Revenues
Fiscal Years 2009 - 2013

	FY 2009	%	FY 2010	%	FY 2011	%	FY 2012	%	FY 2013	%
Revenues:										
Net Tuition and Fees	$ 23,789,200	4%	$ 30,363,005	4%	$ 32,814,666	5%	$ 39,085,218	5%	$ 42,551,274	6%
State Appropriations	179,357,260	31%	199,209,471	29%	210,150,508	30%	204,681,813	28%	185,596,347	26%
Grants, Contracts										
Federal	17,504,344	3%	31,736,618	5%	30,406,451	4%	25,727,054	4%	27,509,838	4%
State	7,416,952	1%	9,341,589	1%	10,886,550	1%	11,036,800	2%	10,250,097	1%
Local	69,357,520	12%	67,116,616	10%	50,809,836	7%	51,862,865	7%	45,617,463	6%
Private	63,845,445	11%	66,299,411	10%	82,706,500	12%	95,355,355	13%	116,236,030	16%
Gifts	9,337,442	2%	8,089,734	1%	4,393,793	1%	34,341,991	5%	10,378,521	1%
Net Professional Fees	207,710,625	36%	224,166,627	33%	238,309,852	33%	222,879,402	31%	230,757,311	32%
Sales and Services	10,425,603	2%	9,048,356	1%	10,095,911	1%	9,931,323	1%	10,669,804	1%
Investment Income	(22,134,906)	-4%	27,162,522	4%	26,395,298	4%	13,251,242	2%	25,871,348	4%
Other Income	8,952,881	2%	11,193,493	2%	15,358,086	2%	11,921,691	2%	22,256,182	3%
Total Revenues	$ 575,562,366	100%	$ 683,727,442	100%	$ 712,327,451	100%	$ 720,074,754	100%	$ 727,694,215	100%

Includes TTUHSC's portion of the Texas Tech Foundation

Texas Tech University Health Sciences Center
Expenditures and Net Transfers
Fiscal Years 2009 - 2013

	FY 2009	%	FY 2010	%	FY 2011	%	FY 2012	%	FY 2013	%
Expenses & Net Transfers:										
Personnel Costs	$ 399,190,253	67%	$ 433,199,888	68%	$ 440,605,463	67%	$ 445,026,077	68%	$ 474,171,864	68%
Professional Fees	58,279,381	10%	64,437,247	10%	61,902,044	9%	51,665,537	8%	54,161,352	8%
Supplies and Materials	26,707,042	5%	29,857,962	5%	30,736,517	5%	30,342,370	5%	31,870,484	5%
Communications and Utilities	14,457,233	2%	15,414,725	2%	16,635,838	2%	15,034,072	2%	15,711,234	2%
Maintenance and Repairs	14,033,317	2%	11,534,413	2%	11,120,132	2%	11,064,629	2%	12,476,307	2%
Rentals and Leases	3,069,453	1%	3,348,967	1%	4,009,160	1%	4,218,567	1%	4,414,596	1%
Interest Expense	6,323,973	1%	5,940,244	1%	6,099,920	1%	6,644,680	1%	7,000,182	1%
Depreciation	17,540,484	3%	22,241,013	3%	26,602,072	4%	28,400,609	4%	30,178,375	4%
Capital Items Expensed	14,080,800	2%	14,039,803	2%	12,142,964	2%	12,270,870	2%	15,088,532	2%
Other Operating Expenses	33,014,924	6%	33,617,960	5%	36,873,074	6%	36,093,484	6%	47,234,525	7%
Net Transfers to Other Agencies	6,826,678	1%	4,965,559	1%	6,154,174	1%	5,267,333	1%	3,269,557	0%
Total Expenses & Net Transfers	$ 593,523,538	100%	$ 638,597,781	100%	$ 652,881,358	100%	$ 646,028,228	100%	$ 695,577,008	100%

Includes TTUHSC's portion of the Texas Tech Foundation

Texas Tech University Health Sciences Center
Endowment
Fiscal Years 2009 - 2013

	2009	2010	2011	2012	2013
Health Sciences Center:					
Permanent Funds	$ 91,288,479	$ 95,737,909	$ 99,172,160	$ 97,632,079	$ 104,940,798
Funds Functioning as Endowments	24,608,294	26,676,956	29,295,630	29,321,573	27,639,222
Sub-total - Health Sciences Center	115,896,773	122,414,865	128,467,790	126,953,652	132,580,020
Texas Tech Foundation, Inc.:					
Permanent Funds	69,139,367	76,496,412	80,912,887	79,725,703	87,930,926
Funds Functioning as Endowments	-	-	-	577,229	730,716
Sub-total - Texas Tech Foundation, Inc.	69,139,367	76,496,412	80,912,887	80,302,932	88,661,642
Funds Held in Trust	52,028,947	54,386,446	57,618,569	59,115,328	65,335,467
Total TTUHSC Endowment	$ 237,065,087	$ 253,297,723	$ 266,999,246	$ 266,371,912	$ 286,577,129

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
OPERATING BUDGET HISTORY

Fiscal Year	Education & General Funds	HEAF Funds	Designated Funds	Auxiliary Funds	Restricted Funds	Total Expense Budget	% General Revenue
2014	$186,259,023	$16,973,569	$374,391,594	$734,075	$203,900,000	$782,258,261	23.9%
2013	$165,713,218	$16,973,569	$327,146,912	$786,233	$202,600,000	$713,219,932	23.4%
2012	$164,593,545	$16,973,569	$298,764,074	$765,495	$190,000,000	$671,096,683	24.9%
2011	$174,636,438	$16,973,569	$284,050,516	$526,811	$208,000,000	$685,187,334	26.8%
2010	$172,287,360	$15,852,989	$280,530,678	$496,115	$207,000,000	$676,167,142	27.1%
2009	$147,603,343	$15,996,234	$258,949,704	$462,513	$187,000,000	$610,011,794	25.2%
2008	$164,742,376	$17,849,441	$226,957,515	$523,307	$176,000,000	$586,072,639	30.4%
2007	$120,201,903	$11,899,627	$196,466,670	$501,405	$159,000,000	$488,069,605	25.5%
2006	$119,215,093	$11,899,627	$172,052,645	$469,600	$157,800,000	$461,436,965	26.6%
2005	$104,862,274	$7,735,000	$157,930,896	$476,600	$150,100,000	$421,104,770	24.7%
2004	$103,935,008	$7,735,000	$145,191,013	$472,000	$151,500,000	$408,833,021	25.2%
2003	$102,918,926	$7,735,000	$138,969,488	$462,000	$149,000,000	$399,085,414	25.5%
2002	$97,035,285	$7,735,000	$132,878,199	$510,000	$141,858,550	$380,017,034	25.7%
2001	$86,847,959	$7,735,000	$122,218,290	$419,527	$132,908,618	$350,129,394	24.7%
2000	$84,448,672	$7,735,000	$112,470,831	$452,131	$129,640,821	$334,747,455	25.2%
1999	$75,921,831	$7,735,000	$105,342,638	$443,260	$121,575,000	$311,017,729	24.3%
1998	$73,388,402	$7,735,000	$102,554,716	$494,187	$120,231,392	$304,403,697	24.5%
1997	$65,864,727	$7,735,000	$99,216,861	$414,538	$104,547,523	$277,778,649	24.3%
1996	$64,023,225	$7,735,000	$94,897,903	$442,654	$87,412,700	$254,511,482	26.7%
1995	$59,814,123	$4,333,333	$88,193,068	$317,928	$45,418,000	$198,076,452	29.3%

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
OPERATING BUDGET HISTORY BY CAMPUS

Fiscal Year	Lubbock	Amarillo	El Paso	Permian Basin	Abilene	Dallas	Restricted E&G**	Correctional	Total
2014	$298,651,574	$80,393,425	$204,573,145	$44,888,270	$7,522,372	$4,035,950	$36,593,525	$105,600,000	$782,258,261
2013	$277,802,912	$69,575,087	$181,684,175	$39,720,002	$6,235,364	$3,163,520	$36,538,872	$98,500,000	$713,219,932
2012	$267,666,707	$70,256,385	$158,023,021	$35,010,173	$5,311,077	$2,813,266	$38,016,054	$94,000,000	$671,096,683
2011	$269,843,756	$66,747,138	$158,707,540	$40,118,360	$3,925,210	$2,611,777	$33,863,200	$108,370,353	$684,187,334
2010	$268,385,414	$70,629,211	$149,012,894	$41,608,047	$3,487,789	$2,685,833	$32,585,725	$107,772,229	$676,167,142
2009 *	$237,896,905	$64,145,887	$129,047,262	$40,086,380	$3,453,487	$2,467,927	$32,517,728	$100,396,218	$610,011,794
2008	$225,631,175	$64,861,265	$127,349,833	$35,891,098			$34,729,899	$97,609,369	$586,072,639
2007	$200,671,802	$52,745,445	$92,846,008	$28,306,241			$26,393,075	$87,107,034	$488,069,605
2006	$181,405,852	$54,789,810	$83,157,924	$29,977,883			$26,196,563	$85,908,933	$461,436,965
2005	$170,395,425	$49,616,720	$76,097,971	$24,351,027			$16,258,753	$84,384,874	$421,104,770
2004	$164,203,421	$44,549,294	$75,878,051	$23,818,167			$16,102,330	$84,281,758	$408,833,021
2003	$161,940,936	$44,403,460	$73,040,811	$22,826,350			$16,957,639	$79,916,218	$399,085,414
2002	$152,543,538	$41,604,826	$71,208,406	$22,680,716			$12,585,942	$79,393,606	$380,017,034
2001	$140,643,837	$35,447,024	$64,795,890	$22,412,934			$12,729,709	$74,100,000	$350,129,394
2000	$132,702,423	$33,283,030	$59,992,822	$22,002,897			$12,666,283	$74,100,000	$334,747,455
1999	$130,470,980	$40,003,669	$56,773,488	$19,687,736			$11,166,962	$52,914,894	$311,017,729
1998	$131,627,034	$39,135,877	$55,639,611	$17,957,601			$10,043,574	$50,000,000	$304,403,697
1997	$113,296,502	$33,740,170	$52,931,791	$17,210,069			$9,264,789	$51,335,328	$277,778,649
1996	$107,944,773	$31,567,730	$48,363,699	$15,533,314			$9,078,351	$42,023,615	$254,511,482
1995	$101,703,831	$21,818,269	$44,258,745	$11,230,974			$5,324,333	$13,740,300	$198,076,452

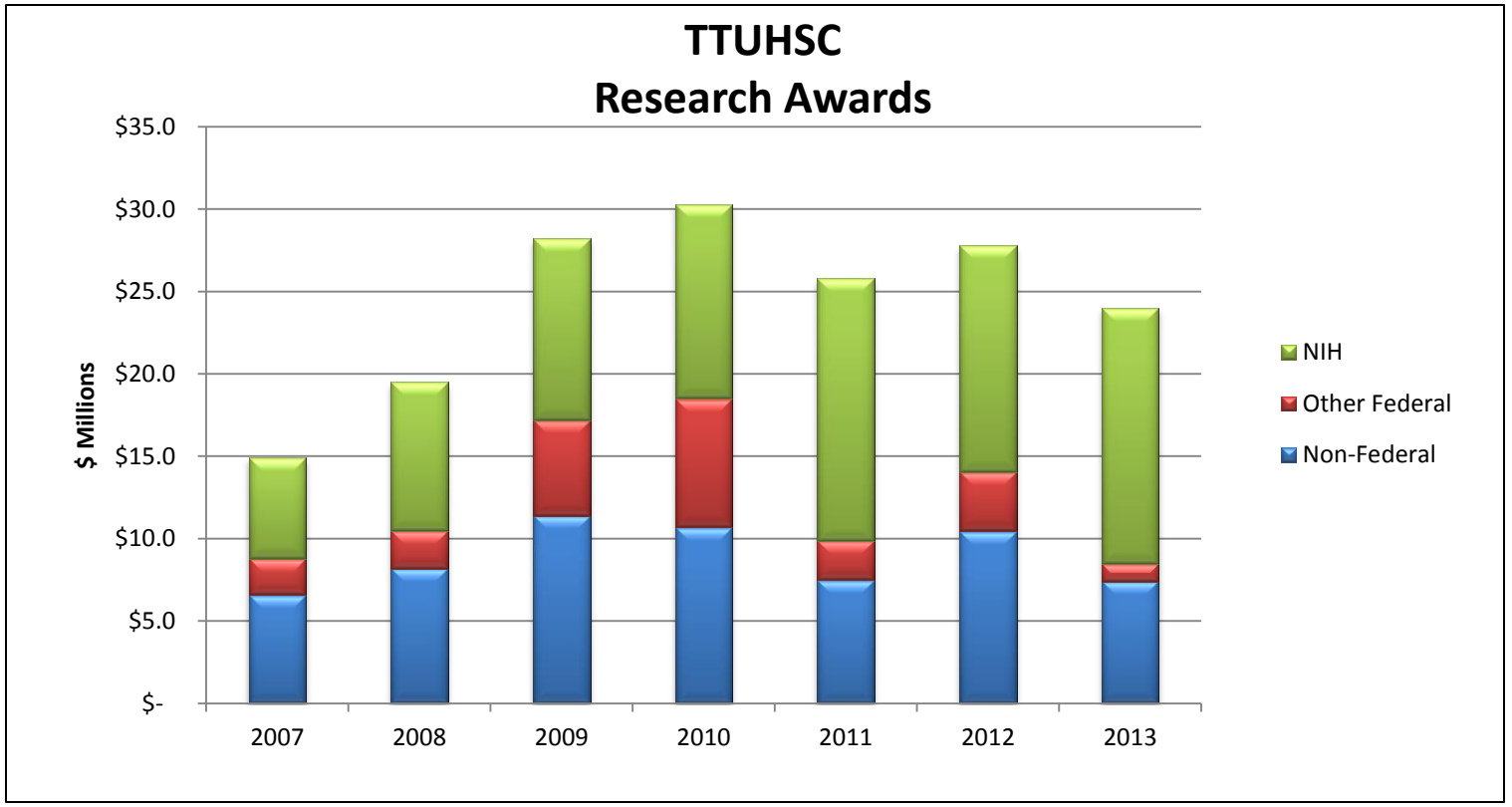
* Prior to FY 2009, School of Medicine Abilene Budget is included in Lubbock, and School of Pharmacy Abilene and Dallas budgets are included in Amarillo.
** Includes E&G Staff Benefits, TPEG, Medical Loans, Tuition Revenue Bonds and HEAF.

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
BUDGET BY CAMPUS/SCHOOL SUMMARY
FISCAL YEAR 2014

School/Campus	Lubbock	Amarillo	Permian Basin	El Paso	Abilene	Dallas	Restricted E & G*	Correctional	Total
Institutional	68,345,980	5,785,603	2,666,532	14,566,455	986,752	157,588	0	0	92,508,910
Restricted E & G	0	0	0	0	0	0	36,593,525	0	36,593,525
Correctional MHC	0	0	0	0	0	0	0	105,600,000	105,600,000
Research	3,870,553	90,824	0	0	0	0	0	0	3,961,377
Rural Health	7,819,157	0	0	250,759	0	0	0	0	8,069,916
Allied Health Sci.	10,552,391	546,032	1,648,545	0	0	0	0	0	12,746,968
Grad School	1,977,324	0	0	0	0	0	0	0	1,977,324
Medicine	185,680,572	56,136,219	38,688,533	0	0	0	0	0	280,505,324
PLF SOM	0	0	0	186,601,253	0	0	0	0	186,601,253
Nursing	19,716,092	0	1,884,660		2,146,357	0	0	0	23,747,109
GGH SON	0	0	0	3,154,678	0	0	0	0	3,154,678
Pharmacy	689,505	17,834,747	0	0	4,389,263	3,878,362	0	0	26,791,877
TOTAL	298,651,574	80,393,425	44,888,270	204,573,145	7,522,372	4,035,950	36,593,525	105,600,000	782,258,261

* Includes Medical Loans, TPEG, Staff Benefits, Tuition Revenue Bonds, and HEAF

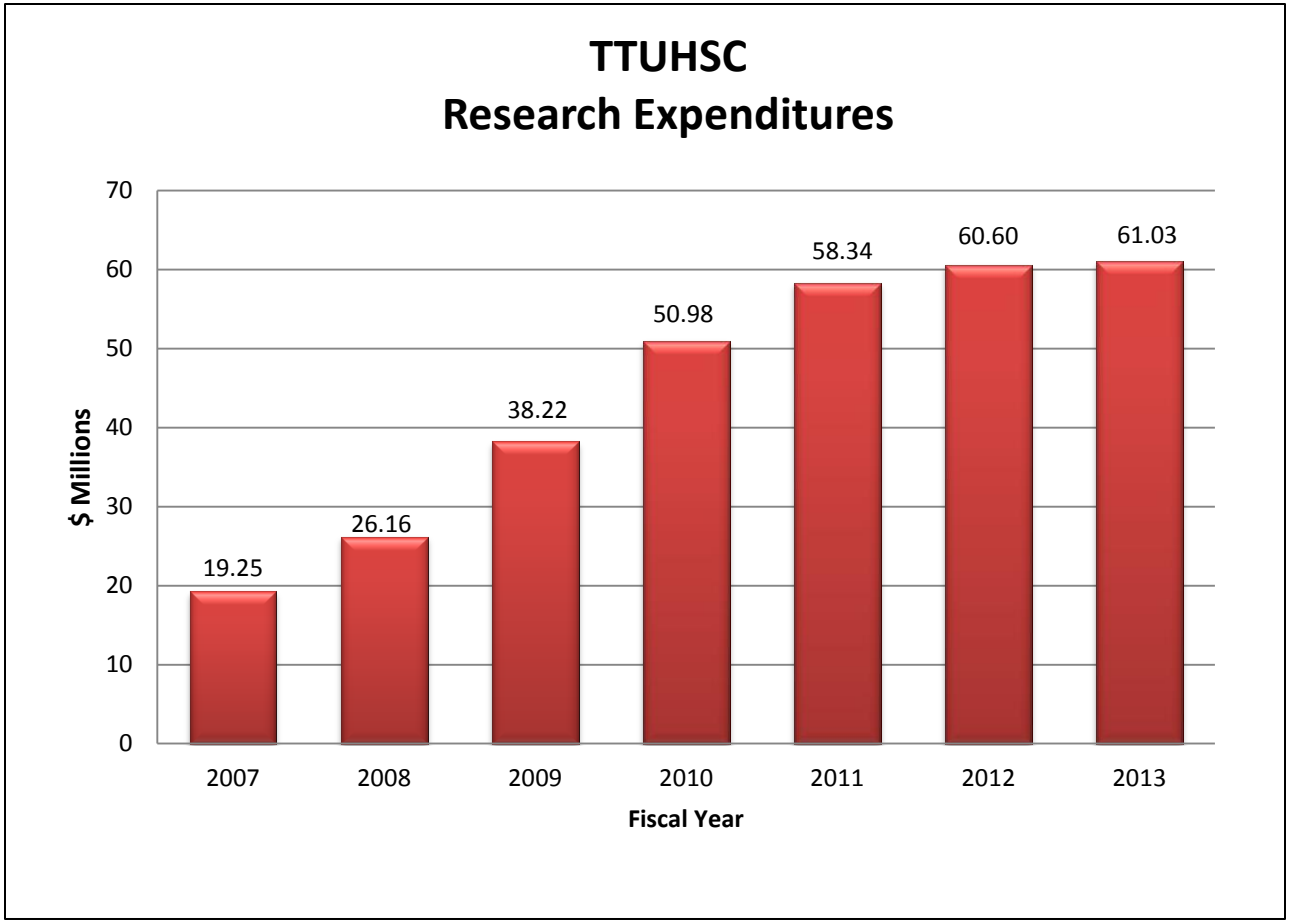
RESEARCH



	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
NIH	6.1	9.0	11.0	11.8	15.9	13.7	15.5
Other Federal	2.2	2.3	5.8	7.8	2.4	3.6	1.1
Non-Federal	6.6	8.2	11.4	10.7	7.5	10.5	7.4
TOTAL	**14.9**	**19.5**	**28.2**	**30.3**	**25.8**	**27.8**	**24.0**

Other Federal includes HRSA, Dept of Defense, DHHS, CDC, and Dept of Education

Non-Federal includes CPRIT, other State agencies, and private organizations such as American Cancer Society



Research Expenditures include all expenses related to research that are paid from any source, including both internal and external sources.

SPACE

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FACILITIES INVENTORY REPORT (OWNED BUILDINGS)
FALL 2013

Campus	Building Number	Building Name	Gross Area (sf)
Lubbock	1000	Texas Tech University Health Sciences Center	901,622
Lubbock	1001	Preston Smith Library / Conference Center	99,918
Lubbock	1002	Academic Classroom Building	63,989
Lubbock	1003	Physicians Medical Pavilion	142,711
Lubbock	1004	Crematory / Incinerator Building	1,512
Lubbock	1005	International Pain Center	12,742
Lubbock	1201	Texas Tech Medical Center SW - Fast Track Center	3,702
Lubbock	1202	Texas Tech Medical Center SW - Medical Office Building	43,796
Lubbock	1203	Texas Tech Medical Center SW - Averitt	7,152
Lubbock	1204	Texas Tech Medical Center SW - Institute of Forensic Sciences	16,335
Lubbock	1205	Texas Tech Medical Center SW - Maintenance & Operation Building	6,054
Lubbock	1301	Larry Combest Community Health & Wellness Center	6,541
TOTAL-Lubbock			**1,306,074**
Amarillo	2000	School of Medicine and Allied Health Sciences	194,175
Amarillo	2001	School of Pharmacy	105,256
Amarillo	2002	Women's Health and Research Institute	72,684
Amarillo	2004	Facilities / Operations Building	3,659
Amarillo	2005	Amarillo Research Building	46,589
Amarillo	2006	School of Pharmacy Academic Center	23,508
TOTAL-Amarillo			**445,871**
El Paso	3000	TTUHSC-Academic and Education Center	67,992
El Paso	3001	Texas Tech Medical Center	173,839
El Paso	3002	El Paso Warehouse	3,037
El Paso	3003	Administrative Support Bldg.	14,260
El Paso	3004	Administrative Support Bldg. Annex	3,079
El Paso	3005	Medical Science Building - I	100,254
El Paso	3006	Medical Education Building	119,489
El Paso	3007	Research Annex Building	5,011
El Paso	3008	TTMC Central Plant	1,708
El Paso	3009	East Warehouse	48,800
El Paso	3101	Schuster 1A	2,285
El Paso	3102	Schuster 1B	1,227
El Paso	3103	Schuster 7	4,086
El Paso	3091	Port of Entry Station - Ladd	27
El Paso	3092	Port of Entry Station - Concepcion	127
TOTAL-El Paso			**545,221**
Odessa	4000	Texas Tech University Health Sciences Center	66,172
Odessa	4001	Texas Tech Health Center	82,532
Odessa	4051	Old Church Bldg. - Storage	2,449
Odessa	4091	Port of Entry Station - Dotsy	46
Midland	5001	Aaron Medical Science Building	27,353
Midland	5002	Jenna Welch Women's Center / Internal Medicine	35,335
TOTAL-Permian Basin			**213,887**
Abilene	6000	School of Pharmacy	39,837
TOTAL-Abilene			**39,837**
TTUHSC TOTAL:			**2,550,890**

TTUHSC LEASE OF SPACE REPORT
As of November 1, 2013

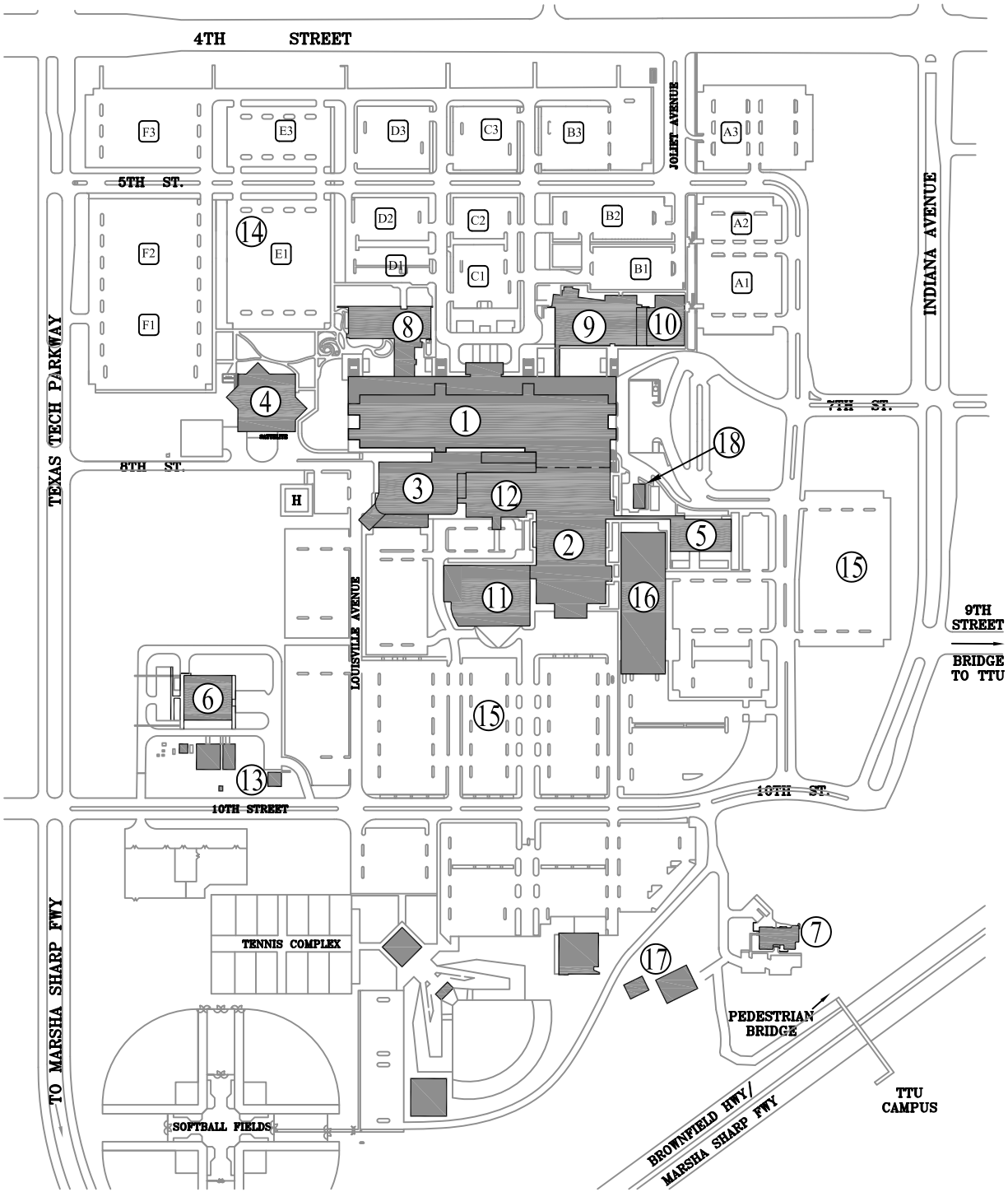
Managing Dept Location	Space Location	DEPARTMENT	FUNCTION	SQUARE FOOTAGE
Abilene	Abilene	Correctional Managed Health Care	Storage	100
		Abilene	**Sub-Total**	**100**
Amarillo	Amarillo	Correctional Managed Health Care	Office	5,084
Amarillo	Amarillo	School of Pharmacy	Office	2,088
Amarillo	Amarillo	Pediatrics	Clinic	6,077
Amarillo	Dallas	School of Pharmacy	Classroom	13,244
Amarillo	Dallas	School of Pharmacy	Classroom	7,860
Amarillo	Amarillo	Pharm Museum	Storage	300
Amarillo	Amarillo	Pharm Museum	Storage	300
Amarillo	Amarillo	Correctional Managed Health Care	Storage	402
Amarillo	Amarillo	Family Medicine	Storage	300
Amarillo	Amarillo	Family Medicine	Storage	209
Amarillo	Amarillo	Poison Control Ctr	Storage	100
Amarillo	Amarillo	Poison Control Ctr	Storage	150
Amarillo	Amarillo	Family Medicine	Storage	300
Amarillo	Amarillo	Family Medicine	Storage	240
Amarillo	Amarillo	Inst. Compliance	Storage	25
Amarillo	Amarillo	Laura Bush Institute	Storage	60
		Amarillo	**Sub-Total**	**36,739**
El Paso	El Paso	Psychiatry	Clinic	11,446
El Paso	Fabens	Family Medicine	Clinic	3,600
El Paso	El Paso	School of Medicine	Office	5,394
El Paso	San Antonio	NeuroPsychiatry	Clinic Research	5,242
El Paso	El Paso	Emerg Med/SON/Sublease to UMC	Admin/Classroom/Research	37,400
El Paso	El Paso	Administration	Administration	6,732
El Paso	El Paso	MPIP	Administration	10,400
El Paso	Horizon City	Pediatrics	Clinic	2,922
El Paso	El Paso	NeuroPsychiatry	Clinic/Admin/Research	5,000
El Paso	El Paso	Family Medicine	Clinic	22,203
El Paso	El Paso	Pediatrics	Clinic	6,000
El Paso	El Paso	Sports Medicine	Clinic	4,775
El Paso	El Paso	Anesthesiology	Clinic	3,550
El Paso	El Paso	Rural Health	Storage	200
El Paso	El Paso	Rural Health	Storage	200
El Paso	Socorro	Family Medicine	Storage	200
El Paso	El Paso	Family Medicine	Storage	360
El Paso	El Paso	CME	Storage	150
		El Paso	**Sub-Total**	**125,774**

TTUHSC LEASE OF SPACE REPORT
As of November 1, 2013

Managing Dept Location	Space Location	DEPARTMENT	FUNCTION	SQUARE FOOTAGE
Lubbock	Abilene	School of Nursing	Classroom	10,958
Lubbock	Lubbock	Correctional Managed Health Care	Office	8,448
Lubbock	Lubbock	School of Nursing	Office	880
Lubbock	Lubbock	Opthalmology	Clinic	9,344
Lubbock	Lubbock	OB/GYN	Clinic	7,010
Lubbock	Lubbock	OB/GYN	Clinic	2,214
Lubbock	Lubbock	OB/GYN	Clinic	1,838
Lubbock	Lubbock	Surgery	Clinic	1,875
Lubbock	Lubbock	Pediatrics	Clinic	2,417
Lubbock	Lubbock	Pediatrics	Clinic	1,973
Lubbock	Lubbock	Pediatrics	Clinic	7,853
Lubbock	Clovis	SOM/Internal Medicine	Clinic	240
Lubbock	Lubbock	Nursing Services	Clinic	1,800
Lubbock	Childress	Internal Medicine	Clinic	1,012
Lubbock	Lubbock	Surgery	Clinic	2,618
Lubbock	Lubbock	SON/Storks Nest	Clinic	1,200
Lubbock	Lubbock	Correctional Managed Health Care	Storage	200
Lubbock	Lubbock	Correctional Managed Health Care	Storage	200
Lubbock	Lubbock	SON/Storks Nest	Storage	300
Lubbock	Lubbock	Telemedicine	Storage	150
Lubbock	Lubbock	Telemedicine	Storage	100
Lubbock	Lubbock	Telemedicine	Storage	100
Lubbock	Lubbock	Telemedicine	Storage	100
Lubbock	Amarillo	Rural Health	Storage	100
Lubbock	Lubbock	Rural Health	Storage	200
Lubbock	Lubbock	Rural Health	Storage	200
Lubbock	Lubbock	Rural Health	Storage	300
Lubbock	Lubbock	Opthalmology	Storage	240
Lubbock	Lubbock	Garrison Institute on Aging	Storage	200
Lubbock	Lubbock	Garrison Institute on Aging	Storage	50
		Lubbock	**Sub-Total**	**64,120**

TTUHSC LEASE OF SPACE REPORT
As of November 1, 2013

Managing Dept Location	Space Location	DEPARTMENT	FUNCTION	SQUARE FOOTAGE
Midland	Odessa	SOM Odessa	Storage	250
Midland	Odessa	SOM Odessa	Storage	250
Midland	Odessa	SOM Odessa	Storage	250
Midland	Odessa	SOM Odessa	Storage	250
Odessa	Odessa	Geriatrics	Clinic	3,600
Odessa	Odessa	OB/GYN	Office	2,154
Odessa	Odessa	Central Coding	Storage	60
Odessa	Odessa	Internal Medicine	Storage	200
Odessa	Odessa	Internal Medicine	Storage	200
Odessa	Odessa	OB/GYN	Storage	200
Odessa	Odessa	OB/GYN	Storage	150
Odessa	Odessa	Administration	Storage	150
Odessa	Odessa	Administration	Storage	150
Odessa	Odessa	Family Medicine	Storage	200
Odessa	Odessa	Research	Storage	75
Odessa	Odessa	MPIP	Storage	360
Odessa	Odessa	Physical Plant	Storage	306
Odessa	Odessa	Surgery	Storage	50
Odessa	Odessa	SOM Odessa	Storage	944
		Odessa	**Sub-Total**	**9,799**
			TOTAL	**236,532**



Texas Tech University Health Sciences Center- Lubbock

NOT TO SCALE NORTH

1. Health Sciences Center
2. University Medical Center (UMC)
3. UMC Emergency Room
4. Preston Smith Library
5. UMC Medical Office Plaza
6. Central Heating and Cooling Plant #2
7. Ronald McDonald House
8. Academic Classroom Building
9. Texas Tech Physicians Medical Pavilion
10. Texas Tech Physician's Heart Care Center
11. UMC - Southwest Cancer Center
12. UMC - McInturff Conference Center and Outpatient Clinic
13. Crematory/Incinerator
14. HSC Parking Lots A-F (2,730 spaces)
15. UMC Parking
16. UMC East Tower
17. Hope Lodge
18. UMC Generator Building

Acreage Information (approximate)

Original TTUHSC Land Tract 116 Acres
TTUHSC (Current) 76.803 Acres
UMC (Deeded) 14.287 Acres
UMC (Leased) 24.91 Acres
UMC (Leased-TTU) 4.5 Acres

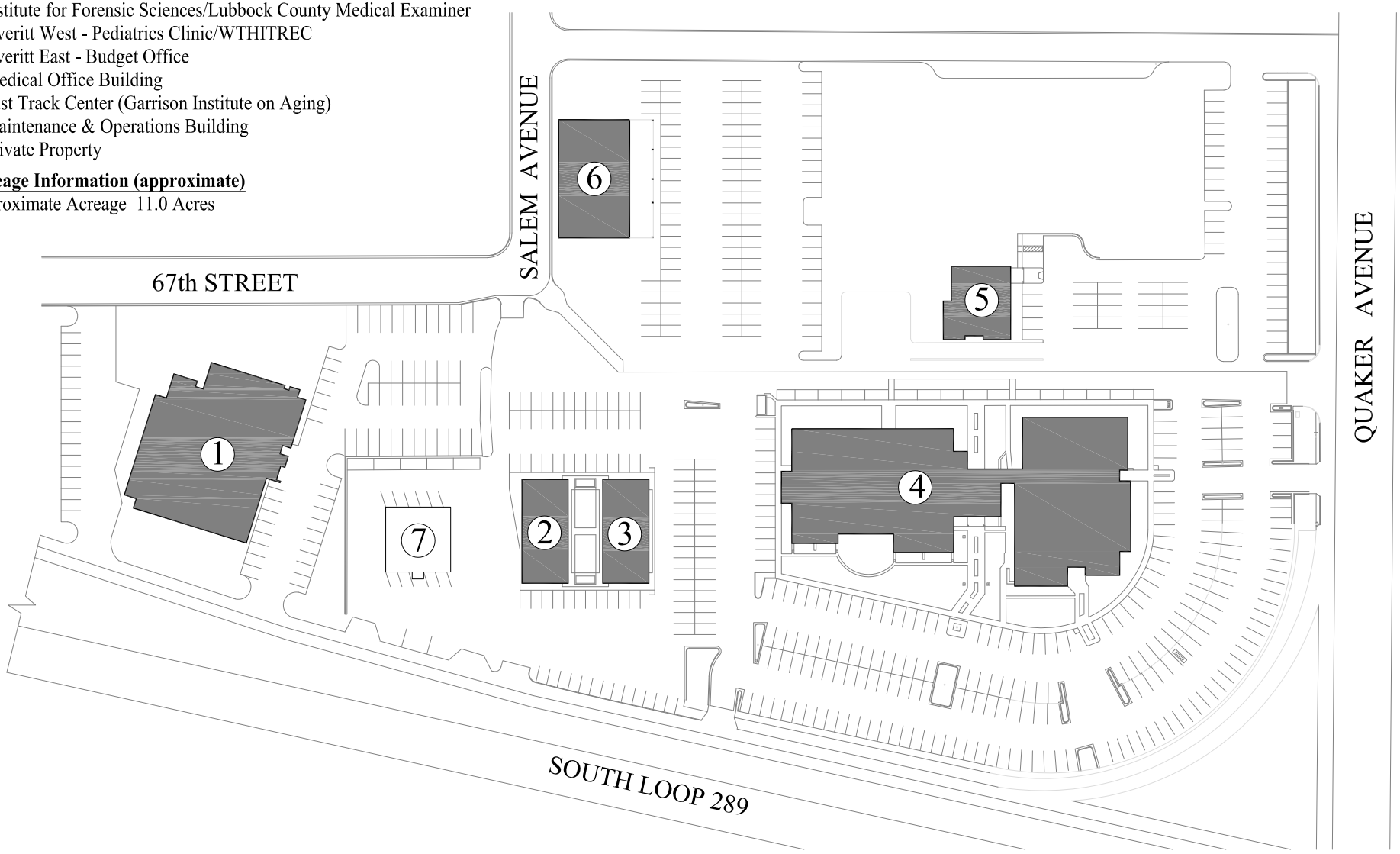
Texas Tech Medical Center
Southwest - Lubbock

NOT TO SCALE NORTH

1. Institute for Forensic Sciences/Lubbock County Medical Examiner
2. Averitt West - Pediatrics Clinic/WTHITREC
3. Averitt East - Budget Office
4. Medical Office Building
5. Fast Track Center (Garrison Institute on Aging)
6. Maintenance & Operations Building
7. Private Property

Acreage Information (approximate)

Approximate Acreage 11.0 Acres



Texas Tech Larry Combest Health and Wellness Center - Lubbock

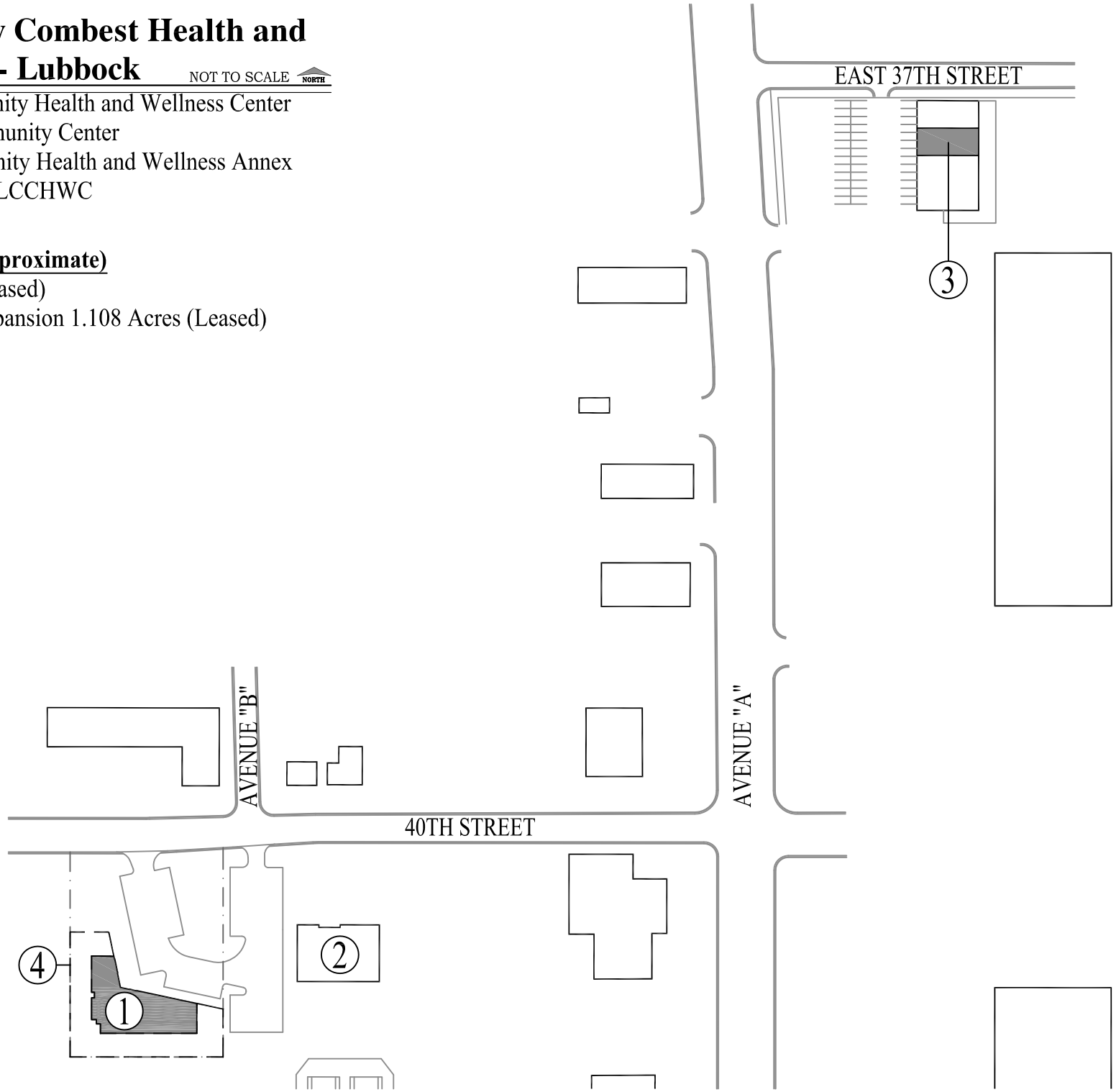
NOT TO SCALE NORTH

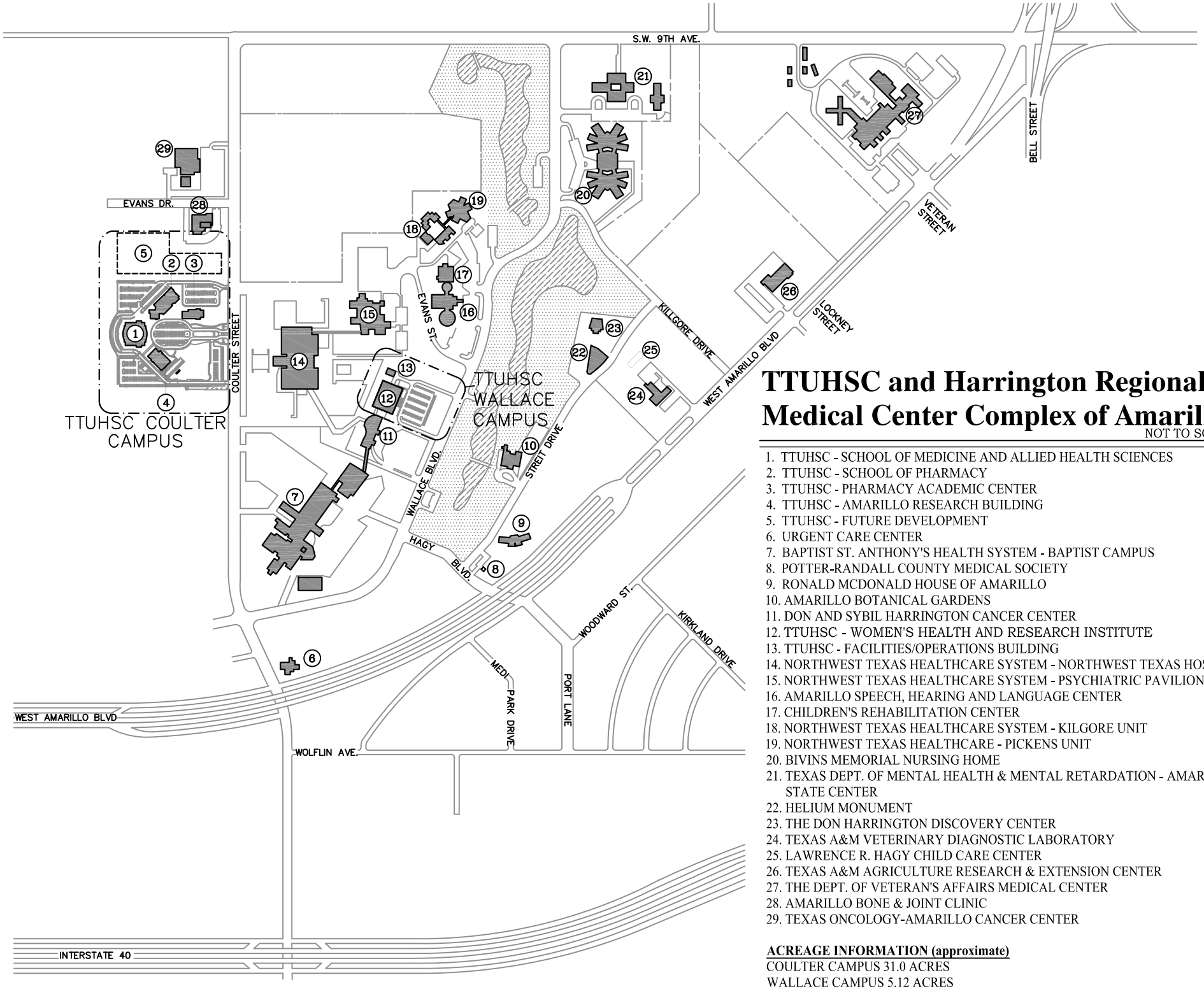
1. Larry Combest Community Health and Wellness Center
2. Copper Rawlings Community Center
3. Larry Combest Community Health and Wellness Annex
4. Proposed Expansion to LCCHWC

Acreage Information (approximate)

TTUHSC 0.916 Acres (Leased)

TTUHSC Future Land Expansion 1.108 Acres (Leased)





TTUHSC and Harrington Regional Medical Center Complex of Amarillo

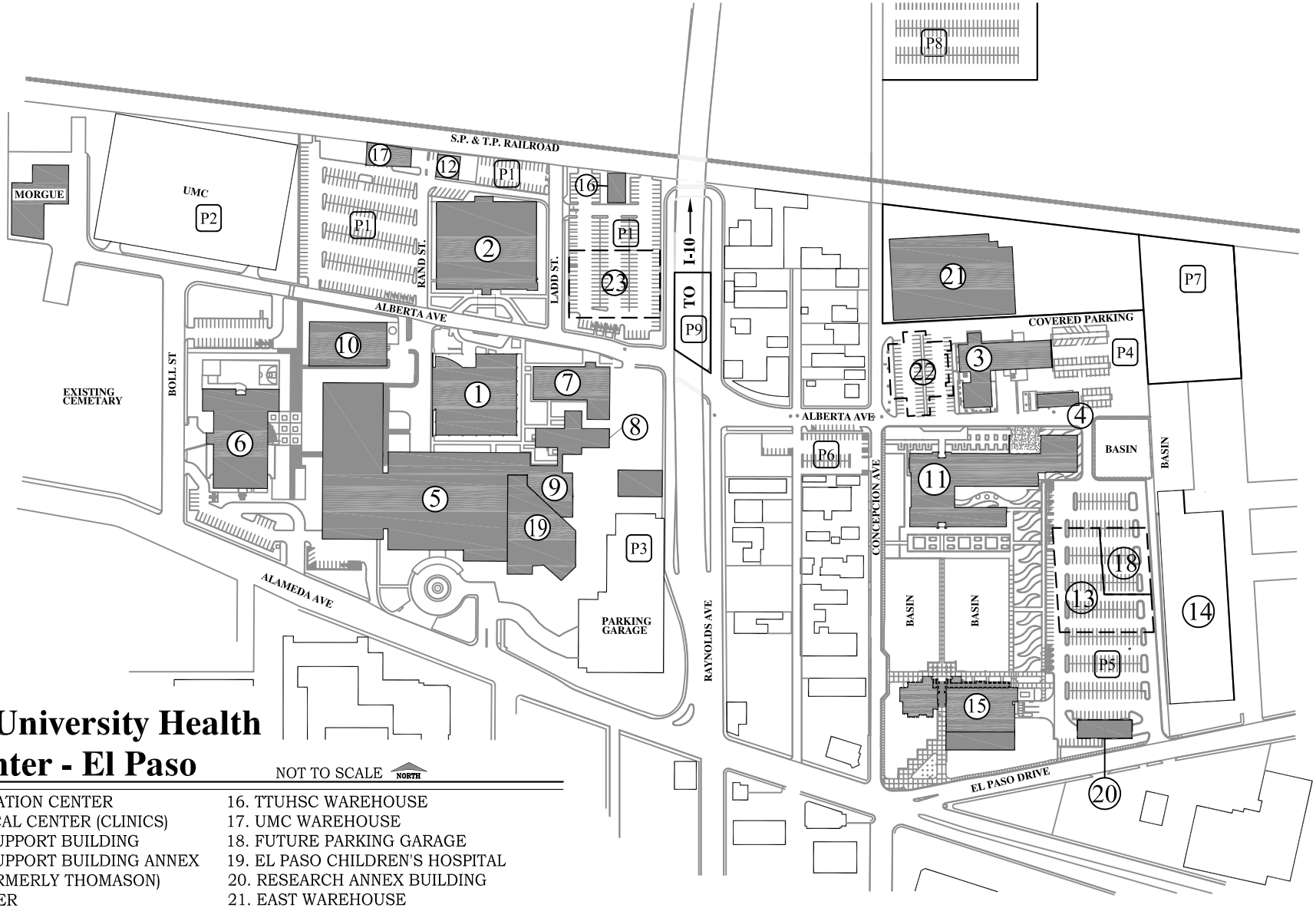
NOT TO SCALE NORTH

1. TTUHSC - SCHOOL OF MEDICINE AND ALLIED HEALTH SCIENCES
2. TTUHSC - SCHOOL OF PHARMACY
3. TTUHSC - PHARMACY ACADEMIC CENTER
4. TTUHSC - AMARILLO RESEARCH BUILDING
5. TTUHSC - FUTURE DEVELOPMENT
6. URGENT CARE CENTER
7. BAPTIST ST. ANTHONY'S HEALTH SYSTEM - BAPTIST CAMPUS
8. POTTER-RANDALL COUNTY MEDICAL SOCIETY
9. RONALD MCDONALD HOUSE OF AMARILLO
10. AMARILLO BOTANICAL GARDENS
11. DON AND SYBIL HARRINGTON CANCER CENTER
12. TTUHSC - WOMEN'S HEALTH AND RESEARCH INSTITUTE
13. TTUHSC - FACILITIES/OPERATIONS BUILDING
14. NORTHWEST TEXAS HEALTHCARE SYSTEM - NORTHWEST TEXAS HOSPITAL
15. NORTHWEST TEXAS HEALTHCARE SYSTEM - PSYCHIATRIC PAVILION
16. AMARILLO SPEECH, HEARING AND LANGUAGE CENTER
17. CHILDREN'S REHABILITATION CENTER
18. NORTHWEST TEXAS HEALTHCARE SYSTEM - KILGORE UNIT
19. NORTHWEST TEXAS HEALTHCARE - PICKENS UNIT
20. BIVINS MEMORIAL NURSING HOME
21. TEXAS DEPT. OF MENTAL HEALTH & MENTAL RETARDATION - AMARILLO STATE CENTER
22. HELIUM MONUMENT
23. THE DON HARRINGTON DISCOVERY CENTER
24. TEXAS A&M VETERINARY DIAGNOSTIC LABORATORY
25. LAWRENCE R. HAGY CHILD CARE CENTER
26. TEXAS A&M AGRICULTURE RESEARCH & EXTENSION CENTER
27. THE DEPT. OF VETERAN'S AFFAIRS MEDICAL CENTER
28. AMARILLO BONE & JOINT CLINIC
29. TEXAS ONCOLOGY-AMARILLO CANCER CENTER

ACREAGE INFORMATION (approximate)

COULTER CAMPUS 31.0 ACRES

WALLACE CAMPUS 5.12 ACRES



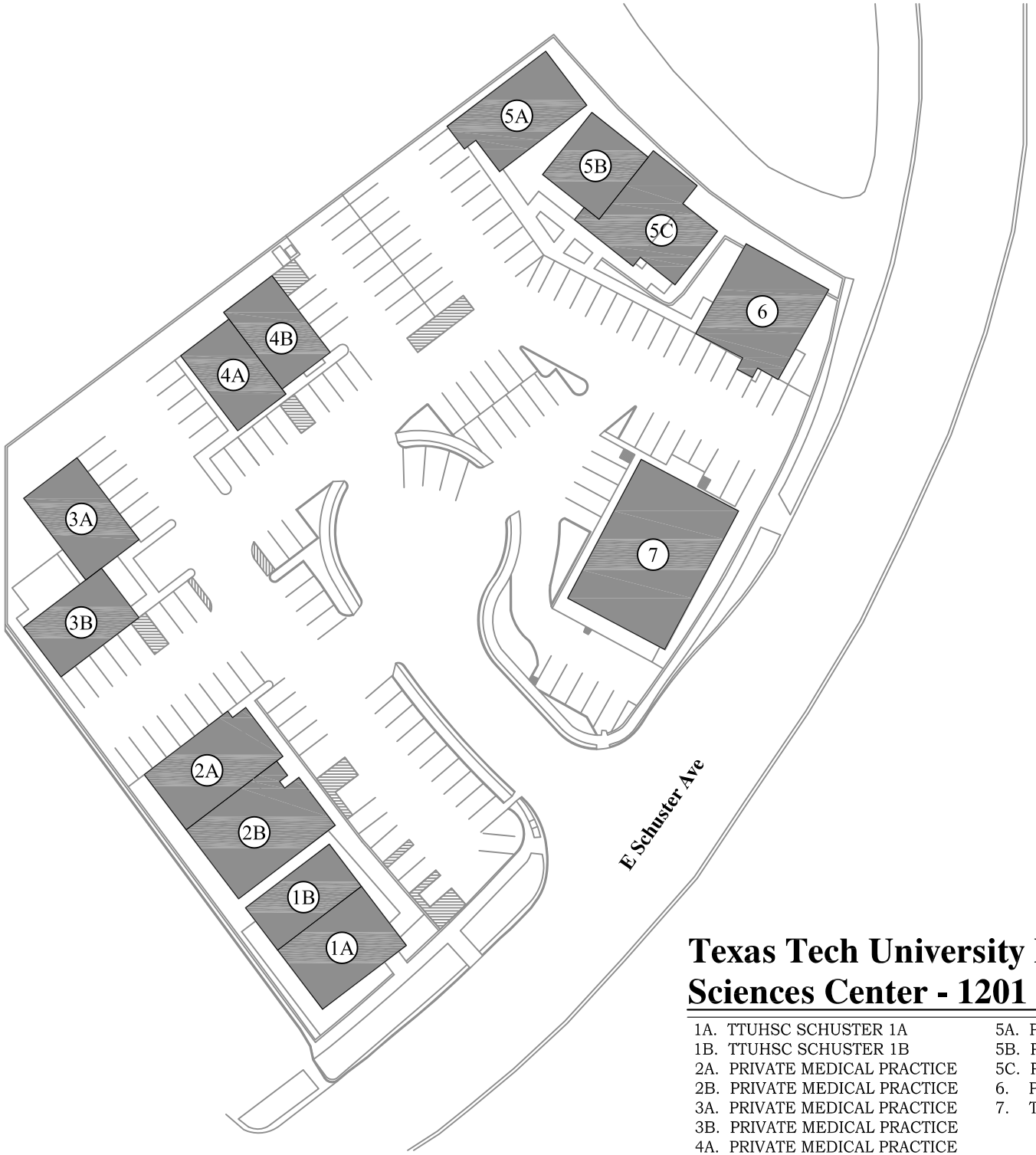
Texas Tech University Health Sciences Center - El Paso

NOT TO SCALE NORTH

1. ACADEMIC & EDUCATION CENTER
2. TEXAS TECH MEDICAL CENTER (CLINICS)
3. ADMINISTRATIVE SUPPORT BUILDING
4. ADMINISTRATIVE SUPPORT BUILDING ANNEX
5. UMC HOSPITAL (FORMERLY THOMASON)
6. PSYCHIATRIC CENTER
7. UMC ANNEX
8. UMC CLINIC
9. UMC OUTPATIENT
10. UMC CENTRAL PLANT
11. MEDICAL EDUCATION BUILDING
12. TTMC CENTRAL PLANT
13. FUTURE MEDICAL SCIENCE BUILDING II
14. CITY/COUNTY HEALTH DEPARTMENT
15. MEDICAL SCIENCE BUILDING I
16. TTUHSC WAREHOUSE
17. UMC WAREHOUSE
18. FUTURE PARKING GARAGE
19. EL PASO CHILDREN'S HOSPITAL
20. RESEARCH ANNEX BUILDING
21. EAST WAREHOUSE
22. FUTURE SCHOOL OF NURSING (CONSTRUCTION IN PROGRESS)
23. FUTURE CLINICAL SCIENCES BUILDING

P1. TTUHSC VISITOR PARKING (433 spaces)
P2. UMC EMPLOYEE PARKING GARAGE
P3. UMC VISITOR PARKING GARAGE
P4. ADMINISTRATIVE SUPPORT BUILDING EMPLOYEE PARKING (127 spaces)
P5. MEB & MSB1 PARKING (312 spaces)
P6. PARKING LOT (46 spaces)
P7. PARKING LOT (159 spaces)
P8. TTUHSC OVERFLOW PARKING (173 spaces)
P9. PARKING LOT (56 spaces)

Acreage Information (approximate)
East Campus Land Tract 14.4 Acres
West Campus Land Tract 7.3 Acres

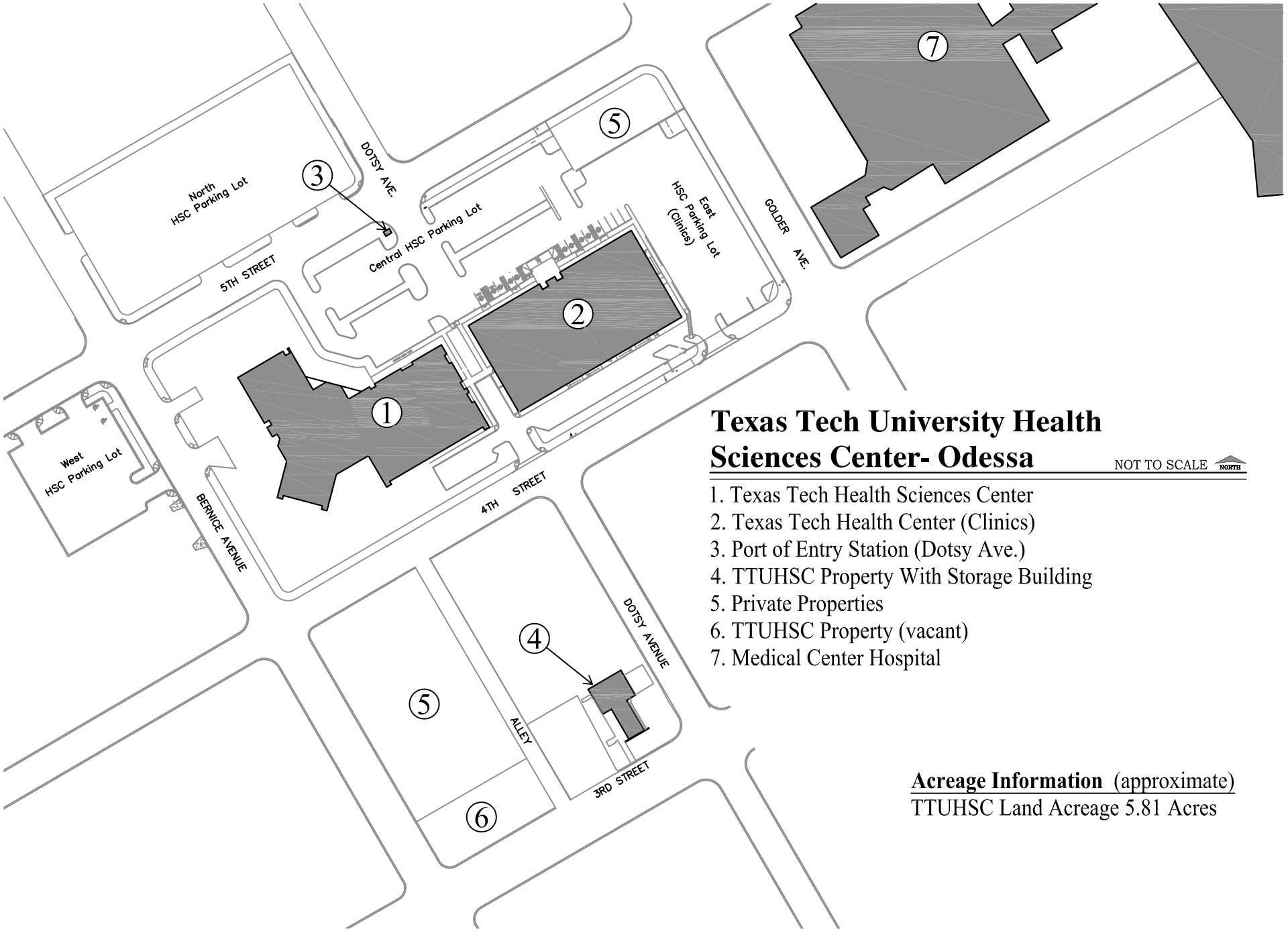


Texas Tech University Health Sciences Center - 1201 E Schuster - El Paso

NOT TO SCALE NORTH

1A. TTUHSC SCHUSTER 1A
1B. TTUHSC SCHUSTER 1B
2A. PRIVATE MEDICAL PRACTICE
2B. PRIVATE MEDICAL PRACTICE
3A. PRIVATE MEDICAL PRACTICE
3B. PRIVATE MEDICAL PRACTICE
4A. PRIVATE MEDICAL PRACTICE
4B. PRIVATE MEDICAL PRACTICE
5A. PRIVATE MEDICAL PRACTICE
5B. PRIVATE MEDICAL PRACTICE
5C. PRIVATE MEDICAL PRACTICE
6. PRIVATE MEDICAL PRACTICE
7. TTUHSC SCHUSTER 7

Acreage Information (approximate)
1A/1B 0.3382 Acres
7 0.4103 Acres



Texas Tech University Health Sciences Center- Odessa

NOT TO SCALE NORTH

1. Texas Tech Health Sciences Center
2. Texas Tech Health Center (Clinics)
3. Port of Entry Station (Dotsy Ave.)
4. TTUHSC Property With Storage Building
5. Private Properties
6. TTUHSC Property (vacant)
7. Medical Center Hospital

Acreage Information (approximate)

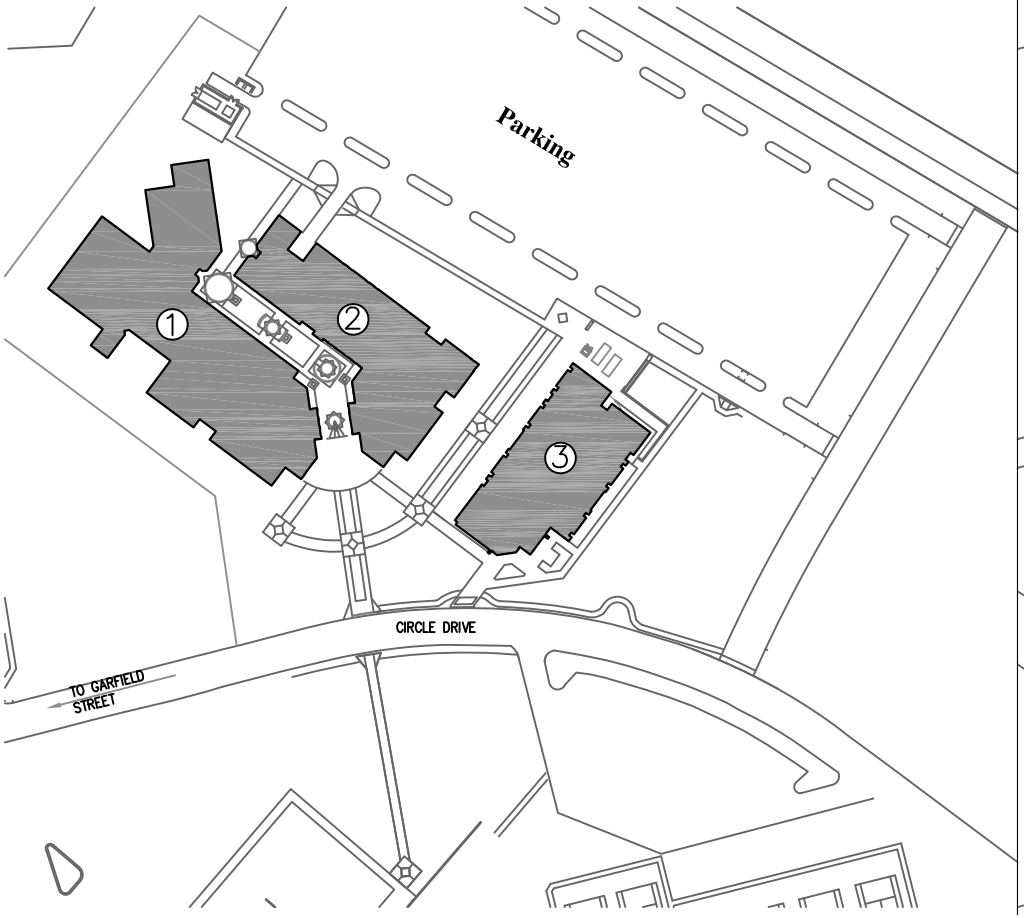
TTUHSC Land Acreage 5.81 Acres

Texas Tech University Health Sciences Center

(Midland College Campus)

NOT TO SCALE NORTH

1. Dorothy & Todd Aaron Medical Science Building - TTUHSC
2. Dorothy & Todd Aaron Medical Science Building - Midland College
3. Fox Science Building - Midland College



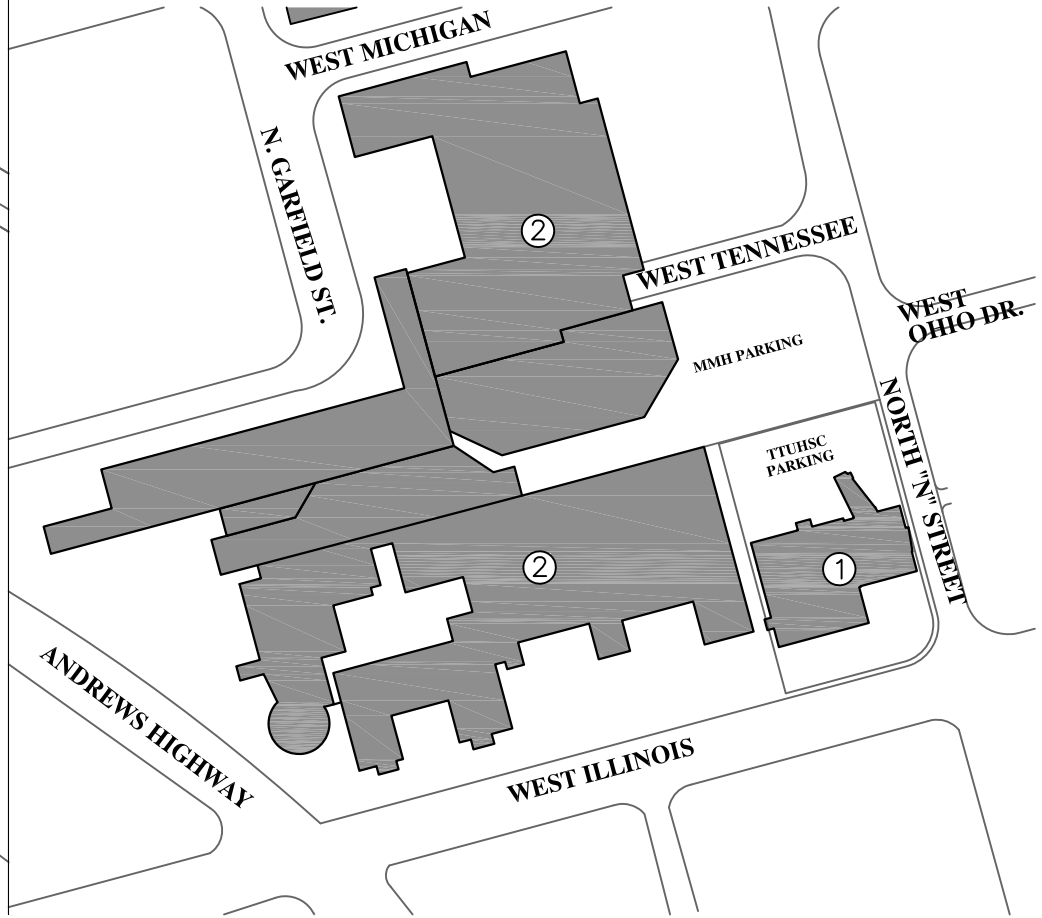
Texas Tech University Health Sciences Center

(Midland Memorial Hospital Campus)

NOT TO SCALE NORTH

1. Jenna Welch Women's Center of the Laura W. Bush Institute for Women's Health (Texas Tech Physicians of Midland)
2. Midland Memorial Hospital (MMH)

Acreage Information (approximate)
TTUHSC Acreage 1.21 Acres

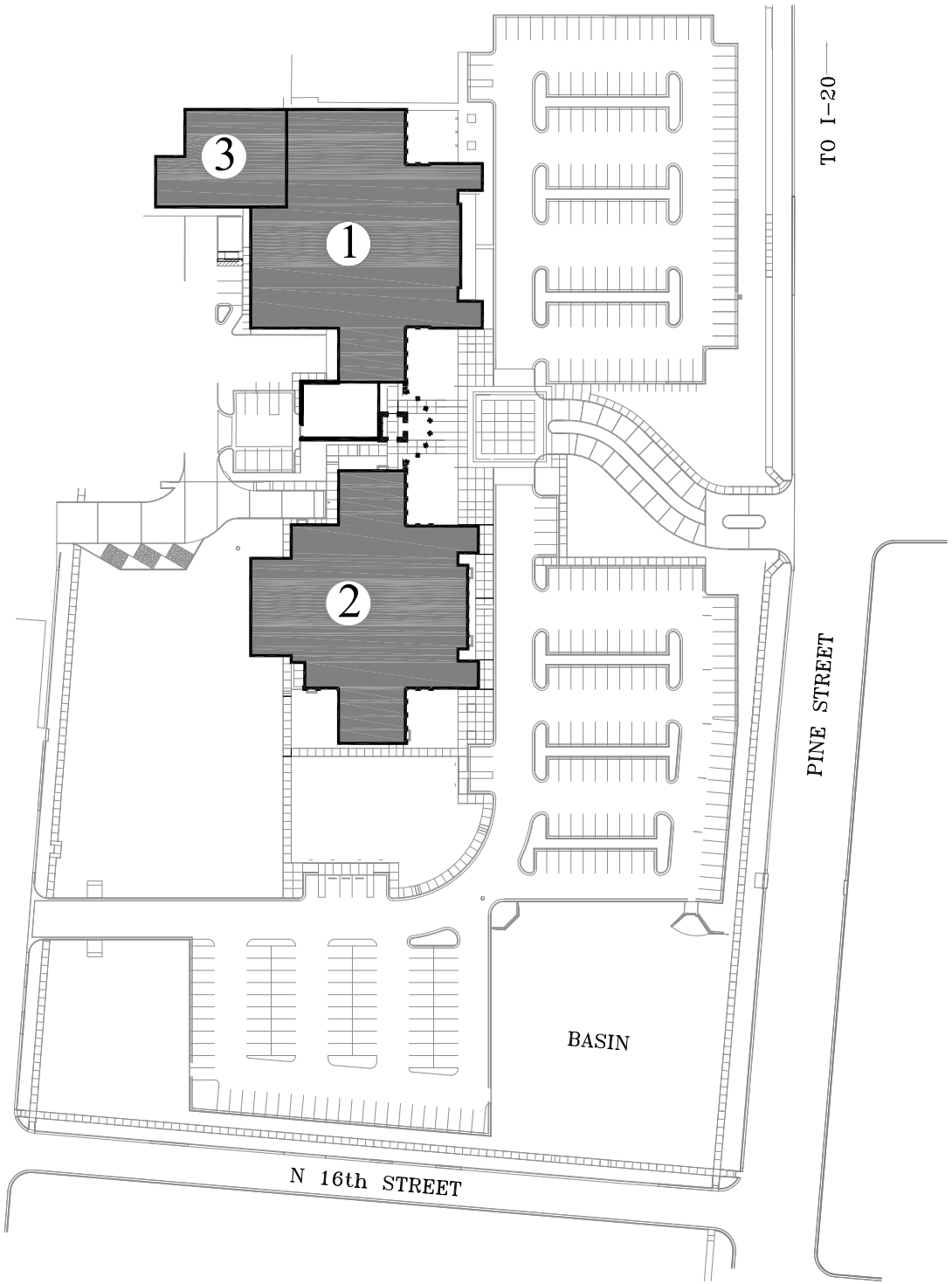


Texas Tech University Health Sciences Center- Abilene

NOT TO SCALE NORTH

1. SCHOOL OF PHARMACY
2. SCHOOL OF NURSING
3. SCHOOL OF PHARMACY LAB ADDITION

Acreage Information (approximate)
TTUHSC Land Acreage 3.18 Acres (owned)
TTUHSC Land Acreage 5.79 Acres (leased)

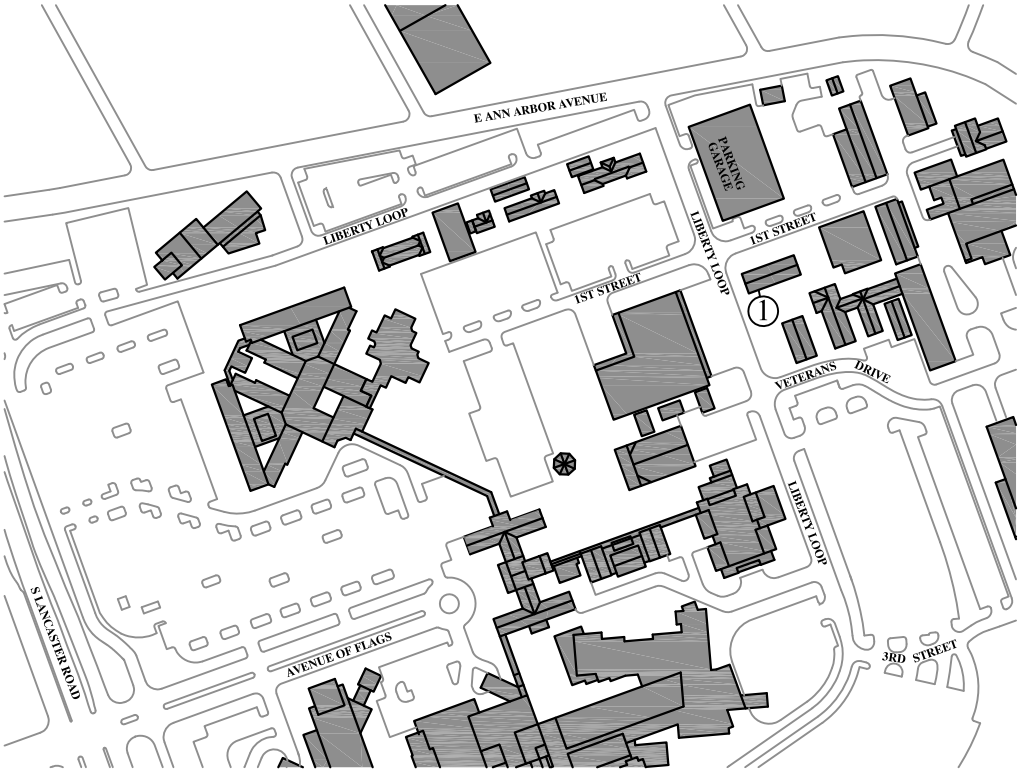


Texas Tech University Health Sciences Center

(Dallas VA Medical Center)

NOT TO SCALE NORTH

1. School of Pharmacy (Leased Facility-Basement, 1st, and 2nd Floor)



Texas Tech University Health Sciences Center

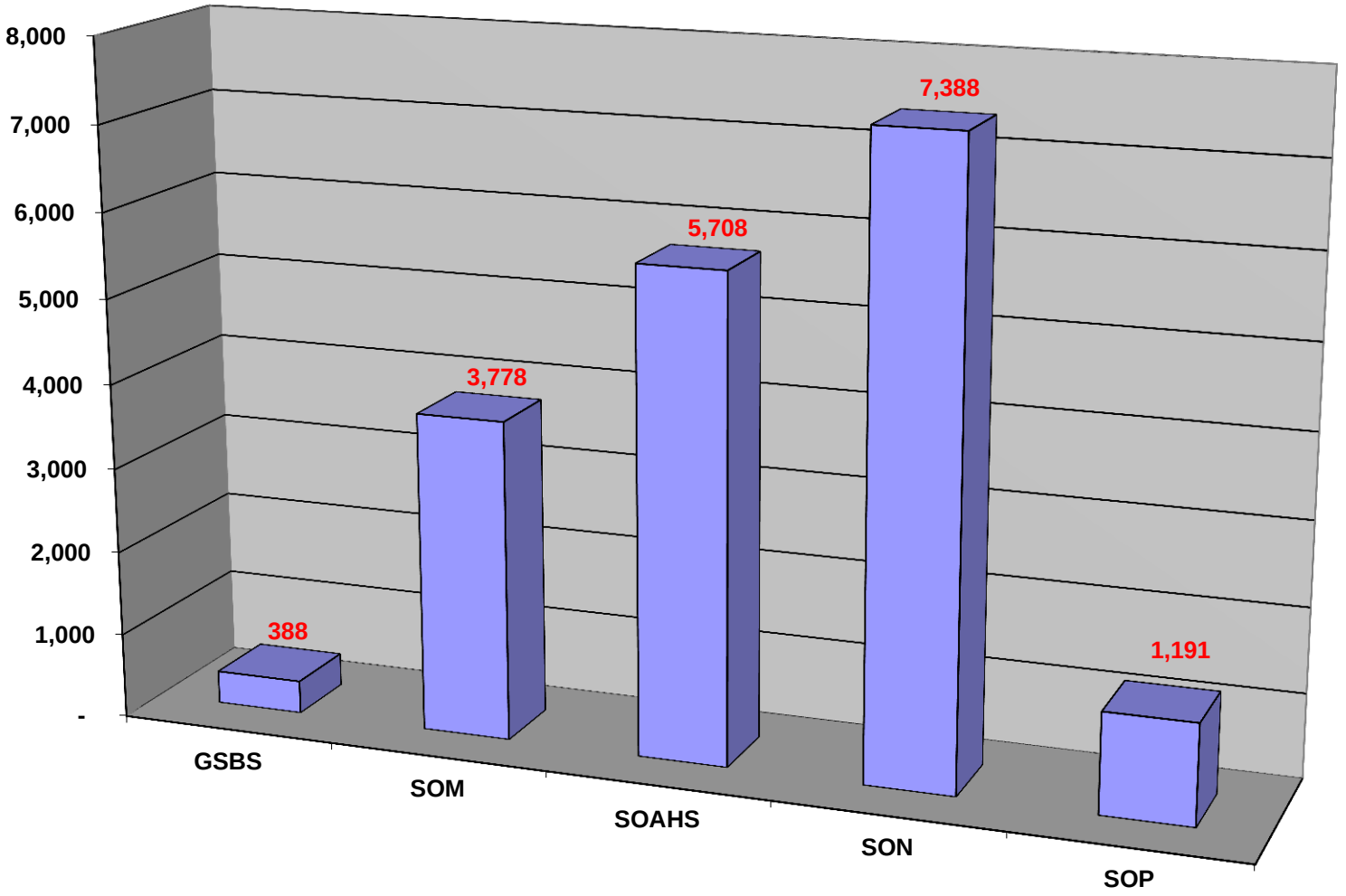
(Dallas 5920 Forest Park Road)

NOT TO SCALE NORTH

1. Southwest Professional Building - School of Pharmacy (Leased Facility-4th and 5th Floor)

ALUMNI

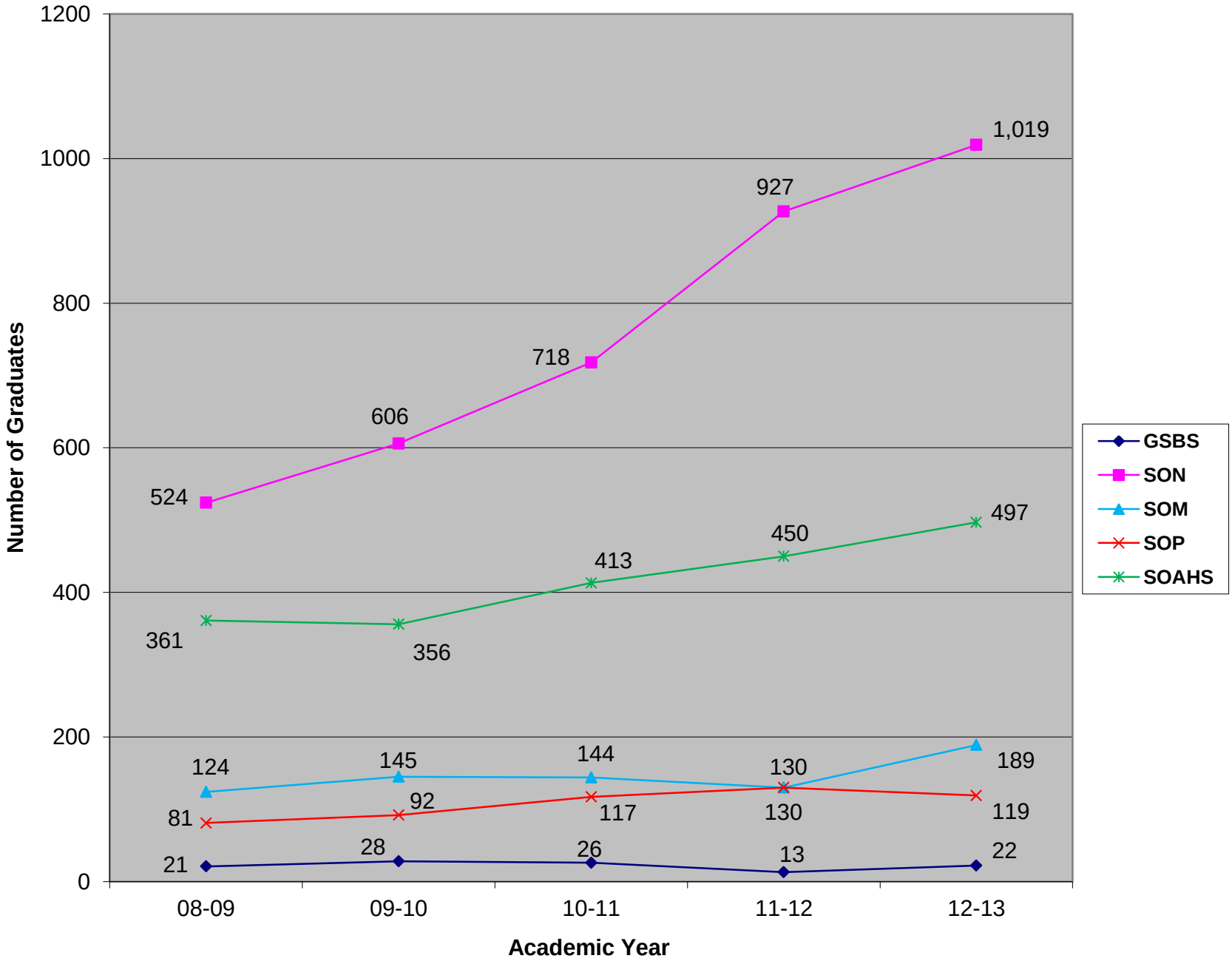
TTUHSC ALUMNI BY SCHOOL
(Cumulative 1974 - 2013)



Source: Office of Institutional Research

TTUHSC ALUMNI

Number of Graduates by School



Source: Office of Institutional Research

PRACTICE INCOME PLANS

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE
AND PAUL L. FOSTER SCHOOL OF MEDICINE

FACULTY PHYSICIAN PROVIDER PLANS	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	Total
1. PROVIDER PLAN INCOME: 2004-2013											
A. GROSS AMOUNT											
1. Gross Charges											
Lubbock	106,285,567	108,824,588	122,492,309	135,645,348	137,269,479	137,093,320	137,184,457	140,851,182	145,667,855	157,586,771	1,328,900,876
Amarillo	38,396,280	40,501,711	47,114,391	44,908,979	45,658,168	47,473,049	50,560,765	50,284,959	50,984,068	48,907,583	464,789,953
El Paso	97,277,560	98,363,609	108,516,586	107,440,329	111,215,741	122,351,523	133,997,646	142,351,031	138,344,153	143,735,390	1,203,593,568
Odessa	15,254,173	16,861,256	17,615,077	17,930,948	19,387,747	19,199,826	17,186,640	18,220,372	19,137,777	19,909,983	180,703,799
Total	257,213,580	264,551,164	295,738,363	305,925,604	313,531,135	326,117,718	338,929,508	351,707,544	354,133,853	370,139,727	3,177,988,196
2. Net Collections											
Lubbock	33,373,129	36,305,808	42,807,956	45,906,185	48,702,555	52,517,367	53,418,540	56,058,120	56,065,331	59,364,132	484,519,123
Amarillo	15,171,336	16,790,737	17,782,142	15,891,173	17,688,258	18,552,020	19,792,374	20,207,179	20,084,858	19,619,143	181,579,220
El Paso	29,194,259	30,523,907	33,021,869	33,977,120	37,296,208	42,094,882	43,377,476	47,219,300	44,438,964	50,384,693	391,528,678
Odessa	5,850,464	6,686,452	6,589,707	6,729,600	8,063,139	8,608,043	7,780,349	8,053,345	8,721,084	9,528,465	76,610,648
Total	83,589,188	90,306,904	100,201,674	102,504,078	111,750,160	121,772,312	124,368,739	131,537,944	129,310,237	138,896,433	1,134,237,669
B. ADJUSTMENTS											
1. Total Amount											
Lubbock	61,413,078	65,389,979	68,758,626	78,358,731	77,396,421	79,371,002	74,401,711	73,814,705	78,724,500	86,603,752	744,232,505
Amarillo	20,172,694	22,529,277	26,101,531	24,555,688	28,255,592	27,376,554	28,651,239	28,247,766	27,960,878	26,805,661	260,656,880
El Paso	52,006,408	54,532,902	57,547,598	55,906,178	57,254,717	62,588,938	68,196,723	74,557,696	80,077,655	84,633,273	647,302,088
Odessa	6,934,853	7,888,864	8,488,925	8,308,017	8,756,070	8,692,120	7,338,267	7,743,481	7,697,252	7,991,702	79,839,551
Total	140,527,033	150,341,022	160,896,680	167,128,614	171,662,800	178,028,614	178,587,940	184,363,648	194,460,285	206,034,388	1,732,031,024
C. BAD DEBT AMOUNT											
Lubbock	9,730,455	8,446,166	9,028,872	9,987,531	9,761,294	9,665,893	9,307,436	10,940,320	9,179,103	11,035,335	97,082,405
Amarillo	2,646,582	2,936,604	1,472,827	3,340,725	1,397,424	3,187,273	2,035,008	2,420,422	3,055,126	2,605,984	25,097,975
El Paso	16,624,425	15,188,653	16,050,783	16,339,367	15,447,554	18,528,754	20,238,950	20,622,862	13,626,820	8,347,278	161,015,446
Odessa	2,360,588	2,367,276	2,498,665	2,078,286	3,188,890	2,949,549	2,185,009	2,354,439	2,104,403	2,187,274	24,274,379
Total	31,362,050	28,938,699	29,051,147	31,745,909	29,795,162	34,331,469	33,766,403	36,338,043	27,965,452	24,175,871	307,470,205

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE
AND PAUL L. FOSTER SCHOOL OF MEDICINE

FACULTY PHYSICIAN PROVIDER PLANS	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	Total
D. UNSPONSORED CHARITY CARE*											
1. Charges (Measure of actual effort)											
Lubbock	34,434,794	34,121,193	37,394,669	39,832,707	37,689,866	37,462,491					220,935,720
Amarillo	19,080,241	17,412,102	22,472,888	23,326,447	23,980,054	24,836,834					131,108,566
El Paso	48,017,486	50,632,262	52,663,464	49,922,960	51,038,588	54,556,852					306,831,612
Odessa	8,291,823	8,054,060	8,736,960	8,010,512	8,483,075	8,692,527					50,268,957
Total	109,824,344	110,219,617	121,267,981	121,092,626	121,191,583	125,548,704					709,144,855
2. Unsponsored Charity Care											
Lubbock	23,657,738	24,793,158	24,821,754	24,534,952	20,408,090	25,544,692					143,760,384
Amarillo	13,237,624	14,018,921	14,286,899	11,381,761	11,926,204	12,328,551					77,179,960
El Paso	33,386,784	39,642,087	40,883,766	37,146,323	34,986,873	33,560,853					219,606,686
Odessa	4,893,346	5,330,722	5,652,208	4,098,950	2,728,870	4,107,203					26,811,299
Total	75,175,492	83,784,888	85,644,627	77,161,986	70,050,037	75,541,299					467,358,329
E. UNCOMPENSATED CARE*											
1. Charges (Measure of actual effort)											
Lubbock							102,759,115	87,852,641	90,152,983	96,534,158	377,298,897
Amarillo							39,014,711	36,361,097	37,203,840	35,791,848	148,371,496
El Paso							118,392,572	106,804,742	95,555,234	112,393,850	433,146,398
Odessa							14,869,510	13,584,826	13,189,263	13,056,748	54,700,347
Total							275,035,908	244,603,306	236,101,320	257,776,604	1,013,517,138
2. Unreimbursed Cost of Care											
Lubbock							25,173,223	29,738,851	29,201,161	32,649,149	116,762,384
Amarillo							6,957,302	6,953,950	10,141,598	12,031,334	36,084,184
El Paso							27,789,219	31,462,239	29,603,267	28,488,144	117,342,869
Odessa							4,446,577	4,683,873	5,158,939	3,928,646	18,218,035
Total							64,366,321	72,838,913	74,104,965	77,097,273	288,407,472

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE
AND PAUL L. FOSTER SCHOOL OF MEDICINE

FACULTY PHYSICIAN PROVIDER PLANS	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	Total
F. TOTAL NUMBER OF PATIENTS SERVED											
1. Number of Clinic Visits											
Lubbock	215,162	214,031	232,016	245,689	244,256	256,546	259,250	263,950	265,556	266,985	2,463,441
Amarillo	88,890	99,448	107,171	110,701	108,953	107,326	109,965	111,738	111,676	105,879	1,061,747
El Paso	214,134	220,395	224,179	220,312	217,356	228,793	246,406	247,719	223,285	209,113	2,251,692
Odessa	53,910	60,670	57,291	54,532	60,447	58,154	53,713	58,620	64,779	70,999	593,115
Total	572,096	594,544	620,657	631,234	631,012	650,819	669,334	682,027	665,296	652,976	6,369,995
2. Number of Patients Served											
Lubbock	72,643	72,228	75,717	83,558	85,746	87,956	94,778	98,694	105,841	111,219	888,380
Amarillo	33,888	37,418	38,089	39,355	38,548	39,520	43,464	44,471	44,625	43,157	402,535
El Paso	86,788	88,234	90,791	87,638	86,025	95,469	110,859	111,915	115,580	113,695	986,994
Odessa	17,307	21,134	19,951	19,883	21,521	20,778	20,223	21,397	22,562	25,613	210,369
Total	210,626	219,014	224,548	230,434	231,840	243,723	269,324	276,477	288,608	293,684	2,488,277
3. Number of Inpatients Served											
Lubbock	14,994	14,898	16,249	18,097	19,038	19,223	19,186	19,481	19,637	19,742	180,545
Amarillo	9,719	11,045	11,546	12,114	13,048	13,883	14,507	15,297	15,629	15,036	131,824
El Paso	18,787	20,943	20,625	20,253	20,423	20,676	20,149	19,890	19,932	20,517	202,195
Odessa	5,938	6,210	5,610	5,690	6,056	6,079	5,575	5,894	6,464	6,951	60,467
Total	49,438	53,096	54,030	56,154	58,565	59,861	59,417	60,562	61,662	62,246	575,031
G. MEDICAID REIMBURSEMENT											
1. Total Billings											
Lubbock	25,738,222	26,019,938	30,018,868	32,868,903	31,196,340	31,200,436	33,600,875	33,783,855	35,054,239	36,695,977	316,177,653
Amarillo	17,587,475	19,403,573	21,214,896	22,183,964	21,601,615	21,916,129	23,706,128	23,078,310	23,861,426	22,989,201	217,542,717
El Paso	32,983,633	31,511,676	33,927,051	32,591,900	30,562,690	31,802,266	31,622,221	34,695,606	33,362,761	34,189,742	327,249,546
Odessa	7,093,718	6,657,843	7,633,871	6,855,148	7,222,596	6,619,214	6,789,884	7,090,404	7,335,302	7,767,085	71,065,065
Total	83,403,048	83,593,030	92,794,686	94,499,915	90,583,241	91,538,045	95,719,108	98,648,175	99,613,728	101,642,005	932,034,981
1. Amount Received**											
Lubbock	6,973,841	7,578,183	8,584,682	10,575,814	12,517,018	13,019,871	13,792,857	14,865,211	13,524,944	16,650,485	118,082,906
Amarillo	5,309,958	6,222,071	6,723,234	9,094,061	10,709,287	10,712,221	11,450,742	13,592,103	11,432,101	8,695,213	93,940,991
El Paso	10,449,891	10,255,285	10,385,673	11,283,194	13,201,083	14,552,473	13,909,176	15,503,668	13,729,802	18,817,539	132,087,784
Odessa	2,380,331	2,583,214	2,701,784	3,613,417	5,118,867	3,872,946	4,264,465	4,624,878	4,229,592	5,783,495	39,172,989
Total	25,114,021	26,638,753	28,395,373	34,566,486	41,546,255	42,157,511	43,417,240	48,585,860	42,916,439	49,946,732	383,284,670

*Unsponsored Charity Care was changed to Uncompensated Care in FY 10. Uncompensated Care reported is consistent with the Article III definition of Uncompensated Care (Article III, Sec 22, SB 1, 81st Leg.).

**Includes UPL/UC dollars received

TEXAS TECH UNIVERSITY HEALTH SCIENCE CENTER
SCHOOL OF ALLIED HEALTH SCIENCES
SPEECH AND HEARING CLINIC-LUBBOCK

1. PROVIDER PLAN INCOME:	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
A. GROSS AMOUNT						
Gross Charges	$ 309,326.98	$ 328,718.68	$ 526,943.00	$ 521,551.00	$ 494,289.18	$ 556,660.72
Net Collection	$ 116,054.42	$ 174,099.76	$ 255,519.00	$ 364,108.00	$ 364,526.50	$ 415,235.65
B. ADJUSTMENTS						
Total Adjustments	$ 68,403.87	$ 86,726.19	$ 188,437.00	$ 119,348.00	$ 109,083.75	$ 129,984.89
Non-Indigent Adjustments	$ -	$ -	$ -	$ -	$ -	$ -
C. BAD DEBT AMOUNT						
Total Bad Debt	$ 9,865.54	$ 8,251.80	$ 5,547.00	$ 1,704.00	$ 3,686.64	$ 2,826.38
D. UNSPONSORED CHARITY CARE						
Charges	$ 5,098.00	$ 5,496.00	$ -	$ -	$ 206.56	$ -
Unsponsored Charity Care						
E. TOTAL NUMBER OF PATIENTS SERVED						
Number of Clinic Visits	4,365	4,713	7,149	8,840	5,160	5,354
Number of Patients Served	1,481	1,513	1,484	1,386	1,624	1,804
Number of Inpatients Served	0	0	0	0	0	0

TEXAS TECH UNIVERSITY HEALTH SCIENCE CENTER
SCHOOL OF ALLIED HEALTH SCIENCES
SPEECH AND HEARING CLINIC-LUBBOCK

2. INDIGENT PATIENTS:	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
A. NUMBER SERVED						
Number of indigent Visits	0	0	0	4	3	0
Number of Indigents Served	0	0	0	3	3	0

3. MEDICAID REIMBERSEMENT:	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
A. TOTAL BILLINGS						
Total Billings	$ 163,942.78	$ 174,220.90	$ 213,934.00	$ 265,570.36	$ 137,400.50	$ 111,861.00
B. AMOUNT RECEIVED						
Total Amount Received	$ 23,685.08	$ 58,366.20	$ 147,235.77	$ 147,951.64	$ 94,513.94	$ 76,930.62
C. NUMBER OF MEDICAID CLIENTS						
Number of Medicaid Visits	2,913	2,249	1,048	1,221	1,049	1,061
Number of Medicaid Served	1,206	1,125	590	796	754	721

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF ALLIED HEALTH SCIENCES
PHYSICAL THERAPY CLINIC - AMARILLO

1. PROVIDER PLAN INCOME:	**FY 2012**	**FY 2013**
A. GROSS AMOUNT		
1. Gross Charges	$ 1,654.00	$ 84,032.18
2. Net Collection	$ -	$ 23,396.58
B. ADJUSTMENTS		
1. Total Adjustments	$ -	$ 59,492.13
2. Non-Indigent Adjustments	$ -	$ 27,503.88
C. BAD DEBT AMOUNT		
1. Total Bad Debt	$ -	$ 393.40
D. UNSPONSORED CHARITY CARE		
1. Charges	$ -	$ -
2. Unsponsored Charity Care	$ -	$ -
E. TOTAL NUMBER OF PATIENTS SERVED		
1.Number of Clinic Visits	17	319
2. Number of Patients Served	4	50
3. Number of Inpatients Served	-	-

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF ALLIED HEALTH SCIENCES
PHYSICAL THERAPY CLINIC - AMARILLO

2. INDIGENT PATIENTS:	**FY 2012**	**FY 2013**
A: NUMBER SERVED		
1. Number of Indigent Visits	-	0
2. Number of Indigent Served	-	0

3. MEDICAID REIMBURSEMENT:			
A: TOTAL BILLINGS			
1. Total Billing	-	$	2,443.00
B: AMOUNT RECEIVED			
1. Total Amount Received	-	$	532.79
C: NUMBER OF MEDICAID CLIENTS			
1. Number of Medicaid Visits	-		12
2. Number of Medicaid Served	-		4

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ANITA THIGPEN PERRY SCHOOL OF NURSING
LARRY COMBEST COMMUNITY HEALTH AND WELLNESS CENTER

1. PROVIDER PLAN INCOME	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
A. GROSS AMOUNT							
1. Gross Charges							
DIABETES EDUCATION	$75,073.63	$51,694.17	$80,133.37	$77,961.00	$52,908.75	$32,274.80	$30,502.00
WELLNESS CENTER	$746,051.16	$954,199.77	$1,074,444.48	$1,438,711.00	$1,827,111.76	$1,938,009.54	$1,752,232.60
SENIOR HOUSE CALLS	$277,926.68	$305,171.38	$264,336.89	$327,057.00	$239,308.02	$244,196.66	$204,717.34
	$1,099,051.47	**$1,311,065.32**	**$1,418,914.74**	**$1,843,729.00**	**$2,119,328.53**	**$2,214,481.00**	**$1,987,451.94**
2. Net Collections							
DIABETES EDUCATION	$19,571.62	$15,953.42	$47,794.99	$38,666.00	$29,908.16	$16,799.56	$18,936.29
WELLNESS CENTER	$239,201.27	$342,079.54	$576,461.53	$710,443.56	$990,098.52	$1,209,126.05	$1,077,478.79
SENIOR HOUSE CALLS	$137,403.76	$159,856.27	$184,175.75	$228,750.60	$206,278.56	$193,982.93	$167,272.45
	$396,176.65	**$517,889.23**	**$808,432.27**	**$977,860.16**	**$1,226,285.24**	**$1,419,908.54**	**$1,263,687.53**
B. ADJUSTMENTS							
1. Total Amount							
DIABETES EDUCATION	$55,502.01	$35,740.75	$32,338.38	$34,870.00	$56,657.11	$35,138.66	$15,120.27
WELLNESS CENTER	$506,849.89	$612,060.23	$497,982.91	$678,336.84	$700,728.69	$832,003.40	$632,856.28
SENIOR HOUSE CALLS	$140,522.92	$145,315.11	$80,161.14	$152,662.00	$57,159.65	$74,531.81	$40,893.96
	$702,874.82	**$793,116.09**	**$610,482.46**	**$865,868.84**	**$814,545.45**	**$941,673.87**	**$688,870.51**
2. MEDICAID REIMBURSEMENT							
A. TOTAL BILLINGS							
DEC, WC, SHC	$301,595.33	$201,165.59	$239,299.92	$417,701.82	$1,061,840.06	$1,066,890.51	$857,996.12
B. AMOUNT RECEIVED							
DEC, WC, SHC	$100,921.27	$44,888.45	$51,391.92	$257,956.82	$623,846.53	$835,244.28	$769,045.01
C. NUMBER OF MEDICAID CLIENTS							
1. Number of Medicaid Visits							
DEC, WC, SHC	2304	1564	1694	2342	4049	3567	4458

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF PHARMACY

PROVIDER PLAN INCOME:

REVENUE	**2004**	**2005**	**2006**	**2007**	**2008**	**2009**	**2010**	**2011**	**2012**	**2013**
From Pharmacy Operations	$1,398,258	$1,627,083	$2,696,424	$2,886,904	$3,218,208	$1,683,279	$2,056,010	$2,679,391	$2,292,824	$2,177,096
From Affiliate practice sites	$573,926	$587,359	$720,138	$813,670	$1,011,070	$918,123	$1,238,740	$1,142,502	$1,272,352	$1,189,430
TOTAL	$1,972,184	$2,214,442	$3,416,562	$3,700,574	$4,229,279	$2,601,401	$3,294,750	$3,821,893	$3,565,176	$3,366,525

OPERATIONS

Immunizations	45	711	855	1,048	1,398	1,711	1,367	1,011	986	1,458
Prescriptions	8,735	19,232	21,983	21,508	21,103	19,146	29,623	32,878	31,746	35,120
TOTAL	8,780	19,943	22,838	22,556	22,501	20,857	30,990	33,889	32,732	36,578

PERFORMANCE MEASURES

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
PERFORMANCE MEASURES

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
School of Medicine					
Percent of students passing part 1 or part 2 of the national licensing exam on the first attempt	96.00%	97.00%	95.84%	97.30%	96.48%
Percent of graduates entering a primary care residency	44.00%	48.18%	40.74%	37.69%	51.32%
Percent of graduates practicing in Texas - **NEW MEASURE**		66.10%	67.25%	66.86%	67.71%
Percent of graduates practicing primary care in Texas	32.94%	29.10%	28.12%	25.15%	25.71%
Percent of graduates practicing primary care in a Texas under-served area	5.83%	4.24%	4.35%	4.44%	6.00%
Percent of residency completers practicing in Texas	49.33%	44.10%	49.66%	41.55%	52.30%
Total gross charges for un-sponsored charity care provided by faculty	75,541,299	123,533,052	246,864,873	238,497,130	259,568,544
Total gross charges for patient care (excluding un-sponsored charity care) provided by faculty	220,578,050	276,682,675	131,018,976	131,221,318	139,921,117
Outpatient-related charges as a percent of all charges by faculty	56.10%	56.10%	57.40%	**N/A**	**N/A**
Percent of charges to managed care contracts by faculty	22.20%	22.30%	23.60%	**N/A**	**N/A**
Minority admissions as a percent of total M.D./D.O. admissions	11.72%	12.78%	10.78%	12.74%	13.84%
Total number of residents	529	547	564	601	645
Minority residents as a percent of total residents	28.35%	27.61%	27.48%	26.29%	25.58%
Minority Graduates as a percent of total M.D./D.O. graduates	23.39%	15.86%	13.19%	9.23%	12.17%
Total number of outpatient visits	862,780	766,952	774,864	772,984	772,243
Total number of inpatient days	309,253	315,673	325,326	326,218	344,757
School of Allied Health Sciences					
Percent of graduates passing the certification / licensure examination on the first attempt	85.34%	93.22%	92.83%	90.73%	94.44%
Percent of graduates who are licensed or certified in Texas	80.98%	89.67%	87.29%	80.50%	84.00%
School of Nursing					
Percent of BSN graduates passing the national licensing exam on the first attempt in Texas	85.06%	88.54%	92.59%	91.42%	82.49%
Percent of BSN graduates who are licensed in Texas	94.62%	94.44%	94.52%	93.15%	94.00%
Percent of MSN graduates granted Advanced Practice Status in Texas	58.54%	61.19%	62.79%	67.11%	63.56%
School of Pharmacy					
Percent of graduates passing the national licensing exam on the first attempt	100.00%	96.77%	98.20%	100.00%	95.70%
Percent of graduates who are licensed in Texas	90.00%	89.00%	97.56%	91.49%	88.03%
Research					
Total external research expenditures	$15,399,457	$16,905,019	$20,029,293	$18,763,291	$20,901,941
Research expenditures as a percent of state appropriated expenditures	10.79%	10.64%	12.68%	12.01%	15.42%
Research expenditures as a percent of state appropriations for research	274.31%	398.67%	467.61%	488.95%	544.68%
Institutional Support					
Administrative Cost	3.98%	4.53%	4.38%	4.31%	4.24%
Institutional Unique Measures					
Annual event hours of distance education	968,635	1,320,739	899,202	743,143	818,767
Total value of lost or stolen property	$9,743	$3,994	$12,860	$9,088	$6,975
Lost or stolen property as a percent of total inventory	0.0233%	0.0082%	0.0300%	0.0170%	0.0125%
All Schools - Total					
Total number of post-doctoral research trainees.	**N/A**	**N/A**	54	56	55
Minority admissions as a percent of total first-year admissions	19.94%	25.14%	23.48%	24.85%	27.88%
Total number of degrees or certificates awarded	1,111	1,227	1,414	1,650	1,846
Minority graduates a percent of total graduates	21.95%	21.93%	25.18%	25.73%	26.54%