

TEXAS TECH UNIVERSITY  
HEALTH SCIENCES CENTER

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FACT BOOK

**Sixth Edition**

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January, 2000  
Prepared by the Office of the  
Vice President for Fiscal Affairs

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# PREFACE

## ***PREFACE***

The Office of the Vice President for Fiscal Affairs is pleased to provide the Texas Tech University Health Sciences Center with a Fact Book. This edition is the sixth annual issue produced by this office as a service to the Health Sciences Center.

We offer this Fact Book as a means of providing a common set of data which will be readily available to decision-makers throughout the Health Sciences Center. We hope that the Fact Book will also aid in achieving the institution's goal of providing the highest standard of excellence in higher education while pursuing continuous quality improvement; stimulating the greatest degree of meaningful research; and supporting faculty and staff in satisfying those whom we serve.

This Fact Book can be accessed on-line at the TTUHSC web page, [www.ttuhscc.edu](http://www.ttuhscc.edu).

We encourage and invite comments, reactions, suggestions and corrections as a means of improving future issues.

# TABLE OF CONTENTS

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# TABLE OF CONTENTS

---

**PREFACE**  
**TABLE OF CONTENTS**  
**HISTORY**

---

**SECTION I:** **ORGANIZATIONAL CHARTS**

- A. Organizational Chart - Health Sciences Center
  - B. Organizational Chart - Vice President for Fiscal Affairs
  - C. Organizational Chart - Vice President for Health Policy & Planning
  - D. Organizational Chart - Vice President for Operations & Student Support Services
  - E. Organizational Chart - Vice President for Health Care Systems
  - F. Organizational Chart - Vice President for Rural & Community Health
  - G. Organizational Chart - Graduate School of Biomedical Sciences
  - H. Organizational Chart - School of Allied Health
  - I. Organizational Chart - School of Medicine
  - J. Organizational Chart - School of Nursing
  - K. Organizational Chart - School of Pharmacy
- 

**SECTION II:** **PROGRAMS**

- A. Academic Programs by Campus
-

**SECTION III:****STUDENT INFORMATION**

- A. Enrollment Trends
  - B. Enrollment Trends by School
  - C. Enrollment by Campus
  - D. Enrollment by Ethnicity & Gender (Total Enrollment)
  - E. Enrollment by Ethnicity & Gender (By School)
  - F. Admission Statistics
  - G. Pass Rates (By School)
  - H. Financial Aid Information
- 

**SECTION IV****RESIDENT INFORMATION**

- A. Enrollment Statistics for Residency Programs (School of Medicine)
  - B. Enrollment Statistics for Residency Programs (School of Pharmacy)
  - C. Resident Distribution (School of Medicine)
- 

**SECTION V****DEGREES AWARDED**

- A. Graduates by Academic Year
  - B. Graduates by Sex/Ethnicity
- 

**SECTION VI****PERSONNEL INFORMATION**

- A. Employee Information
  - B. Faculty Count
  - C. Non-Instructional Staff Count
  - D. Faculty & Staff History
- 

**SECTION VII****LIBRARY INFORMATION**

- A. Summary of Library Holdings

---

**SECTION VIII****FINANCIAL INFORMATION**

- A. Current Funds Revenues
  - B. Current Funds Expenditures
  - C. Operating Budget History
- 

**SECTION IX****SPACE INFORMATION**

- A. Facilities Inventory Report
  - B. Leased Space Report
  - C. Campus Maps
- 

**SECTION X****ALUMNI INFORMATION**

- A. Graduate Specialties
  - B. Geographic Distribution of Alumni by School
- 

**SECTION XI****MEDICAL PRACTICE INCOME PLAN**

- A. Misc.
- 

**SECTION XII****PERFORMANCE MEASURES**

- A. Performance Measures
-

# HISTORY



## **TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

### **History**

The Texas Tech University School of Medicine was created by the 61st Texas Legislature in May, 1969 as a multi-campus institution with Lubbock as the administrative center and with regional campuses at Amarillo, El Paso, and Odessa. In 1979, the charter was expanded to become the Texas Tech University Health Sciences Center, leading the way for establishment of the Schools of Nursing, Allied Health and the Graduate School of Biomedical Sciences. In 1993, the legislature authorized the establishment of a Pharmacy School to be located in Amarillo, with the Lubbock campus offering the first two years of the standard pharmacy curriculum and the Amarillo campus offering the final four years of the standard curriculum leading to the Pharm. D. degree. In addition, Allied Health programs were also expanded to Amarillo and the Permian Basin. The five schools are committed to regionalized, multi-campus educational experiences, and to the related biomedical research, graduate studies, patient care and community service required of a Health Sciences Center. A primary effort is made to achieve a balanced group of students with qualified minority students, diverse age groups, and heterogeneous backgrounds in educational and life experiences. A special effort is made to recruit applicants from West Texas and from rural and border communities.

The Health Sciences Center has as its major objectives the provision of quality education and the development of academic, research, patient care, and community service programs to meet the health care needs of the 108 counties of West Texas, which comprise 50% of the land mass and 13.9% of the population of the total state. This 131,000 square mile service area and population of 2.55 million has been, and remains highly underserved by health professionals and accessible health care facilities, despite the substantial and meaningful contribution made by our institution. Demographic shifts in West Texas populations, as well as socioeconomic and epidemiologic characteristics of its sub-groups create major and specific demands for service. While education of students and residents remains the primary focus of the institution, there has been an important impact on the health status of West Texas. The lack of a single locus of population density has resulted in the regionalization of medical and health care education and patient care on four geographically separated campuses. In providing an excellent quality undergraduate, graduate, and continuing health professional education at each site, the health needs of the larger community have been better met and relevant indices of health status demonstrate significant improvement.

The growing evidence confirms that the TTUHSC School of Medicine is accomplishing its mission of educating and placing practicing physicians in West Texas. Even though it has been a relatively short period of time since the school and its residency programs have been producing graduates, 20% of the physicians currently practicing in West Texas are Texas Tech medical school or residency graduates. Our Schools of Nursing and Allied Health continue their impact on the health care needs of West Texas with most of their graduates remaining in West Texas to pursue their chosen profession.

The Texas Tech University Health Sciences Center is by legislative mandate a separate institution from Texas Tech University. The same Board of Regents, however, serves both institutions. The Board of Regents reviews major issues and sets overall policy for the Health Sciences Center. In 1996, the Board of Regents approved a new organizational structure by creating the Office of the Chancellor and Offices of the President for both Texas Tech University and Texas Tech University Health Sciences Center. The first President of the Health Sciences Center was named in

September, 1996 and as such functions as the Chief Operating Officer for the institution. During the 76<sup>th</sup> Texas Legislative Session, Senate Bill 1088 provided for the establishment of the Texas Tech University System, if the Texas Higher Education Coordinating Board approved its creation not later than August 31, 1999. At the July 22, 1999 meeting of the Coordinating Board, formal action was taken to approve the creation of the Texas Tech University System.

The Deans of the Schools of Medicine, Nursing, Allied Health, Pharmacy and Graduate School of Biomedical Sciences report to the Chief Operating Officer of the Health Sciences Center. Administrative governance and authority of the medical school is situated at Lubbock, and the Dean, as Chief Academic Officer, is fully responsible for the conduct and maintenance of quality educational experiences and related academic and clinical programs offered by the Texas Tech University Health Sciences Centers at Amarillo, El Paso, and Odessa. The Regional Deans of Medicine at Amarillo, El Paso, and Odessa are responsible to the Dean of the School of Medicine in Lubbock for academic programs enabling the Dean to maintain quality assurance in the academic program. The Schools of Nursing and Allied Health utilize the same administrative mode. Regional Deans of Allied Health in Amarillo and Odessa and a Regional Dean of Nursing in Odessa report directly to their respective Deans in Lubbock. This regional concept allows the Schools to establish and operate student education programs, physician residency training programs, continuing education programs, and outreach programs that have proven to be a vital factor in the placement of graduates in practice sites in West Texas and to support the practice of medicine, nursing and allied health in this vast area. The Dean of Pharmacy is located in Amarillo and reports to the Chief Operating Officer. Regional Deans of Pharmacy are located in Lubbock and Dallas, and report to the Dean of Pharmacy.

Recognizing a need for an Institutional Compliance Program, a central office was established in 1996 for all compliance endeavors for Texas Tech University Health Sciences Center. The compliance program, approved by the Board of Regents, was developed and implemented to ensure compliance with all applicable standards, including, but not limited to, professional fee reimbursement, the Health Care Financing Administration (HCFA) regulations, CHAMPUS, Medicaid and federal research funding. The plan includes definition of accountable and responsible persons, audit programs, special investigations, education, research compliance and integrated compliance activities. A special telephone number is maintained within the Health Care Systems office to support TTUHSC's effort to provide the highest quality of care and to assist in identifying non-compliance or other concerns. Under the office of Health Care Systems, an Institutional Compliance Officer and a Deputy Compliance Officer were designated. At each campus, the compliance functions are carried out by Assistant Compliance Officers under the direction of the Regional Deans. Operational compliance responsibilities are delegated to the Regional Deans and the Chairpersons of the individual departments. A Compliance Advisory Committee, comprised of the Regional Deans, the Institutional Compliance Officer, a legal counsel representative and the Associate Vice President for Research, provide oversight and guidance for the program. A summary report of all compliance activities is provided to the Advisory Committee quarterly, and is subsequently forwarded to the President. The Compliance Advisory Committee, as well as the whole compliance program, are under the direction of the President of TTUHSC.

An institutional philosophy that further supports quality services to the students, patients, faculty and staff was enhanced in the fall of 1990. The thrust of the initiative is three-fold: provide customer service skills training to employees, assist departments in quality improvement efforts, and recognize individuals and teams for excellence in quality service. The initiative is called *SERVICEplus*. The customer awareness program of *SERVICEplus* helps employees identify who they serve and to understand and exceed the needs and expectations of these constituents. Over 6,500 employees

have attended the introductory customer awareness course. The curriculum for the program was redesigned in 1999, and the 25-30 volunteer facilitators are completing a certification process. The new curriculum and certification process will enhance the quality and consistency of the program. The Office of Quality Service was created in 1993 to serve as an advocate and focal point for customer service issues. The office serves under the Chancellor's Division and provides services to the university and the health sciences center. The office provides services in four key areas: internal consulting, employee and organizational development programs, employee recognition, and a resource library. The Office of Quality Service works with departments and top leadership to focus on systematic problem solving to remove barriers to quality service and improve the service systems affecting internal and external customers. The office also coordinates an annual, institution-wide quality service recognition program, the Texas Tech Quality Service Awards, for the staff of the university and the health sciences center. The Texas Tech Quality Service Award and the Chancellor's Award of Excellence program were kicked off in December, 1996. Employees who have been at Texas Tech in a benefits-eligible position for two years, who have completed the *SERVICEplus* educational program and who demonstrate excellence in service can be selected as Quality Service Award winners or Chancellor's Award of Excellence winners. Individuals and teams are recognized in an annual ceremony hosted by the Office of the President and the Office of the Chancellor. These awards may be presented to an individual or team. Honorees receive a plaque, certificate and a monetary award.

The Health Sciences Center is continually striving to make the institution and its programs the most cost effective possible. This has been particularly important for the past few years when this young institution has been growing and developing its programs. In 1985, general revenue made up more than 50% of the total operating budget of the Health Sciences Center. Now in fiscal year 2000, general revenue is approximately 25.2% of the total budget. Even though the Health Sciences Center has been able to sustain the growth of its schools and programs, adequate levels of state appropriated funds are essential to accomplish the central mission of providing health care education of the highest quality.

The Health Sciences Center is proud of the accomplishments that have been achieved by this young institution. Some of these include:

## **SCHOOL OF MEDICINE**

- ! Through June, 1999, the School of Medicine has graduated 2,084 physicians. Over the past eight years, approximately 59.4% of graduates have remained in Texas for complete residency training, and an average of 25% of School of Medicine graduates have remained in a Texas Tech program for residency training. In 1999, 26% of graduates selected Texas Tech School of Medicine residencies.
- ! Twenty percent of the practicing physicians in West Texas are Texas Tech medical school and/or residency graduates.
- ! Over the past three years, an average of 58% of all medical school graduates have elected to enter the primary care specialties of Family Medicine, Internal Medicine, Obstetrics and Gynecology, and Pediatrics. In 1999, 56% of graduates elected primary care specialties.

- ! Each of the four TTUHSC campuses has been shown to place the majority of its program graduates who stay in West Texas within a 75 mile radius of the campus. The four campus system therefore has a positive impact on the geographic distribution of physicians throughout West Texas.
- ! In the summer of 1998, the School of Medicine began its joint venture with the College of Business Administration for a combined MD-MBA program, one of only two four-year programs in the country. Each year, 8-10 first-year students will be admitted into the program.
- ! In May of 1999, the School of Medicine created a new department of Health Services Research and Management (HSRM). The department will conduct investigations into problems of health care access, cost, and quality, particularly as it relates to the elderly, residents of rural areas, and persons with chronic diseases. In addition to research, HSRM faculty will teach graduate-level courses in health services research and health care organization, provide lectures to medical students and residents, and collaborate with the MD-MBA program.
- ! The Office of Faculty Development was established in the School of Medicine on May 1, 1998 to concentrate and coordinate efforts to help medical school faculty develop and maintain the necessary competencies for scholarly success in research and education. The mission of the Office of Faculty Development is to assist faculty in achieving the highest level of personal attainment in teaching and research, and in sustaining their vitality both now and in the future. This office will play an instrumental role in planning and developing broad ranging programs for the academic development of both tenure and non-tenure track faculty as well as clinical faculty.
- ! The four campuses of the School of Medicine operate 28 individually accredited graduate medical education programs and 4 fellowship programs in West Texas. As of September, 1999, these programs had 489 total residents in training, including 15 fellows, of which 301 (61.5%) were in primary care fields of Family Practice, Internal Medicine, OB/GYN and Pediatrics. Of the 301 total primary care residents in training, 85 are specifically in Family Practice. The 28 residency programs have 143 first year trainees, and will graduate approximately 139 residents and fellows in 2000.
- ! The four campuses operate a total of 34 clinical departmental units and numerous clinical services and education programs which were previously unavailable in the West Texas region. A partial list of Centers of Excellence includes: Specialized Care for Women and Infants, including perinatal care and neonatal intensive care (four campuses), Pediatric subspecialty services and intensive care (four campuses), trauma centers and emergency medicine (two campuses), neurology and neuroscience centers (two campuses), a center for pain treatment and research, a regional burn center, a center for Alzheimer's disease, a cancer center and a program for bone marrow transplantation, a border community breast care program, and a rural community mobile mammography program.

Recognition has been received for research in such areas as cardiovascular disease, alcohol toxicity, reproductive biology, steroidogenesis, and sick building syndrome.

- ! The patient care programs of the School of Medicine serve as the base for clinical education of medical students and residents, the base for clinical research and as a major source of care for citizens of West Texas. In 1999, the combined four campuses of the School of Medicine provided 530,481 clinical visits of care to 198,841 ambulatory patients. The School also served 45,436 inpatients in its affiliated hospitals. The four campuses provided 256,329 clinical visits of charity care to 66,770 patients valued at \$45,938,499.

## **GRADUATE SCHOOL OF BIOMEDICAL SCIENCES**

- ! The Graduate School of Biomedical Sciences was established in 1991 to coordinate the training of biomedical scientists in six M.S. and Ph.D. programs currently operating in the School of Medicine. It provides educational opportunities for students from this region who seek research careers in the biomedical sciences to advance our knowledge about normal and diseased conditions in humans.
- ! The Graduate School of Biomedical Sciences' six graduate programs have a Fall, 1999 enrollment of 47 students in the six programs and 13 Graduate Interdisciplinary students taking a course for one semester. The School has graduated 45 M.S. and 95 Ph.D. students since 1972, including the first three students who completed the formal M.D./Ph.D. combined degree program.
- ! Graduates of these programs now hold postdoctoral fellowships and faculty positions at major medical schools throughout the United States and abroad. Some also work in private industry.
- ! The M.D./Ph.D. combined degree program has graduated three M.D./Ph.D. students, two of whom are now in private practice and one who is in a postdoctoral position. The program currently has two enrolled students, one of whom is funded by the Medical Scientist Training Program (MSTP).

## SCHOOL OF NURSING

- ! The School of Nursing Continuing Nursing Education Program (CNE) was the first in Texas to be accredited by a national organization and has experienced stability for several years. In part, this is due to continued service to rural health areas.
- ! Since its inception, the School of Nursing has planned its degree programs (BSN and MSN) to meet nursing needs. Students enter with no previous nursing background or as registered nurses in Lubbock and Odessa. Through use of telecampusing, numerous courses are available to meet demands. The largest enrollment to date was 488 students (across campuses and programs). A relatively low rate of attrition is reflective of the continued endeavors of faculty and staff to assure the success of the program.
- ! School of Nursing faculty maintain a faculty practice responsibility. The school pioneered this expectation of faculty and is still one of the few in Texas with this direction. As a result of this clinical involvement and the related 12-month employment, faculty provide enriched clinical education for students and uncompensated care to West Texas citizens.
- ! The Graduate Program offers a Master of Science in Nursing with a focus on Education or Administration in conjunction with a clinical focus in Community Health or Gerontics. The Master of Science in Nursing program's greatest increase in enrollment is in the Family Nurse Practitioner Program and the Post-Masters Family Nurse Practitioner Program. This can be attributed to its excellent reputation and the increased number of baccalaureate nursing graduates in the area. In 1995, a collaborative program with The University of Texas at Tyler School of Nursing was established to prepare Family Nurse Practitioners for the Tyler area. A similar collaborative program began with Midwestern State University in Wichita Falls in the Summer of 1998. Another collaborative program with the University of Texas Health Science Center in Houston for masters prepared nurses in Psychiatric Mental Health Nursing with an Addictions Focus was implemented in Fall, 1998. Additional practitioner programs are under consideration. The Nurse Practitioner courses are available via telecommunications.
- ! The Research Program offers assistance to faculty and students in conducting research, as well as applying for external and internal funding.
- ! The School of Nursing, in collaboration with the School of Nursing at The University of Texas Health Science Center at San Antonio, implemented a doctoral program in nursing to prepare a clinical nurse scientist, effective 1991. The first doctoral students were admitted to the Lubbock campus in the fall of 1992. Ten students are currently enrolled on the Texas Tech campus. The Lubbock campus had its first doctoral graduate in Spring, 1997.

## SCHOOL OF ALLIED HEALTH

- ! In 1994, the educational program for physical therapists transitioned from the baccalaureate degree level to the entry-level master's degree level. In late 1999, the Texas Higher Education Coordinating Board approved a similar transition of the baccalaureate degree for occupational therapy to an entry-level master's degree, to commence with the entering class of 2000. Admission to one program is by competitive application. Both the MPT and the MOT programs follow a 3 + 3 format. Students complete three years of general education-liberal arts studies prior to entering these three-year professional programs. The educational programs in Occupational Therapy and Physical Therapy are offered at the campuses in Amarillo, Lubbock and Odessa. The expansion of our programs to include two other campuses allowed the class size in those disciplines to double. Our expansion to the campuses in Amarillo and Odessa was motivated by the commitment to educate students locally and urge them to practice locally after graduation. The long range goal is to increase the number of clinicians in the regions. A number of students have said it clearly: "If you didn't have this program here at this location, I could not choose this major. I cannot relocate because of family and economic considerations."
- ! The Department of Communication Disorders includes both baccalaureate and master's degree educational programs. The baccalaureate degree is in communication disorders; graduate students choose either speech-language pathology or audiology as the major. Renovation of space to house the department within the Health Sciences Center, which began in 1999, will be the final phase of the transfer of the Department from the TTU campus.
- ! An educational program for physician assistants began in 1999. This profession is one of the fastest growing in the nation. It is particularly well suited to the West Texas region because a large number of physician assistants choose to specialize in family medicine and other primary care specialties and to practice in small towns and rural areas.
- ! The Clinical Laboratory Science Program is the only one in the nation which offers students the opportunity to choose among options: (1) traditional CLS curriculum; (2) pre-med option; and (3) business option. With the business option, a collaborative relationship with the College of Business Administration allows the student to earn a minor in Business and with only one year of post-baccalaureate study, an M.B.A. This option is available for students who aspire to supervisory and/or management positions in clinical labs.
- ! The School of Allied Health continues to receive hundreds of applications for admission. In FY 99, approximately 40% of those who applied were accepted because class sizes are regulated by accrediting agencies. The average GPA of students admitted each year ranges from 3.2 to 3.7.

- ! The seven professional programs within the School are each independently accredited by a different accrediting agency. Thus, at least one program is always in the self-study process. All existing programs are fully accredited with maximum allowable terms of accreditation.
- ! A “first in Texas” baccalaureate (B.S.) in emergency medical systems management will begin in 2000. This program will provide a long sought-after opportunity for practicing EMT’s to complete an undergraduate degree while preparing to assume leader positions in management of pre-hospital care systems. This program will complement our expanding relationship with community colleges throughout the region. The EMS program in the School also houses the Texas EMS Education Coordinator function for the Texas Department of Health.
- ! Personnel shortages continue in most of the allied health professions. They are most severe in the disciplines of communication disorders, occupational therapy, physical therapy and physician assistants.
- ! The School has an active faculty development program, including graduate fellowships for allied health clinicians who are making the transition to academe. With a critically small number of qualified faculty in the School’s disciplines, this “grow your own” philosophy is one approach to the solution of the problem.
- ! Departments within the School of Allied Health include:

Diagnostic and Primary Care

Clinical Laboratory Science (B.S.)

Physician Assistant (B.S.)

Emergency Medical Services (B.S., EMSM and Certificates)

Rehabilitation Sciences

Occupational Therapy (M.O.T.)

Physical Therapy (M.P.T.)

Department of Communication Disorders (B.S. and M.S.)

## **SCHOOL OF PHARMACY**

- ! Texas Tech University Health Sciences Center School of Pharmacy was established in 1993 to offer the degree of Doctor of Pharmacy (Pharm.D). The School began accepting applications and enrolled its first class of 63 students in the fall of 1996. Each



fall since 1996, the School has enrolled a new class and in January of 2000 will enroll a class of approximately 25 to participate in a year-round program. The founding class will graduate in May, 2000.

- ! The School's vision statement reflects the changing responsibilities of the pharmacist and the role of the educator in the process. The School is learner-centered, collegial in nature, and uses state-of-the-art technology to cultivate practitioners dedicated to providing a high standard of care for their patients. The curriculum is based around a problem-based learning model and provides a stimulating and innovative cooperative educational environment.
- ! In addition to the traditional Pharm.D. program, the School also provides a non-traditional Pharm.D. program geared toward the practicing bachelor level pharmacist, as well as a Ph.D. program in the basic sciences.
- ! In June of 1997, the American Council of Pharmaceutical Education (ACPE) granted the SOP "candidate" accreditation status. This classification, the highest level possible until the first class graduates, is recognized by all state boards of pharmacy as equivalent to full accreditation. Graduates of a school with candidate status may enroll for licensure examinations in any state. The ACPE will consider the SOP's application for full accreditation when the first class has graduated in May, 2000 and full accreditation may be awarded as early as June, 2000.
- ! To provide significant and varied clinical experiences during the last 18 months of the curriculum, students are assigned to clinical rotations in Amarillo, Lubbock, El Paso and Dallas.
- ! The School is committed to providing West Texas with innovative pharmaceutical care. The faculty and residents of the School provide patient care through various contracts with external healthcare institutions including hospitals, nursing homes, clinics and the Texas Department of Criminal Justice.
- ! In addition to its direct patient care initiatives, the School supports a significant research program. The School of Pharmacy building houses approximately 20,000 square feet of laboratory space. Current efforts include research targeted at drug delivery, drug metabolism, blood brain barrier, cancer, immunology, molecular biology, pharmaceuticals pharmacokinetics and pharmacoconomics. The School has received \$1,768,534 in research grants and contracts, including four AACP New Investigator Awards and three NIH grants. The annual Marsh Lectureship brings world renowned research experts in neuroscience and addiction to visit the School and give invited lectures to the TTUHSC Amarillo campus.

## **HEALTH CARE SYSTEMS (formerly Managed Health Care)**

During the 1993 Legislative session, the Texas Legislature established a Correctional Managed Health Care Advisory Committee (CMHCAC) and charged it with developing a managed health care delivery system to provide health care to Texas Department of Criminal Justice (TDCJ) offender-patients. The Committee established a contract with TTUHSC to provide health care for the TDCJ facilities in the Western part of the state. Of the approximately 130,000 inmates housed in TDCJ facilities, the Western sector has approximately 30,000 beds in 28 facilities at 19 sites. Included is a 550-bed psychiatric hospital located in Lubbock which opened in July 1995. A tertiary medical/surgical prison hospital adjacent to the psychiatric hospital opened September 1996 with medical/surgical care provided by the TTUHSC School of Medicine. TTUHSC is responsible for providing ambulatory care at the TDCJ facilities, developing Preferred Provider Networks and implementing a telemedicine program. In addition, TTUHSC is responsible for contracting with the local community hospitals and staffing new facilities. During the 1995 Legislative session, the Texas Legislature expanded the CMHCAC role allowing it to contract with other state agencies to provide them with managed care services. As a result of this action, effective September 1, 1995, TTUHSC began providing managed health care services to five Texas Youth Commission (TYC) facilities, with approximately 1,000 youth located in Brownwood, Pyote, Sheffield, Vernon, and El Paso.

Psychiatry support for TDCJ was moved to the Managed Health Care system on January 1, 1996, with TTUHSC providing the mental health care in West Texas. Pharmacy services for the TDCJ contract are provided through a central contract managed by the TTUHSC Pharmacy School in Amarillo.

The role of the telemedicine program has been to provide specialty consults for the TDCJ inmates by connecting correctional unit clinics with medical school consultants at the TTUHSC. It also reduces backlog in needed specialty clinics and initiated a referral pattern to the TTUHSC specialists who service the prison hospitals. Teleconsultations have been conducted through a two-way interactive video system utilizing the latest satellite and terrestrial communication technology. The first phase of telemedicine consultative service included linking the TTUHSC with the Clements Unit in Amarillo; the Robertson Unit in Abilene; the Lynaugh Unit in Ft. Stockton; the Allred Unit in Wichita Falls; and the Montford Unit in Lubbock. Medical patient encounters have taken place via teleconsultation. The initial five sites have been expanded, increasing the number of telemedicine-capable sites to thirteen. We provide specialty care access to over 30,000 inmates.

The Center for TeleMedicine/TeleHealth was created September 1<sup>st</sup>, 1997 to act as the clearinghouse for telemedicine activities at the TTUHSC. Its mission is to provide access to specialty care and education for all inhabitants located in the TTUHSC's service area, which encompasses over 131,000 square miles in 108 counties. The TTUHSC's rural telemedicine network includes an innovative school-based clinic in Hart, and a sub hub and spoke network connecting Terlingua and Presidio to Alpine with a final connection to the TTUHSC. Placement of telemedicine connections into nursing homes and the delivery of diabetes education programs are currently under development.

In October, 1995, Correctional Health Services was re-designated as the Office of Managed Health Care. It was given responsibility for all TTUHSC Managed Care activities, including contracting with private and government payors to provide medical services to patients as well as the development of new lines of business. Through Managed Health Care's involvement, TTUHSC has partnered in a newly formed health maintenance

organization, Texas Universities Health Plan (TUHP), which is offered to State of Texas and higher education employees, retirees and dependents in Lubbock and the eight surrounding counties. In addition, Managed Health Care is spearheading the development of Texas Universities Transplant Consortium, managed Medicaid, Texas Healthy Kids, and Children's Health Insurance Program. TTUHSC's involvement with Texas Department of Health women and children's health care throughout West Texas and participation in the Title V Program at all four campuses are also coordinated through Managed Health Care. In December, 1999, because of continued expansion in the correctional and managed health care areas, the office was reorganized and renamed the Office of Health Care Systems.

Other initiatives for Health Care Systems include:

- ! Pilot program to provide mental health services for Texas Mental Health and Mental Retardation (TDMHMR) facilities, and the U.S. Immigration and Naturalization Service;
- ! Local contractual agreements with Lubbock Regional MHMR and El Paso Life Management Center;
- ! Responsibility for case management activities for high risk pregnant women and children participating in Medicaid or Title V Programs;
- ! Provision of onsite health services for the 2400-bed El Paso County Jail and the 500-bed Ector County Jail;
- ! Management of the Texas Tech Diabetes Center. The Diabetes Center provides education and research initiatives to ensure comprehensive diabetes self-management education for persons with diabetes in Lubbock and the surrounding counties of West Texas and Eastern New Mexico. This program is being established in accordance with National Standards for Diabetes Self-Management Education Programs of the American Diabetes Association.
- ! Management of TTUHSC Mobile Mammography program, which focuses on providing breast screening to the citizens of West Texas through mammography and clinical breast examinations. The Mobile Mammography clinic is accredited by the American College of Radiology and certified by the Texas Department of Health and the Food and Drug Administration.

- ! MHC supports the concept of localized delivery of outpatient-based health care through ventures such as Texas Tech Medical Center Southwest (TTMCSW), Southwest Lubbock Surgery Center, and the Laser Surgery and Vision Institute. Located in the former Southpark Hospital campus, TTMCSW offers area consumers easy access to a broad range of primary care and the latest in outpatient surgical technologies.

## **COMPUTER SERVICES**

Texas Tech University Health Sciences Center uses a wide range of information systems technologies to support its academic and service missions in order to further higher education and provide medical support to West Texas. TTUHSC has designed and utilizes state-of-the-art information systems technologies in the computing facilities infrastructure and the telecommunications infrastructure that service all four campuses, associated clinics and the Health Sciences Center outreach to rural communities and prison units of the Texas Department of Criminal Justice. A high speed ATM core network infrastructure, which allows enhanced connectivity, higher transmission speeds, and lays the groundwork for combining voice, video and data, has recently been implemented in all four campuses of the institution.

Computer Services currently provides the institution with support for information technology in the areas of computers, networking, programming support, data management, and systems management. The scope of Computer Services now extends to the following areas:

- Providing and supporting a wide area data network that supports all four campuses and outlying clinics.
- Providing and supporting a high speed ATM network infrastructure at each of the four campus locations.
- Providing institutional support for over 4,000 personal computers and terminals across the four campuses through telephone support and actual hands-on repair and replacement. This covers both hardware and institutionally supported software.
- Providing and supporting institutional data file storage and printing services.
- Providing and supporting Internet connectivity both through dialup services and through network connectivity on-site.
- Providing and supporting WEB development for academic and clinical information.
- Providing support for institutional applications such as Student Information Services, Central Stores, and Contracting.

## **HEALTHNET**

Recognizing the need for our outreach programs, the Legislature provided funding for HealthNet, an integrated health care education and rural practitioner support network, to sustain the educational and clinical outreach support mission of the Health Sciences Center. HealthNet maintains three telecommunication networks, MedLink, ESN and TechLink, to extend the resources of the TTUHSC to West Texas communities and beyond through interactive telecommunications, distribution of accredited medical education, and extension of TTUHSC's academic programs.

**C TechLink**

The TechLink network connects classrooms and conference rooms on TTUHSC's four campuses. Using state-of-the-art compressed digital video and audio technology, the network provides live interactive capability among the four campuses for research, administrative, teaching and other educational support activities. Carrying more than 10,592 event hours in fiscal year 1999, the network:

- maximizes the outreach and impact of limited faculty resources;
- provides quality undergraduate and graduate courses to students on all campuses;
- facilitates curriculum consistency and continuity; and
- reduces faculty and student travel among the campuses.

**C MedLink**

The MedLink network utilizes compressed digital video and audio transmitted via satellite or terrestrial fiber optic lines to provide direct patient care and information to Texans. The MedLink network supports telemedicine activities through live interactive video consultations between medical specialists at all campuses of TTUHSC and primary care physicians, physician assistants, nurse practitioners and their patients in rural West Texas. The network facilitates full motion picture quality video interactions among all parties and the transmission of critical patient information including diagnostic data and images. The practice of medicine through telecommunication technologies has increased access to quality health care in underserved rural communities. The availability of telemedicine services plays a vital role in enabling the rural community infrastructure to remain viable and healthy.

**C Educational Satellite Network (ESN)**

The Educational Satellite Network is a satellite-based continuing education network, one-way video and audio. The satellite network is supported by an interactive audio network. The system is used to extend the resources of TTUHSC's health care professionals working in remote health care facilities. Continuing education programs are delivered via ESN to physicians, nurses and allied health professionals at more than 85 rural hospitals and clinics in all regions of Texas and Eastern New Mexico, with a national market of more than 225 hospitals and military sites throughout the United States. The use of the system has reduced professional isolation and has enabled practitioners to be exposed to the latest developments in their respective fields, and to maximize the time they can devote to direct patient care. Studies have shown that use of the continuing education programs has produced a measurable increase in the quality of patient care at remote health care facilities.

**C Rural Outreach**

TTUHSC HealthNet is partnering with other state and local entities to explore the potential use of telecommunications technologies in the maintenance of the rural community infrastructure. These include public education, public and social

services program administration, public safety and legal services. Collaboration among various stakeholders in rural communities is essential in achieving the multiple use of these technologies which is necessary to strategically strengthen the infrastructures of these communities.

## **LIBRARIES OF THE HEALTH SCIENCES**

The Libraries of the Health Sciences, founded in 1971, exist to meet the curricular, research and patient care information needs of the students, faculty and staff of TTUHSC at Lubbock, Amarillo, El Paso and Odessa. By extension, the libraries also exist to meet the information needs of the larger biomedical and health care community of the 108 county West Texas service area of TTUHSC. The libraries, one at each of the four campuses of the system, are staffed by 17 professional librarians, 2 administrative staff and 24 support staff. Professional librarians hold academic appointments in the School of Medicine's Health Communications Department and teach a variety of information management and computer courses to students of all degree programs within the TTUHSC. The libraries of the TTUHSC system are fully computerized and share a common online catalog, as well as a variety of electronic databases. The libraries currently have over 50 external contracts and service agreements in place throughout the urban and rural areas of West Texas, in order that we might provide biomedical information support to unaffiliated healthcare-related entities. In the fall of 1997, the three remote campus libraries at Amarillo, Odessa and El Paso added a significant number of hours of operation (nights and weekends) to expand opportunities for service to users. The Lubbock library expanded its hours to 99.5 per week last year. In the summer of 1998, the Lubbock library moved to a new 50,000 sq. ft. facility. It features 28 group study rooms for use by TTUHSC students, a 64-workstation computer lab and adequate space to consolidate all library collections in one location. The need for remote storage of resource material was thereby eliminated.

## **AREA HEALTH EDUCATION CENTER (AHEC)**

The Texas Tech Office of Border Health was created in 1994 to address health professions recruitment in the border area of Texas and border health issues. The office hosts the Texas Tech Area Health Education Center (AHEC) Program Office and the Health Education Training Centers Alliance of Texas (HETCAT) West Region Program Office. The AHEC and HETCAT programs share common goals with the Office of Border Health in health professions recruitment, development, distribution and retention, and health promotion at the community level. AHEC and HETCAT programs are supported with grants from the federal Health Resources and Services Administration.

## **TEXAS JOURNAL OF RURAL HEALTH**

Now officially a quarterly journal, the *Texas Journal of Rural Health*, published by TTUHSC, is the only one of its kind in Texas. The Editor and Managing Editor encourage authors to submit relevant and current research studies, as well as legislative and/or health policy manuscripts. The

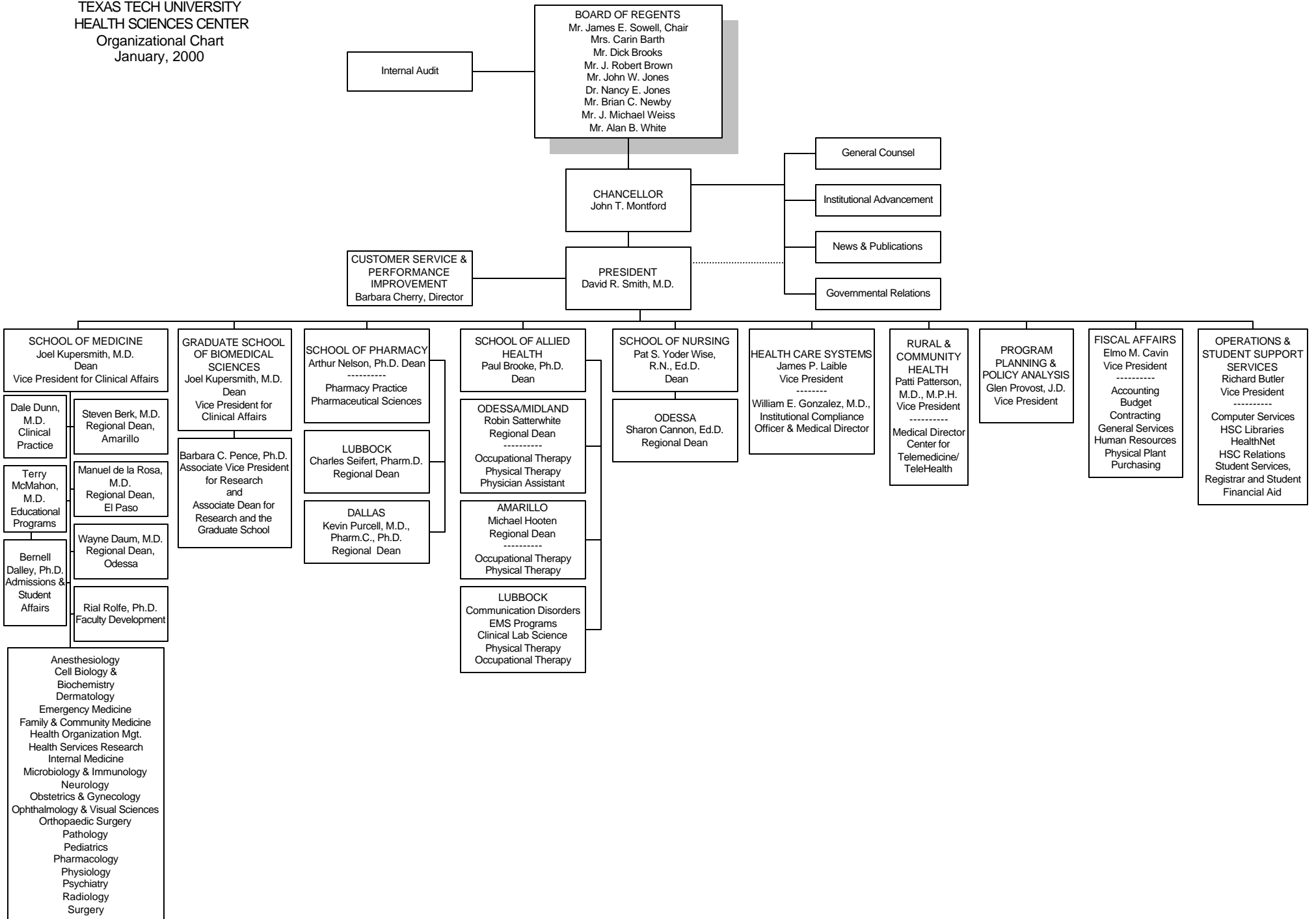
purpose of the journal is to provide a forum for sharing ideas on rural health issues. Articles are accepted for possible publication throughout the year.

Submitted manuscripts should include complete referencing material in APA form. Manuscripts undergo a blind peer review, and the process normally takes four to six weeks. Upon completion of the review, the authors are contacted regarding the outcome. In an effort to expand readership, free subscriptions to the journal are offered. The national and international subscription list is constantly growing, and includes a wide range of people such as hospital presidents, administrators, professors, legislators, health care workers, and people from various state agencies and rural communities all over the United States and Canada, as well as the United Kingdom and Australia.

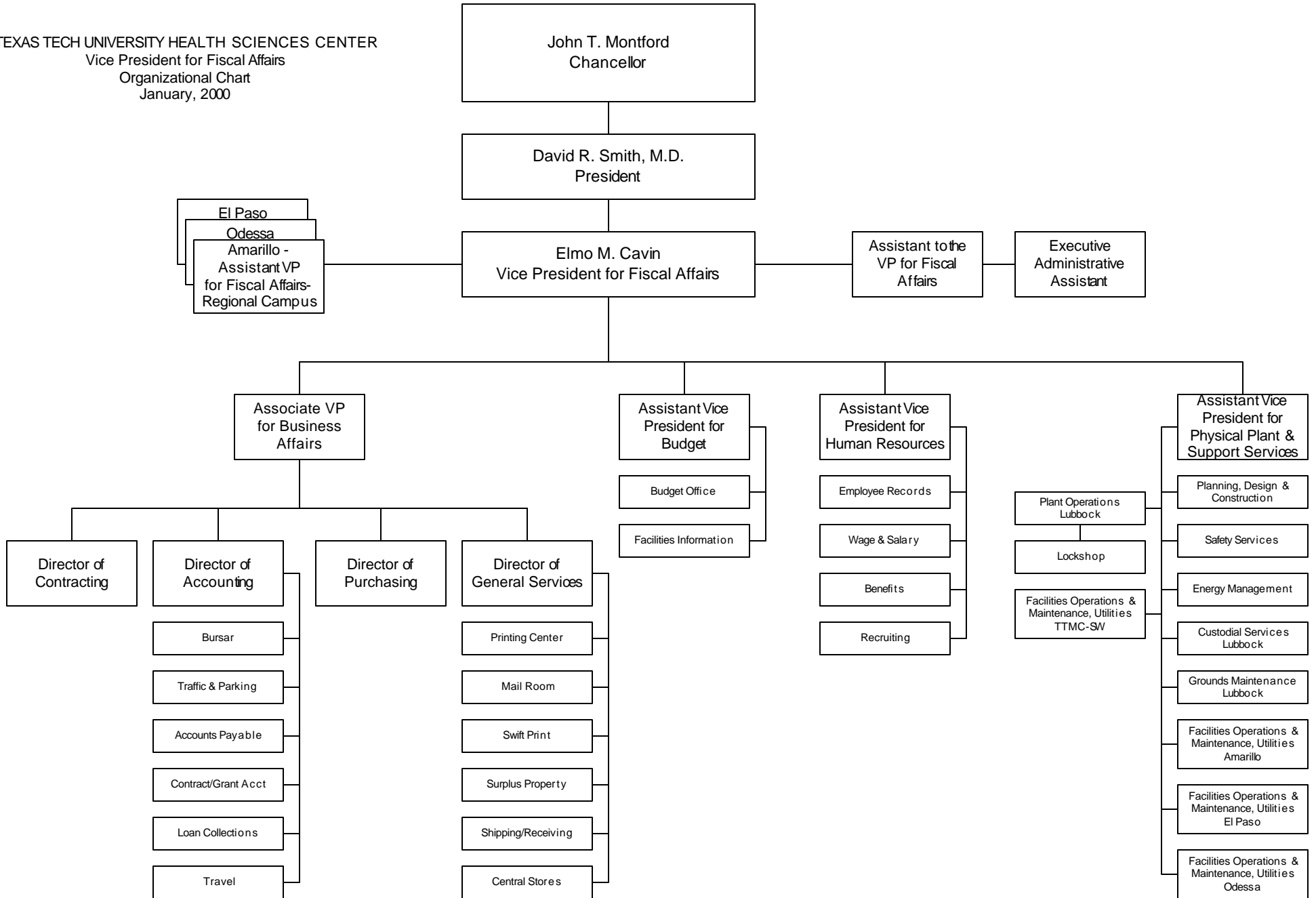
# ORGANIZATIONAL CHARTS



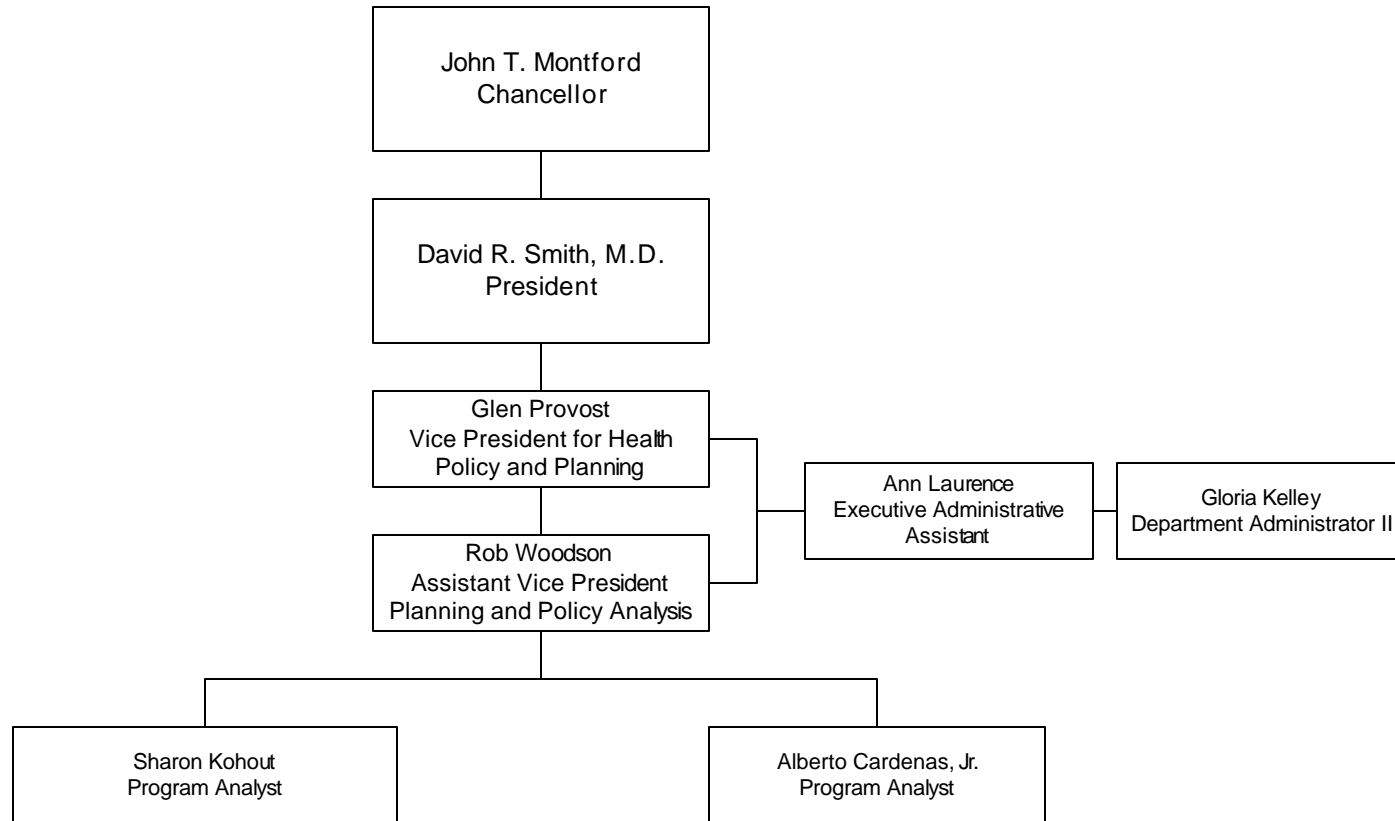
TEXAS TECH UNIVERSITY  
HEALTH SCIENCES CENTER  
Organizational Chart  
January, 2000



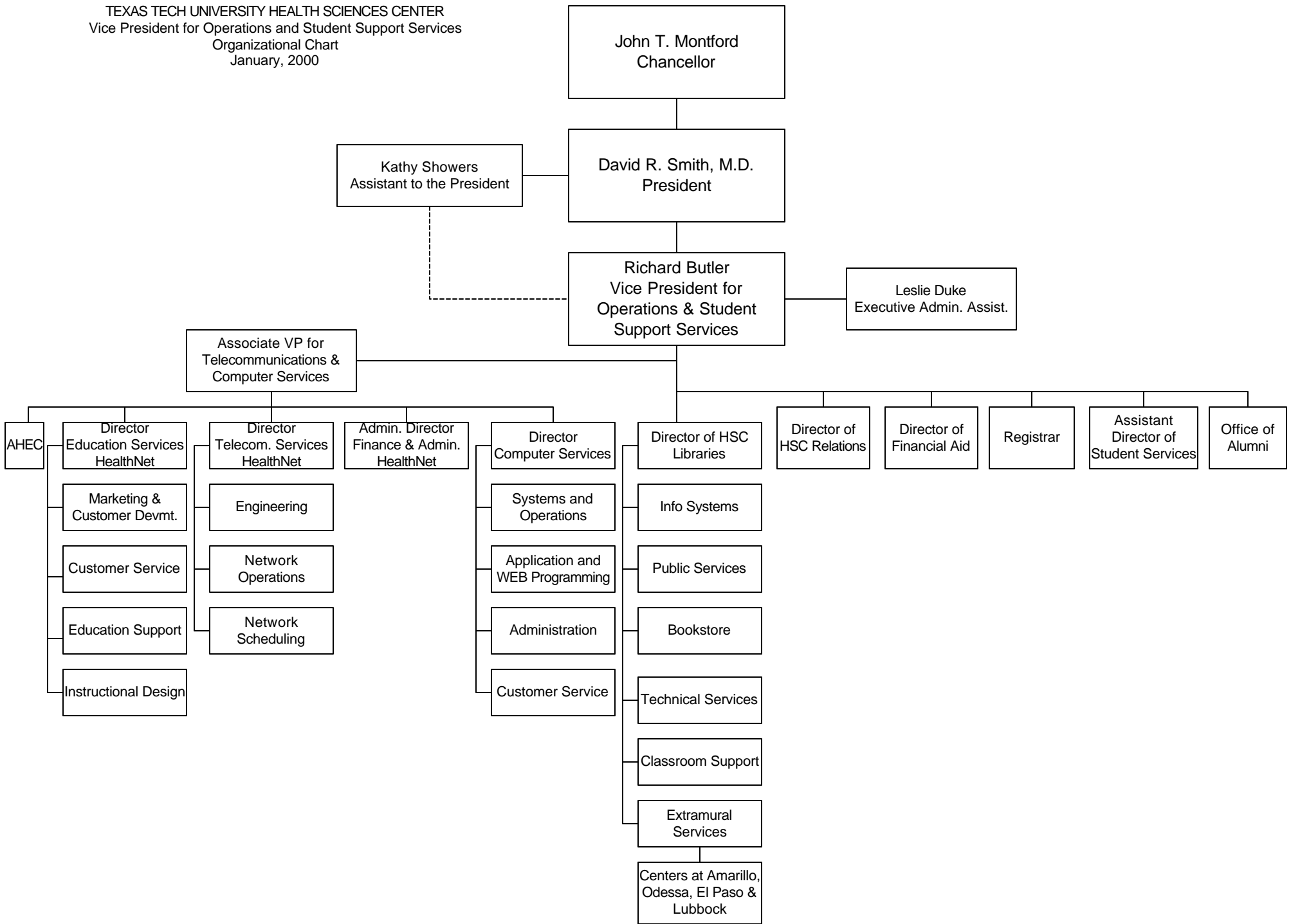
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 Vice President for Fiscal Affairs  
 Organizational Chart  
 January, 2000



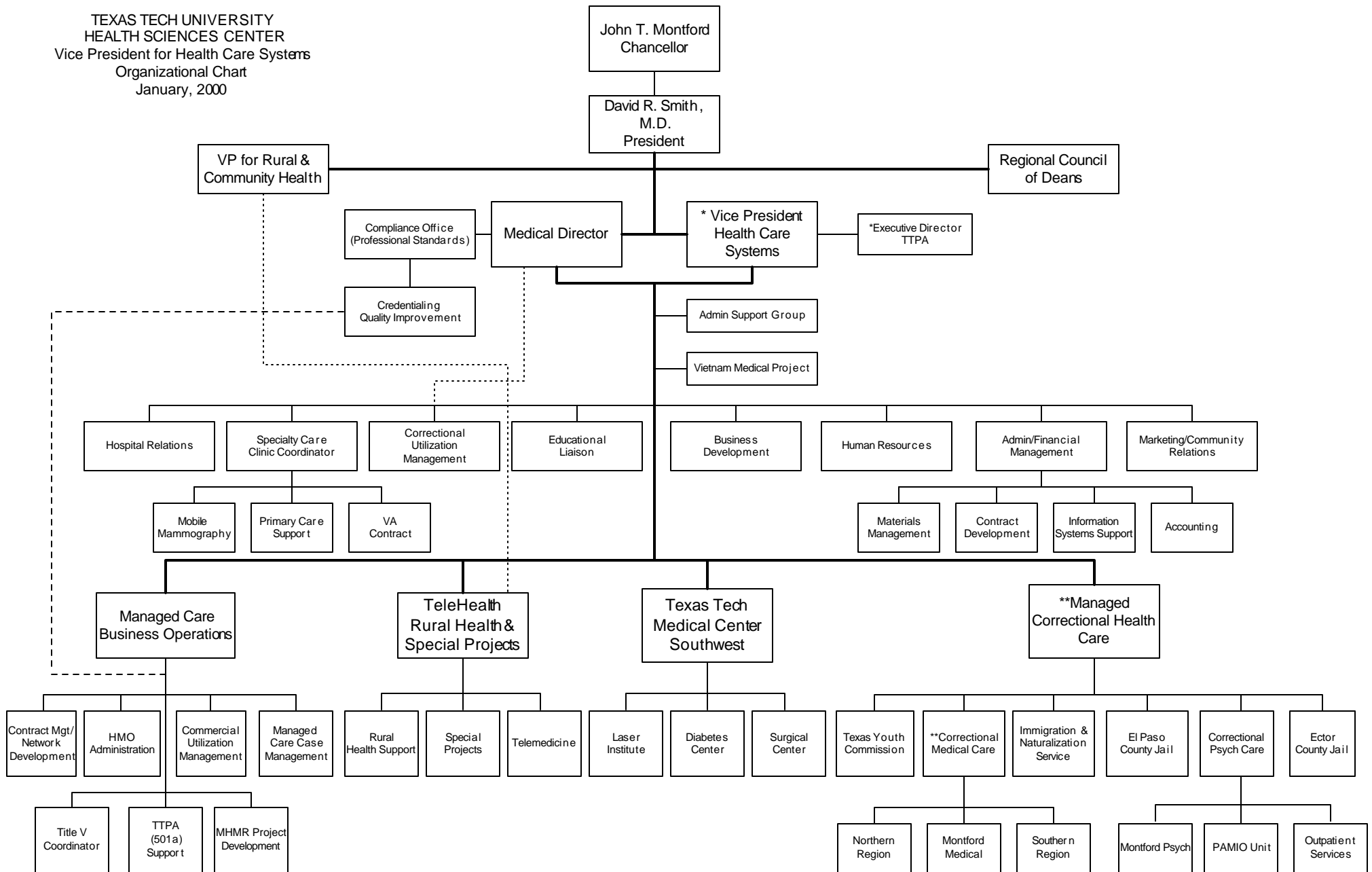
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
Vice President for Health Policy and Planning  
Organizational Chart  
January, 2000



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 Vice President for Operations and Student Support Services  
 Organizational Chart  
 January, 2000

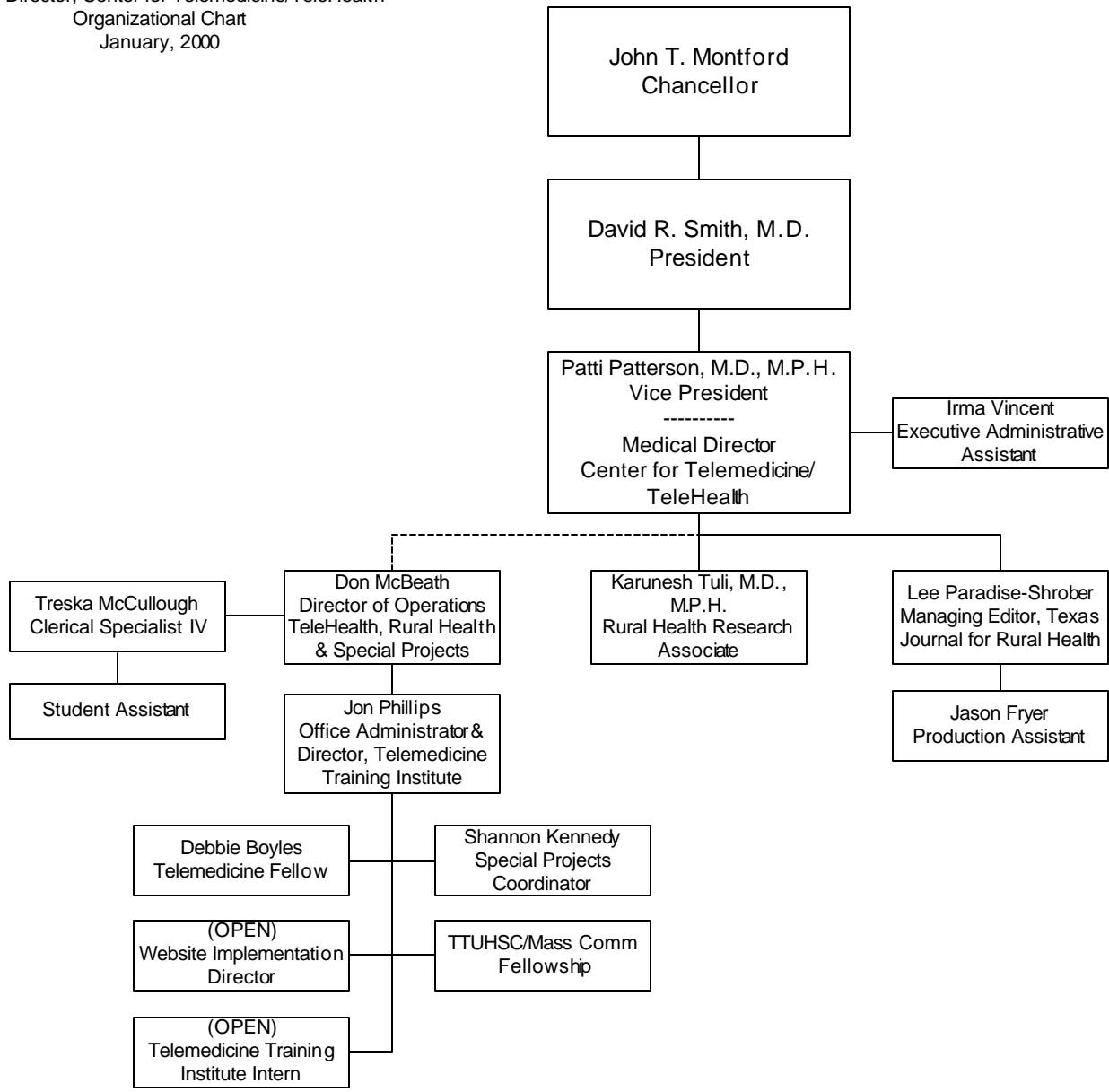


TEXAS TECH UNIVERSITY  
 HEALTH SCIENCES CENTER  
 Vice President for Health Care Systems  
 Organizational Chart  
 January, 2000

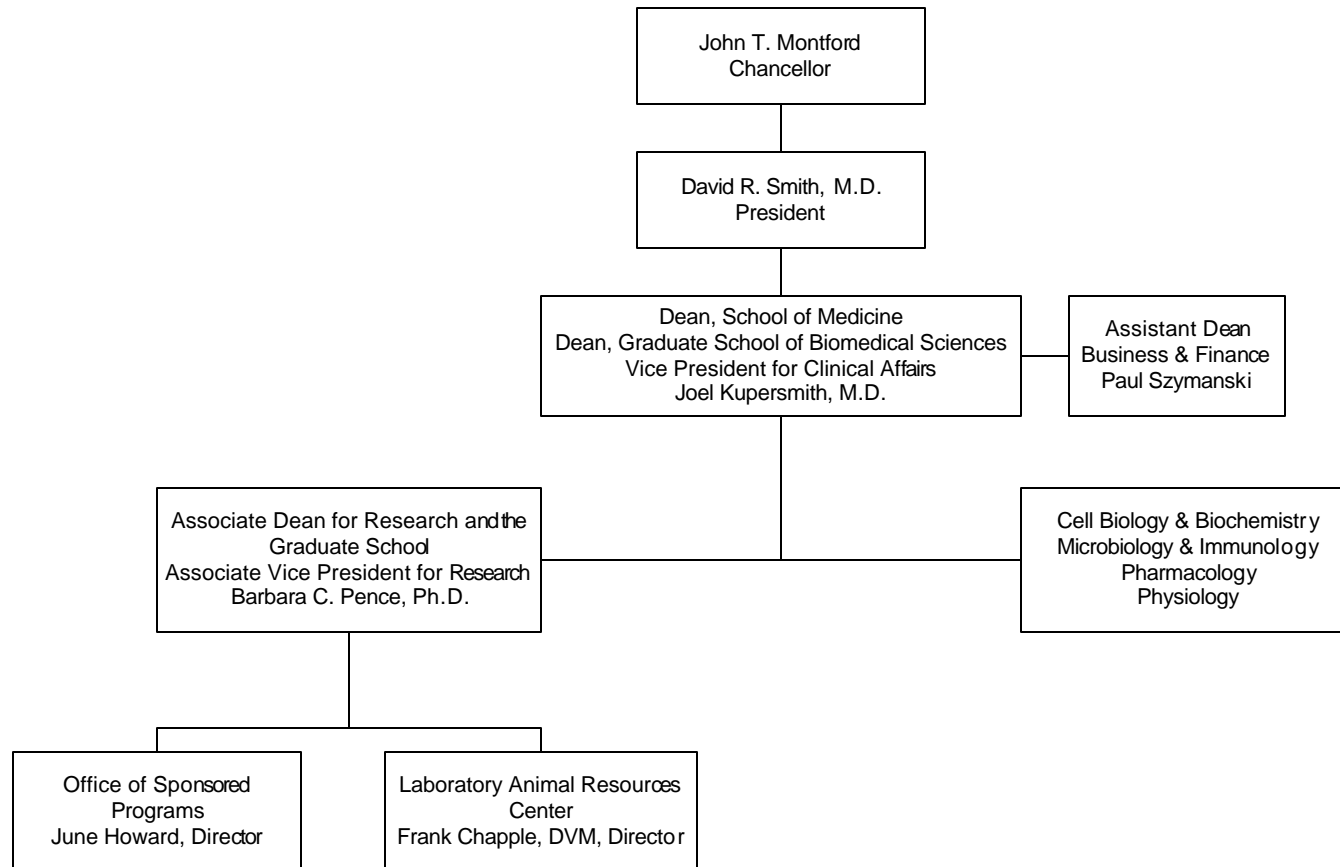


\* Dual Hat Position  
 \*\* Dual Hat Position

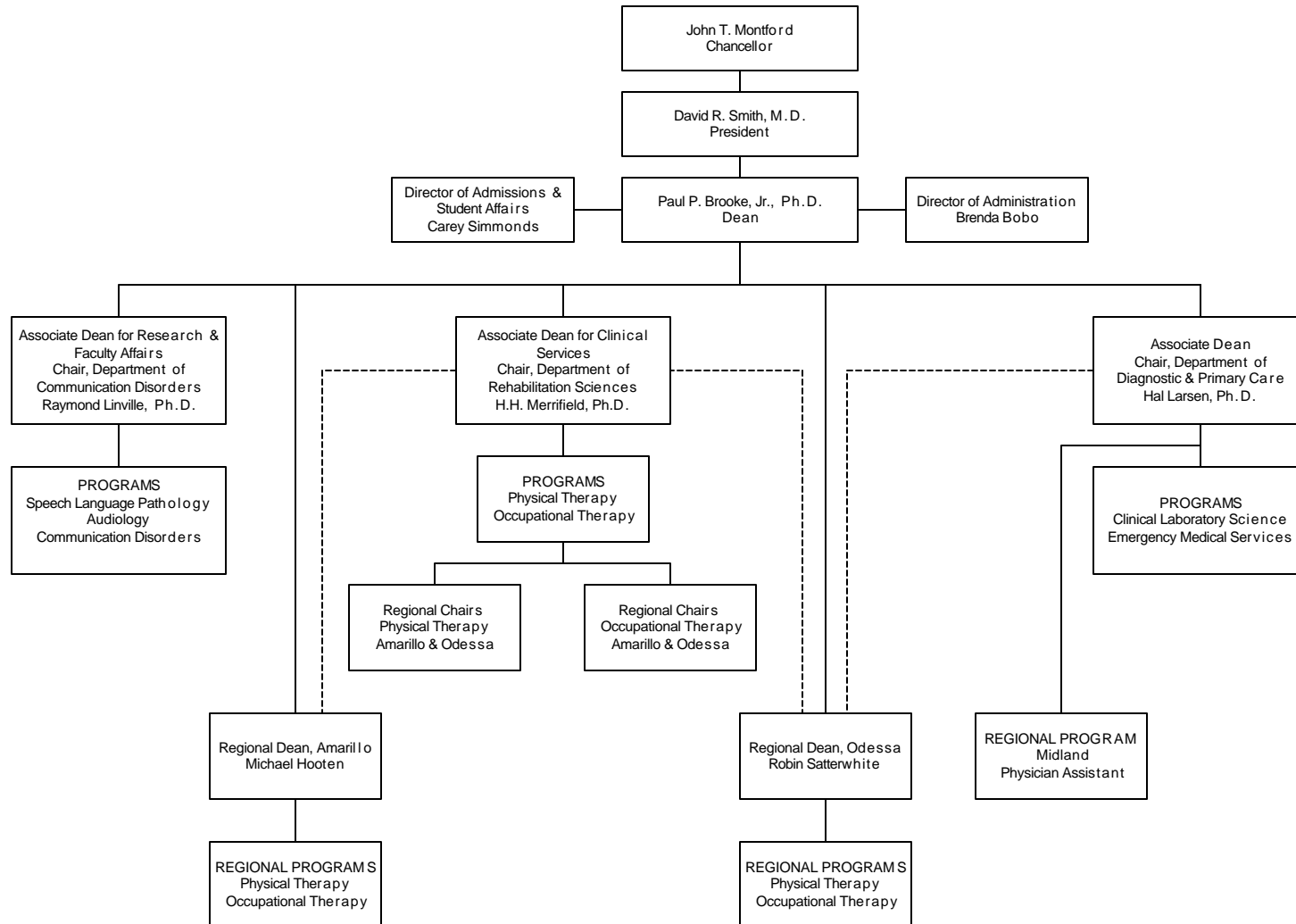
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 Vice President for Rural and Community Health  
 Medical Director, Center for Telemedicine/TeleHealth  
 Organizational Chart  
 January, 2000



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
Graduate School of Biomedical Sciences  
Organizational Chart  
January, 2000

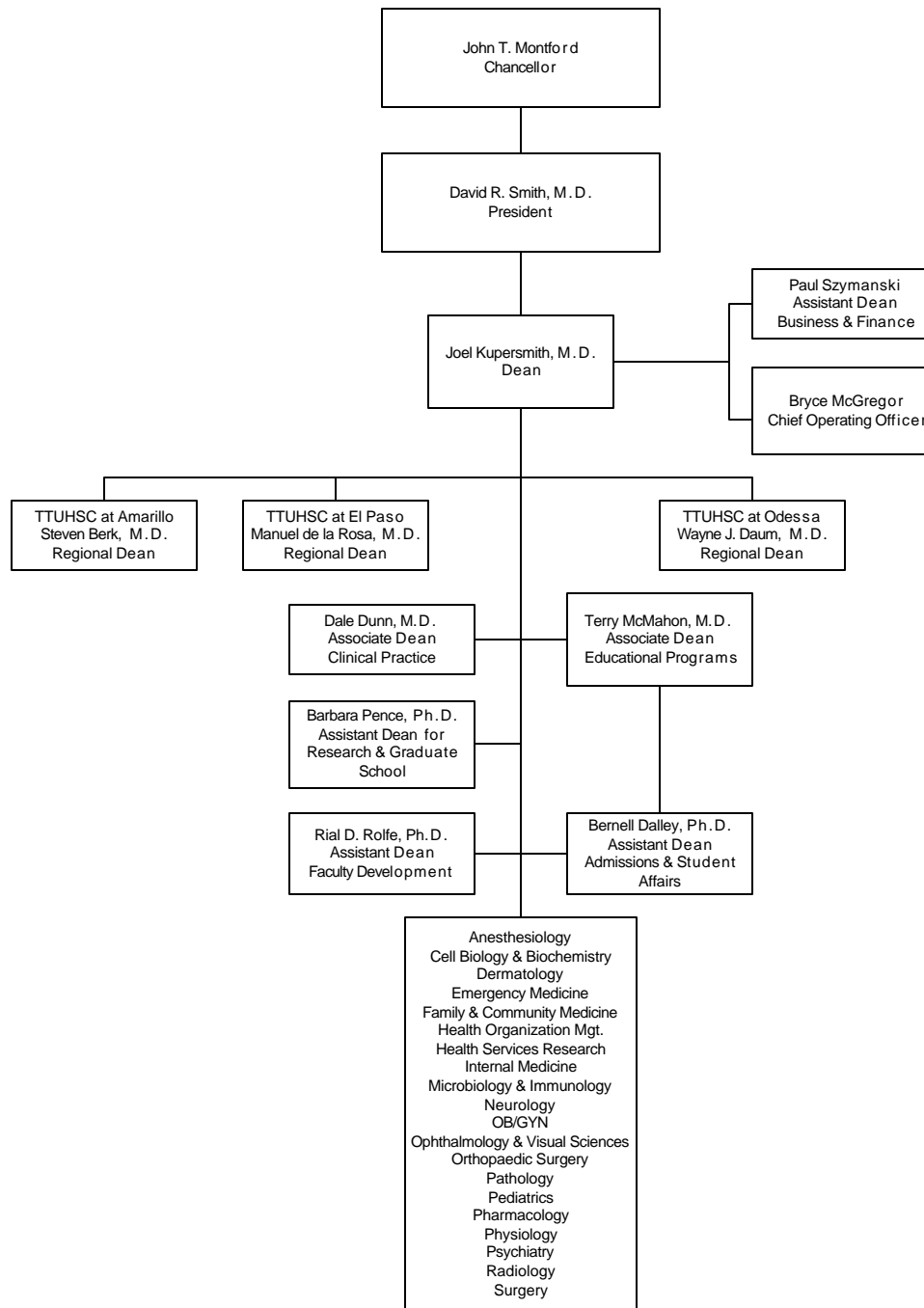


TEXAS TECH UNIVERSITY  
 HEALTH SCIENCES CENTER  
 School of Allied Health  
 Organizational Chart  
 January, 2000

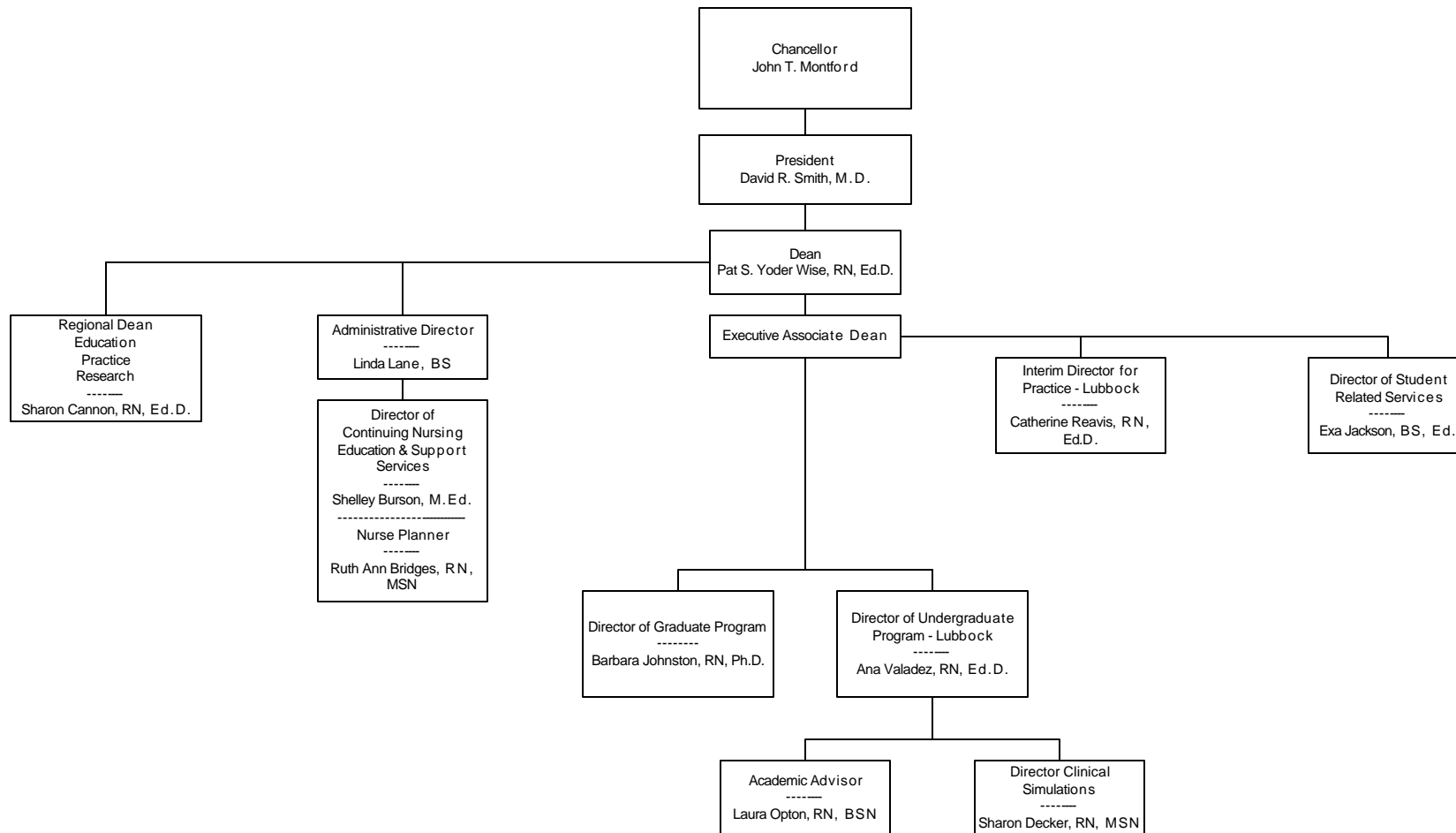




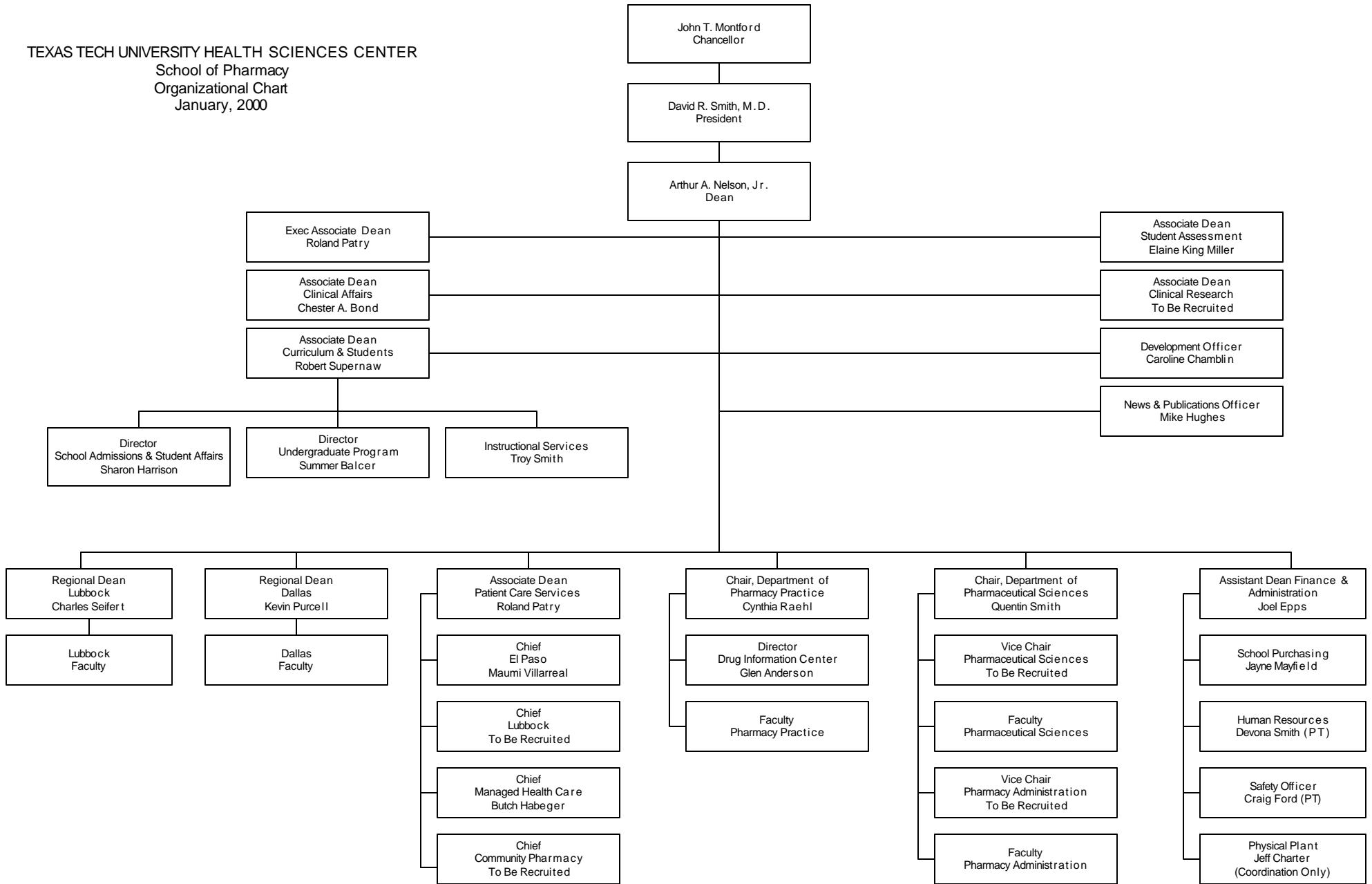
TEXAS TECH UNIVERSITY  
 HEALTH SCIENCES CENTER  
 School of Medicine  
 Organizational Chart  
 January, 2000



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 School of Nursing  
 Organizational Chart  
 January, 2000



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 School of Pharmacy  
 Organizational Chart  
 January, 2000



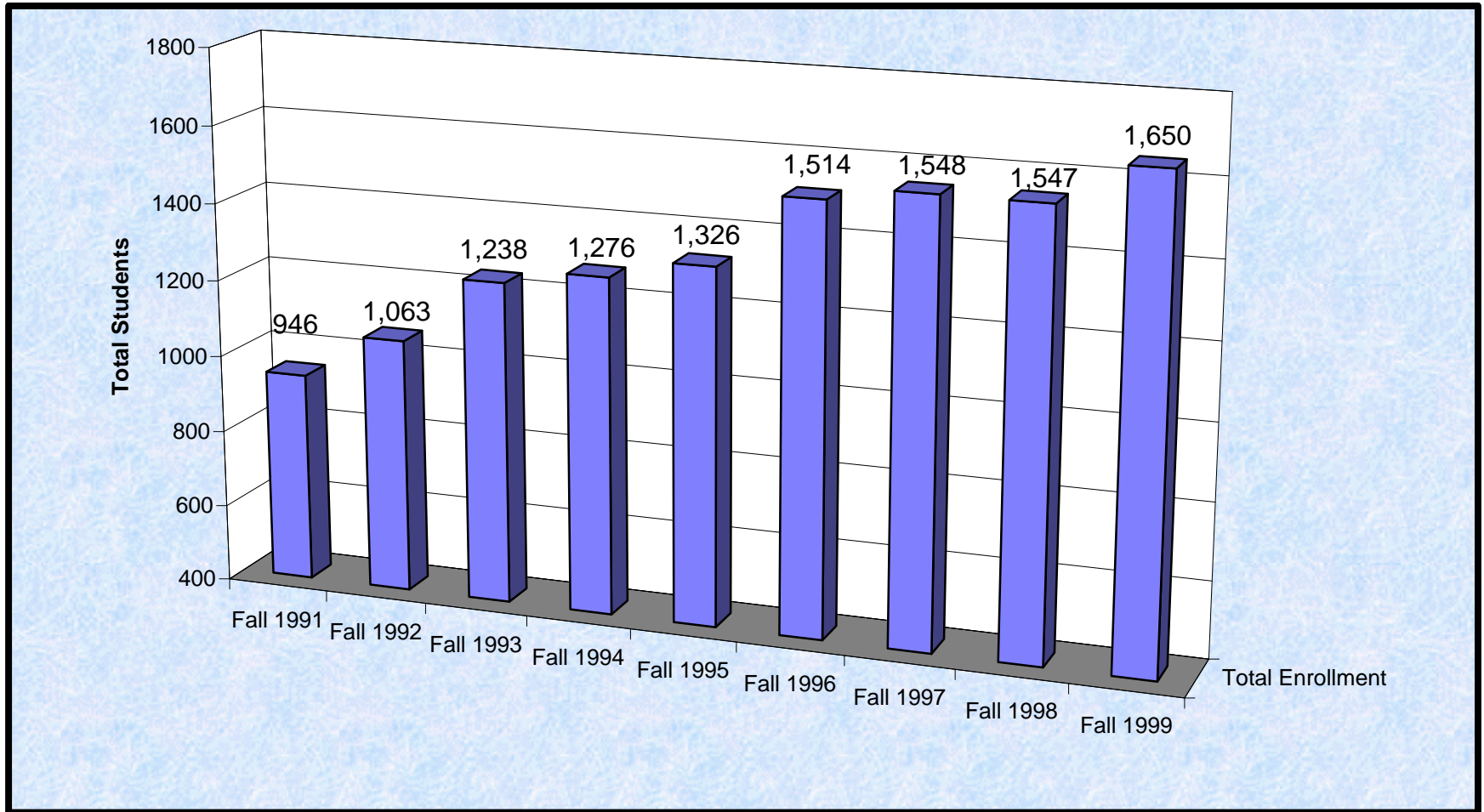
PROGRAMS

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ACADEMIC PROGRAMS BY CAMPUS**

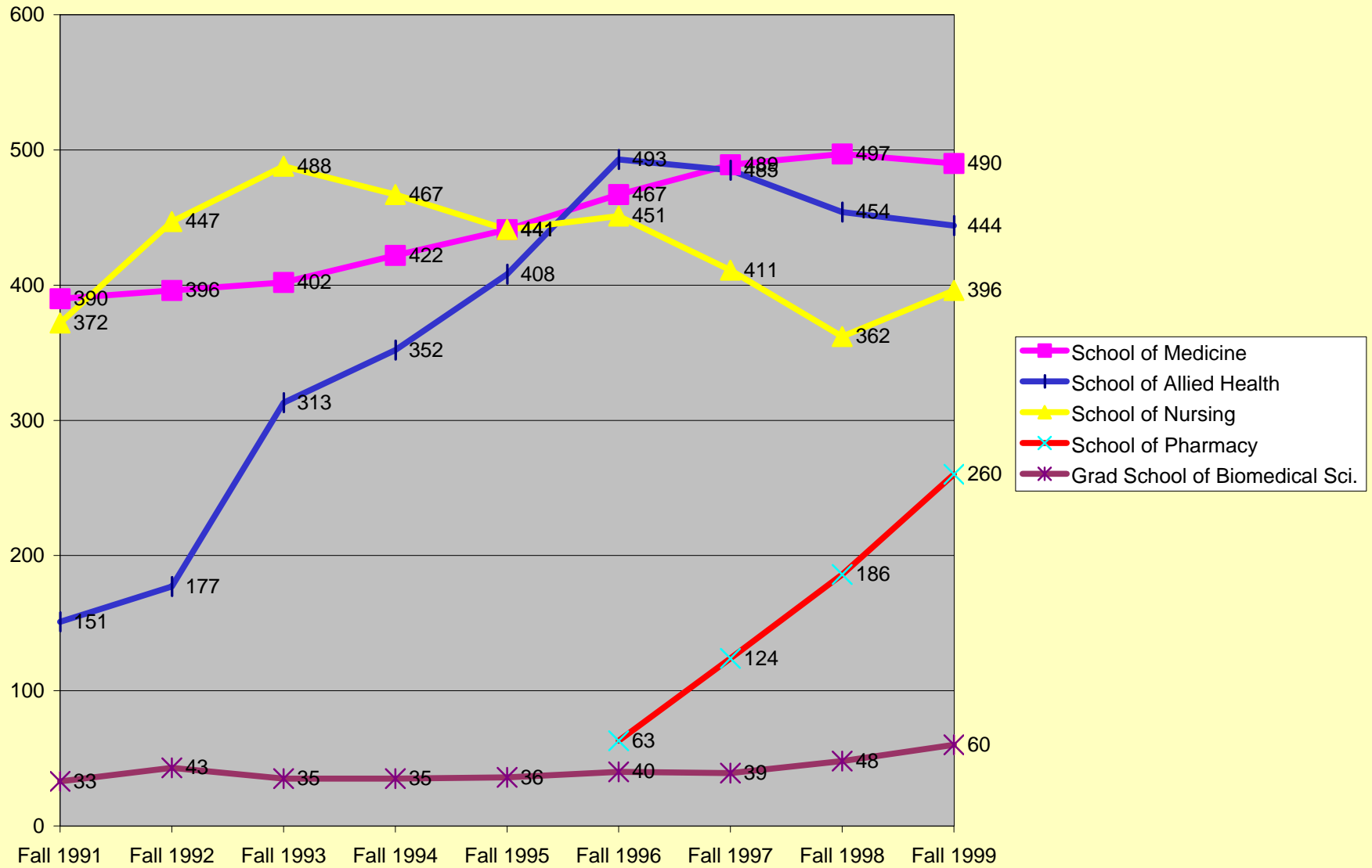
Location	Medicine	Allied Health	Nursing	Graduate School of Biomedical Sciences	Pharmacy
AMARILLO	School of Medicine	Occupational Therapy Physical Therapy	No Program	Pharmaceutical Sciences	School of Pharmacy
EL PASO	School of Medicine	No Program	No Program	No Program	No Program
LUBBOCK	School of Medicine	Occupational Therapy Physical Therapy Communication Disorders Clinical Lab Science Emergency Medical Services	BSN RN to BSN MSN Post Masters-FNP	Graduate School of Biomedical Sciences: Anatomy Medical Biochemistry Medical Microbiology Pharmacology Physiology	P3 and P4 Students
MIDLAND	No Program	Physician Assistant	No Program	No Program	No Program
ODESSA	School of Medicine	Occupational Therapy Physical Therapy	RN to BSN MSN Post Masters-FNP	No Program	No Program
DALLAS	No Program	No Program	No Program	No Program	P4 Students

STUDENTS

# Texas Tech University Health Sciences Center Enrollment Trends Fall 1991 - Fall 1999



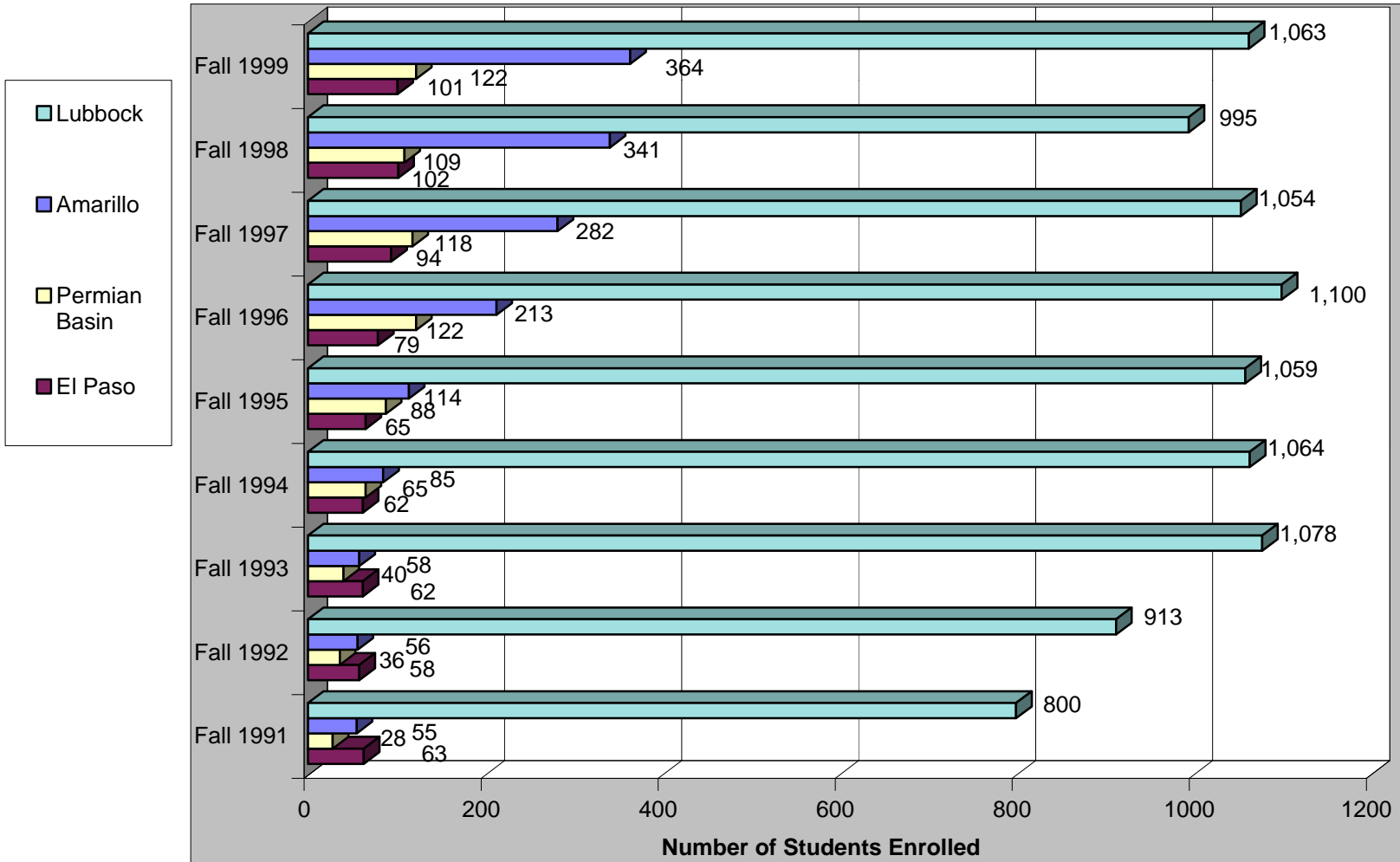
# Texas Tech University Health Sciences Center Enrollment Trends by School





# Enrollment by TTUHSC Campus

## Fall 1991 - Fall 1999



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

	1991		1992		1993		1994		1995		1996		1997		1998		1999	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
<b>Black</b>	2	16	4	23	5	29	5	24	5	27	7	28	6	21	7	19	6	21
<b>American Indian</b>	3	3	2	2	1	3	0	5	1	5	4	9	5	4	4	4	7	5
<b>Asian</b>	35	26	30	29	27	26	31	23	32	24	40	44	56	42	71	50	75	68
<b>Hispanic</b>	38	42	37	56	44	67	47	77	55	79	64	93	68	78	70	66	79	69
<b>Non-Resident Alien</b>	8	10	13	12	10	16	5	15	6	9	7	11	3	7	8	7	18	11
<b>Other</b>	1	0	1	0	1	0	0	0	0	0	0	0	0	0	0	2	2	0
<b>White</b>	309	453	336	518	351	658	372	672	397	686	464	743	492	766	489	750	469	820
<b>Total Enrollment</b>	396	550	423	640	439	799	460	816	496	830	586	928	630	918	649	898	656	994

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

**GRADUATE SCHOOL OF BIOMEDICAL SCIENCES**

	1991		1992		1993		1994		1995		1996		1997		1998		1999	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
Black	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	1	0	0
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Asian	0	0	0	0	0	0	1	0	1	0	1	3	1	1	3	3	2	6
Hispanic	1	1	1	1	1	1	1	0	2	0	1	0	2	0	3	0	2	1
Non-Resident Alien	8	2	12	5	8	7	3	6	3	6	5	9	3	7	7	6	11	8
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	1	0
White	13	8	13	11	10	7	16	8	18	6	14	7	17	8	16	7	17	12
Total Enrollment	22	11	26	17	19	16	21	14	24	12	21	19	23	16	29	19	33	27

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

**SCHOOL OF ALLIED HEALTH**

	1991		1992		1993		1994		1995		1996		1997		1998		1999	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
Black	0	0	0	2	0	5	0	2	0	3	1	4	1	5	2	5	3	9
American Indian	0	0	0	0	0	1	0	3	0	3	1	6	3	2	2	1	2	1
Asian	4	2	2	3	1	4	4	2	6	5	3	10	7	7	4	6	3	7
Hispanic	3	10	5	16	4	20	3	15	5	13	9	22	13	18	17	19	22	18
Non-Resident Alien	0	0	0	0	1	1	1	2	0	1	0	0	0	0	0	0	1	0
Other	1	0	1	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0
White	44	87	52	96	59	216	77	243	96	276	125	312	131	298	125	273	106	272
Total Enrollment	52	99	60	117	66	247	85	267	107	301	139	354	155	330	150	304	137	307

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

**SCHOOL OF MEDICINE**

	1991		1992		1993		1994		1995		1996		1997		1998		1999	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
Black	1	2	1	1	1	1	1	0	2	0	2	1	2	1	2	1	1	1
American Indian	3	1	2	0	1	0	0	0	0	0	2	0	2	0	2	0	4	0
Asian	29	13	26	13	23	7	24	8	24	8	28	11	37	12	47	16	56	25
Hispanic	24	9	23	11	30	14	34	20	42	21	42	19	38	18	31	13	30	11
Non-Resident Alien	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
White	218	90	225	94	234	91	240	95	255	89	276	86	275	104	261	124	235	127
Total Enrollment	275	115	277	119	289	113	299	123	323	118	350	117	354	135	343	154	326	164

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

**SCHOOL OF NURSING**

	1991		1992		1993		1994		1995		1996		1997		1998		1999	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
Black	1	14	3	20	4	22	4	22	3	24	2	23	1	15	1	11	0	10
American Indian	0	2	0	2	0	2	0	2	1	2	1	1	0	0	0	1	1	2
Asian	2	11	2	13	3	15	2	13	1	11	4	14	4	11	3	7	0	5
Hispanic	10	22	8	28	9	32	9	42	6	45	8	50	8	37	6	28	8	30
Non-Resident Alien	0	8	1	7	1	8	1	7	3	2	2	2	0	0	1	1	2	3
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
White	34	268	46	317	48	344	39	326	28	315	33	311	31	304	37	266	34	301
Total Enrollment	47	325	60	387	65	423	55	412	42	399	50	401	44	367	48	314	45	351

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

**SCHOOL OF PHARMACY**

	1996		1997		1998		1999	
	M	F	M	F	M	F	M	F
Black	2	0	2	0	2	1	2	1
American Indian	0	2	0	2	0	2	0	2
Asian	4	6	7	11	14	18	14	25
Hispanic	4	2	7	5	13	6	17	9
Non-Resident Alien	0	0	0	0	0	0	4	0
Other	0	0	0	0	0	0	1	0
White	16	27	38	52	50	80	77	108
Total Enrollment	26	37	54	70	79	107	115	145

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**  
**ADMISSIONS STATISTICS**  
**Fall Semester**

<i>Applications Received</i>							
	SOM	GSBS	SON	SOAH	SOP	TOTAL	
1992	1,248	70	373	372	N/A	2,063	
1993	1,512	44	432	580	N/A	2,568	
1994	1,607	53	347	617	N/A	2,624	
1995	1,596	72	279	659	N/A	2,606	
1996	1,697	45	319	580	133	2,774	
1997	1,558	48	291	500	220	2,617	
1998	1,449	26	184	429	229	2,317	
1999	1,484	65	180	438	198	2,365	
<i>Offers Accepted and Admitted</i>							
	SOM	GSBS	SON	SOAH	SOP	TOTAL	
1992	+5 AIMS*	96	23	94	85	N/A	303
1993	+7 AIMS*	97	15	107	159	N/A	385
1994	+6 AIMS*	114	10	121	214	N/A	465
1995	+4 AIMS*	116	12	97	203	N/A	432
1996	+4 AIMS*	116	10	127	205	64	526
1997	Program Discontinued	118	11	91	179	66	465
1998		120	10	84	172	66	452
1999		123	13	80	177	55	448

\*AIMS: Decelerated program for disadvantaged students who were selected from the rejected application pool of the previous year.



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**CLINICAL LABORATORY SCIENCE**

<b>YEAR</b>	<b>PASS RATE</b>	<b>NATIONAL MEAN</b>
1989	100%	82%
1990	78%	78%
1991	100%	81%
1992	94%	86%
1993	88%	82%
1994	79%	80%
1995	83%	82%
1996	90%	80%
1997	90%	80%
1998	92%	78%
1999	84%	78%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**OCCUPATIONAL THERAPY**

<b>YEAR</b>	<b>PASS RATE</b>
1989	89%
1990	100%
1991	100%
1992	100%
1993	100%
1994	100%
1995	100%
1996	98%
1997	95%
1998	96%
1999	95%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**PHYSICAL THERAPY\***

<b>YEAR</b>	<b>PASS RATE</b>
1990	100%
1991	100%
1992	100%
1993	100%
1994	100%
1995	100%
1996	N/A (Program changed from Bachelor's to Master's Program - no graduating class.)
1997	82%
1998	85%
1999	85%

\* Students sitting for the professional examination in Physical Therapy are not required to report their scores to the department. Therefore, most do not, and we only have data for those who choose on the score report to have their "home department" receive a copy. Since they take the test after they have graduated, we have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES  
COMMUNICATION DISORDERS\***

***SPEECH-LANGUAGE PATHOLOGY***

<b><i>YEAR</i></b>	<b><i>PASS RATE</i></b>
1989	100%
1990	100%
1991	100%
1992	90%
1993	90%
1994	80%
1995	100%
1996	100%
1997	100%
1998	100%
1999	100%

\*Students sitting for the professional examination in Speech Pathology and Audiology are not required to report their scores to the department. Therefore, most do not and we only have data for those who choose on the score report to have their “home department” receive a copy. Since they take the test after they have graduated, we have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES  
COMMUNICATION DISORDERS\***

*Continued*

**AUDIOLOGY**

<b>YEAR</b>	<b>PASS RATE</b>
1989	100%
1990	N/A
1991	100%
1992	100%
1993	75%
1994	100%
1995	N/A
1996	100%
1997	100%
1998	100%
1999	100%

\*Students sitting for the professional examination in Speech Pathology and Audiology are not required to report their scores to the department. Therefore, most do not and we only have data for those who choose on the score report to have their “home department” receive a copy. Since they take the test after they have graduated, we have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF NURSING**

<b>YEAR</b>	<b>PASS RATE</b>
1990	93.0%
1991	90.0%
1992	92.3%
1993	88.0%
1994	79.3%
1995	93.2%
1996	89.2%
1997	85.7%
1998	86.5%
1999	77.8%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

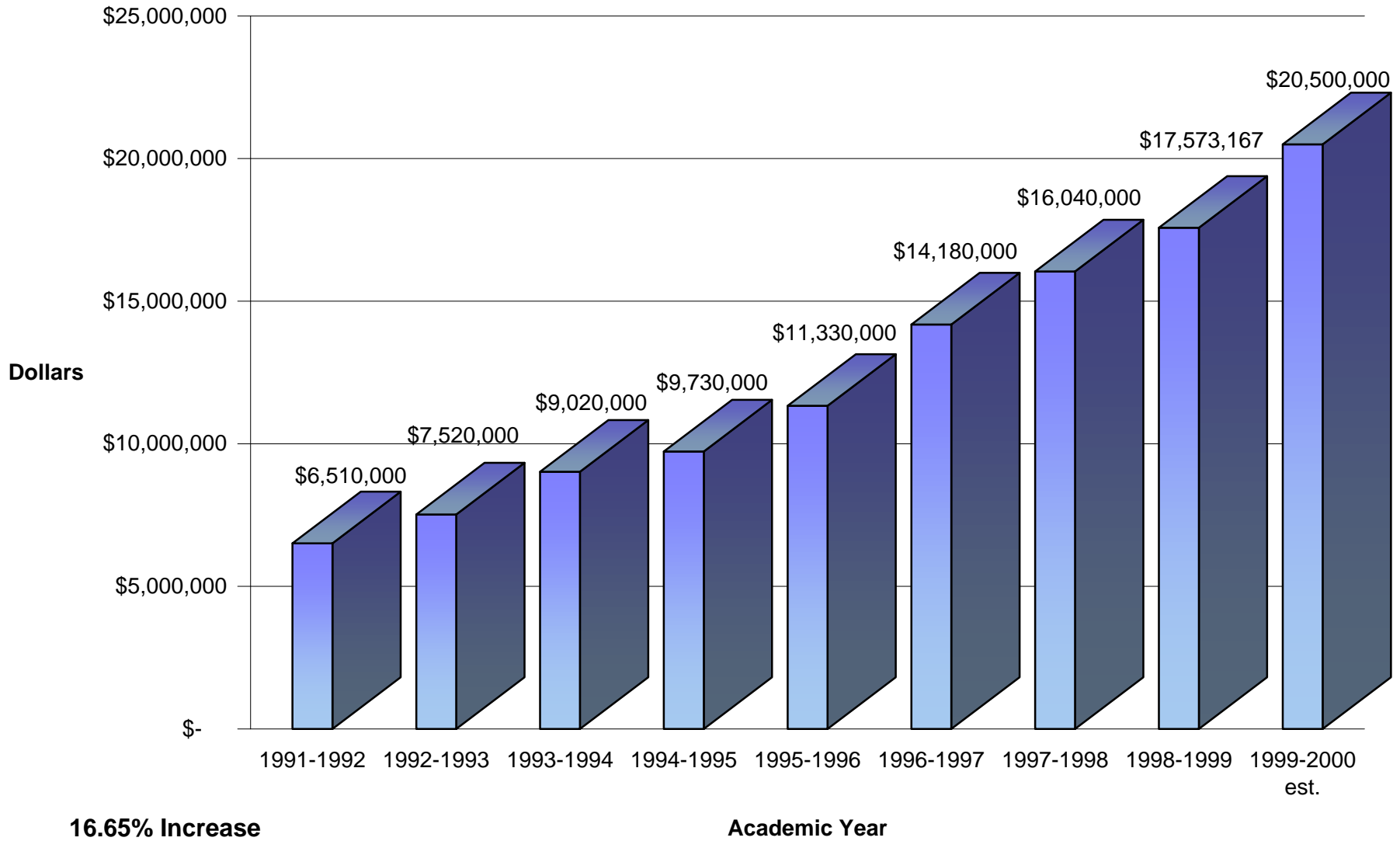
**SCHOOL OF MEDICINE**

**USMLE**

<b>YEAR</b>	<b>PART I</b>	<b>PART II</b>	<b>PARTS I &amp; II</b>
	<b>Sat/Passed (%)</b>	<b>Sat/Passed (%)</b>	<b>Sat/Passed (%)</b>
1995	97/80 (82%)*	98/91 (93%)	97/76 (78%)*
1996	87/82 (94%)	89/85 (96%)	85/76 (89%)
1997	99/95 (96%)	99/93 (94%)	99/92 (93%)
1998	112/109 (97%)	107/105 (98%)	107/103 (96%)
1999	126/120 (95%)	126/122 (97%)	126/116 (92%)

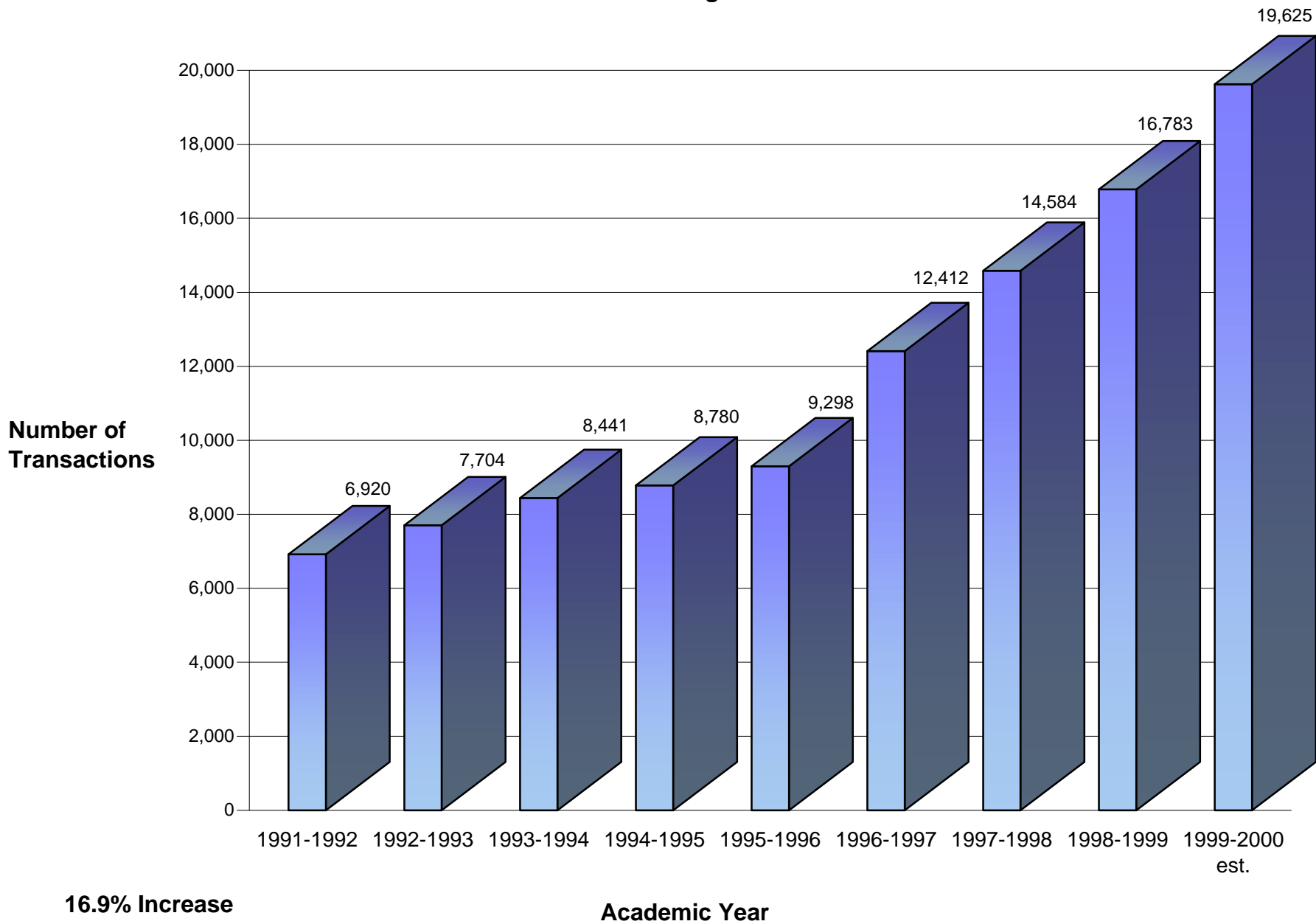
\* Does not include one individual who transferred to Texas Tech after Part I.

## Financial Aid Dollars Awarded to Students 1991-92 through 1999-00 est.



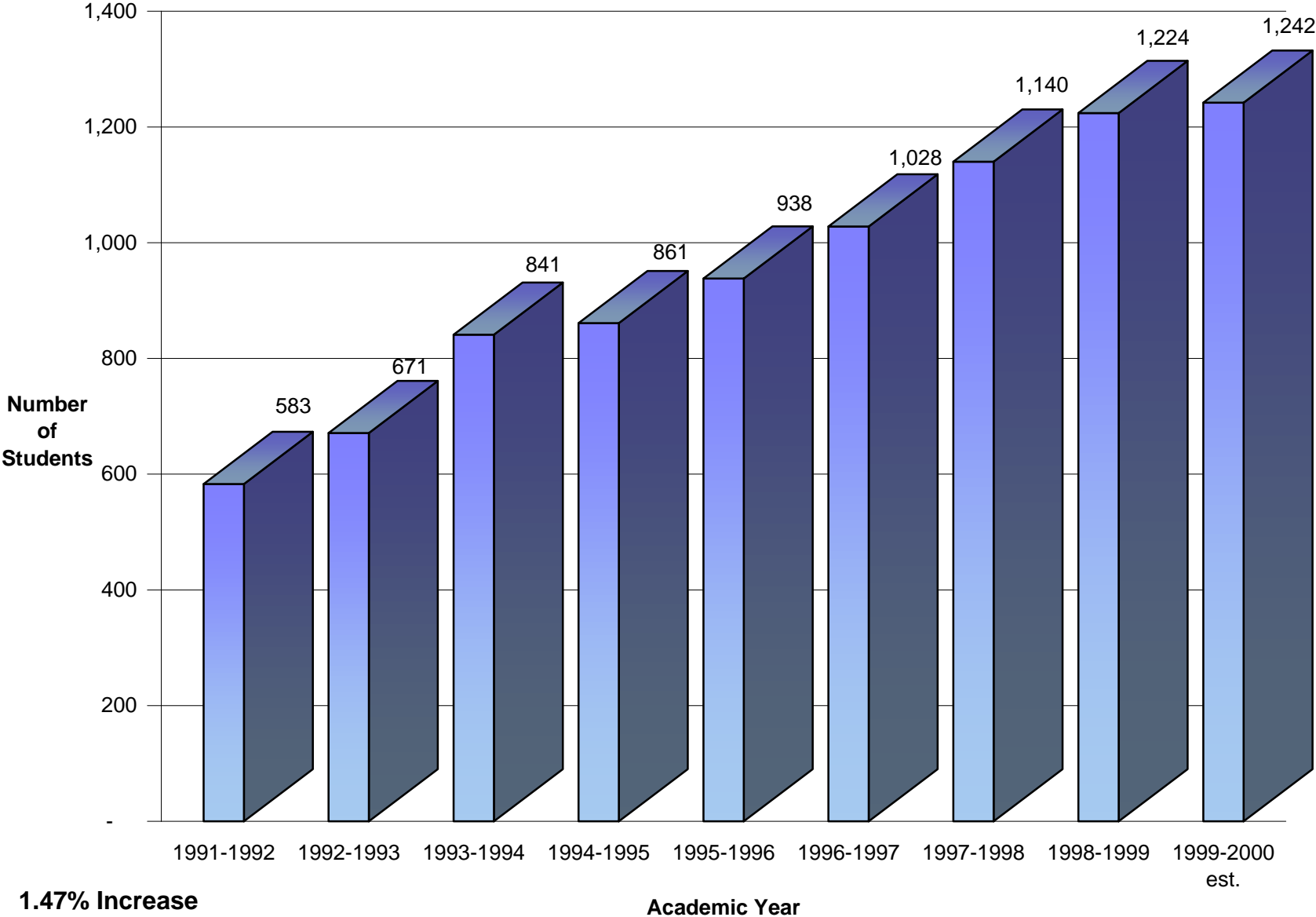


## Financial Aid Award Transactions 1991-92 through 1999-00 est.



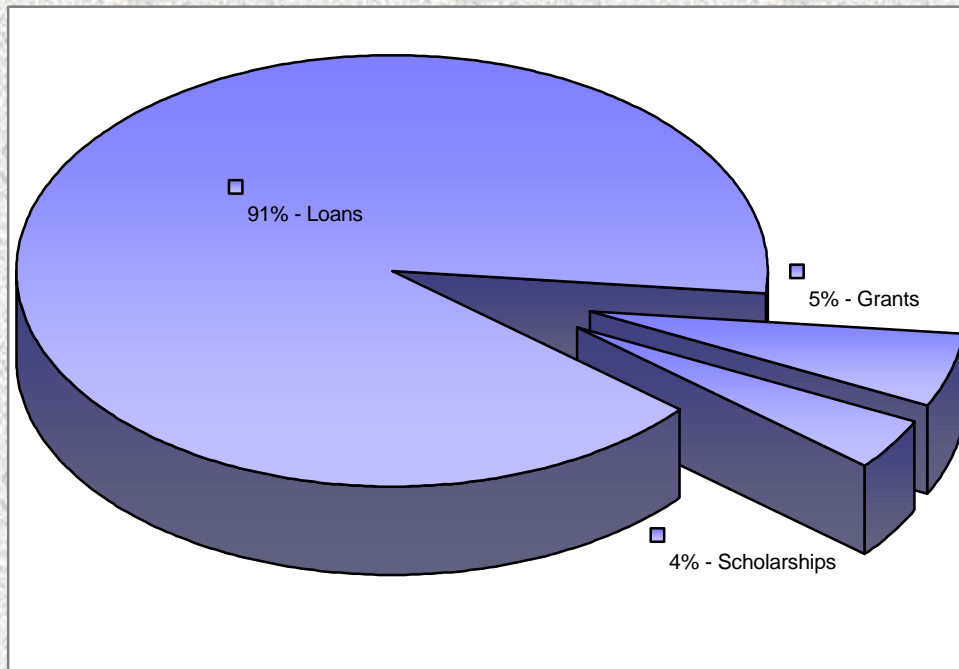
# Number of Students Awarded Financial Aid

1991-92 through 1999-00 est.



Source: Office of Student Financial Aid

## Financial Aid Awarded by Category 1998-99 Academic Year



<b>Loans - \$ 15,906,855</b>	<b>Grants - \$ 959,327</b>	<b>Scholarships - \$ 706,985</b>
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RESIDENTS

**SELECTED ENROLLMENT STATISTICS FOR RESIDENCY PROGRAMS**  
**SCHOOL OF MEDICINE**  
*As of September 1st*

	1995					1996					1997					1998					1999				
<b>Ethnicity</b>	<b>AM</b>	<b>EP</b>	<b>LB</b>	<b>OD</b>	<b>Total</b>	<b>AM</b>	<b>EP</b>	<b>LB</b>	<b>OD</b>	<b>Total</b>	<b>AM</b>	<b>EP</b>	<b>LB</b>	<b>OD</b>	<b>Total</b>	<b>AM</b>	<b>EP</b>	<b>LB</b>	<b>OD</b>	<b>Total</b>	<b>AM</b>	<b>EP</b>	<b>LB</b>	<b>OD</b>	<b>Total</b>
White	37	63	109	14	223	46	65	114	16	241	49	64	115	15	243	51	68	117	16	252	48	67	117	16	248
Black	4	7	4	5	20	3	7	5	4	19	2	6	6	3	17	1	4	7	1	13	0	5	8	2	15
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1
Hispanic	8	68	14	6	96	4	65	13	6	88	2	48	11	7	68	4	54	16	7	81	4	58	19	8	89
Asian/Pac Islander	31	58	52	19	160	29	69	47	17	162	25	58	43	27	153	18	51	38	32	139	23	47	45	21	136
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1	0	0	0	0	0
<b>TOTAL</b>	<b>80</b>	<b>196</b>	<b>179</b>	<b>44</b>	<b>499</b>	<b>82</b>	<b>206</b>	<b>179</b>	<b>43</b>	<b>510</b>	<b>78</b>	<b>176</b>	<b>175</b>	<b>52</b>	<b>481</b>	<b>74</b>	<b>177</b>	<b>178</b>	<b>57</b>	<b>486</b>	<b>75</b>	<b>177</b>	<b>189</b>	<b>48</b>	<b>489</b>
<b>Sex</b>	<b>AM</b>	<b>EP</b>	<b>LB</b>	<b>OD</b>	<b>Total</b>	<b>AM</b>	<b>EP</b>	<b>LB</b>	<b>OD</b>	<b>Total</b>	<b>AM</b>	<b>EP</b>	<b>LB</b>	<b>OD</b>	<b>Total</b>	<b>AM</b>	<b>EP</b>	<b>LB</b>	<b>OD</b>	<b>Total</b>	<b>AM</b>	<b>EP</b>	<b>LB</b>	<b>OD</b>	<b>Total</b>
Male	61	140	116	30	347	58	149	116	31	354	53	121	110	41	325	43	115	113	47	318	47	111	120	33	311
Female	19	56	63	14	152	24	57	63	12	156	25	55	65	11	156	31	62	65	10	168	28	66	69	15	178
<b>TOTAL</b>	<b>80</b>	<b>196</b>	<b>179</b>	<b>44</b>	<b>499</b>	<b>82</b>	<b>206</b>	<b>179</b>	<b>43</b>	<b>510</b>	<b>78</b>	<b>176</b>	<b>175</b>	<b>52</b>	<b>481</b>	<b>74</b>	<b>177</b>	<b>178</b>	<b>57</b>	<b>486</b>	<b>75</b>	<b>177</b>	<b>189</b>	<b>48</b>	<b>489</b>

***SELECTED ENROLLMENT STATISTICS FOR RESIDENCY PROGRAMS  
SCHOOL OF PHARMACY  
As of September 1st***

	1999					
<b>Ethnicity</b>	<b>AM</b>	<b>EP</b>	<b>LB</b>	<b>OD</b>	<b>DA</b>	<b>Total</b>
White	5	0	2	0	0	7
Black	2	0	0	0	0	2
American Indian	0	0	0	0	0	0
Hispanic	0	0	0	0	0	0
Asian/Pac Islander	2	0	0	0	0	2
Other	0	0	0	0	0	0
<b>TOTAL</b>	<b>9</b>	<b>0</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>11</b>
<b>Sex</b>	<b>AM</b>	<b>EP</b>	<b>LB</b>	<b>OD</b>	<b>DA</b>	<b>Total</b>
Male	2	0	1	0	0	3
Female	7	0	1	0	0	8
<b>TOTAL</b>	<b>9</b>	<b>0</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>11</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE  
RESIDENT DISTRIBUTION  
SEPTEMBER 1, 1999**

DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	9	28	0	37
Pain Management	0	0	4	0	4
Dermatology	0	0	6	0	6
Emergency Medicine	0	23	0	0	23
Family Practice	18	24	27	16	85
Internal Medicine	30	30	23	24	107
Cardiology	0	0	6	0	6
Gastroenterology	0	0	3	0	3
Nephrology	0	0	2	0	2
Obstetrics/Gynecology	14	15	12	8	49
Ophthalmology	0	0	9	0	9
Orthopaedic Surgery	0	17	11	0	28
Pathology	0	0	9	0	9
Pediatrics	13	28	19	0	60
Psychiatry	0	14	12	0	26
Surgery	0	12	18	0	30
Transitional	0	5	0	0	5
<b>TOTALS</b>	<b>75</b>	<b>177</b>	<b>189</b>	<b>48</b>	<b>489</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE  
RESIDENT DISTRIBUTION  
SEPTEMBER 1, 1998**

DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	6	18	0	24
Pain Management	0	0	4	0	4
Dermatology	0	0	6	0	6
Emergency Medicine	0	23	0	0	23
Family Practice	18	25	27	21	91
Internal Medicine	29	28	27	21	105
Cardiology	0	0	6	0	6
Gastroenterology	0	0	3	0	3
Nephrology	0	0	2	0	2
Medicine/Pediatrics	0	0	0	7	7
Obstetrics/Gynecology	14	15	11	8	48
Ophthalmology	0	0	9	0	9
Orthopaedic Surgery	0	18	10	0	28
Pathology	0	0	7	0	7
Pediatrics	13	30	19	0	62
Psychiatry	0	14	12	0	26
Surgery	0	12	17	0	29
Transitional	0	6	0	0	6
<b>TOTALS</b>	<b>74</b>	<b>177</b>	<b>178</b>	<b>57</b>	<b>486</b>



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE  
RESIDENT DISTRIBUTION  
SEPTEMBER 1, 1997**

DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	10	15	0	25
Pain Management	0	0	4	0	4
Dermatology	0	0	6	0	6
Emergency Medicine	0	22	0	0	22
Family Practice	19	24	27	19	89
Internal Medicine	28	30	25	12	95
Cardiology	0	0	6	0	6
Gastroenterology	0	0	3	0	3
Nephrology	0	0	2	0	2
Medicine/Pediatrics	0	0	0	13	13
Neurology	0	0	3	0	3
Obstetrics/Gynecology	17	16	12	8	53
Ophthalmology	0	0	8	0	8
Orthopaedic Surgery	0	20	10	0	30
Pathology	0	2	6	0	8
Pediatrics	14	25	19	0	58
Psychiatry	0	12	11	0	23
Surgery	0	12	18	0	30
Transitional	0	3	0	0	3
<b>TOTALS</b>	<b>78</b>	<b>176</b>	<b>175</b>	<b>52</b>	<b>481</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE  
RESIDENT DISTRIBUTION  
SEPTEMBER 1, 1996**

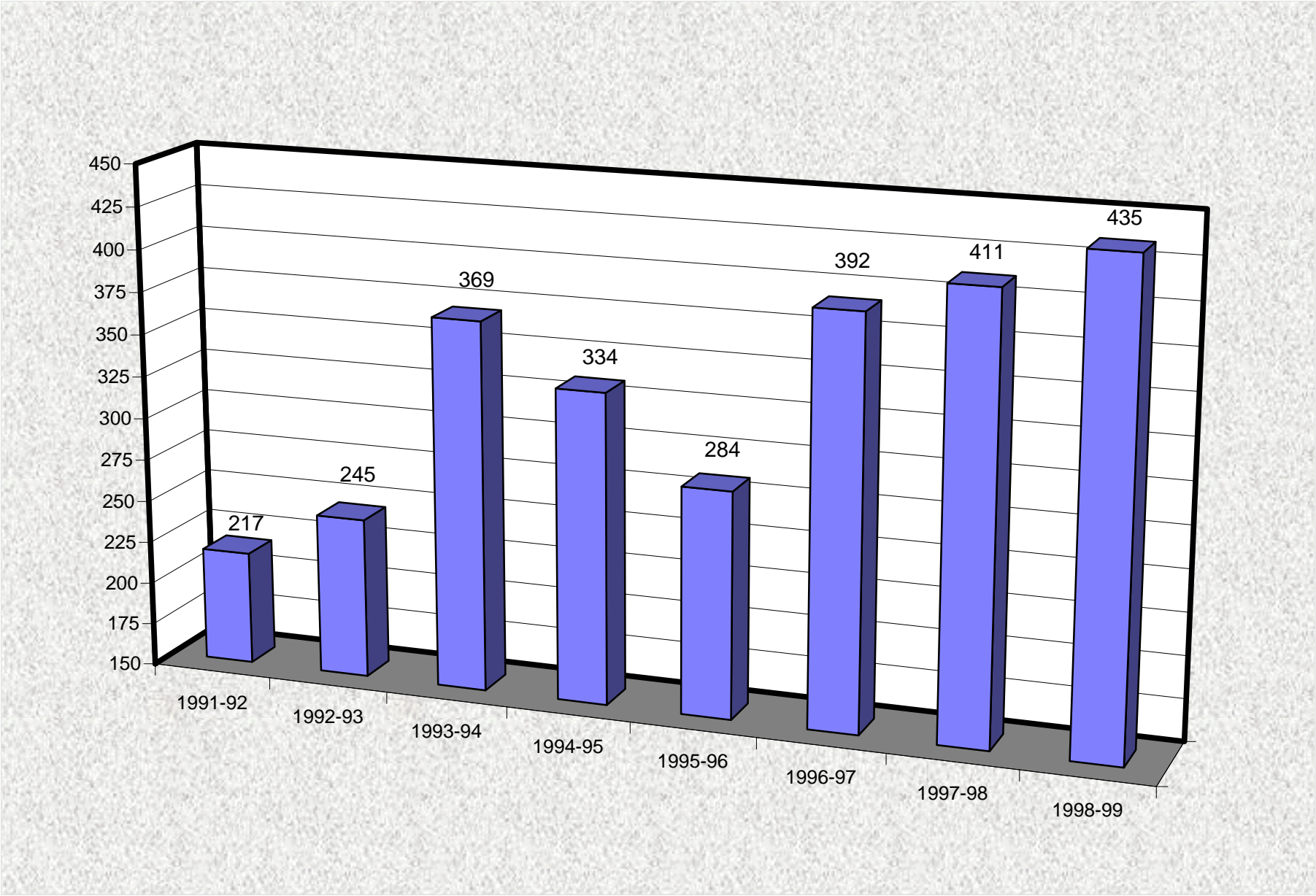
DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	12	15	0	27
Pain Management	0	0	5	0	5
Dermatology	0	0	6	0	6
Emergency Medicine	0	25	0	0	25
Family Practice	21	28	25	17	91
Internal Medicine	33	30	27	0	90
Cardiology	0	0	5	0	5
Gastroenterology	0	0	3	0	3
Nephrology	0	0	1	0	1
Medicine/Pediatrics	0	0	0	18	18
Neurology	0	0	4	0	4
Obstetrics/Gynecology	15	18	13	8	54
Ophthalmology	0	0	10	0	10
Orthopaedic Surgery	0	21	11	0	32
Pathology	0	6	4	0	10
Pediatrics	13	32	18	0	63
Psychiatry	0	18	15	0	33
Surgery	0	12	17	0	29
Transitional	0	4	0	0	4
<b>TOTALS</b>	<b>82</b>	<b>206</b>	<b>179</b>	<b>43</b>	<b>510</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE  
RESIDENT DISTRIBUTION  
SEPTEMBER 1, 1995**

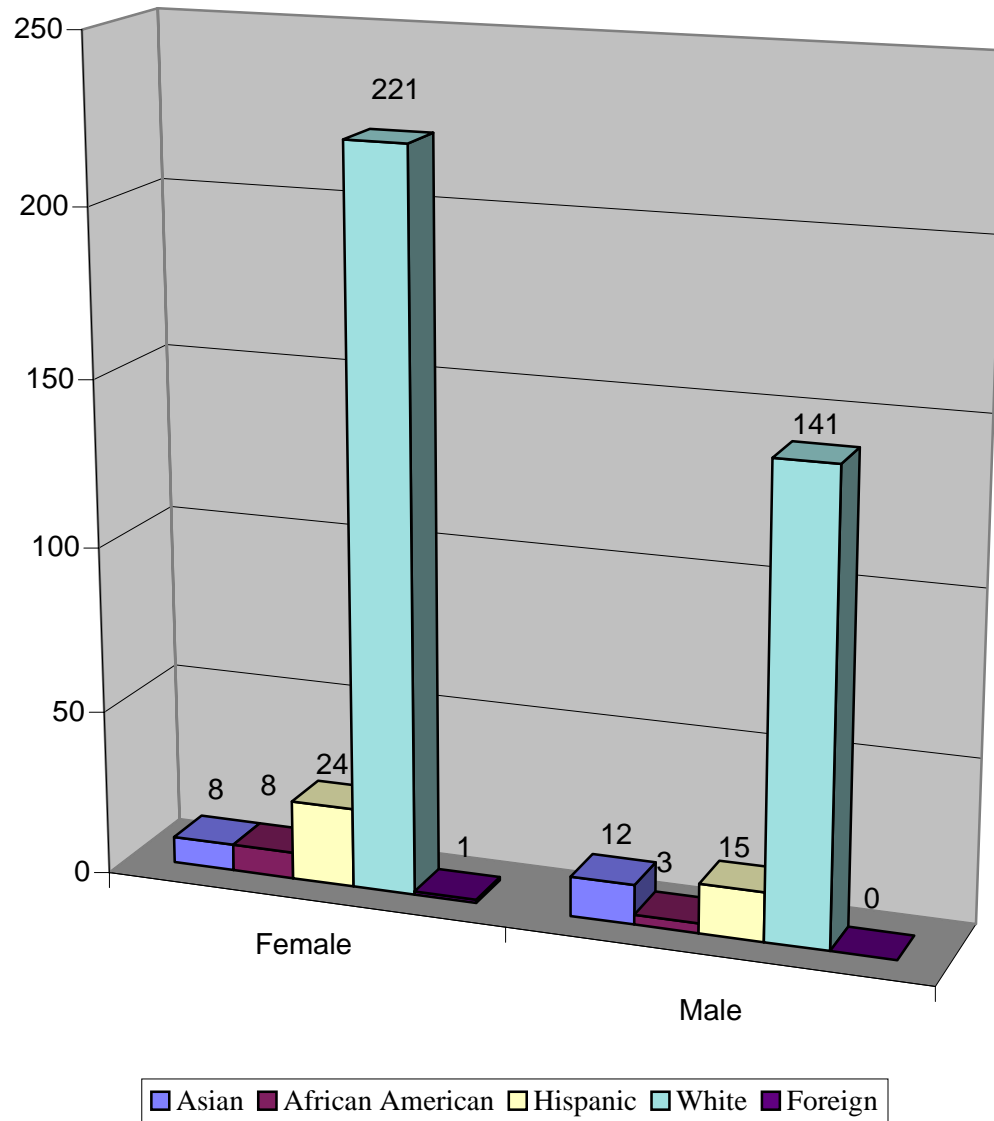
DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	10	22	0	32
Pain Management	0	0	4	0	4
Dermatology	0	0	6	0	6
Emergency Medicine	0	24	0	0	24
Family Practice	21	28	24	17	90
Internal Medicine	34	28	25	0	87
Cardiology	0	0	5	0	5
Gastroenterology	0	0	3	0	3
Nephrology	0	0	1	0	1
Medicine/Pediatrics	0	0	0	19	19
Neurology	0	0	5	0	5
Obstetrics/Gynecology	14	17	13	8	52
Ophthalmology	0	0	9	0	9
Orthopaedic Surgery	0	21	11	0	32
Pathology	0	7	2	0	9
Pediatrics	11	27	19	0	57
Psychiatry	0	17	12	0	29
Surgery	0	11	18	0	29
Transitional	0	6	0	0	6
<b>TOTALS</b>	<b>80</b>	<b>196</b>	<b>179</b>	<b>44</b>	<b>499</b>

DEGREES  
AWARDED

**Texas Tech University Health Sciences Center  
Graduates by Academic Year**



**Texas Tech University  
Health Sciences Center  
Graduates by Sex/Ethnicity  
1998-99**



# PERSONNEL

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

**FULL-TIME EMPLOYEES**

<b>NON-INSTRUCTIONAL FULL-TIME EMPLOYEES:</b>	<b>Fall 1995</b>	<b>Percent</b>	<b>Fall 1996</b>	<b>Percent</b>	<b>Fall 1997</b>	<b>Percent</b>	<b>Fall 1998</b>	<b>Percent</b>	<b>Fall 1999</b>	<b>Percent</b>
Total Employees	1,994	100%	2,431	100%	2,516	100%	2,678	100%	2,777	100%
Male	465	23%	567	23%	545	22%	606	23%	642	23%
Female	1,529	77%	1,864	77%	1,971	78%	2,072	77%	2,135	77%
White	1,299	65%	1,551	64%	1,561	62%	1,638	61%	1,713	62%
Black	78	4%	102	4%	106	4%	114	4%	110	4%
Hispanic	570	29%	724	30%	788	31%	862	32%	886	32%
Other	47	2%	54	2%	61	3%	64	3%	68	2%
<b>INSTRUCTIONAL FULL-TIME EMPLOYEES:</b>	<b>Fall 1995</b>	<b>Percent</b>	<b>Fall 1996</b>	<b>Percent</b>	<b>Fall 1997</b>	<b>Percent</b>	<b>Fall 1998</b>	<b>Percent</b>	<b>Fall 1999</b>	<b>Percent</b>
Total Employees	491	100%	520	100%	534	100%	516	100%	562	100%
Male	336	68%	351	67%	362	68%	338	66%	375	67%
Female	155	32%	169	33%	172	32%	178	34%	187	33%
White	389	79%	412	79%	422	79%	394	76%	425	76%
Black	9	2%	12	2%	11	2%	11	2%	11	2%
Hispanic	43	9%	42	8%	41	8%	45	9%	53	9%
Other	50	10%	54	11%	60	11%	66	13%	73	13%

Source: Texas Tech Techris Automated Information System, October 2, 1999. NOTE: Full-time faculty count excludes academic administrators with faculty titles. Nineteen academic administrators are counted in (02) staff category in the President's Division. Fourteen TTUHSC staff (2 El Paso, 12 Lubbock) are counted in the Chancellor's Division of the TTU Plan. Forty-seven El Paso Managed Care staff are counted in Lubbock due to the administrative structure.

**BUDGETED FULL-TIME EQUIVALENT EMPLOYEES**

<b>CAMPUS</b>	<b>FY 1996</b>	<b>FY 1997</b>	<b>FY 1998</b>	<b>FY 1999</b>	<b>FY 2000</b>
Lubbock	1,849	1,938	2,081	2,334	2,351
Amarillo	670	721	846	866	918
El Paso	799	822	889	893	936
Odessa	227	248	282	376	415
<b>TOTAL</b>	<b>3,545</b>	<b>3,729</b>	<b>4,098</b>	<b>4,469</b>	<b>4,620</b>



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ALL CENTERS  
FULL-TIME FACULTY  
FALL, 1999**

	<b>TOTAL</b>	<b>MALE</b>	<b>FEMALE</b>	<b>WHITE</b>	<b>BLACK</b>	<b>HISPANIC</b>	<b>ASIAN/PI</b>	<b>AI/AN</b>
Full-Time Faculty	562	375	187	425	11	53	72	1
School of Allied Health	47	25	22	42	0	1	4	0
School of Medicine	424	322	102	307	10	47	59	1
School of Nursing	47	2	45	39	1	4	3	0
School of Pharmacy	44	26	18	37	0	1	6	0

Note: Full-time faculty count excludes 19 academic administrators. They are counted as a group (02) staff in the President's Division in the Affirmative Action Plan.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FULL-TIME FACULTY COUNT BY CAMPUS AND SCHOOL  
FALL, 1999**

<b>AMARILLO:</b>	<b>TOTAL</b>	<b>MALE</b>	<b>FEMALE</b>	<b>WHITE</b>	<b>BLACK</b>	<b>HISPANIC</b>	<b>ASIAN/PI</b>	<b>AI/AN</b>
School of Allied Health	6	2	4	6	0	0	0	0
School of Medicine	43	33	10	30	4	0	9	0
School of Nursing	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Pharmacy *	42	25	17	36	0	1	5	0
<b>EL PASO:</b>	<b>TOTAL</b>	<b>MALE</b>	<b>FEMALE</b>	<b>WHITE</b>	<b>BLACK</b>	<b>HISPANIC</b>	<b>ASIAN/PI</b>	<b>AI/AN</b>
School of Allied Health	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Medicine	123	86	37	69	1	31	21	1
School of Nursing	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Pharmacy	1	0	1	0	0	0	1	0
<b>LUBBOCK:</b>	<b>TOTAL</b>	<b>MALE</b>	<b>FEMALE</b>	<b>WHITE</b>	<b>BLACK</b>	<b>HISPANIC</b>	<b>ASIAN/PI</b>	<b>AI/AN</b>
School of Allied Health	35	20	15	31	0	0	4	0
School of Medicine	228	179	49	187	2	13	26	0
School of Nursing	44	2	42	37	1	3	3	0
School of Pharmacy	1	1	0	1	0	0	0	0
<b>ODESSA/MIDLAND:</b>	<b>TOTAL</b>	<b>MALE</b>	<b>FEMALE</b>	<b>WHITE</b>	<b>BLACK</b>	<b>HISPANIC</b>	<b>ASIAN/PI</b>	<b>AI/AN</b>
School of Allied Health	6	3	3	5	0	1	0	0
School of Medicine	30	24	6	21	3	3	3	0
School of Nursing	3	0	3	2	0	1	0	0
School of Pharmacy	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

\* Includes Dallas campus

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FULL-TIME NON-INSTRUCTIONAL STAFF BY CAMPUS  
FALL, 1999**

	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
AMARILLO CAMPUS	630	133	497	531	23	68	4	4
EL PASO CAMPUS	496	87	409	45	6	435	3	7
LUBBOCK CAMPUS	1,450	397	1,053	1,038	74	292	37	9
ODESSA CAMPUS	201	25	176	99	7	91	1	3
TOTAL	2,777	642	2,135	1,713	110	886	45	23

NOTES:

1. The breakout above shows the distribution of Academic Administrators in their respective locations, although Academic Administrators are actually counted as a staff group (02) in the President's Division in the Affirmative Action Plan (AAP).
2. There are 19 academic administrators this Fall, 1999.
3. Fourteen TTUHSC staff (2 El Paso and 12 Lubbock) are counted in the Chancellor's Division in the TTU-AAP.
4. Forty-seven El Paso Managed Care staff are counted in Lubbock totals due to the administrative structure.

SOURCE: Texas Tech University, TECHRIS automated personnel system, October 2, 1999.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FULL-TIME FACULTY AND STAFF HISTORY  
ALL CENTERS  
1995 TO 2000**

<b>FACULTY</b>	<b>FY 1995</b>	<b>FY 1996</b>	<b>FY 1997</b>	<b>FY 1998</b>	<b>FY 1999</b>	<b>FY 2000</b>
Amarillo	52	51	65	77	75	91
El Paso	110	121	128	118	115	124
Lubbock	265	285	292	300	287	308
Odessa	23	34	35	39	39	39
<b>TOTAL</b>	450	491	520	534	516	562

<b>STAFF</b>	<b>FY 1995</b>	<b>FY 1996</b>	<b>FY 1997</b>	<b>FY 1998</b>	<b>FY 1999</b>	<b>FY 2000</b>
Amarillo	308	343	534	564	608	630
El Paso	369	401	459	485	490	496
Lubbock	961	1,164	1,290	1,301	1,401	1,450
Odessa	88	86	148	166	179	201
<b>TOTAL</b>	1,726	1,994	2,431	2,516	2,678	2,777

<b>FACULTY &amp; STAFF</b>	<b>FY 1995</b>	<b>FY 1996</b>	<b>FY 1997</b>	<b>FY 1998</b>	<b>FY 1999</b>	<b>FY 2000</b>
Amarillo	360	394	599	641	683	721
El Paso	479	522	587	603	605	620
Lubbock	1,226	1,449	1,582	1,601	1,688	1,758
Odessa	111	120	183	205	218	240
<b>TOTAL</b>	2,176	2,485	2,951	3,050	3,194	3,339

NOTE: Fiscal Year 2000 figures were taken from Texas Tech s TECHRIS system October 2, 1999.

LIBRARY

**LIBRARIES OF THE HEALTH SCIENCES CENTER  
INVENTORY**

***PRESTON SMITH LIBRARY OF THE HEALTH SCIENCES, LUBBOCK***

	<b>Fall 1996</b>		<b>Fall 1997</b>		<b>Fall 1998</b>		<b>Fall 1999</b>	
Bound Volumes	142,501	\$7,370,400.79	144,701	\$7,694,905.00	147,817	\$8,289,283.52	150,089	\$8,578,751.43
A-V Material	6,881	430,216.95	6,920	431,904.46	6,966	431,316.92	7,009	436,231.41
<b>TOTAL</b>		\$7,800,617.74		\$8,126,809.46		\$8,720,600.44		\$9,014,982.84

***HARRINGTON LIBRARY OF THE HEALTH SCIENCES, AMARILLO***

	<b>Fall 1996</b>		<b>Fall 1997</b>		<b>Fall 1998</b>		<b>Fall 1999</b>	
Bound Volumes	39,156	\$1,560,423.11	40,856	\$1,730,146.61	41,812	\$1,852,897.68	43,072	\$2,001,758.98
A-V Material	2,391	137,809.70	2,496	142,591.54	2,513	140,207.14	2,528	141,738.29
<b>TOTAL</b>		\$1,698,232.81		\$1,872,738.15		\$1,993,104.82		\$2,143,497.27

***LIBRARY OF THE HEALTH SCIENCES, EL PASO***

	<b>Fall 1996</b>		<b>Fall 1997</b>		<b>Fall 1998</b>		<b>Fall 1999</b>	
Bound Volumes	39,237	\$1,686,061.98	39,827	\$1,786,880.35	40,485	\$1,895,938.89	41,248	\$2,030,843.06
A-V Material	1,807	51,986.39	1,833	53,936.80	1,860	56,058.55	1,849	58,589.80
<b>TOTAL</b>		\$1,738,048.37		\$1,840,817.15		\$1,951,997.44		\$2,089,432.86

***LIBRARY OF THE HEALTH SCIENCES, ODESSA***

	<b>Fall 1996</b>		<b>Fall 1997</b>		<b>Fall 1998</b>		<b>Fall 1999</b>	
Bound Volumes	19,872	\$899,302.09	21,284	\$1,004,869.62	22,241	\$1,075,610.09	23,284	\$1,154,456.62
A-V Material	1,991	87,334.37	2,014	89,225.10	2,074	92,566.39	2,087	92,939.30
<b>TOTAL</b>		\$986,636.46		\$1,094,094.72		\$1,168,176.48		\$1,247,395.92

FINANCIAL

**Texas Tech University Health Sciences Center  
Current Funds Revenues  
Fiscal Years 1994/95 - 1998/99**

	<b>FY 1995</b>	<b>FY 1996</b>	<b>FY 1997</b>	<b>FY 1998</b>	<b>FY 1999</b>
Tuition/Fees	5,065,855	5,838,466	6,907,233	7,720,272	8,319,533
State Appropriations	67,661,856	81,233,297	79,996,449	89,195,262	90,074,106
Gifts, Grants, Contracts					
Federal	5,708,561	3,614,484	3,820,531	4,164,519	4,466,858
State	29,511,916	59,597,069	67,063,568	65,866,831	69,668,388
Local	27,893,790	32,588,681	32,442,958	38,725,047	40,184,627
Private	8,300,169	9,414,499	13,316,790	20,945,228	23,883,636
Endowment Income	541,624	629,243	670,894	762,384	986,990
Sales/Services from Educational Activities	2,219,994	2,965,106	2,259,166	2,334,293	2,221,751
Sales/Services from Auxiliary Enterprises	132,088	121,693	98,627	102,858	161,743
Professional Fees	87,233,668	80,042,688	73,269,490	78,689,495	77,751,697
Other Revenues	6,879,373	8,034,312	13,569,917	11,258,389	12,542,652
<b>TOTAL REVENUES</b>	<b>241,148,894</b>	<b>284,079,538</b>	<b>293,415,623</b>	<b>319,764,578</b>	<b>330,261,981</b>



**Texas Tech University Health Sciences Center  
Current Funds Expenditures By Function  
Fiscal Years 1994/95 - 1998/99**

	<b>FY 1995</b>	<b>FY 1996</b>	<b>FY 1997</b>	<b>FY 1998</b>	<b>FY 1999</b>
Instruction	112,307,144	119,278,936	125,364,190	128,476,641	131,750,205
Research	7,535,270	6,522,620	6,217,505	7,004,076	7,726,845
Public Service	31,922,097	66,397,792	74,193,217	77,345,780	83,927,355
Academic Support	54,823,130	59,178,731	49,583,259	64,270,258	67,028,714
Student Services	3,501,639	3,381,274	3,918,021	3,637,992	3,751,072
Institutional Support	780,064	5,427,989	10,608,230	14,429,739	17,380,350
Operation and Maintenance of Plant	10,144,869	11,098,095	12,537,707	12,107,497	11,876,516
Scholarships and Fellowships	1,158,835	1,336,508	1,546,058	1,711,698	1,646,395
Auxiliary Enterprises	268,270	375,664	350,863	266,959	334,521
<b>TOTAL EXPENDITURES</b>	<b>222,441,318</b>	<b>272,997,609</b>	<b>284,319,050</b>	<b>309,250,640</b>	<b>325,421,973</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
OPERATING BUDGET HISTORY**

<b>Fiscal Year</b>	<b>Education &amp; General Funds</b>	<b>HEAF Funds</b>	<b>Designated Funds</b>	<b>Auxiliary Funds</b>	<b>Restricted Funds</b>	<b>Total Expense Budget</b>	<b>% General Revenue</b>
2000	\$84,448,672	\$7,735,000	\$112,470,831	\$452,131	\$129,640,821	\$334,747,455	25.2%
1999	\$75,921,831	\$7,735,000	\$105,342,638	\$443,260	\$121,575,000	\$311,017,729	24.3%
1998	\$73,388,402	\$7,735,000	\$102,554,716	\$494,187	\$120,231,392	\$304,403,697	24.5%
1997	\$65,864,727	\$7,735,000	\$99,216,861	\$414,538	\$104,547,523	\$277,778,649	24.3%
1996	\$64,023,225	\$7,735,000	\$94,897,903	\$442,654	\$87,412,700	\$254,511,482	26.7%
1995	\$59,814,123	\$4,333,333	\$88,193,068	\$317,928	\$45,418,000	\$198,076,452	29.3%
1994	\$54,356,679	\$4,333,333	\$85,449,141	\$315,178	\$39,527,000	\$183,981,331	30.0%
1993	\$51,444,464	\$4,333,333	\$76,210,340	\$284,861	\$29,898,000	\$162,170,998	31.4%
1992	\$50,954,375	\$4,333,333	\$63,741,056	\$182,305	\$26,121,000	\$145,332,069	33.8%
1991	\$48,765,807	\$4,333,333	\$48,834,201	\$141,600	\$24,544,873	\$126,619,814	38.4%
1990	\$48,193,877	\$4,333,333	\$42,511,070	\$114,026	\$25,573,492	\$120,725,798	39.5%
1989	\$44,105,758	\$4,333,333	\$37,316,482	\$56,000	\$24,811,584	\$110,623,157	39.6%
1988	\$40,175,943	\$4,333,333	\$28,389,033	\$73,022	\$20,395,285	\$93,366,616	45.2%
1987	\$41,370,224	\$4,333,333	\$23,225,243	\$43,097	\$20,372,490	\$89,344,387	48.9%
1986	\$42,595,406	\$4,333,333	\$18,183,096	\$0	\$24,815,353	\$89,927,188	47.7%
1985	\$45,968,686	\$0	\$18,610,764	\$0	\$19,965,044	\$84,544,494	49.8%
1984	\$55,795,219	\$0	\$14,700,000	\$0	\$16,496,137	\$86,991,356	60.6%
1983	\$41,701,614	\$0	\$10,244,447	\$0	\$13,496,427	\$65,442,488	60.2%
1982	\$37,134,300	\$0	\$2,371,128	\$0	\$11,948,353	\$51,453,781	68.4%
1981	\$30,909,610	\$0	\$1,956,946	\$0	\$9,444,803	\$42,311,359	69.1%
1980	\$30,938,251	\$0	\$1,330,403	\$0	\$7,090,845	\$39,359,499	78.6%
1979	\$25,018,240	\$0	\$1,171,968	\$0	\$5,354,661	\$31,544,869	79.3%
1978	\$26,148,861	\$0	\$737,963	\$0	\$3,508,436	\$30,395,260	86.0%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
OPERATING BUDGET HISTORY BY CAMPUS**

<b>Fiscal Year</b>	<b>Lubbock</b>	<b>Amarillo</b>	<b>El Paso</b>	<b>Odessa</b>	<b>HEAF</b>	<b>Correctional Health</b>	<b>Total</b>
2000*	\$137,633,706	\$33,283,030	\$59,992,822	\$22,002,897	\$7,735,000	\$74,100,000	\$334,747,455
1999	\$133,902,942	\$40,003,669	\$56,773,488	\$19,687,736	\$7,735,000	\$52,914,894	\$311,017,729
1998	\$133,935,608	\$39,135,877	\$55,639,611	\$17,957,601	\$7,735,000	\$50,000,000	\$304,403,697
1997	\$114,826,291	\$33,740,170	\$52,931,791	\$17,210,069	\$7,735,000	\$51,335,328	\$277,778,649
1996	\$109,288,124	\$31,567,730	\$48,363,699	\$15,533,314	\$7,735,000	\$42,023,615	\$254,511,482
1995	\$102,694,831	\$21,818,269	\$44,258,745	\$11,230,974	\$4,333,333	\$13,740,300	\$198,076,452
1994	\$95,863,652	\$21,694,258	\$36,855,972	\$10,606,643	\$4,333,333	\$14,627,473	\$183,981,331
1993	\$86,454,965	\$18,113,255	\$35,931,984	\$8,613,796	\$4,333,333	\$8,723,665	\$162,170,998
1992	\$81,447,898	\$15,884,773	\$30,606,859	\$7,982,594	\$4,333,333	\$5,076,612	\$145,332,069

\* In FY 2000, Correctional Health represents 100% of the Correctional Health Care budget. In FY 1999, \$6,227,735 of the Correctional Health Care budget was included in Lubbock and \$9,600,000 was included in Amarillo.

SPACE

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FACILITIES INVENTORY REPORT  
(\* - Including Facilities Funded and Approved or Under Construction)**

<i>LOCATION</i>	<i>BUILDING DEPARTMENT</i>	<i>SQ. FOOTAGE</i>
Lubbock	TTUHSC	869,200
Lubbock	Texas Tech Medical Center Southwest	129,604
Lubbock	Preston Smith Library	112,443
Lubbock	Thompson Hall	83,110
Lubbock	Auditorium / Classroom Building	84,000 *
Amarillo	TTUHSC at Amarillo	73,902
Amarillo	Facilities & Operations	2,450
Amarillo	Amarillo Clinic	35,935
Amarillo	Amarillo School of Pharmacy	112,895
Amarillo	TTUHSC SOM/Allied Health Academic Bldg.	155,000 *
Odessa	TTUHSC at Odessa	67,019
Odessa	Texas Tech Health Center at Odessa	82,331
Midland	Physician Associates Bldg. (Midland College)	14,534 *
El Paso	TTUHSC at El Paso	68,683
El Paso	Texas Tech Medical Center at El Paso	130,841

**LEASE OF SPACE REPORT AS OF NOVEMBER 1, 1999**

<b>LOCATION</b>	<b>DEPARTMENT</b>	<b>FUNCTION</b>	<b>SQUARE FOOTAGE</b>
Dallas	School of Pharmacy	Classroom & Office	2,408
Amarillo	OB/GYN	Clinic	3,385
Amarillo	OB/GYN	Clinic	3,643
Amarillo	Pediatrics	Clinic	2,455
Amarillo	Allied Health	Classroom & Office	3,799
Amarillo	Managed Health Care	Office	4,182
Amarillo	Allied Health	Classroom & Office	5,157
Amarillo	Business Office	Storage	240
Amarillo	Research Dept.	Storage	240
Amarillo	Managed Health Care	Storage	300
Amarillo	General Counsel	Storage	100
Amarillo	Family Medicine	Storage	300
Amarillo	Office of the Reg. Dean	Storage	300
Amarillo	Clinic Administration	Storage	300
Amarillo	Family Medicine	Storage	300
Amarillo	Internal Medicine	Storage	120
Amarillo	Internal Medicine	Storage	120
Amarillo	Maintenance & Ops.	Storage	120
Amarillo	Children's Miracle Network	Storage	225
Amarillo	Allied Health	Storage	80
		Amarillo/Dallas Sub-Total	27,774
El Paso	Family Medicine	Office & Clinic	12,848
El Paso	EMS	Office	5,340
El Paso	Managed Health Care	Office	1,959
El Paso	Pediatrics	Clinic	2,108
El Paso	OB/GYN	Clinic	4,440
El Paso	Family Medicine	Storage	150
El Paso	OB/GYN	Clinic	8,698
El Paso	Pediatrics	Clinic	2,800
El Paso	Family Medicine	Clinic	3,300
El Paso	Psychiatric Center	Clinic	11,446
El Paso	Radiology	Clinic	500

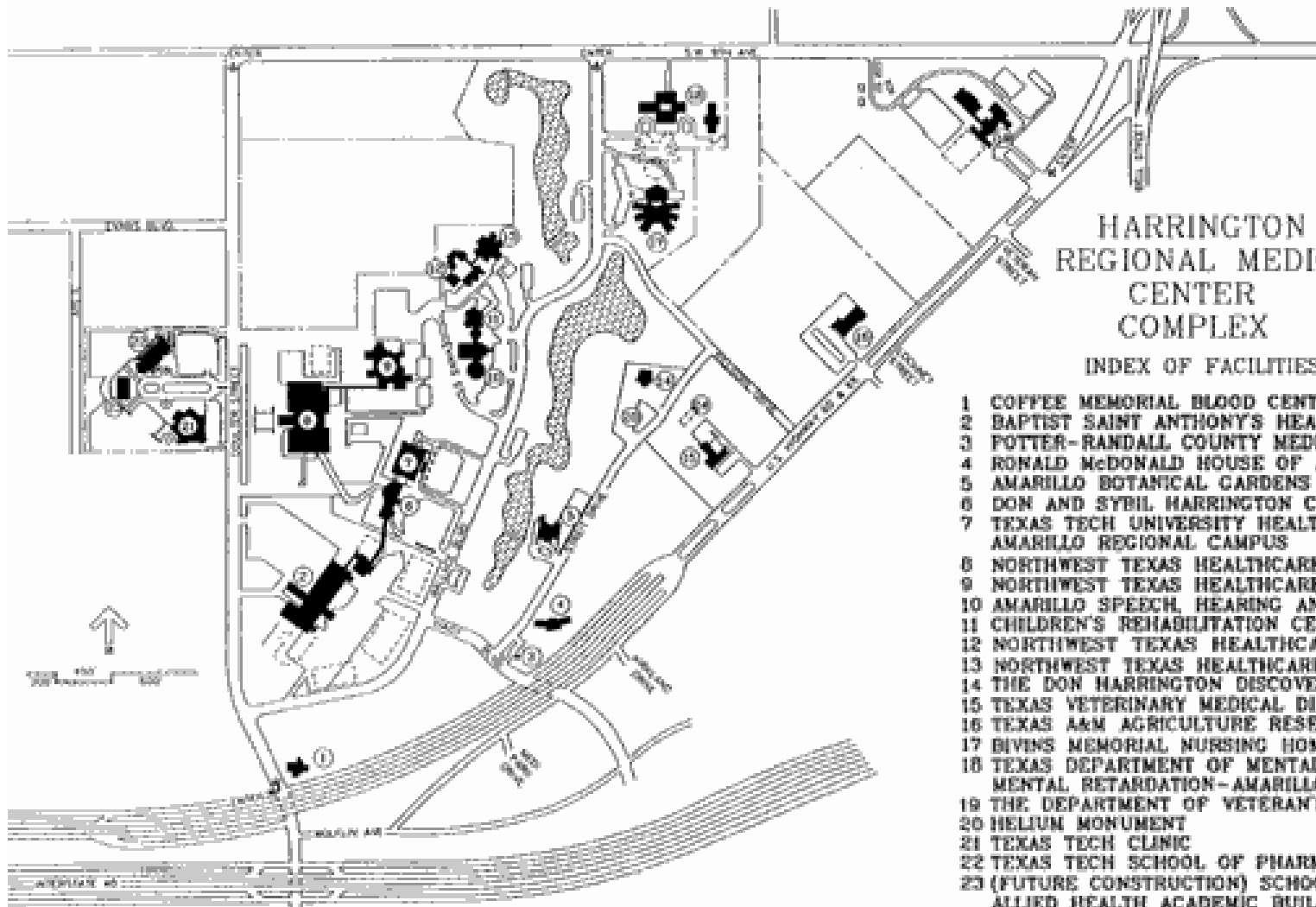
**LEASE OF SPACE REPORT AS OF NOVEMBER 1, 1999**

<b>LOCATION</b>	<b>DEPARTMENT</b>	<b>FUNCTION</b>	<b>SQUARE FOOTAGE</b>
El Paso	Office of Border Health	Office/Rm 272	100
El Paso	Office of Border Health	Office/Rm 273	100
		El Paso Sub-Total	53,789
Lubbock	Ophthalmology	Clinic	3,100
Lubbock	Family Medicine	Clinic	2,890
Lubbock	Surgery	Clinic	1,877
Lubbock	Surgery	Clinic	3,025
Lubbock	Pediatrics	Clinic	2,388
Lubbock	Urology	Clinic	4,446
Lubbock	Internal Medicine	Clinic	3,376
Lubbock	Pedi Cardiology	Clinic	1,637
Lubbock	Otolaryngology	Clinic	3,875
Lubbock	Cardiology	Clinic	2,387
Lubbock	Orthopaedics	Clinic	6,432
Lubbock	Nursing	Clinic	7,200
Lubbock	Pediatrics	Clinic	1,400
Lubbock	Clinic Administration	Storage	80
Lubbock	Business Office	Storage	1,560
Lubbock	Correctional Health	Office	1,502
Lubbock	Healthnet	Storage	5,000
Lubbock	Radiology	Storage	250
Lubbock	Neuropsychiatry	Storage	500
Lubbock	Internal Medicine	Storage	250
Lubbock	Family Medicine	Storage	250
Lubbock	Strategic Planning	Storage	250
Lubbock	Orthopaedic Surgery	Storage	250
Lubbock	Medical Records	Storage	250
Lubbock	Neurology	Clinic	980
Lubbock	Managed Health Care	Storage	80
Lubbock	Various Department	Office & Clinic	83,110
		Lubbock Sub-Total	138,345

**LEASE OF SPACE REPORT AS OF NOVEMBER 1, 1999**

<b>LOCATION</b>	<b>DEPARTMENT</b>	<b>FUNCTION</b>	<b>SQUARE FOOTAGE</b>
Midland	Allied Health	Office	880
Midland	Heart Institute	Clinic	10,717
Odessa	Family Medicine	Storage	200
Odessa	Family Medicine	Storage	200
Odessa	Allied Health	Classroom & Office	9,170
Odessa	Administration	Clinic	1,100
Odessa	MPIP Business Office	Storage	140
Odessa	Facilities Planning & Ops	Storage	400
Odessa	Administration	Storage	140
Odessa	OB/GYN	Storage	600
Odessa	Internal Medicine	Storage	240
Odessa	Pediatrics	Storage	240
Odessa	WIC Program	Clinic	1,370
Odessa	WIC Program	Clinic	2,340
Odessa	WIC Program	Clinic	4,400
Odessa	OB/GYN	Clinic	800
Odessa	WIC Program	Clinic	1,614
Odessa	WIC Program	Clinic	1,495
		Odessa/Midland Sub-Total	36,046
		TTUHSC - Total	255,954





**HARRINGTON  
REGIONAL MEDICAL  
CENTER  
COMPLEX**

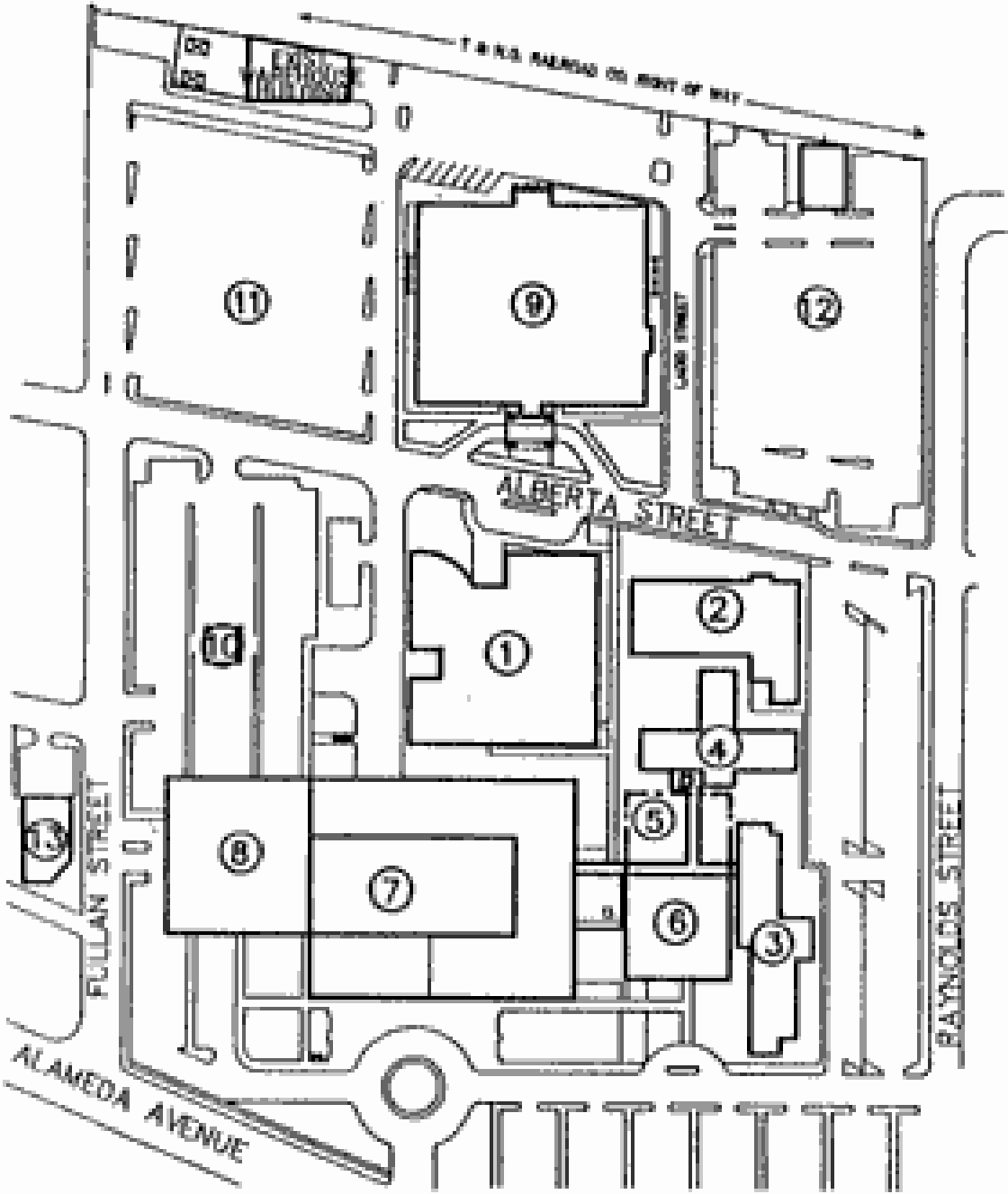
**INDEX OF FACILITIES**

- 1 COFFEE MEMORIAL BLOOD CENTER
- 2 BAPTIST SAINT ANTHONY'S HEALTH SYSTEM-BAPTIST HOSPITAL CAMPUS
- 3 POTTER-RANDALL COUNTY MEDICAL SOCIETY
- 4 RONALD McDONALD HOUSE OF AMARILLO
- 5 AMARILLO BOTANICAL GARDENS
- 6 DON AND SYBIL HARRINGTON CANCER CENTER
- 7 TEXAS TECH UNIVERSITY HEALTH SCIENCES AT AMARILLO REGIONAL CAMPUS
- 8 NORTHWEST TEXAS HEALTHCARE SYSTEM-NORTHWEST TEXAS HOSPITAL
- 9 NORTHWEST TEXAS HEALTHCARE SYSTEM-PSYCHIATRIC PAVILLION
- 10 AMARILLO SPEECH, HEARING AND LANGUAGE CENTER
- 11 CHILDREN'S REHABILITATION CENTER
- 12 NORTHWEST TEXAS HEALTHCARE SYSTEM-KILGORE UNIT
- 13 NORTHWEST TEXAS HEALTHCARE SYSTEM-PICKENS UNIT
- 14 THE DON HARRINGTON DISCOVERY CENTER
- 15 TEXAS VETERINARY MEDICAL DIAGNOSTIC LABORATORY
- 16 TEXAS A&M AGRICULTURE RESEARCH AND EXTENSION CENTER
- 17 BIVINS MEMORIAL NURSING HOME
- 18 TEXAS DEPARTMENT OF MENTAL HEALTH & MENTAL RETARDATION-AMARILLO STATE CENTER
- 19 THE DEPARTMENT OF VETERAN'S AFFAIRS MEDICAL CENTER
- 20 HELIUM MONUMENT
- 21 TEXAS TECH CLINIC
- 22 TEXAS TECH SCHOOL OF PHARMACY
- 23 (FUTURE CONSTRUCTION) SCHOOL OF MEDICINE ALLIED HEALTH ACADEMIC BUILDING
- 24 LAWRENCE R. HAGY CHILD CARE CENTER

----- NEW CONSTRUCTION

**AMARILLO SITE**

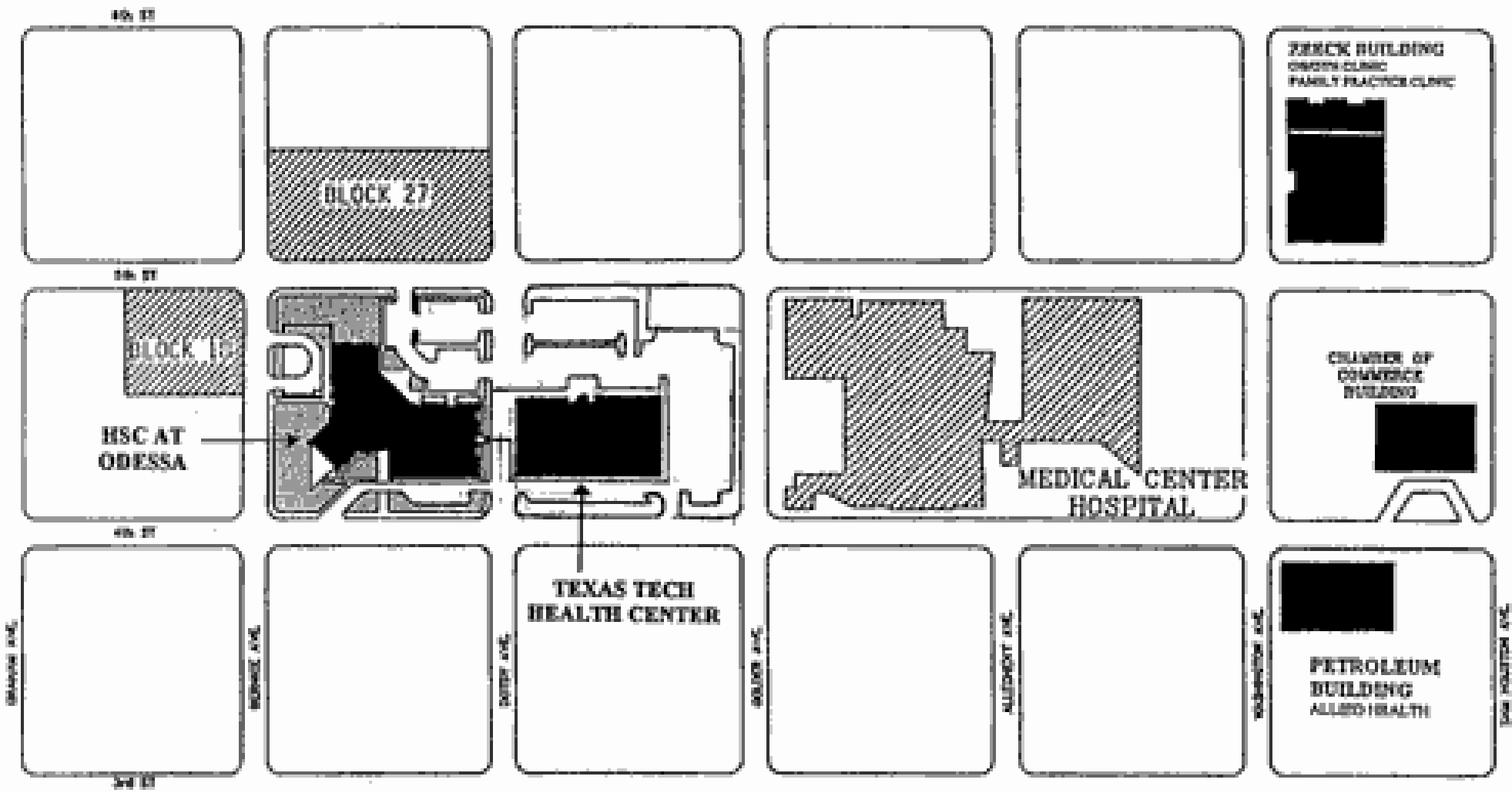
# EL PASO MEDICAL CENTER



- ① TTUHSC AT EL PASO
- ② R.E. THOMASON ANNEX
- ③ BUILDING #1
- ④ BUILDING #2
- ⑤ FUTURE EXPANSION (20,000 G.S.F.)
- ⑥ MEDICAL RECORDS & PHARMACY
- ⑦ R.E. THOMASON HOSPITAL
- ⑧ NEW ADDITION - R.E. THOMASON
- ⑨ TEXAS TECH MEDICAL CENTER
- ⑩ HELIPORT
- ⑪ CLINIC PARKING
- ⑫ CLINIC EMPLOYEE PARKING
- ⑬ R.E. THOMASON HOSPITAL







# ODESSA SITE

ALUMNI

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE GRADUATES FOR THE LAST SEVEN YEARS ENTERING  
FAMILY PRACTICE, INTERNAL MEDICINE, PEDIATRIC AND OB/GYN RESIDENCIES  
As of September 1st**

<b>RESIDENCIES IN TEXAS</b>							
<b>DESCRIPTION</b>	<b>1993</b>	<b>1994</b>	<b>1995</b>	<b>1996</b>	<b>1997</b>	<b>1998</b>	<b>1999</b>
Total Graduates	86	93	98	91	99	112	126
Primary Care (% of Total Graduates)	26 (30.2%)	39 (41.9%)	39 (39.8%)	38 (41.8%)	41 (41.4%)	47 (41.96%)	41 (32.5%)
Family Medicine	7	12	15	17	21	24	19
Internal Medicine *	9	13	8	9	10	13	9
Pediatrics	1	6	9	8	5	3	7
Med/Pediatrics	1	0	1	0	0	0	0
Ob/Gyn	8	8	6	4	5	7	6

<b>RESIDENCIES IN AND OUT OF TEXAS</b>							
<b>DESCRIPTION</b>	<b>1993</b>	<b>1994</b>	<b>1995</b>	<b>1996</b>	<b>1997</b>	<b>1998</b>	<b>1999</b>
Total Graduates	86	93	98	91	99	112	126
Primary Care (% of Total Graduates)	42 (48.8%)	54 (58.1%)	58 (59.2%)	57 (62.6%)	61 (61.0%)	63 (56.3%)	71 (56.3%)
Family Medicine	15	14	22	20	24	28	31
Internal Medicine *	12	21	14	15	16	16	16
Pediatrics	2	11	12	15	11	9	12
Med/Pediatrics	1	0	2	2	2	0	1
Ob/Gyn	12	8	8	5	8	10	11

\* The count of graduates entering Internal Medicine includes only categorical Internal Medicine residencies. Students entering preliminary Internal Medicine positions are excluded.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ALUMNI BY COUNTY  
SCHOOL OF ALLIED HEALTH**

**COUNTIES**

Anderson - 2	Cameron	Denton - 4	Grayson - 3	Jasper
Andrews	Camp	DeWitt	Gregg - 3	Jeff Davis
Angelina	Carson - 2	Dickens	Grimes	Jefferson - 4
Aransas	Cass	Dimmit	Guadalupe	Jim Hogg
Archer - 1	Castro - 2	Donley	Hale - 6	Jim Wells
Armstrong - 2	Chambers	Duval	Hall	Johnson - 3
Atascosa	Cherokee - 1	Eastland - 3	Hamilton	Jones - 3
Austin - 1	Childress - 2	Ector - 32	Hansford	Karnes
Bailey - 1	Clay	Edwards	Hardeman	Kaufman - 1
Bandera	Cochran	Ellis - 1	Hardin	Kendall - 1
Bastrop	Coke	El Paso - 15	Harris - 34	Kenedy
Baylor	Coleman - 1	Erath	Harrison - 1	Kent
Bee	Collin - 27	Falls - 1	Hartley	Kerr - 4
Bell - 8	Collingsworth - 1	Fannin	Haskell - 3	Kimble
Bexar - 20	Colorado	Fayette - 3	Hays	King
Blanco	Comal - 3	Fisher	Hemphill - 2	Kinney
Borden - 1	Comanche - 1	Floyd - 5	Henderson	Kleberg
Bosque	Concho	Foard	Hidalgo - 1	Knox
Bowie - 2	Cooke - 3	Fort Bend - 5	Hill - 1	Lamar - 7
Brazoria - 1	Coryell - 1	Franklin	Hockley - 9	Lamb - 1
Brazos - 2	Cottle	Freestone	Hood - 1	Lampasas
Brewster - 1	Crane	Frio	Hopkins - 2	La Salle
Briscoe	Crockett	Gaines - 4	Houston	Lavaca
Brooks	Crosby - 2	Galveston - 5	Howard - 7	Lee
Brown - 1	Culberson	Garza - 2	Hudspeth	Leon
Burleson	Dallam - 4	Gillespie	Hunt - 1	Liberty - 1
Burnet - 4	Dallas - 69	Glasscock	Hutchinson - 3	Limestone
Caldwell	Dawson - 1	Goliad	Irion	Lipscomb
Calhoun - 1	Deaf Smith - 1	Gonzales	Jack	Live Oak
Callahan - 1	Delta	Gray - 2	Jackson	Llano - 2

**TTUHSC Alumni By County**  
**School of Allied Health**  
**Page 2**

Loving	Panola	Stephens	Wilson
Lubbock - 214	Parker - 3	Sterling - 1	Winkler - 2
Lynn	Parmer - 5	Stonewall	Wise - 1
Madison	Pecos - 1	Sutton	Wood
Marion	Polk	Swisher - 1	Yoakum - 3
Martin	Potter - 45	Tarrant - 45	Young - 1
Mason	Presidio	Taylor - 19	Zapata
Matagorda - 1	Rains	Terrell	Zavala
Maverick	Randall - 8	Terry - 5	
McCulloch	Reagan	Throckmorton	
McLennan - 2	Real	Titus - 1	
McMullen	Red River	Tom Green - 14	
Medina	Reeves	Travis - 18	
Menard	Refugio	Trinity	
Midland - 23	Roberts	Tyler	
Milam	Robertson	Upshur - 1	
Mills	Rockwall	Upton	
Mitchell	Runnels	Uvalde	
Montague	Rusk	Val Verde - 1	
Montgomery	Sabine	Van Zandt - 3	
Moore	San Augustine	Victoria - 1	
Morris	San Jacinto	Walker - 1	
Motley	San Patricio	Waller	
Nacogdoches - 1	San Saba	Ward	
Navarro - 1	Schleicher	Washington - 2	
Newton	Scurry - 4	Webb - 5	
Nolan - 1	Shackelford	Wharton	
Nueces - 7	Shelby	Wheeler	
Ochiltree - 1	Sherman	Wichita - 11	
Oldham - 1	Smith - 4	Wilbarger - 3	
Orange	Somervell	Willacy	
Palo Pinto - 1	Starr	Williamson - 9	



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ALUMNI BY COUNTY  
SCHOOL OF MEDICINE & GRADUATE SCHOOL OF BIOMEDICAL SCIENCES**

**COUNTIES**

Anderson - 4	Cameron - 8	Denton - 13	Grayson - 8	Jasper
Andrews	Camp	DeWitt - 1	Gregg - 3	Jeff
Angelina	Carson	Dickens	Grimes	Jefferson - 9
Aransas - 1	Cass - 2	Dimmit	Guadalupe - 1	Jim Hogg
Archer	Castro - 1	Donley	Hale - 8	Jim Wells
Armstrong	Chambers	Duval	Hall	Johnson - 3
Atascosa - 1	Cherokee - 1	Eastland - 1	Hamilton	Jones
Austin	Childress - 2	Ector - 11	Hansford	Karnes
Bailey	Clay	Edwards	Hardeman	Kaufman - 2
Bandera	Cochran	Ellis - 4	Hardin	Kendall - 2
Bastrop	Coke	El Paso - 68	Harris - 106	Kenedy
Baylor	Coleman - 2	Erath - 2	Harrison - 4	Kent
Bee - 1	Collin - 28	Falls	Hartley	Kerr - 1
Bell - 35	Collingsworth	Fannin	Haskell	Kimble
Bexar - 68	Colorado	Fayette - 1	Hays - 1	King
Blanco	Comal	Fisher	Hemphill	Kinney
Borden	Comanche - 3	Floyd - 3	Henderson - 2	Kleberg
Bosque	Concho	Foard	Hidalgo - 6	Knox - 1
Bowie - 5	Cooke	Fort Bend - 7	Hill - 3	Lamar - 5
Brazoria	Coryell - 2	Franklin - 2	Hockley - 4	Lamb - 2
Brazos - 12	Cottle	Freestone	Hood - 1	Lampasas - 1
Brewster	Crane - 1	Frio	Hopkins - 3	La Salle
Briscoe	Crockett	Gaines - 1	Houston	Lavaca - 1
Brooks	Crosby	Galveston - 19	Howard - 3	Lee
Brown - 4	Culberson	Garza	Hudspeth	Leon
Burleson	Dallam	Gillespie - 1	Hunt - 2	Liberty - 2
Burnet - 1	Dallas - 122	Glasscock	Hutchinson - 2	Limestone - 1
Caldwell	Dawson	Goliad	Irion	Lipscomb
Calhoun	Deaf Smith - 3	Gonzales - 1	Jack	Live
Callahan	Delta	Gray	Jackson	Llano

**TTUHSC Alumni By County  
School of Medicine & Graduate School  
of Biomedical Sciences**

**Page 2**

Lubbock - 210	Panola	Starr - 1	Willacy
Lynn - 1	Parker - 3	Stephens - 1	Williamson - 13
Madison	Parmer - 1	Sterling	Wilson - 1
Marion	Pecos	Stonewall	Winkler
Martin	Polk	Sutton	Wise
Mason	Potter - 68	Swisher	Wood
Matagorda - 1	Presidio	Tarrant - 70	Yoakum
Maverick	Rains	Taylor - 16	Young - 3
McCulloch - 2	Randall - 5	Terrell	Zapata
McLennan - 18	Reagan	Terry - 2	Zavala
McMullen	Real	Throckmorton	
Medina - 1	Red River	Titus	
Menard	Reeves	Tom Green - 15	
Midland - 7	Refugio	Travis - 47	
Milam	Roberts	Trinity	
Mills	Robertson	Tyler	
Mitchell	Rockwall - 2	Upshur	
Montague - 4	Runnels - 3	Upton	
Montgomery - 2	Rusk - 2	Uvalde - 1	
Moore	Sabine	Val Verde	
Morris - 2	San Augustine	Van Zandt	
Motley	San Jacinto	Victoria - 1	
Nacogdoches - 3	San Patricio	Walker - 1	
Navarro	San Saba	Waller	
Newton	Schleicher	Ward	
Nolan	Scurry - 1	Washington - 2	
Nueces - 21	Shackelford	Webb - 2	
Ochiltree - 2	Shelby - 1	Wharton	
Oldham	Sherman	Wheeler	
Orange - 2	Smith - 18	Wichita - 12	
Palo Pinto - 1	Somervell	Wilbarger - 1	

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ALUMNI BY COUNTY  
SCHOOL OF NURSING**

**COUNTIES**

Anderson	Cameron - 3	Denton - 12	Grayson - 1	Jasper
Andrews - 7	Camp	DeWitt	Gregg - 1	Jeff Davis
Angelina	Carson	Dickens	Grimes	Jefferson
Aransas	Cass	Dimmit	Guadalupe	Jim Hogg
Archer	Castro - 1	Donley	Hale - 4	Jim Wells
Armstrong - 1	Chambers	Duval	Hall	Johnson - 5
Atascosa	Cherokee	Eastland	Hamilton	Jones
Austin	Childress - 1	Ector - 52	Hansford	Karnes
Bailey	Clay - 1	Edwards	Hardeman - 1	Kaufman
Bandera	Cochran	Ellis - 2	Hardin	Kendall
Bastrop	Coke - 1	El Paso - 9	Harris - 28	Kenedy
Baylor - 1	Coleman - 2	Erath	Harrison	Kent
Bee	Collin - 15	Falls - 1	Hartley	Kerr - 1
Bell - 8	Collingsworth	Fannin	Haskell	Kimble - 1
Bexar - 14	Colorado	Fayette	Hays	King
Blanco	Comal - 1	Fisher	Hemphill	Kinney
Borden	Comanche	Floyd - 2	Henderson	Kleberg - 1
Bosque	Concho	Foard	Hidalgo - 1	Knox
Bowie	Cooke	Fort Bend - 2	Hill	Lamar
Brazoria	Coryell - 1	Franklin - 1	Hockley - 6	Lamb - 1
Brazos - 1	Cottle	Freestone	Hood - 1	Lampasas
Brewster - 3	Crane - 2	Frio	Hopkins - 1	La Salle
Briscoe - 1	Crockett	Gaines - 2	Houston	Lavaca
Brooks	Crosby - 1	Galveston	Howard - 20	Lee
Brown - 1	Culberson	Garza	Hudspeth	Leon
Burleson	Dallam - 1	Gillespie - 1	Hunt	Liberty
Burnet - 1	Dallas - 51	Glasscock	Hutchinson - 1	Limestone
Caldwell	Dawson - 6	Goliad	Irion	Lipscomb
Calhoun	Deaf Smith - 1	Gonzales	Jack	Live Oak
Callahan - 1	Delta	Gray - 1	Jackson	Llano

**TTUHSC Alumni By County**  
**School of Nursing**  
**Page 2**

Loving	Panola	Stephens - 2	Wilson - 1
Lubbock - 290	Parker	Sterling	Winkler - 1
Lynn - 3	Parmer	Stonewall	Wise
Madison	Pecos - 2	Sutton	Wood
Marion	Polk	Swisher	Yoakum
Martin	Potter - 6	Tarrant - 22	Young - 2
Mason - 2	Presidio	Taylor - 10	Zapata
Matagorda	Rains	Terrell	Zavala
Maverick	Randall	Terry - 2	
McCulloch	Reagan	Throckmorton	
McLennan	Real	Titus	
McMullen	Red River - 1	Tom Green - 4	
Medina	Reeves - 1	Travis - 10	
Menard	Refugio	Trinity	
Midland - 51	Roberts	Tyler	
Milam	Robertson	Upshur	
Mills - 1	Rockwall - 1	Upton - 1	
Mitchell	Runnels - 2	Uvalde	
Montague	Rusk - 1	Val Verde - 1	
Montgomery	Sabine	Van Zandt - 1	
Moore	San Augustine	Victoria - 1	
Morris	San Jacinto	Walker	
Motley	San Patricio	Waller	
Nacogdoches	San Saba	Ward - 2	
Navarro	Schleicher	Washington	
Newton	Scurry - 5	Webb - 1	
Nolan - 3	Shackelford	Wharton	
Nueces - 2	Shelby	Wheeler	
Ochiltree	Sherman	Wichita - 3	
Oldham	Smith - 7	Wilbarger - 1	
Orange	Somervell	Willacy	
Palo Pinto	Starr	Williamson - 10	

MEDICAL  
PRACTICE  
INCOME PLAN

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	Total
<b>1. PROVIDER PLAN INCOME: 1989-1999</b>												
<b>A. GROSS AMOUNT</b>												
<b>1. Gross Charges</b>												
Lubbock	\$33,821,048	\$37,250,608	\$41,076,618	\$49,615,147	\$58,884,405	\$65,158,463	\$66,974,073	\$69,970,879	\$68,147,380	\$71,353,642	\$75,092,413	\$637,344,675
Amarillo	9,136,713	9,534,544	10,186,221	14,707,148	15,075,499	15,730,285	17,655,615	19,677,426	19,565,451	18,928,988	18,975,774	169,173,664
El Paso	27,189,099	31,570,904	33,405,294	44,407,494	50,063,096	57,817,273	66,351,314	64,156,916	58,272,252	59,452,051	62,502,138	555,187,831
Odessa	4,217,945	4,641,658	5,091,896	5,869,109	5,273,951	6,807,099	7,556,563	7,908,524	8,367,247	9,181,321	9,391,212	74,306,525
Total	74,364,805	82,997,714	89,760,029	114,598,898	129,296,951	145,513,120	158,537,565	161,713,745	154,352,330	158,916,002	165,961,537	1,436,012,695
<b>2. Net Collections</b>												
Lubbock	17,748,240	20,744,807	22,556,055	24,035,656	27,997,492	30,952,368	30,808,725	30,481,362	28,789,495	31,179,260	30,984,450	296,277,910
Amarillo	5,781,535	6,412,498	6,598,631	7,322,656	8,627,972	9,001,069	9,598,108	10,864,027	11,057,614	9,773,522	9,429,714	94,467,346
El Paso	8,646,572	12,050,586	14,030,281	16,882,488	18,438,415	18,509,154	20,326,418	21,168,961	19,812,811	20,919,316	21,510,122	192,295,124
Odessa	2,080,049	2,569,961	2,824,291	3,306,507	2,964,296	3,610,138	3,859,504	3,712,268	4,246,604	4,250,689	4,296,203	37,720,510
Total	34,256,396	41,777,852	46,009,258	51,547,307	58,028,175	62,072,729	64,592,755	66,226,618	63,906,524	66,122,787	66,220,489	620,760,889
<b>B. ADJUSTMENTS</b>												
<b>1. Total Amount</b>												
Lubbock									31,475,864	35,846,324	37,613,667	104,935,855
Amarillo									8,216,971	8,005,116	8,066,199	24,288,286
El Paso									26,384,145	27,608,077	29,878,499	83,870,721
Odessa									3,648,542	3,854,433	3,886,223	11,389,198
Total									69,725,522	75,313,950	79,444,588	224,484,060
<b>2. Non-Indigent Adjustments</b>												
Lubbock									16,626,120	19,756,646	21,335,363	57,718,129
Amarillo									2,604,776	2,115,952	2,215,606	6,936,334
El Paso									4,817,567	5,647,579	6,468,593	16,933,739
Odessa									497,196	793,613	1,074,929	2,365,738
Total									24,545,659	28,313,790	31,094,491	83,953,940
<b>C. BAD DEBT AMOUNT</b>												
Lubbock	5,958,556	6,139,675	3,377,015	3,496,948	5,992,618	3,196,978	5,373,814	12,005,992	12,513,574	7,621,187	6,748,517	72,424,874
Amarillo	1,557,340	844,417	610,494	281,995	572,639	601,233	457,002	2,265,923	2,127,774	755,626	1,423,710	11,498,153
El Paso	11,360,343	6,974,041	10,472,793	6,069,528	11,433,742	7,929,382	19,127,634	17,639,466	16,696,352	10,929,500	11,122,735	129,755,516
Odessa	192,060	926,915	757,042	609,277	320,197	435,302	468,392	1,409,508	1,422,924	871,039	1,437,042	8,849,698
Total	19,068,299	14,885,048	15,217,344	10,457,748	18,319,196	12,162,895	25,426,842	33,320,889	32,760,624	20,177,352	20,732,004	222,528,241
<b>D. UNCOMPENSATED CHARITY CARE</b>												
<b>1. Charges (Measure of actual effort)</b>												
Lubbock	17,176,921	21,920,589	24,738,369	25,972,322	30,436,103	37,919,984	39,563,257	24,289,635	22,747,788	23,287,415	23,739,455	291,791,838
Amarillo	4,099,936	5,203,995	5,889,065	6,592,285	9,391,525	10,306,939	11,754,805	10,809,912	10,912,997	10,810,563	10,990,884	96,762,906
El Paso	13,743,522	20,084,507	19,677,277	26,419,799	29,596,495	32,373,296	38,945,936	33,981,562	29,545,890	29,829,439	33,181,399	307,379,122
Odessa	2,167,658	2,900,907	3,559,611	4,119,462	3,840,003	4,618,637	5,307,410	5,144,591	5,383,947	5,410,228	4,923,093	47,375,547
Total	37,188,037	50,109,998	53,864,322	63,103,868	73,264,126	85,218,856	95,571,408	74,225,700	68,590,622	69,337,645	72,834,831	743,309,413

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	Total
<b>2. Unreimbursed Charity Care</b>												
Lubbock	7,214,929	11,860,371	13,167,494	16,770,782	20,414,060	25,839,019	26,384,741	19,154,597	16,933,779	17,705,392	13,866,706	189,311,870
Amarillo	1,731,923	2,377,028	2,641,512	2,598,957	3,821,305	5,626,691	6,072,562	5,872,105	5,955,622	6,311,987	5,850,593	48,860,285
El Paso	8,292,655	8,875,585	9,579,518	15,976,638	19,052,178	26,868,693	28,812,376	28,418,791	24,122,841	23,763,598	23,409,906	217,172,779
Odessa	809,281	1,363,011	1,747,439	1,915,159	1,860,472	2,316,628	2,683,638	3,341,523	3,385,068	3,295,077	2,811,294	25,528,590
Total	18,048,788	24,475,995	27,135,963	37,261,536	45,148,015	60,651,031	63,953,317	56,787,016	50,397,310	51,076,054	45,938,499	480,873,524

**E. TOTAL NUMBER OF PATIENTS SERVED**

**1. Number of Clinic Visits**

Lubbock	123,875	136,428	142,726	153,807	175,987	186,619	183,327	186,622	184,741	193,400	199,716	1,867,248
Amarillo	58,838	54,404	63,660	68,277	77,930	83,159	85,400	86,309	88,675	86,035	85,400	838,087
El Paso	118,511	128,881	129,878	165,450	153,554	165,620	174,709	196,555	204,597	212,133	206,485	1,856,373
Odessa	29,963	35,841	32,064	32,053	31,128	40,670	41,858	42,705	40,776	38,028	38,880	403,966
Total	331,187	355,554	368,328	419,587	438,599	476,068	485,294	512,191	518,789	529,596	530,481	4,965,674

**2. Number of Patients Served**

Lubbock	43,938	48,391	50,624	51,838	56,524	61,362	61,576	64,306	71,308	76,293	78,558	664,718
Amarillo	31,062	28,421	26,258	28,162	27,893	29,696	28,226	33,132	37,525	35,402	32,208	337,985
El Paso	50,711	55,148	55,576	56,272	62,579	54,680	61,178	66,524	70,817	73,889	73,536	680,910
Odessa	8,524	10,197	9,123	8,536	8,778	10,837	9,679	9,906	13,842	13,912	14,539	117,874
Total	134,236	142,157	141,581	144,807	155,774	156,575	160,659	173,868	193,492	199,496	198,841	1,801,486

**3. Number of Inpatients Served**

Lubbock						14,045	13,859	14,331	13,104	12,974	13,218	81,531
Amarillo						8,068	8,575	9,545	8,617	8,837	9,879	53,521
El Paso						21,099	21,697	20,882	17,246	17,201	16,244	114,370
Odessa						4,622	5,097	4,753	4,893	5,385	6,095	30,845
Total						47,834	49,228	49,511	43,861	44,397	45,436	280,267

**2. INDIGENT PATIENTS: 1989-1999**

**A. NUMBER SERVED**

**1. Number of Indigent Visits**

Lubbock	68,602	75,554	79,048	96,238	104,803	116,851	111,765	73,750	66,713	70,662	71,607	935,592
Amarillo	30,396	29,873	31,066	35,640	39,746	51,190	56,483	56,857	65,439	57,387	62,526	516,603
El Paso	43,932	47,776	48,140	83,028	93,158	87,900	104,449	93,858	83,273	91,150	101,102	877,765
Odessa	18,694	22,361	20,004	21,606	22,055	27,362	31,090	30,056	24,984	21,758	21,094	261,064
Total	161,624	175,564	178,257	236,512	259,761	283,303	303,787	254,521	240,409	240,957	256,329	2,591,024

**2. Number of Indigents Served**

Lubbock	21,130	23,271	24,343	26,415	27,983	31,183	28,335	19,486	18,450	19,110	19,299	259,005
Amarillo	6,740	6,167	10,352	16,193	19,664	22,305	22,421	23,067	26,179	22,047	14,309	189,445
El Paso	11,324	12,315	12,408	19,375	21,268	22,617	28,786	27,596	25,040	26,134	27,018	233,880
Odessa	4,387	5,247	4,695	4,817	5,366	6,263	5,852	5,358	6,949	6,408	6,144	61,486
Total	43,581	47,000	51,798	66,800	74,281	82,368	85,394	75,507	76,618	73,699	66,770	743,817

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE**

<b>FACULTY PHYSICIAN PROVIDER PLANS</b>	<b>1989</b>	<b>1990</b>	<b>1991</b>	<b>1992</b>	<b>1993</b>	<b>1994</b>	<b>1995</b>	<b>1996</b>	<b>1997</b>	<b>1998</b>	<b>1999</b>	<b>Total</b>
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**3. MEDICAID REIMBURSEMENT: 1989-1999**

**A. TOTAL BILLINGS**

Lubbock	8,742,669	11,364,018	12,483,337	15,187,442	17,401,000	21,125,301	22,311,137	20,134,465	18,995,511	19,217,459	19,070,906	186,033,245
Amarillo	2,779,914	3,733,959	4,552,426	5,062,546	7,086,378	7,584,633	8,591,689	9,785,426	10,209,202	10,042,340	10,219,609	79,648,122
El Paso	6,862,048	10,246,548	12,380,660	15,826,705	21,577,017	20,190,376	29,495,977	27,177,179	22,794,090	23,172,510	24,848,146	214,571,256
Odessa	1,942,297	2,653,689	3,324,770	3,923,663	3,606,720	4,077,584	4,658,759	4,548,454	4,949,689	4,942,695	4,588,880	43,217,200
<b>Total</b>	<b>20,326,928</b>	<b>27,998,214</b>	<b>32,741,193</b>	<b>40,000,356</b>	<b>49,671,115</b>	<b>52,977,894</b>	<b>65,057,562</b>	<b>61,645,524</b>	<b>56,948,492</b>	<b>57,375,004</b>	<b>58,727,541</b>	<b>523,469,823</b>

**B. AMOUNT RECEIVED**

Lubbock	3,217,730	5,039,227	5,737,878	6,857,390	7,288,736	8,676,265	8,498,614	8,115,709	6,717,246	7,320,239	7,260,325	74,729,359
Amarillo	1,284,320	2,184,488	2,757,426	3,093,724	3,783,310	4,222,634	4,291,115	4,780,812	5,077,710	4,424,560	4,470,035	40,380,134
El Paso	2,688,221	5,052,819	6,654,967	8,706,009	9,671,802	10,906,741	11,279,849	10,866,487	9,161,718	9,410,166	9,833,393	94,232,172
Odessa	820,153	1,315,935	1,609,035	2,043,047	1,892,212	2,133,169	2,336,439	2,101,065	2,409,078	2,086,656	2,089,226	20,836,015
<b>Total</b>	<b>8,010,424</b>	<b>13,592,469</b>	<b>16,759,306</b>	<b>20,700,170</b>	<b>22,646,060</b>	<b>25,938,809</b>	<b>26,406,017</b>	<b>25,864,073</b>	<b>23,365,752</b>	<b>23,241,621</b>	<b>23,652,979</b>	<b>230,177,680</b>

**C. NUMBER OF MEDICAID CLIENTS**

**1. Number of Medicaid Visits**

Lubbock	37,955	41,802	43,726	51,021	57,751	67,289	74,673	63,507	55,975	59,643	59,493	612,834
Amarillo	23,594	23,189	29,848	33,124	28,588	29,674	33,106	33,885	36,925	35,723	55,895	363,551
El Paso	29,379	31,950	32,192	45,481	57,230	60,662	79,560	84,218	71,416	78,155	81,899	652,141
Odessa	15,588	18,646	16,680	18,388	18,444	22,572	26,550	27,261	23,655	20,515	19,806	228,105
<b>Total</b>	<b>106,516</b>	<b>115,586</b>	<b>122,445</b>	<b>148,014</b>	<b>162,013</b>	<b>180,197</b>	<b>213,889</b>	<b>208,871</b>	<b>187,971</b>	<b>194,036</b>	<b>217,093</b>	<b>1,856,632</b>

**2. Number of Medicaid Served**

Lubbock	10,913	12,019	12,796	14,261	16,707	18,827	18,782	17,223	16,006	16,398	16,816	170,749
Amarillo	9,340	8,546	7,369	9,903	8,904	9,749	16,471	17,896	20,002	18,290	10,725	137,196
El Paso	7,505	8,162	8,225	9,703	17,014	14,275	21,938	24,984	21,733	22,961	22,994	179,494
Odessa	3,754	4,492	4,070	4,153	4,705	5,205	4,885	4,859	6,424	5,943	5,958	54,447
<b>Total</b>	<b>31,513</b>	<b>33,219</b>	<b>32,460</b>	<b>38,020</b>	<b>47,330</b>	<b>48,056</b>	<b>62,076</b>	<b>64,962</b>	<b>64,165</b>	<b>63,592</b>	<b>56,493</b>	<b>541,886</b>



# PERFORMANCE MEASURES

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
PERFORMANCE MEASURES  
2000-2001 Biennium**

MEASURE	1999
<b>MEDICAL EDUCATION</b>	
Percent of students passing parts 1 or 2 of the national licensing exam on the first attempt	96.0%
Percent of graduates entering a primary care residency	56.0%
Percent of graduates practicing primary care in Texas	26.0%
Percent of graduates practicing primary care in a Texas under-served area	1.4%
Percent of residency completers practicing in Texas	46.0%
Total gross charges for unsponsored charity care provided by faculty	45,938,499
Total gross charges for patient care (excluding unsponsored charity care) provided by faculty	120,023,038
Outpatient-related charges as a percent of all charges by faculty	53.0%
Percent of charges to managed care contracts by faculty	13.0%
Medical School enrollment	497
Minority admissions as a percent of total M.D./D.O. admissions (Registrar's Office)	3.3%
Total number of residents	492
Minority residents as a percent of total residents	20.0%
Minority graduates as a percent of total M.D./D.O. graduates	12.6%
Total number of outpatient visits	729,315

Reportable performance measures for FY 1999 include the key performance measures for the 1998-1999 biennium and all new performance measures for the 2000-2001 biennium.

<b>MEASURE</b>	<b>1999</b>
Total number of inpatient days	141,958
<b>GRADUATE BIOMEDICAL SCIENCE EDUCATION</b>	
Graduate School enrollment	48
<b>ALLIED HEALTH EDUCATION</b>	
Percent of graduates passing the certification / licensure exam on the first attempt	89.0%
Percent of graduates who are licensed or certified in Texas	87.0%
Allied Health enrollment	454
<b>NURSING EDUCATION</b>	
Percent of BSN graduates passing the national licensing exam on the first attempt in Texas	79.0%
Percent of BSN graduates who are licensed in Texas	93.0%
Percent of MSN graduates granted Advanced Practice Status in Texas	57.0%
Nursing School enrollment *	391
<b>PHARMACY EDUCATION</b>	
Percent of graduates passing the national licensing exam on the first attempt	N/A
Percent of graduates who are licensed in Texas	N/A
Pharmacy School enrollment*	207
<b>CONDUCT RESEARCH</b>	
Total external research expenditures	5,314,135
Research expenditures as a percent of state appropriated expenditures	6.62%

Reportable performance measures for FY 1999 include the key performance measures for the 1998-1999 biennium and all new performance measures for the 2000-2001 biennium.

<b>MEASURE</b>	<b>1999</b>
Research expenditures as a percent of state appropriations for research	252.58%
<b>INSTITUTIONAL SUPPORT</b>	
Administrative Cost	5.55%
<b>INSTITUTIONAL UNIQUE MEASURES</b>	
Rural admissions as a percent of total admissions to degree programs (all schools)	31.0%
Annual event hours of distance education	38.707
Percentage change in revenue from competitive federal and state research grants	28.3%
<b>ALL SCHOOLS</b>	
Total number of post-doctoral research trainees	21
Minority admissions as a percent of total first-year admissions	11.3%
Total number of degrees or certificates awarded	435
Minority graduates as a percent of total graduates	11.5%

\* Based on annual enrollment

Reportable performance measures for FY 1999 include the key performance measures for the 1998-1999 biennium and all new performance measures for the 2000-2001 biennium.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
PERFORMANCE MEASURES**

MEASURE	1995	1996	1997	1998	1999 *
<b>MEDICAL EDUCATION</b>					
Total number of students passing parts 1 & 2 of the licensure examination on the first try	76	81	92	100	109
Total number of graduates going into internal medical, pediatrics, OB/GYN, psychiatry & emergency medicine residencies	44	43	43	49	48
Total number of graduates going into a family practice residency	22	20	24	28	31
Total number of graduates going into a residency or internship location in a Texas Health Professional Shortage Area (HPSA)	14	17	21	14	
Total number of graduates completing first-time licensure	63	72	79	70	
Total number of minority graduates completing first-time licensure	3	3	8	3	
Total number of filled positions in institutional residency programs	440	469	478	452	
Total number of minorities in institutional residency positions	83	83	75	59	
Total number of filled residency positions in internal medicine, pediatrics, OB/GYN, psychiatry & Emergency medicine	252	261	257	257	
Total number of filled residency positions in family practice	76	90	91	89	
Total number of filled residency positions in Texas Health Professional Shortage Areas (HPSAs)	223	230	245	218	
Total gross charges for unsponsored charity care provided by faculty	\$51,266,101	\$56,787,016	\$50,397,310	\$51,076,054	
Total gross charges for patient care provided by faculty (excluding unsponsored charity care)	\$107,300,000	\$104,900,000	\$103,955,000	\$107,839,000	

\* Reportable performance measures for FY 1999 include the key performance measures for the 1998-1999 biennium and all new performance measures for the 2000-2001 biennium. Shaded areas represent non-key performance measures for the 1998-1999 biennium that were not required for reporting in FY 1999.

MEASURE	1995	1996	1997	1998	1999 *
Total number of outpatient visits	484,980	512,191	518,789	705,676	
Total number of inpatient days	n/a	n/a	155,724	175,844	
Total number of admissions	120	120	120	117	
Total number of minority admissions	19	19	14	8	4
Total number of graduations	98	91	99	112	
Total number of minority graduations	8	12	12	17	
<b>GRADUATE BIOMEDICAL SCIENCE EDUCATION</b>					
Total number of filled post-doctoral research positions	14	12	18	19	
Total number of minorities in post-doctoral research positions	0	1	1	1	
Total number of admissions	10	13	10	11	
Total number of U.S. admissions	10	9	6	7	
Total number of international admissions	0	4	4	4	
Total number of U.S. minority admissions	0	1	0	1	1
Total number of master's degree graduates	1	1	3	1	
Total number of U.S. master's degree graduates	1	1	1	1	
Total number of international master's degree graduates	0	0	2	0	
Total number of U.S. minority master's degree graduates	0	0	0	0	
Total number of doctoral degree graduates	3	2	4	6	
Total number of U.S. doctoral degree graduates	1	2	2	4	
Total number of international doctoral degree graduates	2	0	2	2	
Total number of U.S. minority doctoral degree graduates	0	1	0	0	

\* Reportable performance measures for FY 1999 include the key performance measures for the 1998-1999 biennium and all new performance measures for the 2000-2001 biennium. Shaded areas represent non-key performance measures for the 1998-1999 biennium that were not required for reporting in FY 1999.

MEASURE	1995	1996	1997	1998	1999 *
<b>ALLIED HEALTH EDUCATION</b>					
Total number of graduates who become licensed or certified	80	50	135	130	148
Total number of graduates passing licensure or certification examination on the first try	80	50	135	124	132
Total number of admissions	190	196	210	180	
Total number of minority admissions	15	18	24	14	24
Total number of graduates in programs not requiring external certification or licensure	44	43	48	58	
Total number of minority graduates in programs not requiring external certification or licensure	4	2	9	7	
Total number of graduates in programs with external certification or licensure	80	50	135	138	
Total number of minority graduates with external certification or licensure	5	5	6	9	
<b>NURSING EDUCATION</b>					
Total number of graduates who become licensed	73	61	54	76	65
Total number of minority graduates who become licensed	14	6	7	15	
Total number of graduates passing the licensure examination on the first try	68	55	46	66	55
Total number of Bachelor of Science in Nursing graduates with prior Registered Nurse licensure	23	14	18	39	
Total number of minority Bachelor of Science in Nursing Graduates with prior Registered Nurse licensure	3	1	5	6	
Total number of Bachelor of Science in Nursing graduates without prior Registered Nurse licensure	73	65	77	96	
Total number of minority Bachelor of Science in Nursing graduates without prior Registered Nurse licensure	13	6	13	21	

\* Reportable performance measures for FY 1999 include the key performance measures for the 1998-1999 biennium and all new performance measures for the 2000-2001 biennium. Shaded areas represent non-key performance measures for the 1998-1999 biennium that were not required for reporting in FY 1999.

<b>MEASURE</b>	<b>1995</b>	<b>1996</b>	<b>1997</b>	<b>1998</b>	<b>1999 *</b>
Total number of regular program master's degree graduates	9	13	7	8	
Total number of regular program minority master's degree graduates	1	2	1	1	
Total number of admissions	173	134	205	162	
Total number of minority admissions	26	25	29	13	34
<b>PHARMACY EDUCATION</b>					
Total number of graduates who become licensed	0	0	0	0	
Total number of minority graduates who become licensed	0	0	0	0	
State licensure examination pass rate of Pharmacy graduates	0	0	0	0	
Total number of graduates	0	0	0	0	
Total number of minority graduates	0	0	0	0	
Total number of admissions	0	0	63	63	
Total number of minority admissions	0	0	11	6	8
<b>CONDUCT RESEARCH</b>					
Total expenditures for conduct of other sponsored activities	\$1,418,848	\$578,339	\$2,095,390	\$1,147,740	
Total expenditures for conduct of research & development	\$8,610,815	\$7,529,539	\$7,293,378	\$8,126,026	\$8,952,980
External research expenditures as a percentage of state appropriations for research			256.8%	248.8%	
<b>INSTITUTIONAL SUPPORT</b>					
Administrative Cost	--	--	4.0%	5.04%	

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